



Board of Directors Meeting

November 18, 2019

1 THE CHILDREN'S TRUST BOARD OF DIRECTORS
2 COMMITTEE MEETING

ORIGINAL

3
4 The Children's Trust Board of Directors
5 Meeting was held on November 18, 2019, commencing at
6 4:00 p.m., at 3150 Southwest 3rd Avenue, United Way,
7 Ryder Conference Room, Miami, Florida 33129. The
8 meeting was called to order by Kenneth Hoffman,
9 Chair.

10
11 BOARD MEMBERS:

12 Kenneth C. Hoffman, Chair
13 Mark A. Trowbridge, Vice-Chair
14 Steve Hope, Treasurer
15 Karen Weller, Secretary
16 Dr. Magaly Abrahante
17 Laura Adams
18 Matthew Arsenault
19 Dr. Daniel Bagner
20 Constance Collins
21 Mary Donworth
22 Rev. Richard P. Dunn II
23 Gilda Ferradaz
24 Lourdes P. Gimenez
25 Nicole Gomez

1 BOARD MEMBERS (continued):
2 Mindy Grimes-Festge
3 Nelson Hincapie
4 Pamela Hollingsworth
5 Dr. Monique Jimenez-Herrera
6 Hon. Barbara Jordan
7 Tiombe-Bisa Kendrick-Dunn
8 Marissa Leichter
9 Frank Manning
10 Dr. Susan Neimand
11 Dr. Marta Perez
12 Hon. Orlando Prescott
13 Javier Reyes
14 Michael Turino
15 Shanika Graves
16
17 STAFF:
18 Ana Sanchez-Suris
19 Carol Brogan
20 Diana Beltre
21 Donovan Lee-Sin
22 Felix Becerra
23 Garnet Esters
24 Giovany Delgado
25 Imran Ali

1 Staff (continued):
2 James Haj
3 Joanna Revelo
4 Jorge Gonzalez
5 Josefina Greene
6 Juliette Fabien
7 Kathleen Dexter
8 Lisanne Gage
9 Lisete Yero
10 Lori (Katherine) Hanson
11 Maria-Paula Garcia
12 Marisela D'Windt
13 Patricia Leal
14 Rachel Spector
15 Sabine Dulcio
16 Samuel McKinnon
17 Sebastian del Marmol
18 Sheryl Borg
19 Stephanie Sylvestre
20 Susan Marian
21 Tatiana Canelas
22 Victoria Cividini
23 Vivianne Bohorques
24 Willmeisha Hall
25 Ximena Nunez

1 Staff (continued):
2 Yesenia Reyes
3 GUESTS:
4 Lynne Katz
5 Linda Freeman
6 Chloe Wicklas
7 Amanda Altman
8 Kimberly Soutien
9 Dr. Chemika Burklater
10 Maryanne Ullery
11 Maria Rieatra
12 Arlette Perry
13 Midrand Perry
14 Kerry Allen
15 Florella A Christie
16 Chris Brignolle
17 Rachel Metayer
18 Demetria Henderson
19 Carol Simmons
20 Alicia Priovolos
21 Sandra Lawrence
22 Carmen Duran
23 Rhonda Smith
24 Daniela Cairo
25 Paulo Graliano

1 GUESTS (continued):

2 Sabrina Tassy-Lewis

3 Mercy Castleglione

4 Rachelle Tanega

5 Isabel Chica

6 Ayari Aguayo

7 Kathleen Hardcastle

8 Milagros Hernandez

9 Francisco Fins

10 Makeesha O'Coleman

11 Gladys Mule

12 Jilda Humer

13 Michael Norile

14 Susan Leon

15 Kiandra Rhaney

16 Dr. Tamara Moodie

17 Lauren Rudolph

18 James Champion

19 Holly Zwerling

20

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1 PROCEEDINGS

2 (Recording of the meeting began at 4:06 p.m.)

3 MR. HOFFMAN: On Sunday, October 27th, I had the
4 pleasure of attending the 10th Anniversary for the
5 Spooky Symphony, which is a musical homage performed
6 by the Alhambra Orchestra and Greater Miami Youth
7 Symphony and presented by The Children's Trust. I
8 think it was, and I don't know what the final
9 attendance was, but I think it was a sellout. It was
10 a fantastic event. Our own Mark Trowbridge Mc'd the
11 event. If you've never had a chance to see Mark in
12 costume, or in this case, in multiple costumes, what
13 can I say, it was great.

14 Thank you, Mark, for participating.

15 MR. TROWBRIDGE: Thank you. Pleasure.

16 MR. HOFFMAN: Two weeks ago I joined our CEO, Jim
17 Haj, and Donovan Lee-Sin, our director of public
18 policy and community engagement, on a trip to
19 Tallahassee for meetings with the Florida Children's
20 Council. Just to remind you, the Florida Children's
21 Councils is an association of Children's Services
22 Council throughout the state and it promotes best
23 practices and professional standards and seeks to
24 influence state policy related to health, well-being
25 and education of children, youth and families. The

1 Children's Trust is a member of the FCC and we had a
2 resolution. You were talking about the dues we pay
3 for that.

4 We spent the full day discussing legislative and
5 administrative priorities with a variety of
6 legislatures and agency heads, including the head of
7 the Department of Children and Family Services and our
8 own former board member, Ms. Duran. These meetings,
9 as well as the opportunity to interact with leadership
10 of other CSEs around the state, were great evidence to
11 me of the value of our participation in the FCC.

12 Next, I wanted to mention, congratulate Imran
13 Ali, with us, who was recently selected by MCCJ and
14 received its Silver Medallion for humanitarian work.
15 For those of you who are not familiar with MCCJ, it
16 was founded in 1935 as the Miami Coalition of
17 Christians and Jews. And its mission is understanding
18 and respect among all cultures related to races.
19 MCCJ's youth programming creates safe haven for
20 dialogue and training leaders.

21 MR. HAJ: Thank you, Mr. Chair.

22 On your tab, the fourth tab in, there's a retreat
23 tab, and if you look, there's two slides. I'm going
24 to ask Lori to go through it. But as the Chair
25 mentioned, since the retreat we have heard what the

1 Board members have stated. We've been looking for
2 ways to interact and to find ways to support what the
3 Board members have directed us to do. So there are
4 about seven or eight action items that we have taken
5 action on that will either come before you today or
6 January/February. As well as there's a lot of
7 discussion at the retreat of areas that we do fund, in
8 which we do support, and which we are players in the
9 community. And I think we just need to do a better
10 job informing the Board of what we do. We have a
11 presentation schedule starting in January to inform
12 the Board the different areas, whether its early
13 childhood investment, mental health, and a variety of
14 other things that came up at the retreat. But I would
15 like to turn it over to Dr. Hanson to go through the
16 first and second slide.

17 MS. HANSON: As you've heard, we just extracted
18 some of the current action items in the first slide
19 that you see. And the first one, there's a lot in the
20 priorities both around high-quality early child care
21 and around serving families of low income. Early Head
22 Start is something that does both of those things, so
23 that's one of the -- and I would say, these are things
24 we saw opportunities that were aligned with some of
25 the priorities. So that's one of the resolutions,

1 actually, or several of the resolutions you have
2 before you today, involve our match for Early Head
3 Start. And Ken mentioned already the human sex
4 trafficking.

5 You have two resolutions today that have come up
6 really sort of just in time or maybe we need to get
7 some more support on that. We've also been able to
8 work with Citrus and the Department of Children and
9 Families on having some of the existing Trust funds be
10 able to be used as match to draw down some other DCF
11 funding to the lead agency. Some of you heard a
12 report from Stephanie in our last meeting about SLE,
13 Social, Learning, Emotional Awareness Day, that we had
14 with providers, more than 100 providers attended on a
15 Saturday, all day, and heard about adverse childhood
16 experiences, as well as Ending the Silence around
17 mental health and really mental health awareness and
18 mental health first aid. And that's something that I
19 think the big takeaway from that day was that's needed
20 in an ongoing manner for more types of awareness and
21 supports.

22 One of the other resolutions today is supporting
23 a mental health conference sponsorship that we've been
24 part of for many years that supports best practices.
25 And several of the presentations that they're going to

1 be bringing this coming year relate to trauma informed
2 care. We're also going to be seeing public notice as
3 soon as we have dates that work for the Ad Hoc Health
4 Workgroup, to be able to start talking about some of
5 the issues. A number of the priorities and comments
6 came from the retreat around children and youth with
7 disabilities, clarifying our policies, and shaping
8 those policies going forward. There were also some
9 concerns about youth tobacco use. So those will be
10 two of the items that the workers will take up, along
11 with a couple of other items related to health related
12 solicitations that we're going to be putting out in
13 the beginning of the year.

14 And then we have some, there was another priority
15 relating to making sure people know what's available
16 and how to really know about child development and
17 parenting supports and resources that are best for
18 children in the community. And then finally we also
19 begun conversations in many of our provider meetings
20 and some of our staff meetings around Regina Racial
21 Ethnic Gap. We had a keynote speaker at our last
22 provider meeting. We've been having several
23 conversations around that.

24 And then the second list, I won't read it off to
25 you, but there were a few priorities that came up in

1 discussions that made us realize that we haven't maybe
2 fully communicated the extent of some of the
3 activities that we are invested in related to how
4 we're targeting our services, related to early
5 childhood quality work, and some of the professional
6 developments, some of the youth development
7 programming, data integration efforts that we're
8 involved in. So the second slide is really just a
9 list of topics that we'll draw from in the coming year
10 to add informational updates to your regular meetings.

11 I'll take any questions.

12 MR. HOFFMAN: I just want to point out again that
13 what was circulated to everybody at the last meeting
14 was a very detailed list, which today is just a
15 dissolution of the things that are really taken an
16 action on a position. There are certainly many more
17 of the items of feedback that were received from the
18 Board that staff is still de-tasking themselves with
19 identifying where the opportunities to fit into either
20 existing programs or into new programming as we head
21 into the next year.

22 MS. HANSON: Absolutely. The offer still stands
23 if any questions come up when you're reviewing the
24 document that's the more detailed version, to reach
25 out to me if you have questions or clarifications

1 needed on that.

2 MR. HOFFMAN: Any questions?

3 Thank you, Lori.

4 MS. HANSON: Thank you.

5 MR. HOFFMAN: Okay, I'm going to take the
6 prerogative to switch the agenda around a little bit
7 here. There are two resolutions that are tail end of
8 the agenda that were not presented to the committees,
9 so I'll consider them coming from my committee, the
10 Chair. They're coming now because they happen to fit
11 into one of these opportunities that came out of the
12 focus of the Board retreat, the human sex trafficking.
13 And the opportunity to team up with both the Miami
14 Dade State Attorney's Office as well as Kristi House,
15 initiative related to human trafficking. I happen to
16 have been with Steve Hope and Jim Haj Friday at the
17 State Attorney's new human trafficking center, or
18 warehouse, or central, it was very impressive. We had
19 a tour of the facility and learned how they're
20 bringing together all of the different prosecutors,
21 investigators, the social services, the coordinators
22 into one location. Kind of a unique setup. And I
23 invited the State Attorney to come to us to at least
24 give us a brief explanation of what she's doing and
25 how its setup.

1 Please welcome Kathy Fernandez.

2 MS. FERNANDEZ: Hi everybody. Good afternoon.

3 Thank you so much for allowing me to bust in on your
4 agenda today. I really appreciate it. I look around
5 this room, I feel like I know almost everybody.

6 You're such great partners, such a great community.

7 And thank you so much, Ken, for coming, you and
8 Steve Hope, and Jim's been twice now to our center. I
9 really do appreciate it.

10 I'm going to be very quick as I know you have a
11 full agenda and you've sort of allowed me to sneak on
12 and I appreciate it. 2012 we discovered that Florida
13 ranked second in the United States for the number of
14 victims of human trafficking. Number two. In the
15 United States. Thirty two billion dollar industry in
16 the United States selling children, selling sex and
17 selling youth. With that kind of numbers, we then
18 started to say, okay, what are we doing about that in
19 our community? Because Miami, as we are, right, we
20 unfortunately are number one in Florida. So that's
21 when we began the journey to try to really understand
22 who are these victims, where are these victims, how do
23 we rescue them, and how do hold the perpetrators and
24 the bad guys accountable. So we've been building and
25 learning a lot since 2012. I will tell you that what

1 I have learned, and the great team that I work with,
2 many who are here today, is that they're not foreign
3 kids. Some of them are. But the overwhelming
4 majority of them are our kids. They're little girls,
5 mostly, they're boys and girls. They're in our
6 schools, they're in our parks, they're in our foster
7 care system, they're ours. And so that really in a
8 way made good because we have all collaborated to work
9 together to try to rescue those victims. The ages,
10 seven years now, 35 to 40 percent of them are under
11 the age of 18. They're minors, they're babies. The
12 youngest ones that come into the system are 11, 12
13 years old. The remaining group is also young, from
14 where I sit these days, it's between the ages of 18
15 and 24. So you're really talking about the average
16 age is between 12 and 24. So they're very young and
17 they're babies.

18 So we've worked a lot with DCF and others to try
19 to build a network of services around the little ones,
20 but then we also had to do something for the 18 to 24-
21 year-olds. So we've got a shelter, we've done a lot
22 of training, all of us, to each other, we've all
23 learned together. And what that is meant is that we
24 now, with the hotline, have a lot more cases coming to
25 us. So we have a hotline that is going to go into a

1 huge campaign awareness. So right now it's been law
2 enforcement and other service providers that reached
3 out to us, first responders, some of our great friends
4 here that are partnered with us. But now it's going
5 to go into a campaign mode because of the Super Bowl.
6 Now, the Super Bowl, in my mind, is an opportunity,
7 right. They're going to come to our community. The
8 whole world is going to be watching us. And then
9 they're going to leave, right. So we need to really
10 be prepared and use this as an opportunity for
11 building forward. And it's not the only event for
12 which we are a destination host.

13 So what we are asking The Children's Trust is to
14 become a partner with us. We have collaborated with,
15 I think, just about 100 different service providers,
16 and we have a law enforcement team, we have a service
17 provider team. But what we need is we need your help
18 to try to get up and running to deal with the hotline
19 that's going to go out. I have a picture. By the
20 way, Ken, he was paying attention. It was really nice
21 of you. We do have a new center. I'll explain for a
22 second. And the county was really good in giving us
23 this center. It's a five-story, one of its kind that
24 I'm familiar with. I haven't done my complete
25 research on it, but this is all about the victim. We

1 have a victim centered prosecution approach. That
2 means the victim comes first. So while we're after
3 the bad guy, too, because we don't want him to go on
4 to the next one, we are so focused on that victim.
5 And so this center that he was talking about, looks
6 like this. Takes a village, yes. And it's a private
7 place. It's only for everybody that deals with
8 victims of human trafficking. The law enforcement,
9 the specialists who respond out at three o'clock in
10 the morning and try to find them housing or what not,
11 they're care coordinators, and all the police officers
12 from the task force are there and our federal
13 partners. We have a whole bunch of partners and
14 they're being co-located in this building. However,
15 this just started in November 6th. A campaign.
16 That's our new hotline.

17 It took about a year for wonderful people,
18 specialists to try to put together a number that will
19 be available 24/7 to everyone in the community, that's
20 easy access, it's a 305 number. We're going to
21 continue to share information because they're a
22 database central location for us. But this is three
23 o'clock in the morning. Some place that everyone can
24 call. It also will be an automatic. You can text,
25 its 305FIXITSTOPIT. And this is where I'm coming to

1 you and asking for help because we have a lot of
2 partners, a lot of co-matches, a lot of co-locations,
3 but we're going to need to step up our response. It's
4 called a Rapid Response Net. And essentially we're
5 asking you to help us to fund an investigative
6 supervisor and some of our victim specialists. These
7 victim specialists, they do -- they're angels on earth
8 the way they deal with these victims and save them and
9 rescue them and bond with them. And they're the ones
10 that get them into all the different services, whether
11 its shelter, or wherever it may be. And so we figured
12 that you will help us with that. I'm appealing to you
13 to please help us to do a better job. We've got to be
14 ready. And we want to do it and we want to do it at
15 an everlasting basis if we need it. We're expecting a
16 surge. I hope I'm wrong, right. We don't want a
17 surge. We don't want all of these poor victims coming
18 from all over the country to our town during that
19 eight days of celebration. I'm co-chairing it with
20 the local NFL host committee.

21 I'm fairly aware of this meeting, so if you can
22 consider that, I'm not sure of your process. I don't
23 want to overextend my welcome here. I know a lot of
24 you, so many of you deal with these victims. And I
25 want to thank you for everything you do every day

1 outside of just human sex trafficking. I have such
2 admiration for all of you, collectively and
3 individually. I have so much admiration for this
4 Trust. I think I was one of the first standing out
5 there with the signs to create The Trust. And so I
6 hope that you will consider this seriously and I'm
7 open to any questions. I don't know if that was more
8 or less what you would like me to cover.

9 Do you have any questions?

10 MR. HOFFMAN: We do have a formal resolution.

11 MS. FERNANDEZ: All right, so that's it. Great.
12 Thank you all very much. I appreciate it.

13 MR. HOFFMAN: And so we'll move on to the formal
14 resolutions.

15 The first one is Resolution 2020-18:
16 Authorization to enter into a service agreement with
17 the Miami-Dade State Attorney's Office, for a local
18 funding match to support an anti-human trafficking
19 campaign and to increase services for victims of human
20 trafficking, in a total amount not to exceed
21 \$200,000.00 for a term of 12 months, commencing
22 December 1, 2019, and ending November 30, 2020.

23 Do I have a motion?

24 MR. TROWBRIDGE: I'll move it, Trowbridge.

25 MR. HOFFMAN: Second?

1 MS. KENDRICK-DUNN: Second, Kendrick-Dunn.

2 MR. HOFFMAN: Any discussion?

3 MS. JORDAN: Thank you, Mr. Chair.

4 I just want to thank Steve Hope and Kristi House.

5 Based on information that I received regarding the

6 human trafficking, what the State Attorney stated in

7 terms of Super Bowl being an attraction for people who

8 want to take advantage of young people and use them in

9 various ways is very significant. And the fact that I

10 had the tour and everything that is done at Kristi

11 House, I find it absolutely amazing. As a matter of

12 fact, I was so happy that I had a tour before.

13 Congresswoman Wilson and I planned to make a tour of

14 the high schools in the district. And we did that to

15 warn teenagers what was coming with the Super Bowl and

16 what to look out for. And to me, more of an

17 educational aspect approach is needed so that our

18 young people will not be as vulnerable and taken

19 advantage of. Sometimes we can do the law enforcement

20 piece. But the fact that we had school board, the

21 chairwoman for the school board was a part of this

22 process, as well as our Board representative, Dr.

23 Steve Gallon. And we went to Carol City and Norland

24 Senior High School, we did not get permission to go to

25 the others, but it was amazing. The response from

1 young people and the kind of questions that they
2 asked, they were very much engaged. I think that to
3 me, I understand what is needed here, but I'd like to
4 just put a plea out that we do more in terms of going
5 inside the schools and talk to our kids about what to
6 expect when things happen. And they can be so
7 innocent and fall for it and not even realize they're
8 being ported in order to become a victim. So
9 victimization, to me, is something that we need.

10 MR. HOFFMAN: Thank you.

11 Our next resolution is for the funding of Kristi
12 House. Before I move on, we have other questions, I
13 just want to clarify, are there any recusals?

14 MR. HINCAPIE: Hincapie.

15 MS. ADAMS: Laura Adams, recuse.

16 MR. HOFFMAN: Constance, you had a question or
17 comment?

18 MS. COLLINS: Yeah, I just want to say that I
19 feel the issue of human trafficking has long been
20 overlooked. And the impacts on children, as well as
21 our youth, have received relatively little attention,
22 resource and funding. So my hope is that this is the
23 beginning. At Lotus House we have many woman and
24 youth and many infants and toddlers who unfortunately
25 have experienced or have been victims of trafficking.

1 I think it's a subject that receives or should receive
2 much more attention than it has been. And I hope that
3 this is just the beginning in terms of what we do to
4 provide protection for our children and youth.

5 MS. GRIMES-FESTGE: As part of United Teachers of
6 Dade, we have, our teachers are in all the schools
7 with all the kids. So if there's some way that we can
8 also assist and talk to our teachers, talk to our
9 students at our meetings, or have a presentation, that
10 would be wonderful. Because they see our kids every
11 day. So they would be more apt to see changes and
12 identify those behaviors that may lead to a child
13 being human trafficked.

14 MR. HOFFMAN: Anybody else?

15 MS. KENDRICK-DUNN: I have a question. Around
16 the country is there some type of --

17 MR. HOFFMAN: I think you're going to need to
18 speak up.

19 MS. KENDRICK-DUNN: I'm just wondering if around
20 the country there's some type of, I don't know, like,
21 coalition or different departments around the United
22 States and the other states, if they're working
23 together to address this issue or not. Because I'm
24 just wondering about, I think that its wonderful that
25 we're going to start a local effort because they're

1 needed, but I'm just thinking, the people that work in
2 the trafficking field, I'm sure they are networked
3 around the country. So I'm just wondering about that,
4 because if it's going to be that we're also working
5 with other states, mostly other states.

6 MR. HOFFMAN: Kathy, if you --

7 MS. FERNANDEZ: If I may, I was wrong in thinking
8 that maybe there was more information about human
9 trafficking that you all had and I was really keeping
10 it very narrow on this one resolution. There's a
11 whole host of networks nationally and locally that
12 we're all working with, including the school board.
13 And Commissioner is actually right, we're rolling out,
14 we meaning collectively us, all the providers, and
15 we're in the business with the school system, a
16 complete campaign that's going to be going through the
17 school system. There's an art contest. So there's a
18 lot that's being done in a lot of these different
19 areas. We do work collectively. We do work with HSI,
20 other federal agents, FBI, all that. We're also
21 connected to all the other efforts that are going
22 around the country similar to ours. But I will tell
23 you, our community is somewhat become a model because
24 we are so collaborative and we're all sort of working
25 towards that goal anyway. People are looking at us to

1 see how we're doing. Us, meaning collectively.

2 MR. HOFFMAN: I'd like to point out also that the
3 State Attorney offered for any of our Board members
4 who would like to -- we can arrange or have the staff
5 help arrange another board because it really is
6 impressive to see both the disciplines that are
7 represented there as well as the approach.

8 I know, Kathy, you have your staff here, Alisha,
9 Sandra and Carmen. Thank you.

10 Any other questions or comments?

11 All those in favor?

12 (WHEREUPON, the committee members all responded
13 with "aye.")

14 MR. HOFFMAN: Any opposed?

15 Motion carries.

16 MS. FERNANDEZ: Thank you all very much.

17 MR. HOFFMAN: Next resolution is Resolution 2020-
18 19: Authorization to enter into a service agreement
19 with Kristi House, Inc., for a local funding match to
20 support abuse prevention efforts, human trafficking
21 awareness training, and victims services, in a total
22 amount not to exceed \$180,300.00 for a term of 12
23 months, commencing December 1, 2019, and ending
24 November 30, 2020.

25 Can I have a motion?

1 MS. HOLLINGSWORTH: So moved, Hollingsworth.

2 MS. GRIMES-FESTGE: Second, Grimes-Festge.

3 MR. HOFFMAN: Any recusals?

4 MR. HINCAPIE: Hincapie.

5 MR. HOFFMAN: We also happen to have with us the
6 CEO of Kristi House, Amanda Altman.

7 MS. ALTMAN: Thank you. Thank you for having me
8 here today. I just want to say very briefly, if I
9 may, thank you to the State Attorney and to her team.
10 They have really brought so much awareness of this
11 issue to our community and its really helping, just
12 really helping get the word out to everybody. Kristi
13 House opened a drop-in center for girls who have been
14 trafficked, several years ago. It's a drop-in center,
15 which means girls come during the day. They can get
16 all sorts of services there. They can get therapy
17 services, education services, career coaching. We
18 have group life skill courses that they can get. We
19 also work incredibly close with the State Attorney's
20 Office, with the FBI, local law enforcement, to help
21 empower these women to put away the traffickers. So
22 we are very grateful to all of our partners. I don't
23 want to repeat all of the things that the State
24 Attorney's Office said, but I certainly invite all of
25 you to come either to Kristi House or to our project

1 gold, which is our drop-in center for a tour. We were
2 so excited to have Commissioner Jordan come and visit
3 us. And we just love for all of you to see the work
4 we do. We really appreciate you taking up this issue
5 today and we look so forward to partnering with you to
6 end this horrible, horrible scourge that is happening
7 in our society.

8 Thank you.

9 MR. HOFFMAN: Any questions or comments about
10 this resolution?

11 MR. BAGNER: I was just hoping to hear more
12 clarification around what the evidence-based therapy
13 is included in the services.

14 MS. ALTMAN: So we actually do what's called
15 TFCBT, Trauma Focus Cognitive Behavior Therapy. It is
16 an evidence-based therapy program where it actually
17 lasts as little as eight weeks and it can go much
18 longer. The goal is to get eight to sixteen weeks for
19 the girls to go through the therapy. It starts by
20 teaching them coping mechanisms to deal with their
21 trauma and the triggers that they might have from the
22 trauma and moves through into having them actually
23 tell, right their narrative in a variety of ways.
24 They might actually handwrite it, they might do a
25 cartoon of it, they might do drawings of it. And then

1 it sort of moves into the maintenance phase of that.
2 So that is the evidence-based therapy that we use
3 right now. We are actually also looking into some
4 other therapies. And one of the services that The
5 Children's Trust would be funding would be an
6 additional full-time therapist for us and hopefully we
7 could also get certified in some additional therapies.
8 I also maybe recently had about 12 members of our
9 staff and also about 17 other members of the community
10 who were trained in a curriculum called Not A Number.
11 That is something that we are slowly starting to roll
12 out to the school systems. We have presented it to
13 several different -- the Trust counselors, to student
14 services and several others. I believe the first
15 school where it's going to done is at Dash. And so
16 this is the first evidence in form, it's not quite
17 evidence-based, but it's on its way to becoming
18 evidence-based curriculum out there that deals with
19 trafficking prevention.

20 MR. HOFFMAN: Any other questions or comments?

21 Okay, all those in favor?

22 (WHEREUPON, the committee members all responded
23 with "aye.")

24 MR. HOFFMAN: Any opposed?

25 The motion carries.

1 MR. HINCAPIE: Mr. Chair?

2 MR. HOFFMAN: Yes, sir?

3 MR. HINCAPIE: I recused myself, but now I can
4 make a comment now that its passed. So when the State
5 Attorney mentioned that this is something that the
6 rest of the country looks at, it really is. And I
7 think that Miami-Dade County had the first,
8 gracefully, to the court, solely dedicated to making
9 sure that victims of human trafficking were looked at
10 differently. What the community needs to understand
11 is that there's a grooming process that begins very
12 early on and when the girls are rescued, they're 22,
13 23, 24, but that only means that the trauma started
14 very early on, so they may be biologically 24, but
15 really they're 14, 15 and 16. And we need to make
16 sure that we protect our children, especially our
17 young girls who unfortunately end up in the hands of
18 these monsters.

19 And, Dr. Bagner, when you mentioned evidence-
20 based, last week there was a trafficker who was
21 arrested who had been doing this for 15 years, preying
22 on girls who end up in foster care. So the fact that
23 he's been taken out of business means that there will
24 be safe girls in foster care and in group homes. And
25 I think the more we begin talking about it, as

1 Constance was saying, and I hope that this is just the
2 beginning of the real healing process that we continue
3 to support for young girls and boys who end up as
4 victims of human trafficking.

5 Thank you.

6 MR. HOFFMAN: Okay, we will move on to the
7 Finance Committee Report. Steve Hope.

8 MR. HOPE: Thank you, Mr. Chair.

9 The first item that we will be taking a look at,
10 if you go to the tab that says budget amendment, so at
11 the time that the budget was presented for the 2018-
12 2019 budget, certain assumptions were made as to what
13 the fund balance would be. However, at that
14 particular point in time, we were unaware of some of
15 the demands when it comes to programmatic need based
16 upon resolutions that subsequently followed the budget
17 at that particular point in time. So as a result, the
18 CFO is recommending an amendment to the beginning
19 balance of the 2018-2019 fund balance to be amended
20 from \$78,604,450 to \$69,629,173. So this would be the
21 balance after the audited result at the beginning of
22 the fiscal year.

23 Secondly, there is an adjustment, if you look
24 further down, which has to do with the property
25 appraisers fees. So at the time the budget was done,

1 it was budgeted at \$2,263,385. That has since been
2 amended to reflect the correct amount of \$2,375,000.

3 Can I have a motion, please?

4 MR. DUNN: Could you repeat the adjustments in
5 the budget, please, sir?

6 MR. HOPE: Okay, so there are two adjustments to
7 the budget. The first one has to do with the
8 adjustment to the beginning balance of the fund
9 balance. So when the budget was presented, what it
10 indicated, this is what the fund balance would be as
11 at October 1, 2018. However, the budget was prepared
12 a few months prior to the end of fiscal period. As a
13 result, once the fiscal period ended, that ending fund
14 balance changed because we would have approved funding
15 for a number of programs that was not anticipated at
16 the time the budget was presented. So this adjustment
17 here is to reflect the change in the beginning fund
18 balance as of the October 1, 2018.

19 The second adjustment has to do with the property
20 appraiser tax collection fee. So there's a certain
21 fee associated with the collection of the property
22 taxes which funds the Trust that we paid to the
23 property tax appraiser. That amount at the time it
24 was budgeted, was budgeted at \$2,263,585. The amended
25 amount is \$2,375,000. As a result, there's an

1 adjustment of \$111,615.

2 Okay, so does that clarify for you?

3 MR. DUNN: Yes, thank you.

4 MR. HOPE: Thank you, sir.

5 We will need a motion to approve the amended
6 budget.

7 MR. DUNN: So moved, Dunn.

8 MR. HAJ: Mr. Chair, one moment. May I ask our
9 CEO just to clarify is it the property fees or tax
10 collector fees?

11 MR. KIRKLAND: It's the tax collector fee, not
12 the property appraiser fee that we're adjusting.

13 MR. HAJ: Okay.

14 MR. BAGNER: I just have a question. It seems
15 like that cost was taken out of salary and fringes, so
16 can someone speak to where that was taken from?

17 MR. HAJ: We had to cover the overage and we had
18 money in tax collectors. We talked about last four
19 years, a bit leaner, so we had money there that was
20 available that we moved to cover the overage.

21 MR. HOPE: Do we have a second?

22 MS. DONWORTH: Second, Donworth.

23 MR. HOPE: Any discussion?

24 All in favor?

25 (WHEREUPON, the committee members all responded

1 with "aye.")

2 MR. HOPE: All opposed?

3 Also, Mr. Chair, just to apprise the board of
4 some additional information, at the last Finance
5 Committee meeting, staff informed the Finance
6 Committee that in the summer of 2017, a former staff
7 member at United Martial Arts informed the Trust that
8 the owners were falsifying attendance records. This
9 was followed up on and the claim was found with
10 sufficient evidence to make a referral to the Office
11 of Inspector General. The Office of Inspector General
12 conducted an investigation and determined that the
13 complaint was credible and as a result is ensuing
14 criminal charges. Since then the Trust has terminated
15 contract with United Martial Arts in the summer of
16 2017 and has subsequently prevented them from applying
17 for any further funding from the agency. This
18 information is for Board knowledge.

19 I will turn it over to the CEO to see if he has
20 any additional information he would like to add.

21 MR. HAJ: No. The only clarification is that it
22 has not been finalized yet and it's still ongoing. So
23 when they do issue the final report, we will be
24 bringing it back to the Board. Again, for new Board
25 members, this was in 2017. We have not been doing

1 business since 2017. The investigation is still
2 ongoing and they're hoping to wrap it up sometime
3 soon. We will bring you the final investigation once
4 the OIG has finished their report.

5 MR. HOPE: Mr. Chair?

6 MR. HOFFMAN: Good enough, thank you.

7 I'll turn it over to Pam Hollingsworth for
8 Program Services and Childhood Health.

9 MS. HOLLINGSWORTH: Thank you, Mr. Chair.

10 The Program Services and Childhood Health
11 Committee met on Thursday, November 7th, to discuss
12 and consider the resolutions that we're bringing
13 before you today. And for the first two resolutions,
14 I'm going to be punting to Secretary Weller.

15 MS. WELLER: Resolution 2020-09: Authorization
16 to negotiate and execute a contract with the Early
17 Learning Coalition of Miami-Dade/Monroe (ELC) for
18 match funding for the State of Florida Child Care
19 Executive Partnership (CCEP) grant, in a total amount
20 not to exceed \$1,230,000.00 for a term of 12 months,
21 commencing July 1, 2020, and ending June 30, 2021.

22 May I have a motion?

23 MR. BAGNER: So moved, Bagner.

24 MR. HOPE: Second, Steve Hope.

25 MS. WELLER: Any recusals?

1 MS. HOLLINGSWORTH: Hollingsworth, recused. I
2 work for the Early Learning Coalition.

3 MS. WELLER: Is there any discussion?

4 MR. BAGNER: Just a point to reiterate from our
5 Committee meeting. Just want to commend our staff for
6 putting together this piece and other pieces in terms
7 of the amount of funding that we're drawing down from
8 the federal government and the number of slots for
9 underserved children that are receiving now slots in
10 Head Start and Early Head Start.

11 MR. HAJ: Thank you, Dr. Bagner.

12 Just to clarify that and put it into terms, the
13 next four resos, a combination of \$3.6 million the
14 Trust is investing, we will be drawing down
15 \$28,000,000 in federal and state for over 3,200 child
16 care slots that will all be utilized.

17 MS. WELLER: All those in favor?

18 (WHEREUPON, the committee members all responded
19 with "aye.")

20 MS. WELLER: Opposed?

21 Motion carries.

22 Resolution 2020-10: Authorization to negotiate
23 and execute contracts with the Early Learning
24 Coalition of Miami-Dade/Monroe and the United Way of
25 Miami-Dade for match funding for the federal Early

1 Head Start- Child Care Partnership (EHS-CCP) grant, in
2 a total amount not to exceed \$1,000,000.00 for a term
3 of 12 months, commencing August 1, 2020, and ending
4 July 31, 2021.

5 May I have a motion?

6 MR. HOPE: Motion, Steve Hope.

7 MR. BAGNER: Second, Bagner.

8 MS. WELLER: Any recusals?

9 MS. DONWORTH: Donworth.

10 MS. HOLLINGSWORTH: Recused, Hollingsworth. I
11 work for the Early Learning Coalition.

12 MS. WELLER: Anyone else?

13 Any discussion?

14 Hearing none, all those in favor?

15 (WHEREUPON, the committee members all responded
16 with "aye.")

17 MS. WELLER: Opposed?

18 Motion carries.

19 MS. HOLLINGSWORTH: Resolution 2020-11:
20 Authorization to negotiate and execute a contract with
21 the United Way of Miami-Dade for match funding for the
22 federal Early Head Start-Child Care Partnership (EHS-
23 CCP) grant, in a total amount not to exceed
24 \$420,000.00 for a term of 12 months, commencing August
25 1, 2020, and ending July 31, 2021.

1 May I have a motion, please?

2 MS. WELLER: Weller.

3 MR. HOPE: Second, Steve Hope.

4 MS. HOLLINGSWORTH: Recusals?

5 MS. DONWORTH: Donworth.

6 MS. HOLLINGSWORTH: Recusal from Donworth, any
7 other recusals?

8 Moving into discussion.

9 Hearing none, all those in favor?

10 (WHEREUPON, the committee members all responded
11 with "aye.")

12 MS. HOLLINGSWORTH: Are there any opposed?

13 Resolution carries.

14 Resolution 2020-12: Authorization to negotiate
15 and execute a contract with Redlands Christian Migrant
16 Association (RCMA) for local match funding to draw
17 down federal-state funds to subsidize child care for
18 the working poor, in a total amount not to exceed
19 \$102,000.00, for a term of 12 months, commencing July
20 1, 2020, and ending June 30, 2021.

21 May I have a motion, please?

22 MR. PRESCOTT: Prescott, moved.

23 MS. HOLLINGSWORTH: And a second?

24 MS. GIMENEZ: Gimenez, second.

25 MS. HOLLINGSWORTH: Are there any recusals?

1 Moving into discussion, I'll add that this is a
2 match for child care slots.

3 Questions?

4 Hearing none, all those in favor?

5 (WHEREUPON, the committee members all responded
6 with "aye.")

7 MS. HOLLINGSWORTH: Are there any opposed?

8 Resolution carries.

9 Resolution 2020-13: Authorization to negotiate
10 and retroactively execute a contract with Miami-Dade
11 County, Community Action and Human Services
12 Department, for match funding for the federal Early
13 Head Start-Child Care Partnership (EHS-CCP) grant, in
14 a total amount not to exceed \$850,000.00 for a term of
15 12 months, commencing November 1, 2019, and ending
16 October 31, 2020, and amend the fiscal year 2019-20
17 general budget by transferring \$850,000.00 to provide
18 the match funding for this resolution.

19 May I have a motion, please?

20 MS. DUNN: So moved, Kendrick-Dunn.

21 MS. HOLLINGSWORTH: And a second?

22 MR. HOPE: Second, Steve Hope.

23 MS. HOLLINGSWORTH: Are there any recusals?

24 MS. JORDAN: I recuse myself.

25 MS. HOLLINGSWORTH: Discussion?

1 Hearing none, all those in favor?

2 (WHEREUPON, the committee members all responded
3 with "aye.")

4 MS. HOLLINGSWORTH: Are there any opposed?

5 The resolution carries.

6 Resolution 2020-14: Authorization to negotiate
7 and execute contracts with eight providers, identified
8 herein, to provide early intervention summer camp
9 services for 635 children, birth to five years of age,
10 in a total amount not to exceed \$2,217,499.00 for a
11 term of six months, commencing March 1, 2020, and
12 ending August 31, 2020, with three remaining renewals,
13 subject to annual funding appropriations.

14 May I have a motion, please?

15 MS. WELLER: So moved, Weller.

16 MS. HOLLINGSWORTH: And a second?

17 MS. DONWORTH: Second, Donworth.

18 MS. HOLLINGSWORTH: Thank you.

19 Are there any recusals?

20 MR. BAGNER: Bagner. Employed by FIU.

21 MS. HOLLINGSWORTH: And moving into discussion.

22 Questions?

23 Hearing none, all those in favor?

24 (WHEREUPON, the committee members all responded
25 with "aye.")

1 MS. HOLLINGSWORTH: Are there any opposed?

2 The resolution carries.

3 Resolution 2020-15: Authorization to negotiate
4 and execute contract renewals with ten providers,
5 identified herein, to deliver high quality summer camp
6 services for 840 elementary school children, in a
7 combined total amount not to exceed \$1,267,156.00,
8 each for a term of up to six months, commencing March
9 1, 2020, and ending August 31, 2020, for summer only
10 programs, with three remaining annual renewals,
11 subject to annual funding appropriations.

12 May I have a motion, please?

13 MS. GIMENEZ: So moved, Gimenez.

14 MS. HOLLINGSWORTH: And a second?

15 MS. KENDRICK-DUNN: Second, Kendrick-Dunn.

16 MS. HOLLINGSWORTH: Do we have any recusals?

17 Discussion?

18 MR. BAGNER: I have a concern that we raised. I
19 don't think there's a representative from South
20 Florida Autism Center. We talked about some concerns
21 about service utilization. The rate is about 33
22 percent. I think they, if I remember correctly, only
23 about a half or so attended. Yeah, it will be helpful
24 to hear what were the barriers that got in the way and
25 what were they going to do to solve that.

1 MS. HOLLINGSWORTH: Please state your agency and
2 names for the record, please.

3 MS. MOODIE: Tamara, I'm with the Autism Center,
4 executive director.

5 MS. LEON: Susan Leon, I'm director of
6 operations.

7 MR. BAGNER: So I was just curious, it seems like
8 you only recruited about half of the number you
9 intended to recruit. So I'm wondering what got in the
10 way, and how is that going to be resolved this next
11 budget year?

12 MS. MOODIE: So we already have all the students
13 that we said we would for this coming 2020 summer. So
14 we already surpassed the 40 that we wanted to have.
15 We started late last year and we also went through
16 five different individual from The Children's Trust
17 that was supposed to be helping us and it was our
18 first year. There was some staffing issues and it was
19 just really difficult. Not on our part but having the
20 staff from The Children's Trust. We had five
21 different directors, contract managers in like three
22 months. So, no excuse, its just that was the reality
23 for us this year.

24 MR. BAGNER: And you're saying that you already
25 recruited for next summer?

1 MS. MOODIE: Yes.

2 MR. BAGNER: You're finished?

3 MS. MOODIE: We finished already. We had a
4 school as well that has 240 children with autism. So
5 we started later, most of our families are already in
6 different summer camps. It was difficult at first to
7 get them to commit to us because we started later.

8 MR. BAGNER: Thank you.

9 MR. HAJ: Rachel, do you have anything to add on
10 your end?

11 MS. SPECTOR: I would just add that I met with
12 Dr. Moody and her team as well as the program manager,
13 as I shared, at the Committee meeting. And we have a
14 plan in place. They already found the kids. One of
15 the struggles I think was they didn't know that they
16 could invite kindergartners. They've already put the
17 strategies in place. I just wanted to add that last
18 summer we did do what we call a CAT visit, which is
19 one of our -- a visit that we use a standardized tool
20 to come out and observe the quality of the services
21 and they scored exceptionally high. So for the 22
22 children that did not attend your program, we were
23 very, very satisfied with the services they were
24 receiving.

25 MS. JORDAN: The difficulty that they expressed

1 in terms of starting late and then having five
2 contract officers in a three month period, I think
3 it's something that we need to get a report on and
4 bring it back because that could affect the
5 effectiveness of an organization. Especially for the
6 first year its starting up. And the reimbursement
7 that comes with the funding stream.

8 MR. HAJ: Commissioner, we can report back. It
9 was the first year. There was some issues with our
10 contract managers, which is why they went through a
11 couple. It was an isolated incident. We can bring
12 back a report.

13 MS. JORDAN: So we'll bring a full report back?
14 Thank you.

15 MS. HOLLINGSWORTH: Any further discussion?
16 Thank you, ladies.

17 All those in favor?

18 (WHEREUPON, the committee members all responded
19 with "aye.")

20 MS. HOLLINGSWORTH: Are there any opposed?
21 Resolution carries.

22 Resolution 2020-16: Authorization to negotiate
23 and execute contract renewals with 17 providers,
24 identified herein, to deliver high-quality summer camp
25 services to 1,520 youth, in a total amount not to

1 exceed \$2,597,209.00, each for a term of six months,
2 commencing March 1, 2020, and ending August 31, 2020,
3 with three remaining renewals, subject to annual
4 funding appropriations.

5 May I have a motion, please?

6 MS. DONWORTH: So moved, Donworth.

7 MS. HOLLINGSWORTH: And a second?

8 MS. LEICHTER: Second, Leichter.

9 MS. HOLLINGSWORTH: Are there any recusals?

10 MR. BAGNER: Bagner, employed by FIU.

11 MS. NEIMAND: Neimand, Miami-Dade College.

12 MS. JIMENEZ: Jimenez-Herrera, Miami-Dade
13 College.

14 MS. HOLLINGSWORTH: Moving into discussion.
15 Questions?

16 Hearing none, all those in favor?

17 (WHEREUPON, the committee members all responded
18 with "aye.")

19 MS. HOLLINGSWORTH: Are there any opposed?

20 Resolution carries.

21 Resolution 2020-17: Authorization for a
22 procurement waiver for training and professional
23 development services to fund the Florida International
24 University (FIU) Center for Children and Families
25 Miami International Child & Adolescent Mental Health

1 (MICAMH) Conference to be held in Miami on February 5-
2 7, 2020, inclusive of free admission for providers
3 affiliated with The Children's Trust, in an amount not
4 to exceed \$30,000.00.

5 May I have a motion, please?

6 MS. KENDRICK-DUNN: So moved, Kendrick-Dunn.

7 MS. NEIMAND: Second, Neimand.

8 MS. HOLLINGSWORTH: Are there any recusals?

9 MR. BAGNER: Bagner, FIU.

10 MS. HOLLINGSWORTH: Any discussion, questions?

11 Nelson?

12 MR. HINCAPIE: I hope that they talk about ACIS.

13 MS. HOLLINGSWORTH: Thank you.

14 Further discussion?

15 All those in favor?

16 (WHEREUPON, the committee members all responded
17 with "aye.")

18 MS. HOLLINGSWORTH: Are there any opposed?

19 Resolution carries.

20 Back to you, Mr. Chair.

21 MR. HOFFMAN: Thank you. I'll turn it over to
22 the CEO, James Haj, for the CEO Report.

23 MR. HAJ: Mr. Chair, thank you.

24 Future Bound Miami Launch, you have a flyer or a
25 packet right in front of you. This happened last

1 week. We opened children's saving accounts for every
2 child entering kindergarten in the city of Miami.
3 It's a phenomenal thing. We opened it last week, but
4 it's been three years in the making. We flew to San
5 Francisco three years ago. We had Vivianne go to
6 Boston. There's been teams looking at practices
7 throughout the nation of how do we bring it by to make
8 it fit in Miami. And it's been a lot of work. Three
9 years of hard work. We just launched and we will
10 start moving. We are starting in the city of Miami,
11 but the goal is to scale it so that every child
12 entering kindergarten will be receiving a child
13 savings account. So I think this is a very big thing
14 for Miami and it is a game changer.

15 National Adoption Day is also this Friday at
16 Miami Children's Museum, I don't have the exact
17 number, but I believe we have over 50 students, 52
18 children who are being adopted and finding their
19 forever families. So that's also another beautiful
20 thing for Miami.

21 The book fair, November 7 through the 24. The
22 Trust does have a booth as well as the Children's
23 Alley, which we support. There will be a lot of
24 children's literacy and there's also -- we will have a
25 lot of people there signing people up for our new book

1 club, there will be people signing up, as well as our
2 parenting club.

3 Give Miami Day is Thursday, November 21st. I
4 know many people at this table and all the nonprofits
5 in Miami will benefit. Last year they raised over
6 \$10,000,000. So we hope to do the same. Another
7 benefit for Miami.

8 The IG investigations, I was going to bring up
9 two. Mr. Hope stated one of them about United Martial
10 Arts I just want to let everybody know that is still
11 ongoing investigation. And Chabad Chayil, the IG
12 issued a final report on September 25, 2019. This
13 report pointed to allegations of misrepresentations
14 made by Chabad that allowed the use of Miami-Dade
15 County Public School facilities free of charge. As a
16 result of the OIG report, Chabad has been denied
17 access to the school site. He currently does not have
18 a location to provide services. Chabad has appealed
19 the school's decision and is awaiting a response from
20 the school system.

21 That's it, Mr. Chair.

22 MR. HOFFMAN: Thank you.

23 There will be no Board meeting in December. Our
24 next meeting is January 21st.

25 MS. KENDRICK-DUNN: I just also wanted to say

1 that November is Native American Heritage month. So
2 just wanted to mention that because I know we have
3 Thanksgiving in the month of November, but if they
4 also understand some of the history. I just wanted to
5 acknowledge the indigenous people of this country.

6 MR. HOFFMAN: Thank you, Tiombe.

7 Our next meeting will be in January 2020. Happy
8 Thanksgiving, everyone.

9 (Whereupon, at 5:07 p.m., the meeting was
10 adjourned.)

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CERTIFICATE OF REPORTER

STATE OF FLORIDA
COUNTY OF MIAMI-DADE

I, EMILIE BRAVE, court reporter and Notary Public do hereby certify that the foregoing proceedings were taken before me at the time and place therein designated, and that the foregoing pages numbered 1 through 47 are a true and correct record of the aforesaid proceedings.

I further certify that I am not a relative or employee, attorney or counsel of any of the parties, nor am I a relative of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the foregoing action.

Under penalties of perjury, I declare that I have read the foregoing certificate and that the facts stated herein are true.

Dated this 10th day of December 2019.



EMILIE BRAVE

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