



Board of Directors Meeting/First TRIM

September 18, 2017

THE CHILDREN'S TRUST
BOARD OF DIRECTORS MEETING AND
FIRST PUBLIC TRIM HEARING

The Children's Trust Board of Directors Meeting and First Public TRIM Hearing was held on Monday, September 18th, 2017, commencing at 4:35 p.m., at 3250 S.W. 3rd Avenue, United Way, Ryder Room, Miami, Florida 33129. The meeting was called to order by Laurie Nuell, Chair.

Officers/Executive Committee

Laurie W. Nuell, Chair, At-Large Member
Lileana de Moya, Vice Chair, Gubernatorial Appointee
Kenneth C. Hoffman, Treasurer, Miami Coalition of
Christians and Jews
Claudio Grillo, Secretary, United Way of Miami-Dade

The Board of Directors

Honorable Isaac Salver, League of Cities
Miami-Dade County
Pam Hollingsworth, Early Learning Coalition
Gilda Ferradaz, Florida Dept. of Children & Families
Esther Jacobo, State Attorney Representative Miami-Dade
Representative Nicholas Duran,
Miami-Dade Legislative Delegation
Dr. Magaly Abrahante, Miami-Dade Public Schools
Mindy Grimes-Festge, United Teachers of Dade
Karen Weller, Miami-Dade County Health Department
Dr. Susan Neimand, Miami-Dade College
Marta Perez, Miami-Dade County Public Schools
Marissa Leichter, Gubernatorial Appointee
Nelson Hincapie, Office of the Mayor, Dade County
Mark Trowbridge, Coalition of the Chambers of Commerce
Rodester Brandon, At-Large Board Member
Steve Hope, At-Large Board Member
Commissioner Xavier Suarez,
Miami-Dade Board of County Commissioners

1 Tiombe-Bisa Kendrick-Dunn, Gubernatorial Appointee
2 Dr. Daniel Bagner, Florida International University
3 Alvin Gainey, PTA/PTSA
4 David Turino, Miami-Dade County
5 Student Government Association
6 Shanika Graves, Assistant County Attorney
7 Leigh Kobrinski, Assistant County Attorney

8 STAFF:

9 James Haj, President/Chief Executive Officer
10 Imran Ali
11 Anna Dilernia
12 Carol Brogan
13 Dalia Garcia
14 Deborah Robinson
15 Donovan Lee-Sin
16 Felix Becerra
17 Grettel Suarez
18 Gus Barreiro
19 Joanna Revelo
20 Juliette Fabien
21 Kathleen Dexter
22 Muriel Jeanty, Clerk of the Board
23 Rachel Spector
24 Sabine Dulcio
25 Stephanie Sylvestre
Susan Marian
Vivianne Bohorques

1 STAFF (continued):

2 Wendy Duncombe

3 William Kirtland

4 Yesenia Reyes

5

6 GUESTS:

7 Fiorella A. Christie

8 Carlos Garcia

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PROCEEDINGS

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(Recording of the meeting began at 4:35

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p.m.)

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MS. NUELLE: I'd like to call the meeting to order. So I want to first of all, just welcome everyone who's here. We're so happy to see you. And I'm assuming, if you're here, things have gone fairly well for you. It's been a really stressful, hectic two weeks for everyone in Miami-Dade and certainly below us and on top of us, too.

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So I know everybody has lots of stressful memories and stories, but thankfully, it seems that most everybody did quite well and didn't have any severe damage.

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Maggie, I'm so happy and surprised to see you. I was thinking "no way," and so I'm glad to see you. I know school started today so that must have been -- I can't even imagine what kind of undertaking it was to pull that off.

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DR. ABRAHANTE: Like every week was last

week.

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MS. NUELLE: Yeah, so I think -- I know a lot of people are very grateful that schools are open today. And I also want to, before we get started, I just wanted to say something about Jim, our CEO, because we were

1 talking throughout from the very beginning, you know,
2 through this weekend. And I just was really pleased
3 that, you know, I think -- I was really proud of the way
4 he handled this organization and also in terms of our
5 providers.

6 But first and foremost, for our employees, I
7 know, like, on Tuesday, before the storm, he said, I'm
8 letting everyone go today -- early today at noon so they
9 can start to get their place together and figure out
10 what they need to do. And then they got going and then,
11 you know, letting people go.

12 That wasn't the case in many companies
13 around Miami, private and public companies, and so, you
14 know, I think, you know, treating your employees fair,
15 that we know that everyone works really hard here and
16 then, of course, trying to get up and running.

17 And then after the storm last week and not
18 having this sort of demand that you have to be back here
19 right away, so people had time to work -- and I had
20 asked him to -- I mean, not work, you know, to get
21 everything, their personal life handled.

22 And I asked him last week to send an e-mail
23 that I think most of you got, if you had internet,
24 because I know that's been really frustrating, you know,
25 in terms of what the, you know, how our providers were

1 doing and what we were going to do for our providers to
2 try to relieve some of their fear and things that they,
3 you know, with our funding and that sort of thing, what
4 their needs were.

5 So I'm just very proud of the way that you
6 handled that, Jim, and --

7 (WHEREUPON, there was applause from all in
8 attendance.)

9 MS. NUELLE: So anyway, with that, we'll just
10 go ahead and move into the Board meeting. Yes,
11 Commissioner?

12 COMMISSIONER SUAREZ: Madam Chair, just a
13 point of personal privilege and for information, I just
14 wanted to say that I have one thing that I take with me
15 everywhere during a hurricane preparedness in the last
16 couple of -- in the last 10 days, and I just want to
17 share with all of you. This has gone with me everywhere
18 I've gone in the last 10 days.

19 (WHEREUPON, the Commissioner holds up a
20 toothbrush.)

21 COMMISSIONER SUAREZ: I've slept in a lot of
22 strange places.

23 MS. NUELLE: That's part of the -- that's
24 definitely part of the narrative; how many places did
25 you sleep in the last two weeks, what animals and with

1 what people. So thank you, because I think we all
2 understand.

3 Anyway, I don't know if we have any public
4 comments. Nothing was -- no, all right. And so we'll
5 move to approve the minutes from the July Board meeting.

6 MS. GRILLO: Madam Chair, I move to approve
7 the Board meeting minutes from July 10, 2017.

8 COMMISSIONER SUAREZ: Second, Suarez.

9 MS. NUELLE: Any comments, questions,
10 changes?

11 (NO VERBAL RESPONSE.)

12 MS. NUELLE: All in favor?

13 (WHEREUPON, the Board members all responded
14 with "aye".)

15 MS. NUELLE: Motion passes. Okay. I'm going
16 to ask Ken to give the Finance & Operations Committee
17 report.

18 MR. HOFFMAN: Okay. At the last meeting of
19 the Finance & Operations Committee, we adopted one
20 resolution. The resolution has to do with the release
21 of competitive solicitations along the lines of the
22 strategic plan and the discussion that was held at the
23 strategic plan update weekend before the Finance
24 Committee meeting.

25 So Resolution 2017-113, authorization to

1 release competitive solicitations in alignment with the
2 Board's strategic plan and projected available funding,
3 cross-multiple priority investment areas that have
4 funding cycles ending in the 2017-18 fiscal year with
5 new funding cycles to begin in contract year 2018.

6 Do I hear a motion to that effect?

7 MR. GAINEY: So moved, Gainey.

8 MR. BRANDON: Second, Brandon.

9 MR. HOFFMAN: Thank you. Any questions or
10 discussion? Are there any recusals? There could be
11 recusals.

12 (NO VERBAL RESPONSE.)

13 MR. HOFFMAN: Any questions?

14 COMMISSIONER SUAREZ: Yes. I understand
15 this to be a five-year minimum that we have on that
16 item?

17 MR. HOFFMAN: Well, the intention was to
18 release them for five-year contracts, potential up to
19 five-year contracts as part of the RFP.

20 COMMISSIONER SUAREZ: And is there any
21 rationale - I think in the past, we've done three years.
22 Did you guys find that goes beyond most of the terms of
23 the people who are here?

24 MR. HAJ: Yes, Commissioner, we went through
25 this at the retreat. And Lori, you can chime in. We've

1 looked at other foundations, some of the other large
2 organizations, their funding cycles, and most of the
3 larger foundations do five-year funding cycles.

4 It's also, when we starting trying to
5 evaluate the programs, our portfolio is performing well.
6 But when we start looking at the data, there's a
7 lifetime. So once we get to the first year, we have no
8 data. By the time we're getting the data, it's time to
9 release the renewals.

10 So, Lori, I want you go into a little more
11 detail of what you presented at the Finance Committee
12 and at the retreat.

13 DR. HANSON: Sure. So one just point of
14 clarity is that this is not for five-year contracts
15 because all of our contracts are one-year contracts,
16 renewable each year based on our budget and funding
17 availability and appropriate performance of the contract
18 the prior year.

19 So you all will continue to get renewal
20 performance program metrics dashboards to see how the
21 performance is going each year. The thing that's the
22 change is moving from a three-year funding cycle to a
23 five-year funding cycle, which just changes how
24 frequently you have to go through the formal competitive
25 solicitation process.

1 As Jim said, we kind of surveyed other
2 Childrens Services Councils and other funders state and
3 federal level. One of the greatest challenges we have
4 is that, you know, we're in a three-year cycle now.
5 It's almost like a revolving door.

6 So we're only in the middle of our second
7 year when we're starting to write the next RFP's, make
8 decisions about, did this activity work, is this the
9 right measure, is this the right strategy to fund, to
10 get to the results that we're looking for and we don't
11 really have the full benefit of the implementation of
12 the work.

13 So the five-year cycle allows us to have
14 more time for that learning and to really use the data
15 that we're getting to inform the decisions that we make,
16 because now we're making decisions without having, you
17 know, the complete data to be able to tell us what's
18 working best and what direction we should go next.

19 And so as I said, we'll still be doing the
20 continuous performance reviews and that wouldn't change
21 in terms of what the Board sees. We also feel like
22 there's a number of other opportunities that would be
23 opening up along the way.

24 One of the concerns that we did talk about
25 was the opportunity for people to receive Trust funding,

1 and we have a number of RFP's that were just starting a
2 new funding cycle last year. Just at the end of last
3 year, you all approved those funding recommendations
4 that started, so those would be coming up in advance of
5 the five-year cycle, as well as our innovation funding,
6 which is released annually.

7 We also have outreach, community engagement
8 and small CBO funding that's more flexible in terms of
9 timing and entry into the system. And I think Jim has
10 mentioned, at the Board retreat as well, you know, if
11 there were revenue increases each year, the Board would
12 be able to determine what to do with those revenue
13 increases each year if there was a desire to fund
14 additional programs throughout the years.

15 COMMISSIONER SUAREZ: Madam Chair, I don't
16 want to delay -- thank you. Can I get counsel just to
17 send me what the renewability provisions would look like
18 and maybe we can tweak those. This is not a final vote,
19 I gather, right, this one?

20 MS. GRAVES: This is the final vote
21 authorizing the release, but what are you referring to
22 specifically?

23 COMMISSIONER SUAREZ: Well, if it's a
24 one-year review process -- review process, what are the
25 criteria for us deciding we don't want to renew or

1 continue for another year? I'd like to see what that
2 provision is going to look like. You know, if we decide
3 that we don't want to extend another year for
4 convenience, for cause, no cause, etc.

5 MS. GRAVES: Typically, once the contracts
6 are approved, they continue unless staff decides or
7 something occurs with the contract. We can let staff
8 give more detail about when -- how they determine to
9 proceed or not proceed with certain providers.

10 COMMISSIONER SUAREZ: You know, what
11 discretion that we would have to decide, in a given
12 year, not to do an extra year. I'd like to see what
13 that provision looks like.

14 MS. NUELLE: One of the things that came up
15 at the retreat is -- and then, I don't know, maybe, we
16 were even going to try to do it today but it just --
17 things just didn't work out for today.

18 But we're going to have a much more in-depth
19 presentation on solicitations and we can address that
20 part of it, I think, as well, so that this -- you know,
21 so that there's so many new members since the last
22 solicitations, so understanding exactly how it happens.
23 But this is for the, you know, to put out the RFP.

24 MS. GRAVES: And also, it could be a Board
25 policy. This Board can authorize a policy identifying

1 certain parameters for when a contract should be brought
2 back to the Board and when a contract should be
3 terminated or proceed.

4 COMMISSIONER SUAREZ: Thank you.

5 MR. HOPE: A question. At the strategic
6 planning meeting, one of the discussions was, if you
7 move to a five-year contract, that if we present a
8 barrier to entry for new participants, what percentage
9 of the 2018-2019 budget would you say is committed to
10 the five-year contract?

11 MR. HAJ: Before I turn it over to Bill, we
12 don't have a separate bucket for our -- there's one
13 bucket. There's no separate buckets. There's one
14 bucket that all the money, the hundred and -- Bill, how
15 much is it, a hundred and nine?

16 MR. KIRTLAND: Of the 106 million dollars
17 approximately that's committed to this resolution, our
18 estimated budget, since we haven't formally drafted a
19 budget, would be that this would approximately represent
20 70 percent of those budgets and the five-year
21 solicitation cycle.

22 MR. HOPE: Because Lori indicates that there
23 will be opportunities for new participants to still
24 apply for grants. So you're saying the additional 30
25 percent would be used for those new participants?

1 MR. KIRTLAND: Not exactly. Thirty percent
2 is the remaining portion that we have allocated for all
3 of the remaining sections of the budget, such as
4 management expenses, operating expenses, so there would
5 be a lesser subset than 30 percent that would be
6 available as additional funding opportunities.

7 MS. HOLLINGSWORTH: Madam Chair, if I may.
8 So we did indeed have a lengthy conversation at the
9 strategic planning retreat. It's hard for me to
10 remember pre-Irma exactly, you know, when that took
11 place.

12 But there was a strong case made for the
13 existing number of our grants that remain for new
14 fundees to come into the system. And I think there was
15 a general acceptance that there were ample opportunities
16 going forward.

17 And then I would speak on behalf of an
18 agency that has recently become the recipient of a
19 five-year funding cycle grant. That has had a huge
20 impact on our ability to not only ramp up but to perform
21 the work and get to an exemplary level of performance
22 and still have the safety of doing that inside without
23 ramping up again and re-upping, so to speak. So I am
24 very much in favor of the five-year funding cycle.

25 MR. HOFFMAN: Any other questions or

1 comments?

2 (NO VERBAL RESPONSE.)

3 MR. HOFFMAN: All those in favor?

4 (WHEREUPON, the Board members all responded
5 with "aye".)

6 MR. HOFFMAN: Opposed?

7 (NO VERBAL RESPONSE.)

8 MR. HOFFMAN: Okay. Motion passes
9 unanimously. Madam Chair, back to you.

10 MS. NUELL: Thank you very much, and thank
11 you, staff, for what I know has already been a lot of
12 work and a lot of planning and that will continue to be,
13 so we look forward to hearing more about it.

14 So the next thing on the agenda is to set
15 the second public hearing date. As you know, with TRIM,
16 you have to have two hearings. And if anyone looked at
17 the newspaper this weekend, you could tell that every
18 special taxing district was scrambling to get their TRIM
19 hearings and cities on-board. They're happening all
20 day, every day, you know, for the next two days.

21 So this was actually supposed to be our
22 second hearing. So what we thought might make sense is
23 if we could together, maybe today, most people carry
24 their calendars, try to find -- set the next date as
25 opposed to just setting it.

1 As you know, attendance is critical for the
2 TRIM hearings. Do we have -- we were going to propose
3 Tuesday.

4 MR. HAJ: Tuesday, September 26th.

5 MS. DE MOYA: It says here that it's no
6 later than September 22nd.

7 MR. HOFFMAN: That's for the setting of it.

8 MS. DE MOYA: Oh, we have to set it before,
9 okay.

10 MS. NUELLE: So we were going to look at the
11 26th. Normally we do it on Mondays but actually, I'm
12 not going to be here, and I think we can vote early or
13 late, depending on the preference of the Board. Oh, it
14 has to be at 5:01?

15 MR. SALVER: Yes, or it has to be after.

16 MS. NUELLE: Oh, after 5:00, okay. I'm
17 sorry. I take that back. I mean, we can send something
18 out if that's easier, but we thought maybe it might be
19 easier --

20 COMMISSIONER SUAREZ: Madam Chair, and maybe
21 the attorneys know better. They haven't told us when
22 our second hearing will be, but I think it might be that
23 Tuesday. We're close enough to downtown that I could,
24 you know, try to be there for both votes.

25 MS. GRAVES: The second TRIM hearing has not

1 been set yet.

2 COMMISSIONER SUAREZ: Right, but I'm
3 thinking that it will probably be that Tuesday. In any
4 case --

5 MS. NUELLE: I was noticing in the paper that
6 they were all staggered, like, by, it seemed like two
7 hours of time. I saw your city and was thinking about
8 that.

9 MS. DE MOYA: So they all have to be at
10 5:01?

11 MR. SALVER: No, they have to be after 5:00.

12 MS. DE MOYA: After 5:00.

13 MR. HAJ: Madam Chair, if I may, the
14 governor did issue an executive order. And I'd like to
15 ask our attorney, one thing that we cannot do is have it
16 the same day of the County Commission meeting, correct?

17 MS. GRAVES: Yes.

18 MR. HAJ: We can't do it at the same time as
19 the County Commission meeting.

20 MS. NUELLE: Same day?

21 MR. HAJ: Same day. Madam Attorney, same
22 time as well?

23 MS. GRAVES: So the executive order, it
24 excuses some parameters of what would generally occur,
25 but it cannot be on the same time and it should not be

1 on the same day, if possible, to avoid that.

2 COMMISSIONER SUAREZ: Ours takes a while, so
3 if it's not at the same time on the same day, you know,
4 I can run back and forth if I'm needed.

5 MS. NUELLE: I don't know how we should
6 proceed, then. How does Tuesday look, anyway, for most
7 people?

8 MS. GRILLO: I cannot do Tuesday.

9 MS. NUELLE: Or Wednesday.

10 MR. HAJ: Madam Chair, would you like a
11 survey?

12 MS. NUELLE: Yeah, I guess we have to wait --
13 then we'd better wait until we find out about the
14 County. If you can let us know that as soon as you
15 know.

16 MS. DE MOYA: So why don't you just take a
17 vote for Wednesday.

18 MR. GAINEY: Madam Chair, in this case, I
19 would move to refer back to staff and allow them to
20 survey the Board.

21 MS. NUELLE: Thank you. All right. So we
22 will most likely do it Tuesday or Wednesday of next
23 week, the 26th or 27th. I'm sorry that it's so -- that
24 everything is so up in the air, but I think everyone
25 understands how much we've been -- you know, there's

1 been so much scrambling, and these have to be done
2 before October 1st, so we're running out of time.

3 All right. Jim, CEO report.

4 MR. HAJ: I want to just thank you all for
5 being here for the TRIM. I know with the hurricane and
6 the first day back to school and everybody gaining some
7 sense of normalcy, I appreciate the attendance. And
8 whenever we do set a date, it's critical that everybody
9 is here for the next TRIM.

10 Quickly, The Expo -- The Expo was going to
11 happen last Saturday. We were going to have 15 or
12 20,000 people coming to the Youth Fair grounds. We are
13 looking at possibly rescheduling it but, you know, as of
14 now, it's still being used as a shelter for a lot of
15 those in the Keys, so it would be very problematic for
16 us. So we're working with looking at other venues and
17 other dates and we will get back to you for that. Thank
18 you, Madam Chair.

19 MS. NUELL: And did we have any problems
20 with any of the vendors and contracts that we had for
21 Expo?

22 MR. HAJ: Yeah, we're pleased that we worked
23 with United Way and utilized their survey, the survey of
24 providers. And then we have our contract managers
25 calling everybody who did not reply. And as of now,

1 everybody is pretty much up and running, but we will get
2 a more in-depth evaluation later today or tomorrow
3 morning.

4 MS. NUELLE: That's not what I meant but it's
5 okay. I meant at The Expo, with the contracts with The
6 Expo, we have contracts there, we have contracts with
7 the vendors, food vendors, that sort of thing which we
8 have been, you know, talking about. I mean, there's not
9 much you can do, and they had made a decision right on
10 Monday of that week, knowing that Saturday was looking
11 really iffy, so that wasn't at least one day before.

12 MR. HAJ: Yeah, we're in the midst of that
13 right now. We're in the midst of that right now,
14 deciding if we're going to reschedule or if we have to
15 cancel. I will get back to you, the Finance Committee
16 and the Board regarding the finances around The Expo.

17 MS. NUELLE: All right. With that, this
18 meeting is adjourned.

19 MR. HAJ: Madam Chair, we just wanted to
20 tell our attorneys, we had talked to the Finance
21 Committee quickly about Sweet Vine, so I'd like --
22 Stephanie, if you could chime in and give us an update.

23 MS. SYLVESTRE: So basically, we're in the
24 final steps of closing out the last invoice for Sweet
25 Vine. We have partnered with Trinity Church to provide

1 the services in the area. And tomorrow, they will give
2 us confirmation of the two locations that they're
3 potentially able to provide services.

4 And we're hoping that despite the two
5 week -- despite the two-week loss of services, we should
6 still be able to start providing services in early
7 October.

8 As it relates to United Martial Arts, I
9 believe that the conversion is in the final stages right
10 now. They had already found a location and the new
11 provider, CMB Vision, was ready to go before September
12 8th, so it's just a matter of being able to start up
13 today or tomorrow.

14 So United Martial Arts, we decided not to
15 renew their contract because we made a determination
16 that they were falsifying attendance records for their
17 summer program. One of their staff made a report to us
18 and we surveyed -- they gave us 11 students that were --
19 that the staff said were falsified. We were able to get
20 in contact with nine of those students' parents and nine
21 of them confirmed that the students were not in
22 attendance during the summer.

23 Sweet Vine, we decided not to renew our
24 contract with them because they had some -- they had
25 severe cash flow issues, so much so that they were not

1 able to pay their summer staff. And then in addition to
2 that, they were not able to secure a location for this
3 new contract year.

4 MR. HOPE: Question. For the two weeks that
5 was lost, are we going to extend the time to some of the
6 grantees? Because it's a reimbursement grant, so due to
7 the hurricane, two weeks was lost and they may not have
8 been able to provide some of the services that they were
9 contracted to.

10 Does that mean they will have an extension
11 in terms of when the contract would end? How will we
12 handle the loss of those two weeks in terms of funding?

13 MS. SYLVESTRE: So we made a decision that
14 for providers, and we sent out an e-mail to this effect,
15 to let providers know that we would reimburse them for
16 salary costs incurred for the last two weeks, and so
17 that they should submit their payroll as if the staff
18 had worked.

19 We believe that that was the best course of
20 action because the number of staff are at the end of the
21 socioeconomic ladder that losing two weeks of pay could
22 definitely create hardship for them.

23 MS. NUELLE: Excuse me, but I have to adjourn
24 this meeting. We can continue this discussion
25 afterwards, because it's 5:01 p.m., so we're a minute

1 short, so I need to adjourn our Board meeting and open
2 the TRIM hearing.

3 (WHEREUPON, the Board meeting was recessed
4 at 5:00 p.m. and the TRIM hearing began at 5:01 p.m.)

5 MS. NUELL: So I'd like to call the meeting
6 to order at 5:01. The matters before the Board this
7 afternoon are setting the tentative millage and approval
8 of the tentative budget.

9 The resolutions to come before the Board are
10 as follows: Resolution 2017-114, resolution of the
11 Children's Trust of Miami-Dade County, Florida, adopting
12 the tentative millage rate for levying of ad valorem
13 taxes for the Children's Trust of Miami-Dade County,
14 Florida, for fiscal year 2017-2018, and declaring the
15 percentage change in the property tax levy as defined
16 under Section 200.065, Florida Statutes, providing for
17 an effective date.

18 And Resolution 2017-115, resolution of the
19 Children's Trust of Miami-Dade County, Florida, adopting
20 the tentative budget for fiscal year 2017-2018,
21 providing for an effective date.

22 State law mandates that the first item for
23 discussion is Resolution 2017-114, setting the tentative
24 millage rate necessary to fund the budget, as well as a
25 discussion of the specific purpose for which ad valorem

1 tax revenues are being used.

2 The CEO will further explain.

3 MR. HAJ: This will be the 15th budget year
4 for the Children's Trust. The tentative millage rate to
5 be levied in order to produce sufficient ad valorem
6 taxation revenue, which will be adequate to pay the
7 appropriations in the budget for the fiscal year
8 beginning October 1st, 2017 and ending September 30th,
9 2018, shall be .4673 mills.

10 The tentative operating millage rate of
11 .4673 mills will result in property tax increase of zero
12 percent, which is the same as the rollback rate of .4673
13 mills.

14 Last year's actual property tax levy for the
15 Children's Trust was \$124,635,951.00. This year, the
16 proposed ad valorem tax revenue is \$121,938.094.00.
17 Next year's budget has increased largely due to a fund
18 balance draw-down in alignment with best fiscal
19 practices.

20 We have reduced our management expenses in
21 next year's budget by approximately \$317,000.00, to an
22 historic low of 7.5 percent of the total budget.

23 These factors will allow us to increase
24 funding among the strategic investment priority areas of
25 our strategic plan and is listed and in a tab in your

1 budget memo.

2 This year's budget ad valorem tax revenues
3 are \$121,938,094.00 as the rollback millage rate is
4 used. The rollback rate is the millage rate that would
5 generate approximately the same amount of property tax
6 revenue as approved from the prior year.

7 The budgeted revenues, combined with
8 approved draw-down of the fund balance, will enable the
9 Trust to expand services to children and families while
10 at the same time allowing them to the strategic plan.

11 In order to accomplish this, we recommend
12 that the Board adopt the millage rate of .4673 mills.

13 MS. NUELLE: At this time, the public hearing
14 is open on the tentative millage rate. Okay. We have a
15 performance. This is a finalist in the Young Talent Big
16 Dreams competition, the musical group named "60
17 Seconds." You can see them. And I'll have them
18 introduce themselves as opposed to me mispronouncing
19 everyone's name.

20 (WHEREUPON, there was applause from all in
21 attendance.)

22 MS. CARDENAS: So approaching is Briana
23 Acevedo, age 13, on keyboard. Ladies, please take your
24 positions. Cecilia Leon, age 15, on guitar and vocal,
25 and Amelie Dejean-Subirats, age 14, on vocals.

1 And I believe Amalie is the daughter of our
2 wonderful court reporter.

3 (WHEREUPON, there was applause from all in
4 attendance.)

5 MS. CARDENAS: So these fine ladies
6 performed in the finals at Young Talent Big Dreams and
7 they did an amazing job, and we wanted to honor this day
8 by having them perform for you. Thank you.

9 (WHEREUPON, a vocal performance was
10 presented to all in attendance.)

11 (WHEREUPON, there was applause from all in
12 attendance.)

13 MS. NUELLE: Thank you. We needed that. Is
14 there anyone from the public wanting to speak? I know
15 we don't have a form filled out.

16 (NO VERBAL RESPONSE.)

17 MS. NUELLE: The public hearing on the
18 tentative millage rate is closed.

19 MR. HAJ: I request a motion to approve
20 Resolution 2017-114, setting the tentative millage as
21 explained in the budget message and memorandum.

22 MR. GAINEY: So moved, Gainey.

23 COMMISSIONER SUAREZ: Second, Suarez.

24 MS. NUELLE: Is there any Board discussion on
25 the proposed tentative millage?

1 (NO VERBAL RESPONSE.)

2 MR. HAJ: Prior to the vote on the
3 resolution setting the tentative millage rate, staff was
4 given an opportunity to check if there were any changes.
5 Mr. CFO, were there any changes to the millage rate?

6 MR. KIRTLAND: I can confirm there is no
7 change to the tentative millage rate.

8 MR. HAJ: This is the Children's Trust.
9 There's a motion and a second for approval of the
10 tentative millage rate of .4673 and there is a zero
11 percent increase which is the same as the rollback rate
12 of .4673 mills.

13 The proposed tentative millage rate to be
14 levied by the Children's Trust is .4673 mills.

15 MS. NUELL: We need a vote on the motion to
16 adopt the resolution setting the tentative millage.

17 MS. GRILLO: Thank you, Madam Chair. The
18 vote must be by individual roll call. Please respond
19 when I call your name. Dr. Daniel Bagner, Dr. Miguel
20 Balsera --

21 MR. SALVER: Wait, we have to respond.

22 MS. GRILLO: I'm so sorry. I'm very
23 official and be speedy about it, please.

24 DR. BAGNER: Yes.

25 MS. GRILLO: Dr. Miguel Balsera.

1 DR. BALSERA: (No verbal response.)
2 MS. GRILLO: Rodester Brandon.
3 MR. BRANDON: Yes.
4 MS. GRILLO: Dr. Magaly Abrahante.
5 DR. ABRAHANTE: Yes.
6 MS. GRILLO: Lily De Moya.
7 MS. DE MOYA: Yes.
8 MS. GRILLO: Representative Nicholas Duran.
9 MR. DURAN: Yes.
10 MS. GRILLO: Dr. Antonia Eyssallenne.
11 DR. EYSSALLENNE: (No verbal response.)
12 MS. GRILLO: Gilda Ferradaz.
13 MS. FERRADAZ: Yes.
14 MS. GRILLO: Alvin Gainey.
15 MR. GAINNEY: Yes.
16 MS. GRILLO: Mayor Carlos A. Gimenez.
17 MAYOR GIMENEZ: (No verbal response.)
18 MS. GRILLO: Claudia Grillo, yes. Mindy
19 Grimes-Festge.
20 MS. GRIMES-FESTGE: Yes.
21 MS. GRILLO: Nelson Hincapie.
22 MR. HINCAPIE: Yes.
23 MS. GRILLO: Kenneth C. Hoffman.
24 MR. HOFFMAN: Yes.
25 MS. GRILLO: Pamela Hollingsworth.

1 MS. HOLLINGSWORTH: Yes.

2 MS. GRILLO: Steve Hope.

3 MR. HOPE: Yes.

4 MS. GRILLO: Esther Jacobo.

5 MS. JACOBO: Yes.

6 MS. GRILLO: Tiome-Bisa Kendrick-Dunn.

7 MS. KENDRICK-DUNN: Yes.

8 MS. GRILLO: Marissa Leichter.

9 MS. LEICHTER: Yes.

10 MS. GRILLO: Dr. Susan Neimand.

11 DR. NEIMAND: Yes.

12 MS. GRILLO: Laurie Weiss Nuell.

13 MS. NUELL: Yes.

14 MS. GRILLO: Dr. Marta Perez.

15 DR. PEREZ: Yes.

16 MS. GRILLO: The Judge is not here but he
17 must abstain. Honorable Isaac Salver.

18 MR. SALVER: Yes.

19 MS. GRILLO: Commissioner Xavier L. Suarez.

20 COMMISSIONER SUAREZ: I always follow my
21 representatives around so I vote "yes."

22 MS. GRILLO: Mark Trowbridge.

23 MR. TROWBRIDGE: Yes.

24 MS. GRILLO: David Turino.

25 MR. TURINO: Yes.

1 MS. GRILLO: Karen Weller.

2 MS. WELLER: Yes.

3 MS. NUELLE: Following the footsteps of
4 Claudia, I counted as we went along to make it go a
5 little faster. The motion passes unanimously with 24
6 votes.

7 MS. GRILLO: I agree.

8 MS. NUELLE: And the time is 5:14 p.m. Okay.
9 The next resolution to be taken up by the Board is
10 Resolution 2017-115, the tentative budget. I already
11 read the title so I'm not going to read it again.

12 The public hearing is open on the tentative
13 budget. Is there anyone from the public that is willing
14 to speak?

15 MR. SALVER: Can we get another song maybe?

16 MS. NUELLE: For people who haven't been here
17 before, this is very unusual. This is very much related
18 to the hurricane. There have been years that it's been
19 hours of -- which we kind of miss because it's one of
20 the ways we usually get to hear from our providers and
21 hear or see them perform. But this is very unusual, but
22 I'm sure it's related to everything going on.

23 The public hearing is closed. I guess I
24 just went off the script, sorry. The public hearing is
25 closed on the tentative budget.

1 MR. HAJ: I request a motion to approve
2 Resolution 2017-115, adopting the tentative budget.

3 MR. HOFFMAN: So moved, Hoffman.

4 MR. GAINEY: Second, Gainey.

5 MS. NUELL: Is there any Board discussion on
6 the tentative budget?

7 (NO VERBAL RESPONSE.)

8 MS. NUELL: We need a vote on the motion for
9 the resolution setting the tentative budget.

10 MS. GRILLO: The vote must be by individual
11 roll call. The Judge can vote. Dr. Daniel Bagner.

12 DR. BAGNER: Yes.

13 MS. GRILLO: Dr. Miguel Balsera.

14 DR. BALSERA: (No verbal response.)

15 MS. GRILLO: Rodester Brandon.

16 MR. BRANDON: Yes.

17 MS. GRILLO: Dr. Magaly Abrahante.

18 DR. ABRAHANTE: Yes.

19 MS. GRILLO: Lily De Moya.

20 MS. DE MOYA: Yes.

21 MS. GRILLO: Representative Nicholas Duran.

22 MR. DURAN: Yes.

23 MS. GRILLO: Dr. Antonia Eyssallenne.

24 DR. EYSSALLENNE: (No verbal response.)

25 MS. GRILLO: Gilda Ferradaz.

1 MS. FERRADAZ: Yes.

2 MS. GRILLO: Alvin Gainey.

3 MR. GAINNEY: Yes.

4 MS. GRILLO: Mayor Carlos A. Gimenez.

5 MAYOR GIMENEZ: (No verbal response.)

6 MS. GRILLO: Claudia Grillo, yes. Mindy
7 Grimes-Festge.

8 MS. GRIMES-FESTGE: Yes.

9 MS. GRILLO: Nelson Hincapie.

10 MR. HINCAPIE: Yes.

11 MS. GRILLO: Kenneth C. Hoffman.

12 MR. HOFFMAN: Yes.

13 MS. GRILLO: Pamela Hollingsworth.

14 MS. HOLLINGSWORTH: Yes.

15 MS. GRILLO: Steve Hope.

16 MR. HOPE: Yes.

17 MS. GRILLO: Esther Jacobo.

18 MS. JACOBO: Yes.

19 MS. GRILLO: Tiome-Bisa Kendrick-Dunn.

20 MS. KENDRICK-DUNN: Yes.

21 MS. GRILLO: Marissa Leichter.

22 MS. LEICHTER: Yes.

23 MS. GRILLO: Dr. Susan Neimand.

24 DR. NEIMAND: Yes.

25 MS. GRILLO: Laurie Weiss Nuell.

1 MS. NUELLE: Yes.

2 MS. GRILLO: Dr. Marta Perez.

3 DR. PEREZ: Yes.

4 MS. GRILLO: Judge Orlando Prescott.

5 JUDGE PRESCOTT: (No verbal response.)

6 MS. GRILLO: Honorable Isaac Salver.

7 MR. SALVER: Yes.

8 MS. GRILLO: Commissioner Xavier L. Suarez.

9 COMMISSIONER SUAREZ: (No verbal response.)

10 MS. GRILLO: Mark Trowbridge.

11 MR. TROWBRIDGE: Yes.

12 MS. GRILLO: David Turino.

13 MR. TURINO: Yes.

14 MS. GRILLO: Karen Weller.

15 MS. WELLER: Yes.

16 MS. NUELLE: The motion passes unanimously
17 with 23 votes. And it is 5:17 p.m. And I think -- I
18 don't know if we want to note -- that we need to note
19 that Commissioner Suarez, if somebody left, that's why
20 they weren't there to vote unanimously but not the same
21 number.

22 And that is the conclusion of the first TRIM
23 hearing, so I move to adjourn. I just want to thank
24 everyone for being here. These are the two most
25 important meetings of the year, and we need your support

1 and vote.

2 And we will be -- staff will be getting back
3 to you about the second meeting for Tuesday or Wednesday
4 afternoon. Thank you very much.

5 (Whereupon, at 5:19 p.m., the TRIM hearing
6 was adjourned.)

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REPORTER'S CERTIFICATE

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STATE OF FLORIDA:

COUNTY OF MIAMI-DADE:

I, Fernando Subirats, Court Reporter and Notary Public in and for the State of Florida at Large, do hereby certify that I was authorized to and did report the proceedings in the above-styled cause; that the foregoing pages, numbered from 1 to 35, inclusive, constitute a true and complete record of my notes.

I further certify that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor financially interested in the action.

Dated this 1st day of October, 2017.

Fernando Subirats
Court Reporter

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