



## **Board of Directors Meeting**

**April 22, 2019**

1 THE CHILDREN'S TRUST BOARD OF DIRECTORS  
2 COMMITTEE MEETING

3  
4 The Children's Trust Board of Directors Committee Meeting  
5 was held on Monday, April 22, 2019, commencing at 4:05  
6 p.m., at 3250 Southwest 3rd Avenue, Miami, Florida 33129.  
7 The meeting was called to order by Kenneth Hoffman, Chair.

8  
9 Committee Members

10 Kenneth C. Hoffman, Chair

11 Steve Hope, Treasurer

12 Karen Weller, Secretary

13  
14 STAFF:

15 James Haj, President/Chief Executive Officer

16 Hon. Barbara Jordan

17 Lourdes Gimenez

18 Daniel Bagner, Ph.D.

19 Constance Collins

20 Karen Weller

21 Rodester Brandon

22 Marissa Leichter

23 Marta Perez

24 Steve Hope

25 Mary Donworth

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STAFF (continued):  
Mindy Grimes-Festge  
Pamela Hollingsworth  
Tiombe Bisa Kendrick-Dunn

## 1 PROCEEDINGS

2 (Recording of the meeting began at 4:05 p.m.)

3 THE CHAIR: I'd like to call the meeting to  
4 order. First, I have a couple of announcements to  
5 make. I wanted to thank Dr. Martha Perez who hosted  
6 an event for our Board and our community leaders  
7 featuring David Lawrence and his book.

8 Second, I know we have a lot of providers here  
9 with us today. I wanted to let the Board know, if  
10 you didn't know already, that we have a provider  
11 orientation meeting tomorrow starting at nine  
12 o'clock. I believe at the Miami Dade College Campus  
13 in Downtown Miami. This is a training for our  
14 providers, but it's an opportunity for us to see the  
15 Children's Trust staff interacting with our provider  
16 community. All directors are invited and are  
17 encouraged to attend.

18 Third, I wanted to bring an update that  
19 somebody discussed at the last board meeting. We had  
20 a discussion regarding the Children's Trust practices  
21 with respect to contracts with providers that had not  
22 yet obtained site-specific licenses as required under  
23 their contracts with the Trust. Subsequent to the  
24 Board meeting, staff has worked with Trust, the Trust  
25 counsel, to review the award and contracting price

1 process as it relates to site licensing. The results  
2 of those discussions were brought to the finance and  
3 operations committee last week. It was agreed at  
4 that committee, that moving forward, the Trust staff  
5 will continue to assist providers in obtaining their  
6 DCF site licenses, but that the Trust will not sign a  
7 contract for any site that's not already licensed.  
8 So even if there's multiple sites within a particular  
9 provider, we will not sign a contract with this, or a  
10 site that's not yet licensed will not pay for  
11 services provided at any site that's not licensed, or  
12 for any period prior to obtaining the licenses. So,  
13 we want -- we did bring that up again at -- staff  
14 consulted with counsel.

15 Today there is only one contract pending a  
16 license and contract, of course, will not be executed  
17 until the appropriate DCF site license is obtained.  
18 Staff is continuing to work with DCF to support our  
19 providers in obtaining licenses, and on April 1st,  
20 most recently, the Trust and DCF partner had provided  
21 a site license application training. Additionally,  
22 to improve our input and oversight, both we, the  
23 Trust, and the DCF have appointed point persons to  
24 ensure that site licensing requests are moving along  
25 and that we have more of an insight as to whether

1 there are outstanding documents or errors that need  
2 to be corrected. Finally, last Tuesday at a Sunshine  
3 meeting with Commissioner Jordan, it was a pleasure  
4 to meet Commission Jordan in person, which I had not  
5 had the opportunity to do. We talked about a number  
6 of things, including important responsibilities, and  
7 in particular her committee responsibilities. But  
8 two things came out of the meeting that we will get  
9 into further. One was specific training for the  
10 Board on bylaws, the Boards duties and  
11 responsibilities. We talked to staff about trying to  
12 intergrade that item into our retreat or with another  
13 session where we have the Board together. And  
14 second, Commissioner Jordan expressed an interest,  
15 which again referred to counsel to look at the ways  
16 that we can do this, to let Board members initiate  
17 agenda items and ordinances.

18 So, I appreciate the meeting and I think  
19 meetings and -- I think meetings are productive for  
20 us and as well as the Board as a whole.

21 So now we move to the public comments section.  
22 Samantha Quarterman. The Multi-Ethnic Youth Group.

23 MS. QUARTERMAN: Good evening, everyone. I  
24 didn't think I'd be the first speaker, but okay. My  
25 name is Samantha Quarterman, I represent Multi-Ethnic

1 Youth Group Association. We're located right in  
2 Liberty Square House Development, and also at the  
3 African Square Park, which is one of the highest  
4 target areas in Liberty City for crime, murder and et  
5 cetera, if you already read the news. But I just  
6 wanted to say it's a great pleasure to be to talk on  
7 behalf of the Children's Trust. A little bit  
8 different this year than last year. I do feel like -  
9 - no, last year was good too. Three years, I had to  
10 go back. But I do feel like we are more partners  
11 now, and I like the fact that some of the Board  
12 members came out to actually come to our agency and  
13 not just look at us as another member. You know,  
14 they realized that we were making an impact in that  
15 community and they wanted to see us grow. And I'd  
16 specifically like to thank Ms. Stephanie Seville and  
17 I'd also like to thank Debra Robertson, Bill. I'd  
18 just like to thank pretty much the people that  
19 recognize our program to realize that, hey, this was  
20 not a program to give up on, this was a program  
21 really to have a true partnership with. And I'm up  
22 here, I'm not really a speaker, but I just wanted you  
23 to know that the Children's Trust has made a big  
24 change and the change is becoming a partner and an  
25 ally with the partners in your community. Not just

1 looking at us separate and apart, just another member  
2 at a Board meeting and not really seeing the purpose  
3 of what we do. So I just wanted to thank the Board,  
4 you know, I think you deserve an applause because you  
5 guys have stepped up to your name. You guys have  
6 came out to the agency and realized that we are  
7 making an impact, not just the agency. Everybody's  
8 working together now. I just wanted to thank you  
9 guys for that. Thank you.

10 THE CHAIR: Thank you. Thank you for your  
11 positive comments. Next, Lliana Perez of Kingdom  
12 Academy.

13 MS. PEREZ: Good afternoon, members of the  
14 Board and attendees. My name is Lliana Perez, and  
15 I'm the President and CEO of the Kingdom Academy  
16 Schools. Our conversation begun in relationship with  
17 the Children's Trust in 2007, with the smallest start  
18 up grant that allowed us to develop a music program  
19 in our school. Eventually our relationship grew to  
20 provide free academic days, after-school care to  
21 elementary and middle school students in the West  
22 Kendall area.

23 Early in the process of the partnership with the  
24 Trust, communication was difficult and procedures  
25 were more important then outcomes. The joy of

1 helping the students and their families was  
2 overshadowed by the fear of losing the funding for  
3 making a mistake. I remember being scared to speak  
4 with my project manager because I didn't think she  
5 cared for my program. I saw her more like an  
6 inspector that was looking to find mistakes. But a  
7 few years back I attended a meeting in which Mr.  
8 Vestra explained that the Trust was looking to work  
9 with the providers and form a real relationship with  
10 support and growth. I must admit that I was a little  
11 skeptical at the time, but the Trust did deliver.  
12 With the support of our project manager (inaudible)  
13 or Udi (phonetic), as we call her, Kingdom Academy  
14 has been able to maintain high levels of quality for  
15 over one decade without failing to enforce every  
16 requirement of our contract agreement Udi can make us  
17 feel partners of the Trust.

18 She constantly reminds us that she believes in  
19 our program and takes personal our struggles and  
20 rejoices in our gain. She believes in a strong  
21 communication and takes time to remind us about  
22 deadlines to ensure compliance. When time passes and  
23 she hasn't heard from us, she takes the time to call  
24 and find out if we're okay. Never has she made us  
25 feel as though we can't get something done, and she

1     inspires us to expect more. She's an advocate for  
2     the programs under her care and strongly believes in  
3     collaboration. She encourages us to showcase the  
4     work that we do by visiting other schools and  
5     incorporating into our programs what they're doing  
6     good. She is the reason that we are successful.

7             Thank you to the Trust and to the Board for the  
8     amazing support that we receive every day. Thank  
9     you, because it does make a difference. You might  
10    not see the kids that you impact through us, but they  
11    are there. I'm grateful, my teachers are grateful,  
12    our families are grateful. Thank you, Ms. Sudestra,  
13    for delivering. Thank you, Udi, for making a  
14    difference.

15            THE CHAIR: Thank you for your comments. Next,  
16    we're on to Smith from Fit Kids of America.

17            MS. SMITH: Good afternoon, esteemed Board  
18    members. I have the privilege of representing an  
19    agency for the last 20 years that's in the heart of  
20    Westchester, Miami, called Fit Kids of America. And  
21    last year we were honored with the most prestigious  
22    award, Champions for Children program of the year,  
23    which I'm still delighted and honored every single  
24    day to represent the most incredible organization on  
25    earth, The Children's Trust.

1 I have to say when we started 20 years ago, we  
2 always had the determination and heart for the work  
3 that we do. And we're nestled in a very densely  
4 populated school district. My beloved district 8,  
5 that I am honored to represent. And most of our  
6 schools, almost entirely, are Title 1 schools, so the  
7 predominance of the families are on free or reduced  
8 lunch. And without your enormous, generous funding,  
9 we would not be able to do the God's work that you've  
10 enabled us to do.

11 Everyday I'm a witness to miracles. About two  
12 weeks ago, a dad and a little girl came into enroll,  
13 and I went over to say hello, and found out that the  
14 little girl had been through so much heartache for a  
15 little 8-year-old. She lost her mom two years prior,  
16 and then lost her one other caretaker, which was her  
17 grandfather. And, Trust, you have enabled me to play  
18 Santa Clause, and we fully scholarshipped this little  
19 girl and we let her know that we would take no money  
20 from her family. They both, she and her dad, burst  
21 out in tears. Of course we were all crying too.

22 Every day we perform miracles, whether its  
23 financial aid or just by virtue of supporting our  
24 schools. The principles in our community are so  
25 delighted that we partnered with them. The scores

1 are coming in and they're fantastic. So, we are part  
2 -- we not only, of course, have our own scoring,  
3 which has been exceptional, but beyond that, the  
4 district scoring we are performing high, so much so  
5 that they recommend us as an after-school program.  
6 And we are a fully inclusive program. I always say  
7 we just don't take ADHD, we take A through Z. So  
8 whatever their ability or inability, we love them  
9 and we watch them flourish. Thank you from the  
10 bottom of my heart on behalf of all of the children  
11 that I serve. Thank you.

12 THE CHAIR: Thank you for your comments. Ruth  
13 Wiesen from the Thomas Armour Youth Ballet.

14 MS. WIESEN: Good afternoon. Ruth Wiesen from  
15 Thomas Armour Youth Ballet. Stephanie asked me to  
16 speak for a few moments today about our success.  
17 Thomas Armour Youth Ballet has been using dance as a  
18 vehicle for success for over 30 years, with funding  
19 from the Trust since 2007. So I asked myself what  
20 does success look like beyond the numbers that we  
21 enter into Trust central. For all of us at the  
22 Thomas Armour Youth Ballet and our team, it's seeing  
23 children who began the school year two grade levels  
24 behind, catch up by the end of the school year and  
25 move on to the next grade level with confidence and

1 with pride. Its meeting a little girl named Samaya,  
2 who was so traumatized by her situation at home, that  
3 when we met her she was curled in a fetal position  
4 with her hood pulled over her head sucking her thumb.  
5 And then to see her two years later on the stage at  
6 Dade County auditorium in the Nutcracker, leading her  
7 scene, 24 Tiny Soldiers, onto the stage, to the  
8 delight of 23,000 children in the audience. Its  
9 working with Isaiah and his two siblings, who three  
10 years ago came back from a summer vacation where they  
11 saw their grandmother and sister die tragically.  
12 They were so traumatized by what happened that they  
13 were almost paralyzed. They couldn't write, they  
14 could hardly speak. Last year Isaiah got into MAST  
15 Academy and this year his little brother got into  
16 Young Men's Prep. Its learning that 26 of our eighth  
17 graders this year were accepted into high achieving  
18 high schools through the MDCPS Program. The programs  
19 include the Law Enforcement Officers' Memorial High  
20 School, Terra Environmental Research Institute, the  
21 Young Women's Prep Academy, Celtic Glacier, Michael  
22 Krop, The Legal Magnet, as well as the IBN Dance  
23 Magnets at Coral Reef High School. What we're most  
24 proud of this year is that 15 of those students were  
25 accepted into the highly competitive New World School

1 of the Arts. This doubles are old record of getting  
2 dancers into the New World, so we're very proud of  
3 that. Success also looks like our high school  
4 seniors who are graduating now. Many of them are new  
5 to this country. Their families are recent  
6 immigrants and almost all of them are first in their  
7 family to attend college. I'm still collecting all  
8 of the information and award letters, but it's  
9 incredible. They're getting into NYU, University of  
10 Florida, Florida AP Program, New World School of the  
11 Arts BFA Program, George Mason, Chicago Institute of  
12 Arts, the New School in New York City, New College,  
13 it goes on and on. And they're getting scholarships  
14 which is amazing. And so far, we have two -- over  
15 two million dollars counted in their mass  
16 scholarships and we're not done counting yet.

17 So I thought I was going to end at this point  
18 today, but then I received a text yesterday from  
19 Javier. Javi was 11 when I met him. His family just  
20 had come over from Columbia. They were really  
21 struggling and he said I want to go to school, it's  
22 called New World School of the Arts, have you ever  
23 heard of it? I said yes, I have. And he said  
24 there's just one little problem. I said what's that.  
25 He said I don't know how to dance. So we took him to

1 the program and in a year we taught him enough that  
2 he got into New World. He actually wanted to go  
3 there not only for the dance but for the academics.

4 So, fast forward, Javi goes to Harvard on a  
5 Gates Millennial Scholarship. He graduated two years  
6 ago, and he's been traveling the world using dance as  
7 a means to promote social justice. So he wrote  
8 yesterday of his latest project. He was invited by  
9 the UN Refugee agency at MindLeaps to bring his  
10 program to six refugee camps in Rwanda.

11 In his own words, "I'm so grateful to be on this  
12 journey. To carry forward our amazing dance  
13 education for social change. It's an honor just to  
14 be here."

15 And I end with those same words: It's an honor  
16 just to be here and be counted among the hundreds of  
17 Children's Trust programs who keep moving the needle  
18 forward every day for our children and families. You  
19 made so many dreams come true. Thank you.

20 THE CHAIR: Thank you. Next, Michelle Shirley  
21 at Be Strong International.

22 MS. SHIRLEY: Good afternoon. Okay, so my name  
23 is Michelle Shirley, and I am the executive director  
24 of Be Strong International. We've been around for 27  
25 years teaching, helping, relationship skills to youth

1 and families. We have the opportunity, and I think  
2 the breaking point for our organization was when  
3 there was a small capacity building funding  
4 opportunity that came out, and I tell you it's been  
5 quite a ride since then. That was a pivotal moment  
6 at Be Strong because it afforded us many  
7 opportunities. One of them was of course the  
8 opportunity to rebrand. Of course for after 20  
9 something years, you need to change your look and so  
10 forth. And we worked on that with a marketing firm.  
11 We had the opportunity of -- and I passed this out to  
12 the Board just for them to look. Wanted to show you.  
13 Some of our takeaways was that we would work on Board  
14 development. At the time, 2015, 2016 had about six  
15 members. Today we have 16 members and growing. We  
16 now conduct more interviews. We have board member  
17 orientation. We have six physical meetings a year.  
18 We also have six Skype meetings a year. Fundraising,  
19 we had no prior fundraising experience. Nothing in  
20 our unrestricted funds account. Now today we have a  
21 director of development. We have a fundraising plan.  
22 We have \$75,000.00 in unrestricted, \$100,000.00 line  
23 of credit, a donor campaign, internal physical  
24 policies, two CPA's, clean audits every year. And of  
25 course one of the points of the program was that

1 eventually this -- the organizations in the capacity  
2 building would then become potential candidates or  
3 prospects for being able to apply for the TCT funding  
4 and we were able to receive the Yen award.

5 We right now have two after school programs.  
6 One in Richmond Heights Middle which is pretty much  
7 at capacity. We're also in Cutler Manor Apartments  
8 that's located in Goulds. That is a very challenging  
9 area. We are working with the middle school students  
10 there. Some really great just breakthrough with  
11 those kids. They're walking away really just  
12 learning. Having a better understanding of just peer  
13 to peer relationships. A lot of broken homes there,  
14 but we are doing our best to continue to work with  
15 the youth there at that site.

16 As far as program quality, at the time, one of  
17 the outcomes was that just being able to really look  
18 at our programs internally and see what the outcomes  
19 were and how the data trans were looking. Right now  
20 we have an evaluator for most of our smaller  
21 programs. We're working right now with an evaluator  
22 on a theory of change. We have milestone meetings  
23 now for every project. We have a consultant  
24 available for project help and professional trainings  
25 are part of our agencies core values now. We're

1 millennial so we have to make it edgy. So, it's  
2 called Cha-Cha-Cha Chia, right. You got to grow,  
3 right. You got to figure it out. You got to get  
4 training so you can grow.

5 One of the highlights with our after-school  
6 program is that Richmond Heights Middle for 6 years  
7 did not have a yearbook. I don't know if you  
8 remember, but yearbooks were like the thing. They  
9 probably still are, but young people want to capture  
10 their memories. And I know everything is digital  
11 now, but they were very interested in that project.  
12 We have photography as part of our after-school  
13 program. Very engaging. They loved it. They walked  
14 around with the cameras throughout the day. We were  
15 able to get some outside funding for the Canon Rebel  
16 Cameras that we bought, but here's the final product.  
17 We just got it today, so this is great. We'll be  
18 giving this out to the kids at Richmond Heights  
19 Middle School. Cutler Manor will also have a  
20 community memoir book.

21 So there's other things that I think really made  
22 special for us. We had our 2017 annual report, very  
23 beautiful. Just a lot of wonderful things that have  
24 happened for us that are really catapultic, just  
25 another level. And we recently got awarded the

1 Universal Parenting Contracts, so we'll be working  
2 with FIU and University of Miami. We're really  
3 excited about that. We've been doing and working  
4 with parents for over 20 years. And I just want to  
5 thank the Children's Trust because before -- before I  
6 came on, I was voted by the board in 2012 to run the  
7 organization, The Children's Trust just kind of  
8 seemed like a far-off entity that we could never  
9 reached. We saw the RFP's and they were like this  
10 thick and they just looked Chinese, and we just  
11 didn't know whether or not we could even do it, to be  
12 honest. And now the RFP's are much simpler, easier  
13 to grasp. We have the help. You just feel  
14 connected.

15 I think one of the young ladies said that you  
16 don't feel like someone's coming in and just trying  
17 to knock you down and telling you that you're not  
18 that great. But just the -- just the support I think  
19 is great, and an organization like ours, I mean, many  
20 of us in the room, we're striving for perfection  
21 every day. And it doesn't always look like that when  
22 you're working with young people because things  
23 change and there's a lot of dynamics when it comes to  
24 working in the field. So I do want to thank the  
25 Trust for the opportunity, and I think it's just the

1 beginning for Be Strong and many other entities  
2 who've been blessed to be a part of this entire  
3 ecosystem. So, thank you.

4 THE CHAIR: Thank you. Jannie Russell from  
5 Teen Up-Ward Bound.

6 MS. RUSSEL: Good evening, everyone. I'm Jannie  
7 Russell from Teen Up-Ward Bound, located in the city  
8 of Opa-Locka. Have been a part of the Trust since  
9 its inception. Have been -- have grown along with  
10 the Trust ups and downs, and I must say today that I  
11 stand to say that we have seen some improvements. We  
12 know that in anything that you're doing that there is  
13 growth and more growth is needed, but because of the  
14 Trust we have been able to grow and have been able to  
15 provide services in our community. The city of Opa-  
16 Locka and Miami Gardens. And we that run  
17 organizations know that our work is not a 9 to 5 job.  
18 It doesn't start in the morning at 9 and it doesnt  
19 end at 5 or 7 in the afternoon. And one of the  
20 successes that just jumps out of my heart is that I  
21 had some parent -- I had some children that were in  
22 my program about 10 to 12 years ago and they moved  
23 away to New York. And the mother had another set of  
24 children and was having lots of problems. And she  
25 called me one day and she said Ms. Russell, I need to

1 bring my children back to you all, to Teen Up-Ward  
2 Bound, because of the impact that you made on my  
3 older kids. So two weeks ago she just showed up and  
4 said I'm here. Four kids, got to get in school, need  
5 a place to stay. So we at Teen Up-Ward Bound staff  
6 and our community recourses got together and we have  
7 those children in school. We are working with that  
8 mother to get her the resources that she needs.

9 So, to the Children's Trust, if we were not a  
10 program that was still vibrant and going, that parent  
11 would not have had a place to bring her children to  
12 10, 15 years later. So I say to all of our partners  
13 around the room, that this is a work that's worth  
14 continuing. This is a work that we are working very  
15 hard to make a difference in our community because  
16 for us, not only do we work in our community, we live  
17 in our community. We go to the grocery stores. We  
18 see the parents. We don't just work and go somewhere  
19 else. We live there. So we see them in the grocery  
20 stores, we see them at the parks, and sometimes it  
21 gets to be challenging.

22 So, thank you to the Trust and to the Board of  
23 directors, thank you all for making us be vibrant in  
24 our community and making a program worth lasting.  
25 Thank you.

1 THE CHAIR: Thank you. I want to thank all of  
2 our providers that have shown up here today. I know  
3 some had a special interest in our resolutions that  
4 we're bringing before us today, but we appreciate the  
5 work you do, and we appreciate your comments about  
6 how working together with staff has changed for the  
7 positive. So, thank you. We'll turn in over to  
8 Karen now for the beginning of formal meeting.

9 MS. WELLER: Thank you, Mr. Chair. The Board of  
10 Directors met on Monday, March 18, 2019. The minutes  
11 for the meeting are in your packets and can be found  
12 on pages 5 through 7. Hopefully everyone has had an  
13 opportunity to review.

14 Could I please have a motion to approve?

15 MR. HOPE: Motion, Steve Hope.

16 MS. WELLER: Second?

17 MS. HOLLINGSWORTH: Second, Hollingsworth.

18 MS. WELLER: Any discussion?

19 (NO VERBAL RESPONSE)

20 MS. WELLER: All those in favor?

21 (WHEREUPON, the committee members all responded  
22 with "aye.")

23 MS. WELLER: Opposed?

24 (NO VERBAL RESPONSE)

25 MS. WELLER: Motion carries.

1 Mr. Chair.

2 MR. CHAIR: The informal part.

3 MR. HAJ: Mr. Chair, thank you. At this time we  
4 would like to recognize someone who is very special  
5 to the Trust, Esther Jacobo, who is our former board  
6 member. Esther served -- she loved the Trust so much  
7 she did a two sets. From serving in her role of DCF  
8 from 2011 to 2013, and then in her role in the State  
9 Attorney's Office. And those of you that know Esther  
10 knows where her heart is. It's not just, Esther, I  
11 want to thank you for what you did for the Trust but  
12 also what you do for the community. She worked  
13 passionately for children and families throughout  
14 this community for her entire career. Then she  
15 stepped from the State Attorney's Office to go work  
16 for Citrus, which she continues doing great work.

17 Esther, we would like to bring you up just to  
18 thank you for your effort at the Trust.

19 MS. JACOBO: Okay, thank you, thank you. You  
20 have a long agenda, so let me just say thank you to  
21 the Board members, the past Board members I've served  
22 with and to the whole staff at the Trust that do  
23 fantastic work. Hopefully we'll be seeing each other  
24 more, right?

25 THE CHAIR: Okay, I'm going to hand it over to

1 Rodester Brandon for the Nominating Committee Report.

2 MR. BRANDON: Good afternoon, everyone. The  
3 nominating committee met on Monday, April 15, 2019,  
4 to select a slate of officers to bring to the Board  
5 for recommendation. Since all of the officers were  
6 recently elected in the past year and three of the  
7 four within the past six months, the committee  
8 unanimously approved, recommending to extend their  
9 current term for an additional year until April 2020.  
10 This will allow the continuation of the newly elected  
11 leadership and to submit the Board to select a new  
12 chairperson since Kenneth Hoffman's term on the Board  
13 will be ending in June of 2020. So just for your  
14 information, Kenneth Hoffman began serving his chair  
15 on November 2018. Mark Trowbridge began serving as  
16 vice-chair in February of 2019. Steve Hope began  
17 serving as treasurer in November 2018, and Karen  
18 Weller began serving as secretary on April 2018.

19 So I'd like to request a motion -- a motion to  
20 waive the current bylaws and extend the current slate  
21 of officers for one additional year.

22 MS. LEICHTER: So moved, Leichter.

23 MS. PEREZ: Second, Perez.

24 MR. BRANDON: It's been probably moved in  
25 second. All in favor signify by saying aye.

1 (WHEREUPON, the committee members all responded  
2 with "aye.")

3 MR. BRANDON: All opposed?

4 (NO VERBAL RESPONSE)

5 MR. BRANDON: Beautiful, thank you. Motion  
6 passed.

7 THE CHAIR: Our Finance and Operations Committee  
8 Reports, Steve Hope.

9 MR. HOPE: Thank you, Mr. Chair. Good  
10 afternoon, everyone. The finance committee met on  
11 May 12TH and coming out of the committees meeting  
12 there are three resolutions. First, Resolution 2019-  
13 57: Authorization to enter into a purchase agreement  
14 with Linda S. Weston d/b/a Ahead Advertising  
15 Specialties for the following Trust-branded  
16 promotional items: 6,294 book bags for annual back-  
17 to-school outreach efforts in low-income  
18 neighborhoods; annual Employee of the Year  
19 award/trophy; and other child development materials  
20 to be used for targeted outreach efforts, for a total  
21 amount not to exceed \$50,000,00 for a term five  
22 months commencing on May 1, 2019, and ending on  
23 September 30, 2019.

24 Can I get a motion, please?

25 MS. PEREZ: Perez.

1 MR. BRANDON: Second, Brandon.

2 MR. HOPE: Any recusals?

3 (NO VERBAL RESPONSE)

4 MR. HOPE: Discussion?

5 (NO VERBAL RESPONSES)

6 MR. HOPE: Can we have a vote on the resolution,  
7 all in favor?

8 (WHEREUPON, the committee members all responded  
9 with "aye.")

10 MR. HOPE: All opposed?

11 (NO VERBAL REPOSE)

12 MR. HOPE: Resolution passes.

13 Resolution 2019-58: Authorization for  
14 procurement waiver formal competitive solicitation  
15 for catering services at 2019 Champions for Children  
16 event and to expend a total amount not to exceed  
17 \$35,000.00 with Ovations Food Services, LP, to cater  
18 the 2019 Champions for Children event at Jungle  
19 Island Treetop Ballroom.

20 Can I get a motion,  
21 please?

22 MS. DONWORTH: Donworth.

23 MR. HOPE: Second?

24 MS.FERRADAZ: Second,Ferradaz.

25 MR. HOPE: Any recusals?

(NO VERBAL RESPONSE)

1 MR. HOPE: Discussions?

2 (NO VERBAL REPSponse)

3 MR. HOPE: All in favor?

4 (WHEREUPON, the committee members all responded  
5 with "aye.")

6 MR. HOPE: All opposed?

7 (NO VERBAL RESPONSE)

8 MR. HOPE: Resolution passes.

9 Resolution 2019-59: Authorization to negotiate  
10 and execute a contract renewal with Marcum LLP, in a  
11 total amount not to exceed \$27,000.00 for a term of  
12 12 months, commencing August 1, 2019 and ending July  
13 31, 2020, with three remaining 12-month renewals,  
14 subject to annual appropriations.

15 Can I have a motion, please?

16 MS. GRIMES-FESTGE: Moved, Grimes-Festge.

17 MR. HOPE: Second?

18 MS. LAWATHER: Second, Lawther.

19 MR. HOPE: Any recusals?

20 (NO VERBAL RESPONSE)

21 MR. HOPE: Discussion?

22 (NO VERBAL RESPONSE)

23 MR. HOPE: All in favor?

24 (WHEREUPON, the committee members all  
25 responded  
with "aye.")

1 MR. HOPE: All opposed?

2 (NO VERBAL RESPONSE)

3 MR. HOPE: That concludes the Finance Committee  
4 Resolutions.

5 THE CHAIR: Thank you, Steve. Now on to the  
6 Program Services and Childhood Health Committee  
7 Report, Pamela Hollingsworth.

8 MS. HOLLINGSWORTH: Thank you, Mr. Chair. The  
9 Program Services and Childhood Health Committee met  
10 on Thursday, April 11th, and then, like today, there  
11 was standing room only. And so to echo our Board  
12 Chair's sentiments earlier in the evening and on  
13 behalf of the Children's Trust, we like to extend  
14 sincere thanks to the after-school and youth  
15 providers who are here today. We salute you for all  
16 you do every day. Delivering consistently high-  
17 quality services to the children and youth in your  
18 care. Thank you for keeping our children and youth  
19 safe and sound, well-fed and supported both  
20 emotionally and socially, and fully engaged. Thank  
21 you.

22 From here we're moving to a presentation with  
23 our President and CEO, a youth development  
24 presentation.

25 MR. HOFFMAN: Pam, thank you. We have the

1 presentation on the screen, but it's also on your  
2 iPad, the YD presentation tab. So on May 29th of  
3 last year we did this at the Miami-Dade County  
4 auditorium. You may recall that the Trust board  
5 approved our new funding cycle portfolio for the  
6 youth development programs. Agencies with Trust  
7 funding history continue to have a great success  
8 rate. Reflecting the fact that we have an overall  
9 high-quality portfolio as well. A record number of  
10 new agencies were added to the portfolio this cycle  
11 and this is a great success.

12 The success rate for new applicants in this last  
13 solicitation went from 8 percent in the prior funding  
14 cycle to 59 percent this cycle. In addition to the  
15 increase, new agencies funded as lead applicants at  
16 the start of this cycle. There are more than 20  
17 agencies newly funded this year through subcontract  
18 arrangements. And agencies that completed our two  
19 year small CPO capacity building initiative, which  
20 you heard about earlier, had a 67 percent success  
21 rate in our youth development solicitation. The next  
22 few slides we'll walk you through are program metrics  
23 used to make the recommendations that are before you.  
24 We call for the board presentation of how we work,  
25 that we have been making a number of improvements in

1 our data and business process management.

2 For this renewal year we're able to review a  
3 subset of our program metric reflect of how programs  
4 are performing. This is a data shown in the mid-year  
5 progress summaries following reso 60 and 61. The  
6 Fiscal health includes a review of agency Fiscal, as  
7 well as programs with specific audits. These audits  
8 for some youth providers are not viewed yet. So  
9 those do not have -- so those will not have Fiscal  
10 health rating. We did review Fiscal health ratings  
11 during the application review and no agency had any  
12 Fiscal concerns.

13 The staffing includes having all key staff  
14 positions properly filled as well as training and  
15 supervision. Program data quality includes a review  
16 of whether the data entered in the reporting systems  
17 are aligned with agency records and entered in a  
18 timely and comprehensive manner. Population focused  
19 youth development is focused on whether the programs  
20 are including children and youth with disabilities as  
21 required by contract. In the mid-year progress  
22 summaries, this component is labeled as inclusion of  
23 children with disabilities.

24 For the program displacement component our  
25 current date review is only focused on one items

1 component. Service utilization for K5 programs is  
2 based on the average number of children attending per  
3 day, compared to the contract number of slots. It  
4 differs slightly with 612, where utilization is based  
5 on the number of service hours youth have received in  
6 comparison with a contracted service hours in youth  
7 expected.

8 The following four slides are related to how the  
9 youth is performing: Resolution 2019-60: To fund  
10 renewals and expansion of our youth development  
11 programs for elementary school, kindergarten to fifth  
12 grade, represents both the Trust longstanding and  
13 largest dollar investment programs. Daily program  
14 not only gives kids, children safe, development  
15 places to be when not in school, but it also offers  
16 comprehensive activities to support children's  
17 academic, literacy, fitness and social emotional  
18 learning. Many programs also include other  
19 enrichment activities, STEM, art specific engagement,  
20 and all programs include children disabilities and  
21 some offer specialized programs in support of  
22 population. In addition to the contract renewals  
23 recommended in this resolution, we are recommending  
24 expansion at high performing sites as shown in the  
25 chart. This increases our service and Resolution A,

1 to a total of 12,677 after school, and 13,200 for  
2 summer slot for elementary students. These numbers  
3 represent a nearly 20 percent increase in available  
4 slots for children from the last funding cycle.

5 The initiative has grown a new finding cycle  
6 with 26 percent of the programs new to the  
7 initiative. Based on the Boards guidance and the  
8 solicitation process, we are a success and moving  
9 barriers entry for new agencies. With this we are  
10 expecting there would a learning curve for new  
11 providers. So the utilization you see in the mid-  
12 year progress summaries are aligned with our  
13 expectations. The recommended renewals for expansion  
14 sites for K-5 youth development programs are shown on  
15 the map on page 14 of the Board packet. With the  
16 current sites in green and expansion sites in  
17 fuchsia. As you can see, both current and high  
18 performing expansion sites have been present across  
19 the county.

20 The mid-year progress summary shown on pages 10  
21 through 13 shows summary data for the K-5 initiative,  
22 as well as individual program metric for each agency  
23 in Resolution A. The rating definitions for the  
24 metric components are shown at the bottom of page 10  
25 and essentially we consider programs that are

1 merging, advancing or mastering to be in good  
2 standing. And any programs struggling on a component  
3 provider with support to improve the metric.  
4 Overall, agencies Fiscal health is very good. All  
5 are advancing or mastering levels. Likewise,  
6 staffing and data quality are all in good standing.  
7 The vast majority of the programs, 88 percent are  
8 serving the expected numbers of children with  
9 disabilities across the portfolio. Programs are  
10 serving 20 percent of children who report living with  
11 a disability or need for special accommodation. But  
12 all children include partnership support and provide  
13 us with inclusive supports and better reaching of  
14 populations when there are challenges. As a point of  
15 reference, some agencies with low utilization could  
16 be grouped either with site challenges or improvement  
17 challenges or the late program start.

18 Resolution 2019-61: To fund renewals for our  
19 youth development programs for middle and high school  
20 children from 6th through 12th grade represents a  
21 different model of programing tailored to this age  
22 group. Significant model design changed the program  
23 serving older youth who were included in new funding  
24 cycles solicitation. This involved revised  
25 approaches to tracking services delivery by time

1 units for each activity. The new model has more  
2 choice involved for youth who often have other  
3 commitments, then only this youth development  
4 program. Deliver requires the mind and practice  
5 shift from the traditional daily after-school and  
6 summer programming model that many providers have been  
7 accustomed to in the past. More flexible program  
8 models focus on engaging youth special interest while  
9 consistently supporting academic and social learning.  
10 Specialized program choices include activity related  
11 to arts, STEM, city engagements, sports, job  
12 training, coaching and college readiness.

13 All programs include youth with disabilities and  
14 some offer specialized programs to support this  
15 population. We are recommending contract renewals  
16 with a total funding under resolution 61 of about  
17 14.5 million to fund a total of 3,825 after-school  
18 and 1,467 summer slots for middle and high school  
19 students. These numbers represent more than  
20 doubling. We're doubling the available slots for  
21 youth from the last funding cycle on the chart. This  
22 initiative has grown significantly in the new funding  
23 cycle with 63 percent of the programs new to the  
24 initiative.

25 Based on the Boards guidance and solicitation

1 process, we're also successful on this reso and  
2 removing barriers for new agencies. The recommended  
3 renewals for 612 youth development programs are shown  
4 on the map on page 20 of the Board packet. As you  
5 can see, our sites have a presence across the county.  
6 The mid-year progress summary shown on pages 19  
7 through 21 shows summary data for the 612 initiative,  
8 as well as individual program metrics for each agency  
9 in Reso B. I'm sorry, Reso 61. The rating  
10 definition for the metric components are shown at the  
11 bottom of page 19. As previously noted, we consider  
12 programs that are merging, advancing or mastering to  
13 be good standing and any programs struggling on a  
14 component are provided with supports to include the  
15 metric. Overall, agencies Fiscal health is very  
16 good. All are advancing or mastering levels.  
17 Likewise, staffing is a solid performance across the  
18 portfolio. All but one program are advancing or  
19 mastering levels.

20 In data quality challenges for 612 program  
21 revise methods of tracking services that require  
22 attendance to be entered by time units for each  
23 program activity rather than the simple data  
24 reporting. Contract staff are working to support  
25 programs that are struggling in this area. More than

1 80 percent of the programs are meeting expectations  
2 for enrolling youth with disabilities. However,  
3 across the portfolio, programs are serving 24 percent  
4 of youth who report living with a disability or need  
5 for special accommodation. Which is an all-time high  
6 for the Trust.

7 All children include a partnership support,  
8 which includes sports and better reaching this  
9 population were there are challenges. In the end,  
10 low utilization in this area, we're to go back to  
11 site challenges, improvement challenges and late  
12 program starts. But most programs are improving and  
13 we continue to work with each of them in developing  
14 an action plan. Thank you.

15 Madam Chair.

16 MS. HOLLINSGWORTH: Thank you, Jim. And as we  
17 move into Resolutions, I'd like to, again, reach out  
18 to many guests here today. We do realize that there  
19 are a number of providers named in today's  
20 Resolutions 60 and 61, and we recognize that that is  
21 what brings so many of you here today. We also  
22 recognize that you have many, many children to serve.  
23 And for that reason, please know that we fully  
24 understand if you would like to leave the meeting to  
25 get back to your young charges once resolution 60 and

1 61 are voted on by the Board.

2 Resolution 2019-60: Authorization to negotiate  
3 and execute contract renewals with 84 providers  
4 identified herein, to deliver high-quality after-  
5 school programing for 12,677 children and summer  
6 programming for 13,204 children, in a total amount  
7 not to exceed \$37,005,312.00 each for a term of 12  
8 months, commencing August 1, 2019 and ending July  
9 31,2020 for year-round and school-year programs, with  
10 three remaining 12-month renewals, subject to the  
11 annual funding appropriations.

12 May I have a motion, please?

13 MR. PRESCOTT: Prescott, so moved.

14 MS. HOLLINGSWORTH: Thank you, and a second?

15 MR. BRANDON: Second, Brandon.

16 MS. HOLLINGSWORTH: Thank you. Are there any  
17 recusals?

18 MR. BAGNER: Recusal, Bagner. Employed with  
19 FIU.

20 MS. HOLLINGSWORTH: Other recusals?

21 MS. JORDAN: This is all new for me, but before  
22 I recuse myself, can I ask a question?

23 MS. HOLLINGSWORTH: No, you can't.

24 MS. JORDAN: I can ask if after?

25 MS. HOLLINGSWORTH: Yes.

1 MS. JORDAN: Okay. I guess I have to recuse  
2 then.

3 MS. HOLLINGSWORTH: Yes. Thank you. As we move  
4 into discussion, I'll remind you that this resolution  
5 is for grades K through 5. Jim gave you all the  
6 salient details inside of his presentation, but I do  
7 want to point out that there is an amazing diversity  
8 among the programs presented for your consideration  
9 here, and the distribution across the county is most  
10 impressive. I don't think there's a corner of the  
11 county that we're not touching. Board of Directors,  
12 are there any discussion, comments on this  
13 resolution, please?

14 MS. PEREZ: Madam Chair, if I may. Thank you.  
15 Yes, as there is a greater diversity, there still are  
16 pockets that we see that are not covered and that  
17 would be particularly in the center of the county.  
18 It's good to see that there will be one program  
19 because there was a dart right there. And also in  
20 the south western part as well, but it is a good try.  
21 Thank you.

22 MS. HOLLINGSWORTH: Thank you, Dr. Perez.  
23 Are there comments?

24 (NO VERBAL RESPONSE)

25 MS. HOLLINGSWORTH: Hearing none, all those in

1 favor?

2 (WHEREUPON, the committee members all responded  
3 with "aye.")

4 MS. HOLLINGSWORTH: Are there any opposed?

5 (NO VERBAL RESPONSE)

6 MS. HOLLINGSWORTH: The resolution carries.

7 Resolution 2019-61: Authorization to negotiate and  
8 execute contract renewals with 59 providers  
9 identified herein, to deliver high-quality after-  
10 school programming for 3,825 youth and summer  
11 programming 1,467 for youth, in a total amount not to  
12 exceed \$14,450,249.00, each for a term of 12 months,  
13 commencing August 1, 2019 and ending July 31, 2020  
14 for year-round and school-year programs, with three  
15 remaining 12-month renewals, subject to annual  
16 funding appropriations.

17 May I have a motion, please?

18 MR. PRESCOTT: Prescott, so moved.

19 MS. HOLLINGSWORTH: And a second?

20 MR. HOPE: Second, Steve Hope.

21 MS. HOLLINGSWORTH: Are there any recusals?

22 MR. BAGNER: Recusal, Bagner, employed by FIU.

23 MS. KENDRICK-DUNN: Recusal, Kendrick-Dunn,  
24 employed by Barry University.

25 MS. JORDAN: Barbara Jordan, Miami-Dade County.

1 MS. HOLLINGSWORTH: Any other recusals?

2 (NO VERBAL RESPONSE)

3 MS. HOLLINGSWORTH: Questions?

4 MS. PEREZ: Comment, Madam Chair. Again, good  
5 try, but again, I see that, for example, in the  
6 entire city of West Miami, I don't think there is a  
7 program. And also, you know, other pockets, you  
8 know, that we continue to try and make -- and have  
9 programs that are centered in this area. Thank you.

10 MS. HOLLINGSWORTH: Thank you, Dr. Perez. As a  
11 reminder to the Board that this resolution covers  
12 children, youth in grades 6th through 12th. And  
13 what's particularly interesting about this resolution  
14 is the removing of barriers. And I think that  
15 overtime can address some of the elements that Dr.  
16 Perez is pointing out.

17 Comments? Constance.

18 MS. COLLINS: Yes, thank you. I just want to  
19 commend the Children's Trust staff. We work with at  
20 least 4 or 5 of the programs that are listed here and  
21 had direct experience with the high-quality of the  
22 services they're providing and know that they're  
23 extremely impactful for the children and youth that  
24 are sheltered at Lotus House in Overtown. So I just  
25 want to say it's wonderful to see the level of

1 diversity and range of programing, as well as the  
2 high-quality programing in our neighborhood. Our  
3 children are being well served. Thank you.

4 MS. HOLLINGSWORTH: Thank you, Constance.

5 MS. PEREZ: Madam Chair, one other thing. Just  
6 to thank the way that this has been presented, it's  
7 very visual, very easy to read, especially the map is  
8 fantastic. So, thank you very much.

9 MS. HOLLINGSWORTH: Terrific. Thank you.

10 Any other comments, discussion? Must we wait  
11 for a vote before we hear from the commissioner?

12 MS. GRAVES: Yes.

13 MS. HOLLINGSWORTH: Okay, are there any other  
14 comments?

15 (NO VERBAL RESPONSE)

16 MS. HOLLINGSWORTH: Hearing none, all those in  
17 favor?

18 (WHEREUPON, the committee members all responded  
19 with "aye.")

20 MS. HOLLINGSWORTH: And any opposed? T

21 (NO VERBAL RESPONSE)

22 MS. HOLLINGSWORTH: The resolution carries.  
23 Commissioner Jordan.

24 MS. JORDAN: Thank you. I just wanted to ask,  
25 because I understand that are recusal is based on the

1 fact that funding is allocated for Miami-Dade County  
2 Parks and Recreation. Recusals are for the employees  
3 of agencies or also volunteers?

4 MS. GRAVES: It could be employees or any  
5 relationship with that entity, so it's not limited to  
6 employees.

7 MS. JORDAN: Okay. Is there a way to vote for  
8 everything else except where you have that conflict?

9 MS. GRAVES: It can be fabricated, in this it  
10 could be fabricated. I guess staff would have to  
11 look at which items the Board members may have  
12 conflicts and try to figure out which ones to take  
13 out. And maybe take some out or leave others, but  
14 yes, you can.

15 MS. JORDAN: Okay, I will discuss it later.  
16 Thank you.

17 MS. HOLLINGSWORTH: Thank you.

18 Resolution 2019-62. Authorization to negotiate  
19 and execute a contract renewal with CCDH, Inc. d/b/a  
20 The Advocacy Network on Disabilities in an amount not  
21 to exceed \$788,000.00 for program and professional  
22 development support services for The Children's Trust  
23 providers and staff for a term of 12 months,  
24 commencing August 1, 2019 and ending July 31, 2020,  
25 with three remaining 12-month renewals, subject to

1 annual funding appropriations.

2 May I have a motion, please?

3 MR. BAGNER: So moved, Bagner.

4 MS. HOLLINGSWORTH: And a second?

5 MS. GIMENEZ: Second, Gimenez.

6 MS. HOLLINGSWORTH: Thank you. Are there any  
7 recusals?

8 (NO VERBAL RESPONSE)

9 MS. HOLLINGSWORTH: And as we move into  
10 discussion, I'll remind you that CCDH works with  
11 programs to ensure that they have the materials and  
12 the training and the support that they need to engage  
13 and serve children and youth with disabilities and  
14 their families.

15 Are there any other discussion, comments on this  
16 resolution?

17 Yes, ma'am?

18 MS. JORDAN: I just would like the staff to have  
19 a list of those providers and locations.

20 MS. HOLLINGSWORTH: Thank you. Other questions?

21 MS. KENDRICK-DUNN: I just have a comment. I  
22 already spoke to Stephanie about this comment, but as  
23 it relates to disabilities, I just -- I'm thinking  
24 that in the future it would be good to have a better  
25 understanding of the types of disabilities that

1 children have that are being serviced in our  
2 programs. So we could just have a little bit of data  
3 related to that. Because disabilities is such a  
4 broad term and it really concerns me that we're using  
5 disabilities, but we're not -- we're really not  
6 defining that more. So, you know, just in the future  
7 I would like to have more information about  
8 disabilities and more information about the training  
9 of the staff. That's it.

10 MS. HOLLINGSWORTH: Thank you.

11 MR. BAGNER: I'd like to say second on this  
12 comment. I think we had brought this up at a Board  
13 meeting before where we probably should revisit our  
14 definition of what we mean by disabilities. I know  
15 that's been a push by previous Board members to serve  
16 more kids with disabilities, but, I agree, I think  
17 that can mean many different things. And I think at  
18 least as a Board we should decide -- look at our  
19 current definition of how we categorize children as  
20 having a disability, and if we're satisfied with what  
21 we currently define as a disability.

22 MS. HOLLINGSWORTH: Thank you. Other comments?

23 (NO VERBAL RESPONSE)

24 MS. HOLLINGSWORTH: Hearing none, all those in  
25 favor?

1 (WHEREUPON, the committee members all responded  
2 with "aye.")

3 MS. HOLLINGSWORTH: Are there any opposed?

4 (NO VERBAL RESPONSE)

5 MS. HOLLINGSWORTH: The resolution carries.

6 Resolution 2019-63: Authorization to negotiate and  
7 execute a contract renewal with Nova Southeastern  
8 University, Inc. in an amount not to exceed  
9 \$661,676.00 for program and professional development  
10 support services for The Children's Trust's providers  
11 and staff for a term of 12 months, commencing August  
12 1, 2019 and ending July 31, 2020, with three  
13 remaining 12-month renewals, subject to annual  
14 funding appropriations.

15 May I have a motion, please?

16 MS. DONWORTH: So moved, Donworth.

17 MR. BRANDON: Second, Brandon.

18 MS. HOLLINGSWORTH: Are there any recusals?

19 MR. BAGNER: Bagner, employed by FYU, which is a  
20 subcontract with Nova on this resolution.

21 MS. HOLLINGSWORTH: And any discussion?

22 (NO VERBAL RESPONSE)

23 MS. HOLLINGSWORTH: Hearing none, all those in  
24 favor?

25 (WHEREUPON, the committee members all responded

1 with "aye.")

2 MS. HOLLINGSWORTH: Are there any opposed?

3 (NO VERBAL RESPONSE)

4 MS. HOLLINGSWORTH: The resolution carries.

5 Resolution 2019-64: Authorization for a procurement  
6 waiver for the food program for school-age children  
7 and youth attending Trust-funded programs; and  
8 authorization to negotiate and execute a contract  
9 renewal with Florida Introduces Physical Activity and  
10 Nutrition to Youth (FLIPANY) for after-school snacks  
11 and meals, in a total amount not to exceed  
12 \$600,000.00, for a term of 12 months, commencing  
13 August 1, 2019 and ending July 31, 2020.

14 May I have a motion, please?

15 MR. HOPE: So moved, Steve Hope.

16 MS. HOLLINGSWORTH: And a second?

17 MS. WELLER: Second, Weller.

18 MS. HOLLINGSWORTH: Are there any recusals?

19 (NO VERBAL RESPONSE)

20 MS. HOLLINGSWORTH: And moving into discussion,  
21 do you remember that this contract renewal for  
22 FLIPANY for meals and snacks. And it's a very  
23 important thing for the children and youth that are  
24 enrolled in the program to have access to nutritional  
25 meals. For some of these folks, some of these young

1 people, this may be the only nutritional meal that  
2 they receive during the course of their day.

3 Discussion from the Board?

4 MR. BAGNER: I do have a question. Is there a  
5 reason why we can't expand early childhood programs,  
6 given our push for our early childhood initiative?  
7 Kids who are being served are also going to early  
8 childhood programs and they need food assistance for  
9 aftercare, after hours of the programs.

10 MR. HAJ: Rachel, are you familiar with are  
11 early childhood centers?

12 MS. RACHEL: I mean most of the earlier  
13 childcare programs participate in the federal food  
14 program. I would say like 98 percent of them. So we  
15 can look into getting resources for when they leave  
16 the centers aftercare. The thing is it's a little --  
17 so these are meals for after-care. Kids stay there  
18 until like after work hours, so we could investigate  
19 what's available.

20 MR. BAGNER: Yeah, most of the childcare  
21 programs they end at three or four. They may have  
22 after-care until five or six, right. And so during  
23 that time I don't know who's providing families or  
24 encouraged to buy snacks or --

25 MS. RACHEL: Well they provide snacks. They

1 provide a snack after lunch because actually most  
2 children don't leave at three or four. Most children  
3 leave at five or six. So they do provide a second  
4 snack, but what they don't provide is mostly like a  
5 meal. Like a vital meal.

6 MR. BAGNER: Right.

7 MS. RACHEL: But I'll look into it.

8 MS. HOLLINGSWORTH: Other comments?

9 (NO VERBAL RESPONSE)

10 MS. HOLLINGSWORTH: All those in --  
11 Commissioner, please.

12 MS. JORDAN: First of all, I'd like to correct  
13 the amount read into the record.

14 MS. HOLLINGSWORTH: Thank you.

15 FEMALE VOICE: I had to take my glasses off to  
16 read. The amount here it says \$661,676.00.

17 MS. HOLLINGSWORTH: Mine --

18 MS. JORDAN: That's what's on mine.

19 MS. HOLLINGSWORTH: Where are you reading from,  
20 Commissioner?

21 MS. JORDAN: Are we on 63?

22 MS. HOLLINGSWORTH: No, 64.

23 MS. JORDAN: Oh okay, my bad.

24 MS. HOLLINGSWORTH: Thank you. Further  
25 discussion?

1 (NO VERBAL RESPONSE)

2 MS. HOLLINGSWORTH: Hearing none, all those in  
3 favor?

4 (WHEREUPON, the committee members all responded  
5 with "aye".)

6 MS. HOLLINGSWORTH: Any opposed?

7 (NO VERBAL RESPONSE)

8 MS. HOLLINGSWORTH: The resolution carries.

9 Resolution 2019-65: Authorization to negotiate and  
10 execute a one-year contract with Catalyst Miami, Inc.  
11 for a local funding match to a federal grant for the  
12 Public Allies program, in a total amount not to  
13 exceed \$100,000.00, for a term of 12 months,  
14 commencing July 1, 2019, and ending June 30, 2020.  
15 May I have a motion, please?

16 MS. DONWORTH: So moved, Donworth.

17 MS. HOLLINGSWORTH: And a second?

18 MR. HOPE: Second, Steve Hope.

19 MS. HOLLINGSWORTH: Are there any recusals?

20 (NO VERBAL RESPONSE)

21 MS. HOLLINGSWORTH: And as we move into  
22 discussion, just about the -- just a quick word about  
23 the great work that is done through the Public Allies  
24 program. These are full-time apprenticeship-like  
25 positions, not formal apprenticeship positions, but

1 like in a similar to local not-for-profit. They are  
2 truly mutually beneficial to the greater community,  
3 to the nonprofits in which the allies are placed, as  
4 well as the emerging future leaders that the Public  
5 Allies are destined to become.

6 Further discussion on this resolution,  
7 directors?

8 MS. DONWORTH: I have a comment. I just want to  
9 say I think often times the real barrier to bringing  
10 down these additional resources is the local match  
11 requirement. So it's phenomenal that the Trust has  
12 the resources and intention of doing things like  
13 this. I think it's essential to the community.  
14 Thank you.

15 MS. HOLLINGSWORTH: Thank you. Further  
16 comments?

17 (NO VERBAL RESPONSE)

18 MS. HOLLINGSWORTH: Hearing none, all those in  
19 favor?

20 (WHEREUPON, the committee members all responded  
21 with "aye".)

22 MS. HOLLINGSWORTH: Any opposed?

23 (NO VERBAL RESPONSE)

24 MS. HOLLINGSWORTH: The resolution carries.

25 MS. JORDAN: Madam Chair?

1 MS. HOLLINGSWORTH: Yes, ma'am.

2 MS. JORDAN: I apologize for that. Even though  
3 the item has passed on FLIPANY, I did have some  
4 comments to put on the record. My concern, just for  
5 the record, is that it is something that we're  
6 waiving and not going out to bid. And we have  
7 contract with them and I understand the ramifications  
8 of why we want to do it. But this is the second  
9 time, based on discussions with staff, that we've  
10 waive this. And I understand that its more costly  
11 when you go out for a bid and it may cost more, but  
12 sometimes it costs less. And instead of waiving, if  
13 we put a renewal in the contract, if we're going to  
14 do a contract for three years and a possible renewal  
15 for another two years, it prevents us from waiving  
16 anything, but approving it. You know, automatically.

17 So I'd like to see that as a practice as opposed  
18 to waiving, because when you go out for bid, you can  
19 get lower prices and give other opportunities. When  
20 we keep waiving something, it keeps the same company  
21 doing business over and over again. So I just wanted  
22 to put those comments on the record because anytime I  
23 see a waiver, I will be pulling it to point that out.  
24 Thank you.

25 MS. HOLLINGSWORTH: Thank you, Commissioner.

1 Our final resolution for today.

2 Resolution 2019-66: Authorization to execute  
3 two final amendments with Urgent, Inc. to add  
4 subcontractors in Contract YAS#1914-1360 and  
5 YEN#1916-1360. These are subcontractor changes.

6 May I have a motion, please?

7 MS. KENDRICK-DUNN: So moved, Kendrick-Dunn.

8 MS. HOLLINGSWORTH: And may I have a second?

9 MR. HOPE: Second, Steve Hope.

10 MS. HOLLINGSWORTH: Are there any recusals?

11 (NO VERBAL RESPONSE)

12 MS. HOLLINGSWORTH: Discussion?

13 (NO VERBAL RESPONSE)

14 MS. HOLLINGSWORTH: Hearing none, all those in  
15 favor?

16 (WHEREUPON, the committee members all responded  
17 with "aye".)

18 MS. HOLLINGSWORTH: Are there any opposed?

19 (NO VERBALE RESPONSE)

20 MS. HOLLINGSWORTH: The resolution carries.

21 Back to you, Mr. Chair.

22 THE CHAIR: Thank you. Hand it over to Jim for  
23 the CEO's Report.

24 MR. HAJ: Chair, thank you. Champions for  
25 Children, June 13th. The invites will be coming, if

1 they have not gone out already. Same thing with  
2 Family Expo on September 7th at the Youth  
3 Fairgrounds. Summer Youth Internship, you got a  
4 flyer on your desk in front of you when you walked  
5 in. This will be emailed to you in the next couple  
6 of days with the link. So if we can help promote  
7 this for employers, as well as students who wish to  
8 be employed. We're going to a start massive campaign  
9 to promote summer youth internship. And I mentioned  
10 it at programs, Royal Caribbean increased their  
11 contribution. It went from \$300,000 to \$500,000, as  
12 well as we're having other entities. We're hoping to  
13 increase the overall pot amount to get more students  
14 employed for the summer. The CEO contract --  
15 Financial Disclosures, July 1. I don't see it on  
16 here, but I believe --

17 Have we sent that out to everybody?

18 MALE VOICE: Every director was handed a packet.

19 MR. HAJ: Okay, so again, for those of you new  
20 to the Board, those have to be done by July 1. CEO  
21 Report on contracts under \$25k are on page 44. And  
22 the Board attendance, again, we have phenomenal Board  
23 attendance. I do want to close just by making a  
24 comment what Commissioner Jordan, regarding FLIPANY.  
25 I do agree. I think the last three years we've been

1 looking at every contract and reducing amounts. And  
2 going out to bid and seeing what's out there. A  
3 little history on FLIPANY, in 2015 we changed  
4 providers, but any time you change providers you have  
5 to license everybody all over again. And during that  
6 time, we don't get the subsidy from feds, the Trust  
7 assumes the cost. So over the last couple of years  
8 we started with FLIPANY with \$800,000 plus, and now  
9 we brought down that dollar amount to \$600,000.

10 I do agree we should put it out, but that was  
11 some historical context of why we did it. Because we  
12 assumed -- I don't think there was unintended  
13 consequences when we did it and we didn't realize it.  
14 But we're coming up five years and a lot of our  
15 things that we recently put out are a five-year  
16 cycle. This is year four. But it's something that  
17 we will put out. I think it's the best practice.  
18 Thank you, Commissioner.

19 MS. JORDAN: Yes, Stephanie explained it to me.

20 MR. HAJ: I wasn't here, but I heard stories  
21 associated with it.

22 THE CHAIR: One other note, last week we  
23 received from Dr. Tony a resignation. She's moving  
24 out of Miami to accept a job. And that's it.

25 Motion to adjourn?

1 MR. PRESCOTT: So moved.

2 THE CHAIR: And second?

3 MS. WELLER: Second.

4 (Whereupon, at 5:14 p.m., the meeting was  
5 adjourned.)

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CERTIFICATE OF REPORTER

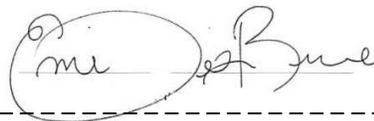
STATE OF FLORIDA  
COUNTY OF MIAMI

I, Emilie Brave, court reporter and Notary Public do hereby certify that the foregoing proceedings were taken before me at the time and place therein designated, and that the foregoing pages numbered 1 through 55 are a true and correct record of the aforesaid proceedings.

I further certify that I am not a relative or employee, attorney or counsel of any of the parties, nor am I a relative of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the foregoing action.

Under penalties of perjury, I declare that I have read the foregoing certificate and that the facts stated herein are true.

Dated this 16th day of May 2019.



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Emilie Brave

	31:20,24	<b>18</b>	<b>2019-</b>	28:2
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