COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Fiscal Year Ended September 30, 2016



Investing in Their Future...

Because All Children Are Our Children

The Children's Trust is a Special Independent Taxing District located in Miami-Dade County, Florida

EAE



Because All Children Are Our Children

THE CHILDREN'S TRUST

Comprehensive Annual Financial Report

For the Fiscal Year Ended September 30, 2016

Issued By:

James R. Haj President & Chief Executive Officer

Prepared By the Finance Department:

William Kirtland, CPA, Chief Financial Officer Wendy Duncombe, CPA, Controller

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INTRODUCTORY SECTION

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Board of Directors

Laurie Weiss Nuell Chair Lily de Moya Vice Chair Kenneth C. Hoffman Treasurer Claudia Grillo Secretary

Daniel Bagner, Ph.D. Miguel Balsera, Ph.D. Rodester Brandon Anthony Cammisa Alberto M. Carvalho Rep. Nicholas Duran Antonia P. Eyssallenne, M.D. Gilda Ferradaz Alvin Gainev Karla Hernandez-Mats **Nelson Hincapie** Pamela Hollingsworth Steve Hope Esther Jacobo Tiombe Bisa Kendrick-Dunn, Ph.D. Inson Kim Marissa Leichter Frank Manning Susan Neimand, Ph.D. Marta Pérez, Ph.D. Hon. Orlando Prescott Hon. Isaac Salver Com. Xavier L. Suarez Mark Trowbridge Karen Weller

David Lawrence Jr. Founding Chair

James R. Haj President & CEO

County Attorney's Office Legal Counsel

May 11, 2017

To the Board of Directors of The Children's Trust:

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of The Children's Trust, Miami, Florida (The Trust), for the fiscal year ended September 30, 2016. Florida Statutes require that every independent special taxing district of local government publish, within nine months of the close of each fiscal year, a complete set of audited financial statements. In addition to meeting this legal requirement, this report represents The Trust's tradition of full financial disclosure.

The CAFR's role is to assist stakeholders in making economic, social and political decisions, and in assessing the accountability of The Trust to the citizenry by:

- Comparing actual financial results with the legally adopted annual budget;
- Assessing The Trust's financial condition and results of operations;
- Demonstrating compliance with finance-related laws, rules and regulations; and
- Evaluating the efficiency and effectiveness of The Trust's operations.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with management of The Trust. We believe the data, as presented, is accurate in all material respects and that it is organized in a manner to fairly present the financial position and results of The Trust's operations. Moreover, all disclosures that are necessary to enable the reader to gain an understanding of The Trust's financial activities have been included. Alberni, Caballero & Fierman, LLP independent auditors, has issued an unmodified opinion of The Trust's financial statements for the fiscal year ended September 30, 2016. The independent auditors' report is located at the front of the financial section of this report. The Trust's financial statements have been prepared in conformity with Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB). The Trust's Management Discussion and Analysis document (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements the letter of transmittal and should be read in conjunction with it.

Accounting and Internal Controls:

Management of The Trust is responsible for establishing and maintaining an internal control system to ensure that assets of The Trust are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. An internal control system provides reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:

- The cost of a control should not exceed the benefits likely to be derived; and
- The valuation of costs and benefits requires estimates and judgments prepared by management.

Profile of The Children's Trust:

The Children's Trust is the geographically largest of Florida's eight independent Children's Services Councils (CSCs) created under Chapter 125 of the Florida Statutes (the Statute), which authorizes counties to pursue a voter referendum that provides authority to tax property to fund programs for children and families. The Trust was approved by the voters of Miami-Dade County (the County) by special referendum on September 10, 2002, and was established as an independent special taxing district. A "sunset provision" required that the initiative be returned within five years for voter approval, and that vote took place August 26, 2008. Despite the difficult economic climate, Miami-Dade County voters decided in overwhelming numbers – by 86 percent – to reauthorize The Children's Trust to continue to provide high quality services to children and families of the County.

The Trust operates under the guidance of a thirty-three (33) member board of directors (the Board) comprised of: seven individuals recommended by the Miami-Dade Board of County Commissioners and appointed by the Governor; twenty-two (22) members appointed by virtue of the office or position they hold within the community; and four members-at-large appointed by a majority of the Board. Board members appointed by the Governor serve four-year terms. The youth representative member and the State of Florida legislative delegate member each serve a one-year term. Members appointed by reason of their position are not subject to term limits. All other members serve two-year terms.

The Trust's mission is to "partner with the community to plan, advocate and fund strategic investments that improve the lives of all children and families in Miami-Dade County." To accomplish this goal, the Statute allows The Trust to levy a tax of up to 0.5000 mills of the assessed property tax value. The Trust is not a component unit of any other governmental unit, nor does it meet the criteria to include any governmental organization as a component unit.

The jurisdiction of The Trust is contiguous with Miami-Dade County, the largest county in Florida. It is located along the southeast tip of the Florida peninsula, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. It occupies an area of more than 2,000 square miles, one-third of which is located in Everglades National Park. Due to its proximity to the southern hemisphere and high volume of travel and trade within the region, Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean."

Operational Leadership:

The Trust has developed a robust leadership role in the Miami-Dade community. Management of The Trust is especially vigilant to ensure that funding processes remain transparent, fair and equitable, and that funding is awarded to the highest quality programs, while balancing the need to provide critical services to our most impoverished communities. Our motto "Because All Children Are Our Children" guides the work of The Trust, which involves ensuring that children receive the family and community supports that build the essential foundations every child needs, and deserves, to grow up healthy and happy. These foundations include healthy relationships, high quality learning environments from birth, prosperity and financial stability, as well as healthy environments and supportive services.

In 2014, The Trust adopted a new strategic plan to align with The Trust's three-year competitive funding cycle; implementation of the new plan began in 2015 with recommendations to fund over 200 direct-service contracts. Prior to approval of the strategic plan, The Trust engaged our community in a series of meaningful conversations, while simultaneously facilitating many board and staff strategic planning sessions over the course of a year to develop an inclusive strategy that reflects the rich diversity and critical needs of Miami-Dade County's children and families. The strategic plan aims to continue collaboration, transparency and accountability to the community and is designed to be a flexible, living document to guide The Trust in responding to community needs. While the centerpiece of The Trust's investment strategy is funding direct services, we recognize and acknowledge that children do not live in programs, but rather in families and community, as we embark on operationalizing the new strategic plan and shared vision.

Economic Conditions and Outlook:

With all of its rich diversity, Miami-Dade County is a wonderful place to live, work and raise a family. Its appeal includes a diverse association of multi-ethnic communities with more than fifty-one (51) percent of its residents born outside of the United States. As has been the case across the nation and international community, the County was deeply affected by the economic decline experienced in 2008, when many systemic imbalances sparked by a global recession. Now eight years into the post-recession era, it is apparent

that the domestic and international drivers of the local economy indicate the County is strategically poised to sustain its economic prosperity that began in late 2010.

Based upon current availability of data, by nearly all broad measures, the Miami-Dade County economy is strong.

The Miami-Dade Department of Regulatory & Economic Resources Planning Research & Economic Analysis Section most recently issued "Analysis of Current Economic Trends" reports that overall in 2015 the Miami-Dade County economy remained strong with some concern on the horizon regarding economic conditions in South America, especially Brazil, and the impact they could have on the County's trade and tourism industries. The following sections are key economic trends, data and analysis.

Labor Market

Since the current economic expansion began in 2010:Q1, nonfarm payroll employment in the County (private and public) has expanded by 141,000 full-time and part-time jobs, after seasonal adjustment to 1,119,000 employees. The compound annual growth rate over those 23 consecutive quarters of job expansion has been 2.7%. Recent labor market highlights are as follows:

- The private sector employment in 2015:Q4 added 17,500 jobs over 2014:Q4 and 154,000 jobs since 2010:Q1 when the current economic expansion began.
- The public sector employment in 2015:Q4 shed 2,100 jobs since last year and a total of 13,000 jobs since 2010:Q1.

Gains were led by professional and business services which added 33.600 jobs (+27.1%), leisure and hospitality increasing 32,900 jobs (+31.2%), retail trade which grew by 24,700 jobs (+20.4%), followed by education and health services with an increase of 14,500 workers (+9.2%), financial activities, up 13,800 (+21.1%) and transportation and utilities, adding 11,100 positions (+19.3%). Hiring in the construction and manufacturing industries had gained steam, up 14.9% and 5.3%n respectively, since 2010:Q1. However, both have lost momentum shedding employment consistently over the past four quarters with construction shedding 800 jobs and manufacturing dropping over 700. The only sector to decline in employment over the expansion has been the government sector. Public sector employment continued its more-than decade-long decline since peaking in the second quarter of 2004 at over 156,000 workers. Since 2010:Q1 the public sector has shed nearly 13,000 jobs. Miami-Dade saw about 3% of the losses coming from federal jobs. State jobs located in Miami-Dade County increased slightly, and local government jobs (County and municipal), which account for about 75 percent of all public sector jobs in the County, accounted for about 97% of the jobs lost over the time period.

Labor Force and Unemployment

According to the Bureau of Labor Statistics, the number of unemployed in Miami-Dade County has fallen from a high of 146,500 in 2009:Q3 with a corresponding unemployment rate of 12%, to 81,200 in 2015:Q4 and an unemployment rate of 6.1%.

The growth in the number of employed residents began in the fourth quarter of 2009, and since then increased from 1,065,800 to 1,258,200 (+18%). Compared to last year, 2014:Q4, the number of employed residents increased by nearly 12,600 workers while the labor force was up by just over 6,300 resulting in a decrease of 6,200 in the number of Miami-Dade residents unemployed. The seasonally adjusted unemployment rate decreased from 6.6% to

6.1%. However, 2015:Q4 compared to 2015:Q3 shows that despite continued employment growth, albeit slower, just 4,700 additional workers, the County labor force added 5,600 potential workers resulting in a gain in the number of unemployed of about 900 residents. Miami-Dade County household data continues to indicate unemployment rates that are higher compared to neighboring counties and the State as a whole. Since the expansion began, Miami-Dade's household employment has increased by 181,900 jobs, an average annual growth rate of 2.8%. Miami-Dade accounted for 17.5% of all state-wide job growth. Collectively, the three South Florida counties that make up the Miami-Fort Lauderdale-West Palm Beach MSA were responsible for 40% of total job growth over the course of the current expansion. Nationally, the average growth rate of jobs was 1.4% over the same time frame.

Wages

Average weekly wages in Miami-Dade County continued to decline in 2015:Q4 after adjusting for price inflation. The average wage earner in Miami-Dade saw the weekly wage decline -1.6% in 2015:Q4 over the same quarter last year to \$785.79.

In 2007 when weekly wages were first reported for large counties, the Miami-Dade wage in 2015 inflation adjusted dollars was \$934.20 and has averaged year-over year declines of -1.7%. In total, average wages in Miami-Dade have declined 15.9% since 2007, after controlling for the effects of inflation. Average inflation-adjusted (real) wages in Broward in the fourth quarter were up 2.3% over a year earlier to \$779.40; in Palm Beach, 3.7% over last year to \$849; and State-wide, 2.9% from a year ago to \$788.05.

Real Estate Markets: Residential

Recent Residential real estate markets indicate the following highlights:

- Though 2015:Q4 single-family homes sales volume fell 8.3% compared to 2014:Q4, the median sales price existing single-family homes was up 10.7% over the same period.
- Condo-Townhouse sales volume also fell, 7.2% between 2014:Q4 and 2015:Q4, and the median sales price was still up 7.1% over the year.
- The Case-Shiller home price index for all homes in the Miami MSA increased 7.7% in 2015:Q4 over the same quarter last year.
- There were 4,200 residential units permitted in 2015:Q4 bringing the total for the year up to 12,700, the highest number of units permitted since 2006.

Single-family homes sales volume fell 8.3% compared to a year ago to 3,239 sales in 2015:Q4. However, the median sales price of existing single-family homes was up 10.7% from last year, reaching \$273,000 in the fourth quarter. The median single-family sales price has grown 80% since the prices reached their lowest point in 2011:Q1.

Cash sales are often considered an indicator of foreign buyers in a market. If so, the continued presence of foreign buyers has remained significant in Miami-Dade though falling, as indicated by the share of all-cash transactions which dropped to 37% of all sales in the fourth quarter of the year compared to 41% in the fourth quarter last year. Sales of existing condominiums (including townhouses) also fell, down 7.2% from a year ago to 3,784 sales in 2015:Q4. Despite the sluggishness in sales, the median price of condo units remained near a post-recovery high at \$203,467 in 2015:Q4 a 7.1% increase from the same quarter of last year. Cash sales still accounted for nearly two thirds of all sales at 65.3%,

down from 66.9% in the fourth quarter of last year. While cash remains very important, home sales volumes have still been helped by low mortgage rates. South Florida mortgage rates decreased slightly from the third quarter, down 5 basis points to 3.97% and down 8 basis from the fourth quarter of last year. This trend mirrors the performance at the state and national levels. The Federal Reserve, after repeatedly warning that interest rates were likely to begin to rise as the national economy continued to improve, began to do exactly that in the first three quarters of 2015 before rates fell back again. Mortgage interest rates remain at historically low levels and while future increases are likely, they will also, most likely, be gradual. The aggregate C-S index, measuring the home price level for all existing homes, in 2015:Q4 was up 7.7% over 2014:Q4. This marks the 16th consecutive quarter with year-over-year increases and during that streak, the average annual increase has been 9.7%. The Miami-Dade index value in 2015:Q4 was 100.1, meaning that the median household income is just exactly sufficient to qualify to buy the median priced home spending no more than 25% of their income on the mortgage payment. In comparison, the national index value was 165.3, 65% higher than the income required to buy the median priced home nationally. A higher index value indicates a more affordable housing stock. The strong demand for multifamily rental buildings and condominiums is driving robust gains in residential construction. Permits, after seasonal adjustment, have been increasing since the first half of 2009. In 2011, for the entire year, only 2,600 new residential units were permitted in Miami-Dade County. There were 4,200 units permitted in 2015:O4 bringing the total for the year up to 12,700, the highest number of units permitted since 2006. Multi-family units continue to dominate this activity as a large number of condominiums and rental apartments are currently under construction according to the permit data, primarily along the coast. In 2015 construction of buildings of 5 or more units accounted for 79% of all units permitted. Nationally, new buildings of 5 or more units accounted for just 39% of total units permitted in 2015.

Real Estate Markets: Commercial

Office Market: Market-wide office vacancy rates continued to show steady improvement, falling to 10% in 2015:Q4, down from over 14% in 2013:Q4 and 12% in 2014:Q4. This rate is still well above the pre-recession vacancy rate (just above 6% in 2006). The square feet (SF) available for rent also continued to drop, declining over 1,000,000 SF and a rate of 14.5% in 2014:Q4 to 13.6% in 2015:Q4. Office base rent rates, which had been flat in the \$26.50 per SF range in 2012 and 2013, followed upon the steady improvement since then, up to \$28.94 in 2015:Q4. This, in turn, led average revenue per SF up 7.4% to \$26.04, and nearly 16% since it hit bottom in 2012:Q1.

Industrial Market: Warehouse/Manufacturing/Flex Space has continued its strong gains over the last eight quarters. The vacancy rate in warehouse/industrial space dropped to 4.5% in the fourth quarter of this year, the lowest rate since 2007:Q2, and well below the 10% rate observed at the end of the recession in 2009:Q4. The percent of space available fell to 7.6% in 2015:Q4. Industrial lease rates in the fourth quarter rose 13.6% from 2014:Q4, reaching \$10.18 per SF, while revenue per square foot was up 14.7% to \$9.72. Investment in additional industrial space remains robust. Over 2 million SF of new industrial space was delivered over the last four quarters, and over 500,000 additional SF remain under construction.

Taxable Sales

Taxable sales in Miami-Dade have continued the upward trend that began with the current economic expansion in 2009. In 2015:Q4, and after adjusting for both seasonality and price inflation, taxable sales were up nearly \$457 million (+3.8%) over 2014:Q4, reaching \$12.58

billion. Most categories of sales increased over last year. Autos and accessories led the way, up \$268 million (+14.6%) followed by tourism & recreation sales up \$185 million (+6.6%), business investment up \$70.1 million (+3.3%), and consumer durables increasing \$31.8 million (+3.4%). The two categories that declined year over-year in the fourth quarter included consumer nondurables, off \$83 million (-2.1%) and building investment falling \$15.5 million (-3.2%).

International Trade & Tourism

The total value of goods traded through MIA and PortMiami in 2015 fell 8.5% to \$79.5 billion compared to \$86.8 billion in 2014. Imports declined \$1.4 billion (-3.6%) and export volume fell \$6 billion (-12.3%) year over year. These trends reflect the deceleration in global economic growth over the past year, particularly in South America where total trade fell -\$6.9 billion (-17.7%), Asia-Other, which is primarily China which dropped \$1.6 billion (-12.7%) and Central America and the Caribbean \$523 million (-2.7%). Combined, these three regions account for 78% of all imports and exports, measured by value, through Miami International Airport and PortMiami. Combined, the two ports saw a decline in the value of imports of 3.6% to \$36.4 billion. County exports through the two ports declined 12.3% to \$43 billion in 2015. When measured by weight, PortMiami accounted for 87% of total trade through Miami-Dade County. Total 2015 tonnage for the County through both ports was up 8.7% over 2014 to 8.1 million tons.

Tourism Highlights According to data from the Greater Miami Convention and Visitors Bureau, after a slow-down in Miami-Dade County tourism that began in 2012, the industry has resumed strong performance. After setting a new record in the third quarter, total passenger arrivals through MIA nearly set another in 2015:Q4, up 11.2% over last year to 5.7 million arrivals. International arrivals were up 15.6% from a year ago to top 3 million, and domestic arrivals were up 6.8% to 2.8 million arrivals in the quarter. After strong growth in the volume of cruise passengers through PortMiami in 2014, the traffic dropped off in 7% in 2015. A total of 4.8 million cruise passengers embarked from PortMiami in 2015 compared to 5.2 million in 2014. The Greater Miami Convention and Visitors Bureau also reports that the lodging industry continues to perform well. Total overnight visitors to Miami-Dade in 2015:Q4 were up 6.4% over 2014:Q4 to 3.9 million visitors with the number of international visitors up 4.9% and domestic visitors up 7.9%. The average occupancy rate in 2015 was 78.2%, nearly unchanged from 2014 and in all-time record range.

Despite its sustainable growth from the prior year, The Trust has maintained a strong financial position through prudent financial planning and fiscal actions to either reduce or contain fixed costs, while strategically investing additional funds in services that benefit children and families. With steep declines in property tax revenues from 2008 through 2011, and then a steady recovery in the County's property tax base from 2012 through 2015, The Trust's 2016 budget for expenditures was approximately \$119 million, which was a 19% increase from the prior year. The Trust's ambition is to reduce its fund balance, in accordance with best practices recommended by the Government Finance Officers' Association, to two months' worth of expenditures as a reserve. The decrease in fund balance is anticipated to occur in increments through 2022, as The Children's Trust invests its additional funds in direct services to improve the lives of children and families in Miami-Dade County.

Budget and Fiscal Policy:

The Trust's annual budget serves as the foundation for its financial planning and control. Long-term financial planning for a government usually includes some aspects related to capital expenditures and revenue and expense forecasts; however, The Trust is somewhat limited regarding capital expenditures because the Statute precludes The Trust from incurring debt of any kind. The budget is prepared by function and transfers of appropriations among programs require Board approval. Budget-to-Actual comparisons are provided in this report in the Financial Section.

The Trust's budgeted revenues are derived from the property tax levy authorized by the Statute. The Property Tax Appraiser's Office determines the property tax values by July 1 of each year. The Trust holds public hearings in September, as required under the Truth-in Millage (TRIM) Act, during which the Board sets the final tax rate and adopts the budget. In 2016, the Board adopted a budget which maintained The Trust's millage rate at 0.5000 mills.

The 2016 budget reflects an increase in revenues of approximately 9.5%, to \$114.5 million. During 2016, The Trust competitively solicited approximately \$103.4 million of direct service funding to children and families.

Major Initiatives:

This year marked the first full year of implementation of the board's strategic plan and funding guidance as adopted at the end of 2014, including priority investments made through 215 contracts with 128 agencies in the areas of:

- Parenting
- Early Childhood Development
- Youth Development
- Health & Wellness
- Family & Neighborhood Supports
- Community Awareness & Advocacy and
- Program & Professional Development.

Partnerships and collaborations are critical to achieving the desired results for children and families across the community. No single strategy or program can be responsible for improving community-level indicators. Rather, the combined efforts of other funders, public and private children's agencies, faith-based communities, families, community stakeholders and residents are needed to effect community change. We fully understand this and work hard to collaborate with other funders and policymakers.

Spending over the past year has been in line with the board's priorities and the approved 2015-16 budget, and we were able to invest in a number of new initiatives as planned, including for example, a \$750,000 investment in summer youth internships in partnership with Miami-Dade County and the Miami-Dade County Public Schools, leveraging an additional \$1.7 million and providing paid work experience for more than 1,400 teens.

The Trust will continue to fund an expansive and high quality portfolio of prevention and early intervention programs for all children, and especially for those at greater risk due to family and community conditions. In a community with a high prevalence of children with special needs, we served 22,000 children and youth with disabilities across initiatives within inclusive environments with their typically developing peers. Additionally, we have begun to learn more from and about the community by learning and partnering directly with residents through our community engagement team.

Certificate of Achievement for Excellence in Financial Reporting:

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to The Trust for its comprehensive annual financial report (CAFR) for the fiscal year ended September 30, 2015. This was the fifth consecutive year that The Trust has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year only. However, we believe that our current CAFR continues to meet the Certificate of Achievement for Excellence in Financial Reporting Program's requirements and we will be submitting it to the GFOA to determine its eligibility for another certificate.

Acknowledgements:

We extend our sincere appreciation to The Trust's employees who have provided countless hours of research in the preparation and production of this report. Special thanks go to The Trust's management for understanding the importance of the financial status of The Trust; and, as such, diligently working to ensure that the programs funded by the Trust provide quality services within our financial means. Our appreciation is also extended to the auditing firm of Alberni, Caballero & Fierman, LLP for their professionalism in conducting the audit of The Trust's basic financial statements and related note disclosures.

Respectfully Submitted,

President & Chief Executive Officer

William Kirtland, CPA

Chief Financial Officer



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

The Children's Trust Florida

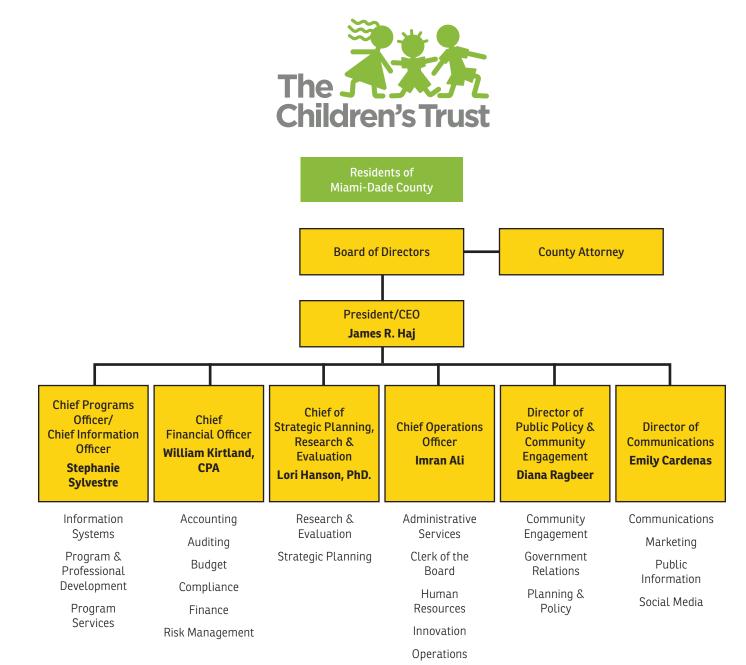
For its Comprehensive Annual Financial Report for the Fiscal Year Ended

September 30, 2015

Yoy R. Ener

Executive Director/CEO

ORGANIZATIONAL CHART



LIST OF PRINCIPAL OFFICIALS

OFFICERS

Laurie Weiss Nuell, Chair Lily de Moya, Vice Chair Kenneth C. Hoffman, Treasurer Claudia Grillo, Secretary

David Lawrence Jr., Founding Chair James R. Haj, President and CEO County Attorney's Office, Legal Counsel

BOARD MEMBERS

Daniel Bagner, Ph.D. Miguel Balsera, Ph.D. Rodester Brandon Anthony Cammisa Alberto M. Carvalho Rep. Nicholas Duran Antonia P. Eyssallenne, M.D. Gilda Ferradaz Alvin Gainey Karla Hernandez-Mats Nelson Hincapie Pamela Hollingsworth Steve Hope Esther Jacobo Tiombe Bisa Kendrick-Dunn, Ph.D. Inson Kim Marissa Leichter Frank Manning Susan Neimand, Ph.D. Marta Pérez, Ph.D. Hon. Orlando Prescott Hon. Isaac Salver Com. Xavier L. Suarez Mark Trowbridge Karen Weller



FINANCIAL SECTION





INDEPENDENT AUDITORS' REPORT





Alberni Caballero & Fierman, LLP 4649 Ponce de Leon Blvd Suite 404 Coral Gables, FL 33146 T: 305.662.7272 F: 305.662.4266 ACF-CPA.COM

INDEPENDENT AUDITORS' REPORT

To the Board Members of The Children's Trust Miami, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the major fund of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2016, and the related notes to the financial statements, which collectively comprise The Trust's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of The Trust, as of September 30, 2016, and the respective changes in financial position for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Revenues Expenditures and Changes in Fund Balance – Budget to Actual – General Fund, and Pension and Other Post-Employment Benefits Schedules as listed in the table of contents on pages 3 to 17 and 60 to 66, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise The Trust's basic financial statements.

The introductory section and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated May 11, 2017, on our consideration of The Trust's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Trust's internal control over financial reporting and compliance.

Alberni Caballero & Fierman, LLP

Alberni Caballero & Fierman, LLP Coral Gables, Florida May 11, 2017

MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)



Management of The Children's Trust (The Trust) has prepared the following discussion and analysis to (a) assist the reader in focusing on significant financial issues; (b) provide an overview and analysis of The Trust's financial activities; (c) identify changes in The Trust's financial position; and (d) identify material deviations from the approved budget.

Management has prepared the financial statements and the related note disclosures along with the discussion and analysis. Responsibility for the completeness and fairness of this information rests with the preparers. Because the information contained in the Management's Discussion and Analysis is intended to highlight significant transactions, events and conditions, it should be considered in conjunction with The Trust's financial statements and note disclosures found on pages 18 through 59.

Financial Highlights

An overview of significant financial information from fiscal year 2015-2016 includes:

- The Trust's total assets and deferred outflows of financial resources exceeded its total liabilities and deferred inflows of financial resources by \$45,913,462 (net position).
- Total net position is comprised of the following:
 - (1) Investment in capital assets of \$296,006, which include computers and furniture and equipment, net of accumulated depreciation; and
 - (2) Restricted net position of \$45,617,456, which reflects the portion of net position that pertains to The Trust's obligation for provider service contracts.
- The Trust's change in net position increased by \$7,062,120 for an ending balance of \$45,913,462; the increase is primarily related to less than anticipated expenditures for provider services.
- The Trust's expenses were \$106,331,275 for an increase of 13.6% from the previous year; the increase is primarily related to spending 13.3% more for direct service contracts.
- The Trust's governmental fund reported a total ending fund balance of \$49,821,300; this compares to the prior year ending fund balance of \$42,484,310, which represents an increase of \$7,336,990.
- The Trust's governmental fund restricted fund balance totaled \$49,782,573 and represents the net current financial resources that have been appropriated by the board for provider service contracts.

Overview of the Financial Statements

This Management Discussion and Analysis document introduces The Trust's basic financial statements. The basic financial statements include: (1) government-wide financial statements; (2) fund financial statements; and (3) notes to the basic financial statements. The Trust also includes in this report additional information to supplement the basic financial statements.

Government-wide Financial Statements

The Trust's annual report includes two government-wide financial statements. These statements provide both long and short-term information about The Trust's overall financial status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and includes the elimination or reclassification of activities between funds. The Statement of Net Position includes assets plus deferred outflows of resources, and liabilities, less deferred inflows of resources, both short and long term.

The first of these government-wide financial statements is the *Statement of Net Position*. This is the government-wide statement of position presenting information that includes all of The Trust's assets and deferred outflows of financial resources and liabilities and deferred inflows of financial resources, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of The Trust, as a whole, is improving or deteriorating. Evaluation of the overall health of The Trust would extend to other nonfinancial factors such as diversification of the taxpayer base, in addition to the financial information provided in this report.

The second government-wide financial statement is the *Statement of Activities*, which reports how The Trust's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid. An important purpose of the statement of activities is to present the extent of The Trust's financial reliance on distinct activities or functions, as a result of revenues provided by The Trust's taxpayers.

The government-wide financial statements are presented on pages 18 and 19 of this report.

Fund Financial Statements

A fund is defined as an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Trust uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on The Trust's most significant funds rather than The Trust as a whole. The Trust uses only one fund, the General Fund, and it is classified as a governmental fund.

Governmental funds are reported in the fund financial statements and encompass the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of The Trust's governmental fund. These statements report short-term fiscal accountability focusing on the use and balance of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the statement of revenues, expenditures and changes in fund balances provide a reconciliation to assist in understanding the differences between these two perspectives.

The basic governmental fund financial statements are presented on pages 20 through 23 of this report.

Notes to the Basic Financial Statements

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the basic financial statements begin on page 24 of this report.

Required Supplementary Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning The Trust's budget presentation. The budgetary comparison schedule i.e. the Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund, is included as "required supplementary information" for the general fund. This schedule also includes Notes to Required Supplementary Information - Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund. Other schedules also presented include the Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability Florida Retirement System Pension Plan, Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability Health Insurance Subsidy Pension Plan, Schedule of The Children's Trust's Contributions Health Insurance Subsidy Pension Plan, and Schedule of Funding Progress – Other Post-Employment Benefits. This information is presented on pages 60 through 66.

Financial Analysis of The Children's Trust as a Whole

The following table provides a summary of The Trust's net position:

Summary of Net Position

	September 30, 2016		September 3	0,2015
	Amount	% of Total	Amount	% of Total
Assets				
Current assets	\$ 60,936,533	99.5%	\$ 51,222,119	99.6%
Capital assets	296,006	0.5%	191,693	0.4%
Total assets	61,232,539	100.0%	51,413,812	100.0%
Deferred outflows	3,132,210	100.0%	965,337	100%
Liabilities				
Current liabilities	11,152,917	63.3%	8,773,473	67.5%
Long-term liabilities	6,478,456	36.7%	4,225,785	32.5%
Total liabilities	17,631,373	100.0%	12,999,258	100.0%
Deferred inflows	819,914	100.0%	528,549	100.0%
Net position				
Investment in capital assets	296,006	0.6%	191,693	0.5%
Restricted	45,617,456	99.4%	38,659,649	99.5%
Total net position	\$ 45,913,462	100.0%	\$ 38,851,342	100.0%

The Trust maintains a high current ratio. The current ratio compares current assets to current liabilities and is an indication of The Trust's ability to pay current obligations. At September 30, 2016, the current ratio for governmental activities is 5.46 to 1 as compared to 5.84 to 1 at September 30, 2015.

Total Assets

Total assets were \$61,232,539 at September 30, 2016 and consists of two components: current assets and capital assets.

- Current Assets the largest component of current assets was investments, which represents \$47,482,777, or 78%, of total assets at September 30, 2016. This amount compares to total investments of \$46,692,169, or 91%, of total assets at September 30, 2015. While total investments were comparative to fiscal year 2015-2016 (The Trust recognized a 2% increase in its investments from fiscal year 2015-2016), the overall percentage of total investments to total assets decreased. This is attributable transferring a portion of the investments to cash and cash equivalents, which are also primarily interest bearing accounts, in order to pay for current liabilities.
- Capital Assets computers and furniture and equipment, net of accumulated depreciation, totaled \$296,006 at September 30, 2016 as compared to \$191,693 at September 30, 2015. The net increase of \$104,313 is related to the purchase of furniture and computers, depreciation and disposition of assets, and the transfer of appropriate fully depreciated assets to providers during the year.

Deferred Outflows

Deferred outflows of financial resources were related to The Trust's proportionate share of pension liabilities as reported by the Florida Department of Retirement and was \$3,132,210 at September 30, 2016 as compared to \$965,337 at September 30, 2015.

Total Liabilities

Total liabilities consisted of six components and totaled \$17,631,373 as of September 30, 2016.

- The largest component of liabilities was accounts payable, which totaled \$10,857,377 and \$8,613,554 at September 30, 2016 and 2015, respectively, and accounted for 61.6 % and 66.3% of total liabilities at September 30, 2016 and September 30, 2015, respectively. Payments due to providers represent the largest portion of accounts payable and were more than the prior year due to the combination of an increase in contract awards and the timing of the receipt of provider invoices.
- Net pension liability payable represents The Trust's proportionate share of pension liabilities as reported by the Florida Department of Retirement and totaled \$5,781,764 and \$3,580,822 at September 30, 2016 and September 30, 2015, respectively, and accounted for 32.8% and 27.5% of total liabilities at September 30, 2016 and September 30, 2015, respectively.
- Accrued expenses represent salaries and fringe benefits payable and totaled \$124,547, or less than 1% of total liabilities; whereas, accrued expenses totaled \$71,708 at September 30, 2015.

• Intergovernmental payable represent amounts due to the Florida Retirement System and totaled \$83,309, or less than 1%, of total liabilities; whereas, intergovernmental payable totaled \$52,547 at September 30, 2015.

- Compensated absences payable represents vacation and sick leave earned but not taken by employees and totaled \$376,838, or 2.1%, of total liabilities; whereas, compensated absences payable totaled \$356,634 at September 30, 2015. The estimated current portion is \$37,684.
- Other Post-Employment Benefits (OPEB) payable represents OPEB for eligible retirees for health insurance "implicit subsidy" premiums and totaled \$357,538, or 2.0%, of total liabilities; whereas, OPEB totaled \$323,993 at September 30, 2015.

Deferred Inflows

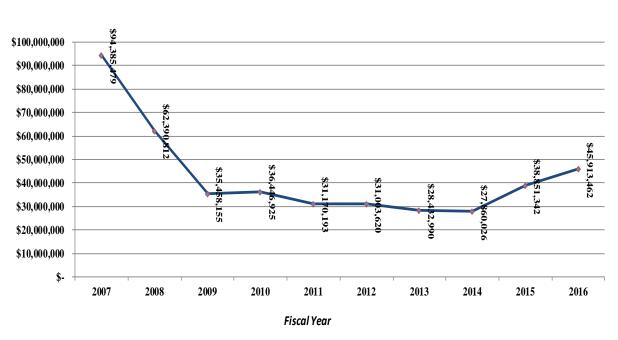
Deferred inflows of financial resources were related to The Trust's proportionate share of pension liabilities as reported by the Florida Department of Retirement and was \$819,914 at September 30, 2016 as compared to \$528,549 at September 30, 2015.

Net Position

• Net position is composed of two sections: Investment in capital assets and restricted net position. Net position totaled \$45,913,462 at September 30, 2016 as compared to \$38,851,342 at September 30, 2015. Net position increased from the previous year as The Trust recognized an increase in ad valorem tax collections over the prior year of \$8.4 million or 8%, as well as an increase in expenses of \$12.8 million or 13.6%, primarily related to an increase in provider services of \$10.7 million, over the prior year. The increases to revenues and expenses were strategically planned in order to provide essential services to our community's children over the breadth of the current funding cycle.

The table below, which reflects the change in net position, represents the condensed statement of activities compared to the prior year.

The following chart reports total net position balances from fiscal years 2007 - 2016.



Net Position

The Trust experienced one of its highest net position levels in fiscal year ended September 30, 2007 due to the combined effects of substantial growth in property tax values and the tax base, along with The Trust's process of issuing requests for proposals, awarding grants, executing contracts and incurring related expenses by providers that took longer than initially expected as The Trust was, at that time, a fairly new organization. From September 30, 2007 through the fiscal year ended September 30, 2009, net position sharply declined as The Trust continued its aggressive schedule of funding programs. It is from September 30, 2009 through September 30, 2014 that net position remained fairly constant, despite the local and nationwide economic conditions that deteriorated from 2009 through 2011. More recently, Miami-Dade County's ample economic recovery has encouraged The Trust to responsibly increase direct-service expenses with the goal of strategically reducing its net position during the current three-year funding cycle ending in fiscal year 2017-2018.

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The following table provides a summary of The Trust's changes in net position at September 30, 2016 and 2015:

Summary of Changes in Net Position

	Governmental Activities					
	For the 2010		Ended September 30, 2015			
	Amount	% of Total	Amount	% of Total		
Revenues:						
General:						
Ad valorem taxes	\$109,390,359	96.5%	\$ 100,978,419	96.6%		
Investment earnings	383,094	0.3%	494,365	0.5%		
Interlocal agreement	3,455,550	3.1%	2,933,304	2.8%		
Miscellaneous	164,392	0.1%	147,746	0.1%		
Total revenues	113,393,395	100.0%	104,553,834	100.0%		
Program Expenses:						
Provider services	91,252,586	85.8%	80,517,056	86.1%		
General administration:						
Personnel services	9,073,088	8.5%	7,687,886	8.2%		
Materials and services	1,459,123	1.4%	1,420,624	1.5%		
Interlocal agreement and tax						
collector fees	4,546,478	4.3%	3,936,952	4.2%		
Total expenses	106,331,275	100.0%	93,562,518	100.0%		
Change in Net Position	7,062,120		10,991,316			
Beginning net position	38,851,342		27,860,026			
Ending net position	\$ 45,913,462		\$ 38,851,342			

Governmental Activities Revenue

The Trust realized an increase in ad valorem taxes over the prior year by \$8.4 million, or 8%. This increase is primarily attributable to an increase in new construction and property tax values. The Trust is heavily reliant on property taxes to support governmental operations. During fiscal year 2015-2016, property taxes provided 96.5% of The Trust's total revenues as compared to 96.6% in fiscal year 2014-2015. Consequently, The Trust's dependence on property taxes remained fairly unchanged.

Governmental Activity Expenses

During fiscal year 2015-2016, total expenses increased by approximately \$12.8 million, or 13.6%, when compared to fiscal year 2014-2015. The increase in expenses was primarily related to spending 13.3% more for direct service contracts, due to strategically investing in more programs for children and families, while expenses for personnel services, materials and services, inter-local agreements and tax collector fees increased by approximately \$2 million when compared to the prior year. The current three-year funding cycle, which commenced on August 1, 2015, is expected to result in a significant increase in spending over this funding cycle.

Governmental Fund Financial Statement Analysis

This section presents condensed financial information from the fund financial statements. The balance sheet is found on page 20 and the statement of revenues, expenditures and changes in fund balances is found on page 22.

The Trust completed its thirteenth year of operations with an ending fund balance of \$49,821,300 as compared to \$42,484,310 at September 30, 2015. Of this total, \$38,727 is nonspendable at September 30, 2016 and the remaining balance is restricted for provider services.

Revenues

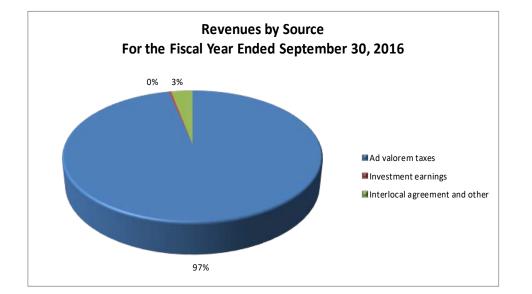
Fiscal year 2015-2016 represents the thirteenth year of The Trust's operations and the thirteenth year that The Trust levied ad valorem taxes. Revenues totaled \$113.4 million as compared to \$104.6 million reported in the previous year. The general classes of revenues reported include:

- Ad valorem taxes The Trust's primary source of revenue. The Trust levied .5000 mills on September 21, 2015. This levy resulted in revenue of \$109.4 million, or 96.5%, of total revenues, which The Trust began receiving in November, 2015. The 2014-2015 levy of .5000 mills resulted in \$100.9 million. This increase was the result of more revenue collected, which is associated with the increase in property values from \$212 billion to \$232 billion, or 9.4%.
- **Investment earnings -** totaled \$383,094. The Trust places most of its idle cash in money market funds and certificates of deposit.
- **Inter-local agreement** The Trust has agreements with three Community Redevelopment Agencies (CRA), which provide that The Trust is eligible to share in any tax increment revenues that remain at the end of the CRA's fiscal year. These three CRAs were required to return \$3,455,550, or 100%, of the funds paid by The Trust in relation to the CRA. Detailed information on the CRA inter-local agreements can be found on page 58. The 2014-2015 CRA inter-local agreement revenue totaled \$2,933,304.
- **Other revenue -** The Trust recognized \$164,392 for miscellaneous items.

The following table represents the revenues of The Trust for the fiscal years 2015-2016 and 2014-2015:

Revenues by Source - Governmental Fund

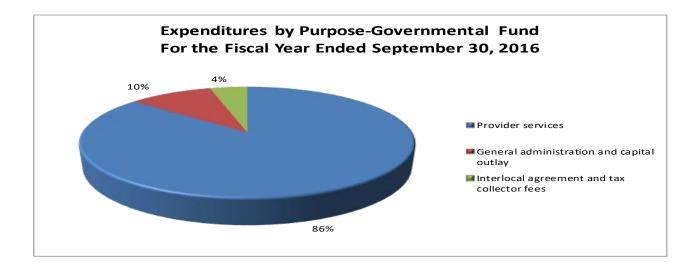
	For	the Fiscal Years	s Ended September 30,		
Revenue Source	2016		2015		
Ad valorem taxes	\$	109,390,359	\$	100,978,419	
Investment earnings		383,094		494,365	
Interlocal agreement and other		3,619,942		3,081,050	
Total	\$	113,393,395	\$	104,553,834	



Expenditures

Expenditures of the governmental fund totaled \$106,056,405 for fiscal year 2015-2016 as compared to \$93,452,013 in fiscal year 2014-2015. The following table represents the expenditures of The Trust for fiscal years 2015-2016 and 2014-2015:

	Expenditures - Governmental Fund For the Fiscal Years Ended September 30,				
Purpose		2016		2015	
Provider services	\$	91,252,586	\$	80,517,056	
General administration and capital outlay		10,257,341		8,998,005	
Interlocal agreement and tax collector fees		4,546,478		3,936,952	
Total	\$	106,056,405	\$	93,452,013	



During its thirteenth year of operations, The Trust's total expenditures were more than the previous year primarily due to spending 13.5% more for direct services. Total expenditures during fiscal year 2015-2016 were approximately \$106 million, which represents an increase from the \$93.4 million expended during fiscal year 2014-2015.

- Provider services totaled approximately \$91.2 million and accounted for 86% of The Trust's expenditures in fiscal year 2015-2016; whereas, provider services totaled approximately \$80 million in fiscal year 2014-2015 for an increase of approximately \$10.7 million, or 13.3%, from the prior year; this increase is primarily attributable to strategically investing more toward direct services for children and families. Some of The Trust's major initiatives included:
 - Youth development programs were awarded a significant amount of funding for the thirteenth consecutive year because surveys show that parents place a high priority on these programs, which includes: after-school programs and summer camps, reading enhancements, and youth enrichment, employment and supports; and in fiscal year 2015-2016, The Trust spent approximately \$38.6 million, or 42.34%, of the total provider services expenditures on youth development programs.
 - Health and wellness related programs had its tenth consecutive year of operations in fiscal year 2015-2016. The Trust spent approximately \$13.9 million, or 15.3%, of the total provider services expenditures for this initiative, which includes: comprehensive school-based health, insurance enrollment, injury prevention education and food and nutrition.
 - Early Childhood Development programs, which entails quality counts child care quality improvement, early care and education slots, and developmental screening, assessment and early intervention, is another one of The Trust's major initiatives. During fiscal year 2015-2016, The Trust spent \$12.5 million, or 13.8%, of total provider services expenditures for early childhood development programs.
 - Parenting programs represent another of The Trust's major initiatives. The purpose of these grants includes promoting group parenting and advocacy as well as home visitation and individual parenting. During fiscal year 2015-2016, The Trust spent approximately \$9.8 million, or 10.7%, for parenting programs.
- General administration and capital outlay totaled \$10,257,341 of The Trust's expenditures. Expenditures for staff salaries and benefits were approximately \$8.7 million and accounted for 84.8% of total administration expenditures. The remaining balance was expended for professional services, rent for office space, insurance, technology, office supplies and other general administration costs. General administration and capital outlay costs totaled \$8,998,005 for fiscal year 2014-2015.
- Other expenditures in fiscal year 2015-2016 were \$4,546,478 and represented expenditures to the three CRAs of \$3,455,550 and to the tax collector of \$1,090,928. More detailed information on the CRA inter-local agreements can be found on page 58. Other expenditures in fiscal year 2014-2015 were \$3,936,952.

Capital Assets and Debt Administration

The Trust's investment in capital assets, net of accumulated depreciation, for governmental activities was \$296,006 at September 30, 2016. Computer hardware and software represented \$107,263 of this amount. The remaining balance represents The Trust's investment in furniture and equipment. 66% of the capital assets are depreciated. Additional information on The Trust's capital assets can be found on pages 30 (Note 1-E-4), 39 (Note 3-E), and 56 (Note 3-L) of this report.

With respect to debt, The Trust is prohibited, per Florida State Statute 125.901, from issuing any type of debt instrument including the issuance of bonds of any nature.

General Fund Budget

Annual budgets have been legally adopted in accordance with a budget format required by the State of Florida Department of Financial Services Uniform Accounting System. The Trust's board may amend the budget prior to the acceptance of the annual financial audit and in accordance with time limitation of the Florida Statutes. The Trust's 2015-2016 annual budget was amended. The amended budget may be found on page 60 (budgetary comparison schedule i.e. Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund) in the required supplementary information section.

In fiscal year 2015-2016, variances between originally budgeted revenues of \$113.9 million and actual revenues of \$113.4 million were primarily attributable to the combination of an increase in the Interlocal agreement revenue and investment and miscellaneous earnings, which were greater than the budgeted amount by approximately \$438,000 and actual ad valorem tax revenues recognized being \$1 million less than budgeted revenues.

Variances between total originally budgeted expenditures of \$119.0 million and total actual expenditures of \$106.0 million were primarily attributable to providers incurring less expenditures than initially budgeted by approximately \$12.2 million. Conservatively, The Trust prepares its budget based on full contract award amounts; whereas, providers typically do not spend their awards at full value.

The budgetary comparison schedule i.e. Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund is found in the required supplementary information section.

Economic Factors, Next Year's Budget and Tax Rates

The Trust's economic condition is closely aligned to Miami-Dade County's (County) fiscal and economic growth. During the first five years of The Trust's operations, the County experienced a period of tremendous growth in property values and the tax base until 2008, when the final gross taxable value was \$248 billion. The County's 2015-2016 final gross taxable value was \$232 billion and the current valuation for fiscal year 2016-2017 is \$252 billion, for an increase of \$20 billion, or 9.4%.

The Children's Trust Management's Discussion and Analysis

The fiscal year 2016-2017 budget reflects ad valorem tax revenues of approximately \$120.3 million, which required a tax levy of .5000 mills. The budget was developed to ensure the successful implementation of the board's strategic plan. The 2016-2017 fiscal year millage was the same as the prior year. The Trust is authorized to levy up to .5000 mills.

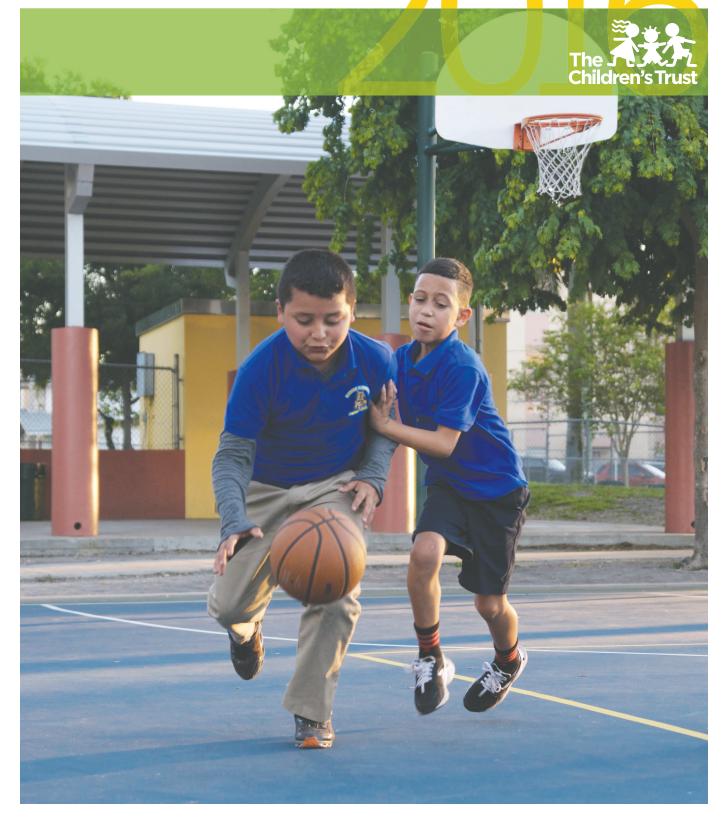
The operating budget for fiscal year 2016-2017 is approximately \$128 million, which is more than the previous year's operating budget of \$119 million, by \$9 million, representing a 7.6% increase. This increase was strategically planned for as The Trust released funding for one of The Trust's largest competitive solicitations since its inception allowing for the increased investment in children and families programs.

Requests for Information

This CAFR is designed to provide our citizens and taxpayers with a general overview of The Trust's finances and to show The Trust's accountability for the funds that it receives. If you have questions about this report or need additional financial information, please contact the Chief Financial Officer at 3150 SW 3rd Avenue, Miami, Florida 33129.

BASIC FINANCIAL STATEMENTS

These Basic Financial Statements contain Government-wide Financial Statements, Fund Financial Statements and Notes to the Basic Financial Statements



The Children's Trust Statement of Net Position September 30, 2016

	Governmental Activities
Assets	
Current Assets	
Cash and cash equivalents	\$ 13,307,729
Investments	47,482,777
Receivables:	
Property taxes	92,734
Interest	2,465
Grants	1,702
Accounts	10,399
Prepaid items	38,727
Total Current Assets	60,936,533
Non-current Assets	
Capital assets being depreciated, net	296,006
Deferred Outflows of Financial Resources - Pension	3,132,210
Total Assets and Deferred Outflows of Financial Resources	64,364,749
Liabilities	
Current Liabilities	
Accounts payable	10,857,377
Accrued expenses	124,547
Intergovernmental payable	83,309
Unearned revenue	50,000
Compensated absences payable	37,684
Total Current Liabilities	11,152,917
Long-Term Liabilities	
Compensated absences payable (net of current portion)	339,154
Net pension liability payable	5,781,764
Other post employment benefits payable	357,538
Total Long-Term Liabilities	6,478,456
Deferred Inflows of Financial Resources - Pension	819,914
Total Liabilities and Deferred Inflows of Financial Resources	18,451,287
Net Position	
Investment in capital assets	296,006
Restricted for:	270,000
Provider services	45,617,456
Total Net Position	\$ 45,913,462
See accompanying notes to the basic financial statements	

The Children's Trust

Statement of Activities For the Fiscal Year Ended September 30, 2016

Expenses - Provider Services	 Governmental Activities			
Provider services	\$ 91,252,586			
General administration:				
Personnel services	9,073,088			
Materials and services	1,459,123			
Interlocal agreement and tax collector fees	 4,546,478			
Total Expenses - Provider Services	 106,331,275			
General Revenues:				
Ad valorem taxes	109,390,359			
Investment earnings	383,094			
Interlocal agreement	3,455,550			
Miscellaneous	 164,392			
Total General Revenues	 113,393,395			
Change in Net Position	7,062,120			
Net Position - Beginning of Year	 38,851,342			
Net Position - End of Year	\$ 45,913,462			

The Children's Trust Balance Sheet - Governmental Fund September 30, 2016

	General Fund				
Assets					
Cash and cash equivalents	\$ 13,307,729				
Investments	47,482,777				
Receivables:					
Property taxes	92,734				
Interest	2,465				
Grants	1,702				
Accounts	10,399				
Prepaid items	38,727				
Total Assets	\$ 60,936,533				
Liabilities and Fund Balances					
Liabilities					
Accounts payable	\$ 10,857,377				
Accrued expenditures	124,547				
Intergovernmental payable	83,309				
Unearned revenue	50,000				
Total Liabilities	11,115,233				
Fund Balances					
Nonspendable	38,727				
Restricted	49,782,573				
Total Fund Balances	49,821,300				
Total Liabilities and Fund Balances	\$ 60,936,533				

The Children's Trust Reconciliation of the Balance Sheet of Governmental Fund to the Government-wide Statement of Net Position September 30, 2016

Total Governmental Fund Balances		\$ 49,821,300
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not current financial resources and therefore are not reported in the governmental fund.		
Cost of capital assets Less accumulated depreciation	\$ 874,204 (578,198)	296,006
Deferred outflows for pensions reported on the government-wide statement of net position but not reported on the balance sheet - governmental fund.		3,132,210
Deferred inflows for pensions reported on the government-wide statement of net position but not reported on the balance sheet - governmental fund.		(819,914)
Liabilities not due and payable in the current period and therefore are not reported in the governmental fund balance sheet but are reported on the government-wide statement of net position.		
Other post employment benefits payable Net pension liability payable Compensated absences payable	\$ (357,538) (5,781,764) (376,838)	(6,516,140)
Net Position of Governmental Activities		\$ 45,913,462

The Children's Trust Statement of Revenues, Expenditures and Changes in Fund Balances For the Fiscal Year Ended September 30, 2016

		General Fund
Revenues		
Ad valorem taxes		\$ 109,390,359
Investment earnings		383,094
Interlocal agreement		3,455,550
Miscellaneous		164,392
Total Revenues		113,393,395
Expenditures		
Personnel:		
Salaries	\$ 6,377,367	
Benefits	2,316,538	8,693,905
Provider services		91,252,586
Operating:		
Professional services	153,662	
Accounting/auditing/legal	216,492	
Other contractual services	30,990	
Travel, per diem and conferences	88,761	
Communications and freight services	117,489	
Rental and leases	510,852	
Insurance	84,054	
Postage and courier	8,893	
Printing and binding	23,059	
Office	18,256	
Operating	73,502	
Dues and fees	37,955	
Other current charges and obligations	2,833	1,366,798
Capital outlay:		196,638
Non-operating allocations: Interlocal agreement and tax collector fees		4,546,478
Total Expenditures		106,056,405
Net Change in Fund Balance		7,336,990
Fund Balances - Beginning of Year		42,484,310
Fund Balances - End of Year		\$ 49,821,300

The Children's Trust

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Fund to the Government-wide Statement of Activities For the Fiscal Year Ended September 30, 2016

Net Changes In Fund Balances - Total Governmental Fund			\$ 7,336,990
Amounts reported for governmental activities in the statement of activities are different because:			
Governmental funds report capital outlays as expenditures on the governmental fund type operating statement. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense in the current period. The details are as follows:			
Capital outlay - Furniture and equipment	\$	103,944	
Capital outlay - Computers Depreciation expense		92,694 (92,325)	104,313
Depreciation expense		(92,323)	104,515
The difference between pension contributions reported on the government-wide statement of activities and the governmental fund statement of revenues, expenditures and changes in fund balances.			(325,434)
Some expenses reported in the Statement of Activities do not require current financial resources and, therefore, are not reported as expenditures in the governmental funds. The details are as follows:			
The increase in other post employment benefits payable obligation is reported on the government-wide statement of activities but not in the governmental fund's operating statement.			
Liability at 9/30/2016	\$	(357,538)	
Liability at 9/30/2015		323,993	(33,545)
Compensated absences payable reported in the statement of activities, do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	¢	(276 020)	
Liability at 9/30/2016 Liability at 9/30/2015	\$	(376,838) 356,634	(20,204)
		550,054	(20,204)
Change In Net Position of Governmental Activities			\$ 7,062,120

The Children's Trust Notes to the Basic Financial Statements For the Fiscal Year Ended September 30, 2016

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The Children's Trust

The Children's Trust (The Trust) is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County (the County) Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes.

Note 1 - Summary of Significant Accounting Policies

The financial statements of The Trust have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting.

The most significant of The Trust's accounting policies are described below.

1-A. Reporting Entity

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government of The Trust consists of all funds, departments, boards and agencies that are not legally separate from The Trust. For The Trust, this entity is limited to the legal entity, The Children's Trust. The Trust is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes. The Trust is controlled by a governing board consisting of thirty-three (33) members. The thirty-three (33) member board is comprised of seven individuals recommended by the Miami-Dade Board of County Commissioners and appointed by the Governor, twenty-two (22) members appointed by virtue of the office or position they hold within the community and four members-at-large appointed by a majority of the sitting members of The Children's Trust. Members appointed by the Governor serve four-year terms. The youth representative member and the State of Florida legislative delegate member serve a one-year term. Members appointed by reason of their position are not subject to length of terms. All other members serve two-year terms.

Component units are legally separate entities for which the government is considered to be financially accountable and for which the nature and significance of their relationship with the primary government are such that exclusion would cause The Trust's financial statements to be misleading or incomplete. The primary government is considered financially accountable if it appoints a voting majority of an organization's governing body and 1) it is able to impose its will on the organization or 2) there is a potential for the organization to provide specific financial benefit to or impose specific financial burden on The Trust. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity financial statements to be misleading or incomplete.

The financial statements include all operations over which The Trust is financially accountable. While The Trust provides funding to various agencies, each agency is financially independent. The Trust has no authority to appoint or hire management of the agencies nor does it have responsibility for routine operations of the agencies. Based upon the criterion above, the reporting entity is limited to the legal entity, The Trust.

1-B. Basis of Presentation

The Trust's basic financial statements consist of government-wide statements, including a statement of net position, a statement of activities and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements - The government-wide financial statements are designed to provide readers with a broad overview of The Trust's finances. These statements include the statement of net position and the statement of activities, and report financial information for The Trust as a whole.

The statement of net position presents the financial position of the governmental activities of The Trust. The statement of activities presents a comparison between direct expenses and program revenues for each function of The Trust's governmental activities. Direct expenses are those that are specifically associated with a function and therefore are clearly identifiable to that function. The Trust reports all expenses under a single function: Provider Services.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of The Trust's services; (2) operating grants and contributions that are used to finance annual operating activities including restricted investment income; and (3) capital grants and contributions that are used to fund the acquisition, construction or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions and must be used to fund related programs. To identify the appropriate function related to program revenue, the determining factor is which function generates the revenue; whereas, to identify the appropriate function for grants and contributions, the determining factor is for which function the revenues are restricted. Taxes and other revenue sources included with program revenues are reported as general revenues of The Trust.

Fund Financial Statements - The Trust segregates transactions related to certain Trust functions or activities into separate funds to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of The Trust at this more detailed level. Fund financial statements are provided for the governmental fund.

Fund Accounting - The Trust uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The Trust uses the governmental fund category.

Governmental Funds - Governmental funds are those through which most governmental functions are typically financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to various governmental funds according to the purposes for which they may, or must, be used. Fund liabilities are assigned to the fund from which they will be liquidated. The Trust reports the difference between governmental fund assets and liabilities as fund balance. The following is The Trust's major governmental fund:

General Fund - The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund balance is available to The Trust for any purpose provided it is expended or transferred according to the general laws of Florida.

1-C. Measurement Focus

Government-wide Financial Statements - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of The Trust are included on the statement of net position. The statement of activities reports revenues and expenses.

Fund Financial Statements - The governmental fund is accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation of the government-wide statements to the governmental fund statements, with brief explanations, to better identify the relationship between the measurement focus of each statement.

1-D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, the governmental fund uses the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of unearned revenue, and in the presentation of expenses versus expenditures.

Revenues - Exchange Transactions - Revenue resulting from exchange transactions, in which each party gives and receives items or services of essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For The Trust, the phrase "available for exchange transactions" means expected to be received prior to the next fiscal year end.

Revenues - Non-exchange Transactions - Non-exchange transactions in which The Trust receives value without directly giving equal value in return, and include primarily property taxes and grants. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which The Trust must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to The Trust on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions (property taxes) also must be available (i.e., collected within 60 days subsequent to year end) before it can be recognized. Revenues pertaining to inter-local agreements are recognized as soon as eligibility requirements posed by the agreement have been met.

Under the modified accrual basis, the following revenue sources are considered to be predisposed to accrual: property taxes, federal and state grants, and inter-local agreements.

Unearned Revenue - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. On both the government-fund financial statements and the government-wide financial statements, revenues are considered unearned as it relates to cash advances.

Expenses/Expenditures - On the accrual basis of accounting, expenses are recognized at the time they are incurred, if measurable. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

1-E. Assets, Deferred Outflows of Financial Resources, Liabilities, Deferred Inflows of Financial Resources and Fund Equity

1-E-1. Cash, Cash Equivalents, and Investments

Cash and Cash Equivalents - Cash and cash equivalents are considered to be cash on hand. Cash and cash equivalents are reported on the balance sheet.

Investments – Section 218.415(17), Florida Statutes, limits the types of investments that The Trust can invest in unless specifically authorized in The Trust's investment policy. The Trust's policy allows for the following investments:

- U.S. Treasury obligations;
- U.S. government agency and instrumentality obligations;
- Interest bearing certificates of deposit;
- Bankers' acceptances with an original maturity not exceeding 180 days, issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. banking law, whose senior long-term debt is rated, at the time of purchase, AA by Standard and Poor's, AA by Moody's, or AA by Fitch;
- Commercial paper, rated in the highest tier by a nationally recognized rating agency, issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 270 days from the date of purchase;
- Investment-grade obligations of state, provincial and local governments and public authorities;
- Repurchase agreements whose underlying purchased securities consist of the aforementioned instruments with a defined termination date of 180 days or less collateralized by U.S. Treasury notes, bonds or bills with a maturity not exceeding 10 years;
- Money market mutual funds regulated by the Securities and Exchange Commission;
- Corporate bonds issued by U.S. companies and denominated in U.S. currency which are rated at least A1/P1 for short-term debt and/or AA-/Aa3; and
- Local government investment pools.

Investments are categorized according to the fair value hierarchy established by GASB Statement No. 72. Investments of The Trust are stated at fair value based upon quoted market prices.

1-E-2. Receivables

All provider, trade, grants, property tax and intergovernmental receivables are reported net of an allowance for uncollectible accounts, where applicable.

1-E-3. Prepaid Items

Payments made to vendors for services that will benefit periods beyond September 30, 2016 are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reported as nonspendable, as this amount is not available for general appropriation.

1-E-4. Capital Assets

General capital assets are those assets specifically related to activities reported in the general fund. These assets generally result from expenditures in the general fund. The Trust reports these assets in the governmental activities column of the government-wide statement of net position, but does not report these assets in the governmental fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair values as of the date received. The Trust maintains a capitalization threshold of \$1,000. Significant improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's useful life are expensed.

All reported capital assets are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

	Estimated Useful
Description	Lives
Furniture and equipment - Trust	10 years
Furniture and equipment - provider	3 - 10 years
Computer hardware and software	3 years

1-E-5. Compensated Absences Payable

Vacation and other compensated absences benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

All compensated absence payables include salary-related payments, where applicable.

The total compensated absence payable is reported on the government-wide financial statements. The governmental fund reports the compensated absence liability at the fund reporting level only "*when due*." The general fund is used to liquidate such amounts.

1-E-6. Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the governmentwide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of these funds.

1-E-7. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement section, deferred outflows of resources, represents a consumption of net position that applies to future period(s) and so will not be recognized as an outflow of resources (expenses/expenditure) until that time. The Trust currently reports deferred outflows related to pensions in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement section, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The Trust currently reports deferred inflows related to pensions in the government-wide statements.

1-E-8. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

Fund Balance – Generally, fund balance represents the difference between the current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which The Trust is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- *Nonspendable* Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.
- **Restricted** Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by The Trust or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- *Committed* Fund balances are reported as committed when they can only be used for specific purposes pursuant to constraints imposed by formal action of the Board through the approval of a resolution. Only the Board may modify or rescind the commitment.
- *Assigned* Fund balances are reported as assigned when amounts are constrained by The Trust's intent to be used for specific purposes, but are neither restricted nor committed. Only the Board may assign fund balances.
- **Unassigned** Fund balances are reported as unassigned as a residual amount when the balances do not meet any of the above criterion. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds it is not appropriate to report a positive unassigned fund balance amount. However, in governmental funds other than the general fund, if expenditures incurred for specific purposes exceed the amounts that are restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is The Trust's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is The Trust's policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

Minimum Fund Balance – In the General Fund, The Trust has a minimum fund balance policy whereby The Trust strives to maintain a minimum fund balance that is equivalent to two months of operating expenditures. This minimum amount is required to manage cash in-flows and out-flows, emergencies and other unforeseen events until tax revenue is received as The Trust is prohibited by Ordinance #02-247 of Miami-Dade County from issuing short-term debt instruments.

Net Position - Net position represents the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources. Net position investment in capital assets consists of capital assets, net of accumulated depreciation. Net position are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by The Trust or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net position is reported as unrestricted.

1-E-9. Estimates

The preparation of the financial statements in conformity with accounting policies generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

1-E-10. Implementation of New GASB Standards

In fiscal year 2015-2016, The Trust implemented the following GASB Statements:

Statement No. 72, *Fair Value Measurement and Application*. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements. The Trust adopted GASB 72 in the current fiscal year financial statements. The adoption of GASB 72 did not have any impact on The Trust's financial statements.

Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. The objective of this Statement is to improve the usefulness of information about pensions included in the general purpose external financial reports of state and local governments for making decisions and assessing accountability. The Trust adopted GASB 73 in the current fiscal year financial statements. The adoption of GASB 73 did not have a significant impact on The Trust's financial statements.

Statement No. 76, *The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments*. The objective of this Statement is to identify—in the context of the current governmental financial reporting environment—the hierarchy of generally accepted accounting principles (GAAP). The Trust adopted GASB 76 in the current fiscal year financial statements. The adoption of GASB 76 did not have a significant impact on The Trust's financial statements.

Note 2 – Stewardship, Compliance and Accountability

2-A. Budgetary Information

The Trust adopts an annual operating budget for its general fund.

The budget is adopted on a basis consistent with accounting policies generally accepted in the United States of America. The legal level of control (the level at which expenditures may not legally exceed appropriations) for the adopted annual operating budget generally is the function level as defined in the adopted budget.

Only the Board may amend the budget; all budget appropriations lapse at year-end.

Note 3 - Detailed Notes on All Funds

3-A. Deposits and Investments

Deposits - Florida statutes authorize the deposit of The Trust's funds in demand deposits or time deposits of financial institutions approved by the State Treasurer, defined as qualified public depositories (QPD). In the event of a bank failure, the remaining public depositories would be responsible for covering any losses. All deposits of The Trust are held in a QPD. As of September 30, 2016, the balances of The Trust's cash deposits and certificates of deposit were \$13,307,729 and \$46,063,185, respectively. The Trust's main operating account and certificates of deposit are interest bearing.

Custodial Credit Risk – Deposits – The custodial credit risk for deposits is the risk that, in the event of a bank failure, The Trust's deposits or the securities collateralizing these deposits may not be recovered. The Trust's deposits at year end are considered insured and collateralized for custodial credit risk purposes.

Investments - Investments consist of amounts placed with the State Board of Administration (SBA) which administers the Florida PRIME that is an investment pool created by Section 218.405 and 218.417, Florida Statutes. The Florida PRIME investment pool operates under investment guidelines established by Section 215.47, Florida Statutes.

The Trust's investments in Florida PRIME, which SBA indicates is a Securities and Exchange Commission Rule 2a7-like external investment pool, are similar to money market funds in which shares are owned in the fund rather than the underlying investments. These investments are reported at fair value.

Investment type	 Amount			
Certificates of deposit	\$ 46,063,185			
Money market investments	1,206,975			
State Board of Administration:				
Florida PRIME	 212,617			
Total	\$ 47,482,777			

Investments, stated at their fair value, consist of the following at September 30, 2016:

Money Market Investments – The Trust's investment in money market accounts is held in a qualified public depository, as required by Chapter 280, Florida Statutes.

State Board of Administration Florida PRIME - Investments with a fair value of \$1 at September 30, 2016, were in the Florida PRIME with weighted average days to maturity (WAM) of 50 days. The Trust's investment in the Florida PRIME investment pool is rated AAAm by Standard and Poor's.

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment.

The Trust has an investment policy of structuring the investment portfolio so that the securities mature to meet cash requirements for ongoing operations and investing operating funds primarily in short-term securities, money market funds, or similar investment pools unless it is anticipated that long-term securities can be held to maturity without jeopardizing investments to no more than five years, thereby avoiding the need to sell securities on the open market prior to maturity. See WAM above.

Credit Quality Risk – Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Trust's investment policy limits investments to those which carry the highest ratings issued by a Nationally Recognized Statistical Rating Organization (NRSRO).

Concentration of Credit Risk - Concentration of credit risk is the risk of loss attributed to the magnitude of The Trust's investment in a single issuer. The Trust's investment policy states that assets shall be diversified to control the risk of loss resulting from concentration of assets to a specific maturity, instrument, issuer, dealer, or bank through which these securities are bought and sold. At September 30, 2016, The Trust invested in certificates of deposit, a money market account and in the State Board of Administration.

3-B. Receivables

Receivables at September 30, 2016, consisted of property taxes, interest on investments, grants, and intergovernmental receivables arising from interlocal agreements.

Receivables are recorded on The Trust's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectability.

3-C. Property Taxes

Property taxes consist of ad valorem taxes on real and personal property within Miami-Dade County. Property values are determined by the Miami-Dade County property appraiser, and property taxes are collected by the Miami-Dade County tax collector. The Trust is permitted, by Ordinance #02-247 of Miami-Dade County, to levy taxes up to 0.5 mills per \$1,000 of assessed valuation. Property taxes are levied each November 1 on the assessed value listed as of January 1 of the same year for real and personal property located within Miami-Dade County. The Trust adopted the tax levy for fiscal year 2015-2016 on September 21, 2015. Tax bills are mailed in October and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to four percent for early payment.

Taxes become delinquent on April 1st of the year following the year of assessment. State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes and for enforcement of collection of real property taxes by the sale of interest-bearing tax certificates to satisfy unpaid taxes.

The adjusted assessed value at July 1, 2015 upon which the fiscal year 2015-2016 levy was based was approximately \$232 billion. The Trust levied .5000 mills, which resulted in tax revenue of \$109,390,359 on the 2015 tax roll for fiscal year 2015-2016.

3-D. Prepaid Items

Prepaid items at September 30, 2016 consist of the following:

Insurance \$ 38,727

3-E. Capital Assets

Capital asset activity for the year ended September 30, 2016 for governmental activities was as follows:

Asset Class	Balance 10/1/2015				Additions				Additions Deletions				Balance 9/30/2016
Governmental activities:													
Depreciable capital assets:													
Computers	\$	458,978	\$	92,694	\$	-	\$	551,672					
Furniture and equipment		250,312		103,944		31,724		322,532					
Total depreciable capital assets		709,290		196,638		31,724		874,204					
Accumulated depreciation:													
Computers		382,608		61,801		-		444,409					
Furniture and equipment	1	134,989		30,524		31,724		133,789					
Total accumulated depreciation		517,597		92,325		31,724	·	578,198					
Governmental activities capital assets, net	\$	191,693	\$	104,313	\$	-	\$	296,006					
a			1				-	20 2016					

Governmental activities depreciation expense for the year ended September 30, 2016 amounted to \$92,325.

3-F. Unearned Revenue

Resources that do not meet revenue recognition requirements (not earned) are recorded as unearned revenue in the government-wide and fund financial statements. Unearned revenue at September 30, 2016 amounted to \$50,000.

3-G. Long-term Debt Obligations

Changes in Long-term Debt - Changes in The Trust's long-term debt consisted of the following for the year ended September 30, 2016:

	Outstanding 10/1/2015		Additions		Reductions		Outstanding 9/30/2016		 ounts Due One Year
Governmental Activities:									
Compensated absences payable	\$	356,634	\$	143,387	\$	123,183	\$	376,838	\$ 37,684
Net pension liability payable		3,580,822		2,200,942		-		5,781,764	-
Other post employement benefits payable		323,993		33,545		-		357,538	 -
Total Governmental Activities	\$	4,261,449	\$	2,377,874	\$	123,183	\$	6,516,140	\$ 37,684

All long-term debt is retired from the general fund.

3-H. Operating Leases

The Trust is committed under two operating leases for office space. The term of the first lease expired in November 2016, with the base rate being adjusted annually by an increase of a fixed rate of 2% per year, which commenced on the third year of the lease agreement. The second lease, which was entered into on November 22, 2011 has an option to extend for five additional one-year renewal periods, with the base rate being adjusted annually by an increase of a fixed rate of 2%. This lease also expired in November 2016. New agreements were entered into for the two office space in November 2016. Refer to Note 4-E. Subsequent Event for the terms of the new leases.

Expenditures for operating leases totaled \$510,852 for the fiscal year ended September 30, 2016.

Future minimum lease payments for the leases that were in effect on September 30, 2016 are:

September 30,	Pa	ayment
2017	\$	69,195

3-I. Retirement Plan

General Information

The Trust provides retirement benefits to its employees through the Florida Retirement System (FRS), as well as Other Post Employment Benefits (OPEB) in the form of subsidized health insurance premiums. FRS is a single retirement system administered by the Division of Retirement, Department of Management Services and consists of two cost-sharing, multiple-employer retirement plans.

All eligible employees of The Trust are covered by the State-administered Florida Retirement System. As provided by Chapters 121 and 112, Florida Statutes, the FRS provides two cost sharing, multiple employer defined benefit plans administered by the Florida Department of Management Services, Division of Retirement, including a defined benefit pension plan i.e. the FRS Pension Plan (Pension Plan) and the Retiree Health Insurance Subsidy (HIS Plan). The HIS Plan, a cost-sharing multiple-employer defined benefit pension plan, assists retired members of any state-administered retirement system in paying the costs of health insurance. Under Section 121.4501, Florida Statutes, the FRS also provides a defined contribution plan, referred to as the Public Employee Optional Retirement Program and the Investment Plan (Investment Plan), alternative to the FRS Pension Plan, which is administered by the State Board of Administration (SBA). As a general rule, membership in the FRS is compulsory for all employees working in a regularly established position for a state agency, county government, district school board, state university, community college, or a participating city or special district within the State of The FRS provides retirement and disability benefits, annual cost-of-living Florida. adjustments, and death benefits to plan members and beneficiaries. Benefits are established by Chapter 121, Florida Statutes, and Chapter 60S, Florida Administrative Code. Amendments to the law can be made only by an act of the Florida State Legislature.

A comprehensive annual financial report of the FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services' Web site (www.dms.myflorida.com).

FRS Pension Plan

Plan Description: The FRS Pension Plan (Pension Plan) is a cost-sharing multipleemployer defined benefit pension plan, with a Deferred Retirement Option Program (DROP) for eligible employees. The general classes of membership that The Trust participates in are as follows:

- *Regular Class* Members of the FRS who do not qualify for membership in the other classes.
- Senior Management Service Class (SMSC) Members in senior management level positions.

Other general classes of membership are the Special Risk Administrative Support class, Special Risk class, and Elected Officers' class.

Plan Benefits: Benefits under the Pension Plan are computed on the basis of age, average final compensation, and service credit. Credit for each year of service is expressed as a percentage of the average final compensation. Benefits of the Plan vest at six years of service provided that Pension Plan members enrolled in the FRS prior to July 1, 2011; otherwise benefits in the Pension Plan vest at eight years of service. All Regular class and Senior Management Service class vested members are eligible for normal retirement benefits at age 62 or at any age after 30 years of service, provided that Plan members enrolled in FRS prior to July 1, 2011, otherwise all Regular class and Senior Management Service which may include up to four years of credit for military service. The Pension Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Pension Plan provides retirement, disability and death benefits and annual cost-of-living adjustments to eligible participants.

For Pension Plan members enrolled before July 1, 2011, Regular class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 1.6% of their final average compensation based on the five highest years of salary, for each year of credited service. Senior Management Service class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 2.0% of their final average compensation based on the five highest years of salary for each year of credited service.

For Pension Plan members enrolled on or after July 1, 2011, who retire at or after age 65 with at with at least eight years of credited service or 33 years of service regardless of age for Regular and Senior Management Service, the final average compensation for all these members will be based on the eight highest years of salary.

The following chart shows the percentage value for each year of service credit earned in relation to the general classes of membership that The Trust participates in:

	% Value (per year of service)
Regular Class members initially enrolled before July 1, 2011	
Retirement up to age 62 or up to 30 years of service	1.60
Retirement up to age 63 or with 31 years of service	1.63
Retirement up to age 64 or with 32 years of service	1.65
Retirement up to age 65 or with 33 or more years of service	1.68
Regular Class members initially enrolled on or after July 1, 2011	
Retirement up to age 65 or up to 33 years of service	1.60
Retirement up to age 66 or with 34 years of service	1.63
Retirement up to age 67 or with 35 years of service	1.65
Retirement up to age 68 or with 36 or more years of service	1.68
Senior Management Service Class	2.00

As provided in Section 121.101, Florida Statutes, if the member is initially enrolled in the Pension Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is three percent per year. If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of three percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by three percent. Pension Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest. The net pension liability does not include amounts for DROP participants, as these members are considered retired and are not accruing additional pension benefits.

Contributions: The contribution rates for the FRS members are established by law and may be amended by the State of Florida. Effective July 1, 2011, all enrolled members of the FRS, other than DROP participants, are required to contribute three percent of their salary to the FRS. In addition to member contributions, governmental employers are required to make contributions to the FRS based on state-wide contribution rates established by the Florida Legislature. These rates are updated as of July 1 of each year. The employer contribution rates for the Regular class and Senior Management Service class, applicable to the last three fiscal years were as follows:

		Senior
Employer		Management
Contribution Rates	Regular class	Service Class
Effective 7/1/14	7.37%	21.14%
Effective 7/1/15	7.26%	21.43%
Effective 7/1/16	7.52%	21.77%

Note: Employer contribution rates include the postemployment health insurance subsidy (HIS). The employer contribution rates reflected above include 1.26%, 1.66% and 1.66% for the HIS Plan, effective July 1, 2014, July 1, 2015 and July 1, 2016, respectively as well as the fee of 0.04%, 0.04% and 0.06% for administration of the FRS Investment Plan and provision of educational tools for both the Pension and the Investment Plan effective July 1, 2014, July 1, 2015, respectively.

The Trust's contributions, for FRS and HIS, which includes the Investment Plan, totaled \$602,074 and employee contributions, totaled \$183,771 for the fiscal year ended September 30, 2016.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions: At September 30, 2016, The Trust reported a liability for its proportionate share of the net pension liability of \$3,550,371. The net pension liability was measured as of June 30, 2016. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of July 1, 2016. The Trust's proportion of the net pension liability was based upon The Trust's 2015-2016 fiscal year contributions relative to the 2014-2015 fiscal year contributions of all participating members. At June 30 2016, The Trust's proportion for FRS was .014060833%, which was an increase from its proportion of .013228624% measured as of June 30, 2015.

For the fiscal year ended September 30, 2016, The Trust recognized pension expense of \$381,759 for FRS. Additionally, The Trust reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred		Deferred	
	Outflows of		Inflows of	
	R	esources	Re	esources
Difference between expected and actual experience	\$	271,844	\$	33,056
Changes in assumptions		214,787		-
Changes in proportion and differences between The Trust contributions and proportionate share of contributions		436,436		-
Net difference betweeen projected and actual earnings on pension plan investments		1,633,302		715,574
Contributions made subsequent to measurement date		134,092		-
Total	\$	2,690,461	\$	748,630

The Trust contributions subsequent to the measurement date of \$134,092 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the fiscal year ending September 30, 2017.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	Deferred Dutflows/		
(Inflows), net			
\$	435,962		
	301,870		
	659,657		
	438,452		
	80,891		
	24,999		
\$	1,941,831		
	((In		

Actuarial assumptions: The total pension liability in the June 30, 2016 actuarial valuation was determined using the following actuarial assumption, applied to all periods included in the measurement:

Inflation	2.60%				
Salary increases	3.25%, average, including inflation				
Investment rate of return	7.65%, net of pension plan investment expense, including inflation				
Actuarial cost method	Individual entry age				

Mortality rates were based on the Generational RP-2000 with Projection Scale BB tables.

The actuarial assumptions used in the July 1, 2015, valuation were based on the results of an actuarial experience study for the period July 1, 2008 through June 30, 2013.

The long-term expected rate of return on Pension Plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. The target allocation and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

			Compound	
		Annual	Annual	
	Target	Arithmetic	(Geometric)	Standard
Asset Class	Allocation (1)	Return	Return	Deviation
Cash	1%	3.0%	3.0%	1.7%
Fixed income	18%	4.7%	4.6%	4.6%
Global equity	53%	8.1%	6.8%	17.2%
Real estate	10%	6.4%	5.8%	12.0%
Private equity	6%	11.5%	7.8%	30.0%
Strategic investments	12%	6.1%	5.6%	11.1%
Total	100%			
Total	100%			

(1) As outlined in the Pension Plan's investment policy.

Assumed Inflation - Mean

2.6% 1.9%

Discount Rate: The discount rate used to measure the total pension liability was 7.60%. The Pension Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees if future experience follows assumptions and the Actuarially Determined Contribution (ADC) is contributed in full each year. Therefore, the discount rate for calculation of the total pension liability is equal to the long-term expected rate of return.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate: The following presents The Trust's proportionate share of the total net pension liability calculated using the discount rate of 7.60%, as well as what The Trust's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.60%) or one percentage point higher (8.60%) than the current rate:

		1% Decrease or 6.60%	Current Discount Rate 7.60%		1% Increase or 8.60%	
The Trust's proportionate share of the net pension liability	of 	6,536,474	\$	\$ 3,550,371		80,577

Pension Plan Fiduciary Net Position: Detailed information regarding the Pension Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Comprehensive Annual Financial Report.

Retiree Health Insurance Subsidy (HIS) Program

Plan Description: The Retiree Health Insurance Subsidy Program (HIS Plan) is a costsharing multiple-employer defined benefit pension plan established under section 112.363, Florida Statutes, and may be amended by the Florida Legislature at any time. The benefit is a monthly payment to assist retirees of the State-administered retirement systems in paying their health insurance costs and is administered by the Division of Retirement within the Florida Department of Management Services, Division of Retirement.

Benefits Provided: Eligible retirees and beneficiaries receive a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month, pursuant to Section 112.363, Florida Statutes. To be eligible to receive a HIS Plan benefit, a retiree under a State administered retirement system must provide proof of health insurance coverage, which may include Medicare.

Contributions: The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. The HIS contribution rates were 1.26%, 1.66% and 1.66% for the HIS Plan, effective July 1, 2014, July 1, 2015 and July 1, 2016, respectively. The Trust contributed 100% of its statutorily required contributions for the current and preceding three years. The HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. The HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event the legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or canceled.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions: At September 30, 2016, The Trust reported a liability for its proportionate share of the net pension liability of \$2,231,393. The net pension liability was measured as of June 30, 2016. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of July 1, 2016. The Trust's proportion of the net pension liability was based upon The Trust's 2015-2016 fiscal year contributions relative to the 2014-2015 fiscal year contributions of all participating members. At June 30 2016, The Trust's proportion for HIS was .019146054%, which was an increase from its proportion measured of .018357421%, as of June 30, 2015.

For the fiscal year ended September 30, 2016, The Trust recognized pension expense of \$104,455 for HIS. The Trust reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred		Deferred	
	Outflows of		Inflows of	
	Res	sources	Re	sources
Difference between expected and actual experience	\$	-	\$	5,082
Changes in assumptions		350,162		-
Changes in proportion and differences between The Trust contributions and proportionate share of contributions		63,771		66,202
Net difference betweeen projected and actual earnings on HIS plan investments		1,128		-
Contributions made subsequent to measurement date		26,688		
Total	\$	441,749	\$	71,284

The Trust contributions subsequent to the measurement date of \$26,688 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the fiscal year ending September 30, 2017.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the HIS Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30,	Deferred Outflows/ (Inflows), net		
2017	\$	84,303	
2018		57,615	
2019		57,400	
2020	57,297		
2021		57,023	
Thereafter		56,827	
Total	\$	370,465	

Actuarial assumptions: The total pension liability in the July 1, 2016, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.60%
Salary increases	3.25%, average, including inflation
Municipal bond rate	2.85%
Actuarial cost method	Individual entry age

Mortality rates were based on the Generational RP-2000 with Projection Scale BB tables.

The actuarial assumptions used in the July 1, 2016, valuation were based on the results of an actuarial experience study for the period July 1, 2008 through June 30, 2013.

Discount Rate: The discount rate used to measure the total pension liability was 2.85%. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-asyou-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the FRS Actuarial Assumption Conference. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate: The following presents The Trust's proportionate share of the total net pension liability calculated using the discount rate of 2.85%, as well as what The Trust's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (1.85%) or one percentage point higher (3.85%) than the current rate:

	-	% Decrease or 1.85%	Current Discount Rate 2.85%		1% Increase or 3.85%	
The Trust's proportionate share of the net pension liability	of 	2,559,915	\$	\$ 2,231,393		1,958,738

Pension Plan Fiduciary Net Position: Detailed information regarding the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Comprehensive Annual Financial Report.

Investment Plan

The SBA administers the defined contribution plan i.e. the Investment Plan. The investment Plan is reported in the SBA's annual financial statements and in the State of Florida Comprehensive Annual Financial Report.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. The Trust employees participating in DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular Class, Senior Management Service Class, etc.), as the Pension Plan. Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.04%, 0.04% and 0.06% effective July 1, 2014, July 1, 2015 and July 1, 2016, respectively of payroll and by forfeited benefits of plan members.

Allocations to the investment member's accounts during the 2015-2016 fiscal year, as established by Section 121.72, Florida Statutes, are based on a percentage of gross compensation, by class, as follows:

	Percent of Gross
Membership Class	Compensation
Regular	6.30%
Senior Management Service	7.67%
Special Risk Administrative Support	7.95%
Special Risk	14.00%
Elected Officers	
Judges	13.23%
Legislators, Governor, Lt. Gov., • Cabine	9.38%
State Attorney, Public Defender	9.38%
County, City, Sp. Dist. Elected Officers	11.34%

For all membership classes, employees are immediately vested in their own contributions and are vested after one year of service for employer contributions and investment earnings. If an accumulated benefit obligation for service credit originally earned under the Pension Plan is transferred to the Investment Plan, the member must have the years of service required for Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds. Nonvested employer contributions are placed in a suspense account for up to five years. If the employee returns to FRS-covered employment within the five-year period, the employee will regain control over their account. If the employee does not return within the five-year period, the employee will forfeit the accumulated account balance. For the fiscal year ended September 30, 2016, the information for the amount of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to The Trust.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump sum distribution, or leave the funds invested for future distribution. Disability coverage is provided; the employer pays an employer contribution to fund the disability benefit which is deposited in the FRS Trust Fund. The member may either transfer the account balance to the Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the Pension Plan, or remain in the Investment Plan and rely upon that account balance for retirement income.

3-J. Deferred Inflows/Outflows of Resources

Government-wide Financial Reporting Level: The Trust has deferred inflows of resources and deferred outflows of resources related to the recording of changes in its net pension liability. Certain changes in the net pension liability are recognized as pension expense over time instead of all being recognized in the year of occurrence. Experience gains or losses result from periodic studies by the State of Florida's actuary that adjusts the net pension liability for actual experience for certain trend information that was previously assumed, for example the assumed dates of retirement of Plan members. These experience gains or losses are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of Plan members. Changes in actuarial assumptions which adjust the net pension liability are also recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of Plan members. The difference between projected investment return on pension investments and actual return on those investments is also deferred and amortized against pension expense. Additionally, any contributions made by The Trust to the Pension Plan before fiscal year end but subsequent to the measurement date of The Trust's net pension liability are reported as deferred outflows of resources.

3-K. Other Post-Employment Benefits (OPEB)

The Trust provides health insurance benefits to its retired employees through a singleemployer plan administered by The Trust. Pursuant to the provisions of Section 112.0801, Florida Statutes, former employees who retire from The Trust and eligible dependents, may continue to participate in The Trust's fully-insured benefit plan for medical and prescription drug insurance coverage. An audited financial report for this plan is not issued.

Funding Policy – The Trust has not advance-funded or established a funding methodology for the annual OPEB costs or to retire the net OPEB obligation. The Trust subsidized the premium rate paid by retirees by allowing them to participate in the plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the plan on average than those of active employees. The benefits provided under this defined benefit plan are provided until the retiree's attainment of age 65 (or until such time at which retiree discontinues coverage under The Trust sponsored plans, if earlier). As of September 30, 2016 no participating retirees received postemployment health care benefits. Current and future retirees will be required to pay 100% of the blended premium to continue coverage under The Trust's group health insurance program. The Trust covers the cost of administering the plan.

Annual OPEB Cost and Net OPEB Obligation – The Trust has elected to calculate the annual required contribution of the employer (ARC) and related information using an "Alternative Measurement Method" in lieu of an independent actuarial valuation. The employer's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 25 years.

The following table includes The Trust's annual OPEB cost for the current year, the amount actually contributed to the plan, and the changes in The Trust's net OPEB obligation:

Annual required contribution (ARC) Interest on normal costs	\$ 46,320 11,016
Amortization (adjustments) of unfunded actuarial accrued liability (UAAL)	 (12,960)
Annual OPEB cost	44,376
Employer benefit payments	 10,831
Increase in net OPEB obligation	33,545
Net OPEB obligation, beginning of year	 323,993
Net OPEB obligation, end of year	\$ 357,538

Funded Status and Funding Progress – The Trust's funding status based upon the most recent actuarial valuation follows:

Schedule of Funding Progress										
		(1)		(2)		(3)	(4)		(5)	(6)
										UAAL as a
			A	Actuarial						Percentage of
Plan	Act	tuarial	1	Accrued	τ	Jnfunded	Funded			Covered
Year	V	alue	Liab	oility (AAL)	AA	L/(UAAL)	Ratio		Covered	Payroll
Ending	of	Assets	Entry	Age Normal	(2)-(1)		(2)/(1)		Payroll	((2)-(1))/(5)
9/30/2010	\$	-	\$	216,509	\$	216,509	0%	\$	5,439,457	4%
9/30/2013	\$	-	\$	328,347	\$	328,347	0%	\$	6,138,738	5%
10/1/2015	\$	-	\$	280,908	\$	280,908	0%	\$	5,848,702	5%

The annual OPEB cost for the last three (3) fiscal years follows:

Schedule of Employer Contributions									
Fiscal Year	Fiscal Year Annual Percentage								
Ended		OPEB	Amount of Annual OPEB Net OPEB						
September 30,		Cost	Contributed Cost Contributed				bligation		
						_			
2014	\$	69,729	\$	11,599	17%	\$	267,211		
2015	\$	72,944	\$	16,162	22%	\$	323,993		
2016	\$	44,376	\$	10,831	24%	\$	357,538		

Actuarial Methods and Assumptions – Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Trust's significant methods and assumption are as follows:

Current Valuation Date	September 30, 2016
Actuarial Cost Method	Entry Age
Amortization Method	Level Percentage of Payroll -Closed
Remaining Amortization Period	25 years
Asset Valuation Method	Unfunded
Actuarial Assumptions:	
Discount Rate	3.40%
Projected Payroll Growth	3.40%
Inflation Rate	2.80%
Health Insurance Trends	7.5% for fiscal year 2016 and reduced by
	0.5% on an yearly basis until the trend
	grades down to 5% in year 2021 and
	remaining at 5% for fiscal 2021 and
	thereafter

3-L. Fund Equity

Fund Balances – Fund balances are classified as follows as of September 30, 2016:

• *Nonspendable* – The following fund balances are nonspendable because they are not in spendable form:

Prepaid items \$ 38,727

• *Restricted* – The following fund balances are legally restricted to specified purposes:

General Fund:Provider services - contracts\$ 49,782,573

Investment in Capital Assets

The "*investment in capital assets*" amount as reported on the government-wide statement of net position as of September 30, 2016 is as follows:

Investment in capital assets:	Governmental Activities				
Cost of capital assets Less accumulated depreciation	\$	874,204 578,198			
Investment in capital assets	\$	296,006			

Note 4 - Other Notes

4-A. Risk Management

The Trust is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Trust purchases commercial insurance coverage to mitigate the various risks. Retention of risks is limited to the excess of those that are insured and those that are uninsurable, with deductibles ranging from \$0 to \$25,000 per occurrence, except for windstorm, whereby the deductible is 10% of the value of the insured contents. There were no settled claims which exceeded insurance coverage since inception of The Trust.

The Trust is required by Florida Statute to provide a surety bond in the sum of at least \$1,000 for each \$1 million portion thereof of The Trust's budget for the Chair, Vice Chair, Treasurer and President/CEO. This surety bond is included in the insurance coverage purchased through commercial carriers.

4-B. Commitments

Contract Commitments - As of September 30, 2016, The Trust has made the following contract commitments:

Youth Development	\$34,396,257
Health and Wellness	11.809.544
ricatifi and weiness	11,809,944
Early Childhood Development	9,874,479
Parenting	8,904,732
Family and Neighborhood Supports	7,707,162
Supports for Quality Program Implementation	1,941,142
Promote Citizen Engagement and Leadership to	
Improve Child and Family Conditions	743,003
Cross-funder Collaboration of Goals, Strategies and	
Resources	135,961
Innovation Lab	113,345
Public Awareness and Program Promotion	9,779
Other	25,000
Total	\$75,660,404

Note 4 - Other Notes (Continued)

4-C. Interlocal Agreement

The Trust entered into two inter-local agreements. The first agreement is with the City of Miami Beach, the Miami Beach Community Redevelopment Agency and Miami-Dade County. The second agreement is with the City of Miami, the Southeast Overtown/Park West Community Redevelopment Agency, the Omni Redevelopment District Community Redevelopment Agency and Miami-Dade County (collectively the CRAs) for the purpose of establishing the use of tax revenues to be derived from the imposition of a half mill tax levy by The Trust.

The CRAs have various series of community redevelopment revenue bonds currently outstanding issued under certain bond resolutions to which the CRAs have pledged all current and future tax increment revenues the CRAs are entitled to, including tax revenues from The Trust. The CRAs shall use The Trust revenues for debt service only after all other tax increment revenues have been exhausted and shall remit to The Trust on the last day of the CRA's fiscal year all of The Trust revenues that are not needed for debt service. In exchange for the City of Miami, the City of Miami Beach and the CRAs' cooperation, The Trust will make funds available for children's programs within the City of Miami and the City of Miami Beach in the amount of The Trust revenues. The Trust revenues provided to the CRAs for the fiscal year ended September 30, 2016 were \$3,455,550.

4-D. Related Party Transactions

In the course of pursuing its mission, The Trust engages agencies in the community at large to provide services. The Trust's Board of Directors is comprised of a broad spectrum of members of the community, some of whom have extensive knowledge, background and experience with matters of importance to conducting The Trust's services. From time to time, matters come before the Board where a board member, or a relative, may have a personal or financial interest that could be considered to potentially cause a conflict of interest. When such a circumstance occurs, The Trust's procedures require that board member to abstain from voting on the matter and document the reason for the abstention. During the fiscal year ended September 30, 2016, a number of proposals came before the Board relating to organizations in which board members may have had a conflict of interest. In those circumstances, the board members who had identified the potential conflicts abstained from voting.

Note 4 - Other Notes (Continued)

4-E. Subsequent Event

On November 22, 2016, The Trust entered into two new operating lease agreements for office spaces as these leases for the same office space expired on November 21, 2016.

The term of the first operating lease is for four years, commencing on November 22, 2016. A 2% increase occurs to the base rent per year, beginning on the third year. The lease has an additional one (1) year option for renewal subsequent to reauthorization vote, presently scheduled to be held in calendar year 2020, with the 2% increase in base rent. The lease also provides for "holdover" provision whereby the lease can be month to month if The Trust remains in possession of the premises after expiration of the lease. The month to month lease is equivalent to 100% of the monthly rent in effect immediately prior to expiration.

The term of the second operating lease is for one year, commencing on November 22, 2016, with an option of three (3) one (1) year renewals. The renewal increase occurs in November with a 2% renewal of the base rent per year, beginning on the first renewal year. The lease also has a "holdover" provision where the lease can be month to month if The Trust remains in possession of the premises after expiration of the lease. The month to month lease is equivalent to 100% of the monthly rent in effect immediately prior to expiration.

Future minimum lease payments for the leases are:

September 30,	Payment
2017	\$ 429,991
2018	398,106
2019	387,449
2020	395,392
2021	56,170
Total	\$ 1,667,108

REQUIRED SUPPLEMENTARY INFORMATION

The **Children's Trust**



The Children's Trust

Schedule of Revenues, Expenditures, and Changes in Fund Balances

Budget and Actual – General Fund

For the Fiscal Year Ended September 30, 2016

	Original Budget Final Budget		Actual Amounts	Variance with Final Budget
Revenues and Beginning Fund Balances				
Ad valorem tax revenue	\$ 110,427,812	\$ 110,427,812	\$ 109,390,359	\$ 1,037,453
Interlocal agreement	3,315,000	3,455,550	3,455,550	-
Investment earnings/miscellaneous	250,000	614,450	547,486	66,964
Fund balances, October 1, 2015	34,952,627	42,484,310	42,484,310	
Total Revenues and Beginning Fund Balances	148,945,439	156,982,122	155,877,705	1,104,417
Expenditures				
Provider Services	103,453,476	103,453,476	91,252,586	12,200,890
Operating Expenditures:				
General Administration:				
Salaries and fringe benefits Professional/legal/	9,281,045	9,140,495	8,693,905	446,590
other contracted services	550,000	485,000	401,144	83,856
Rent/insurance	675,000	675,000	594,906	80,094
Travel/communications	300,000	300,000	206,250	93,750
Supplies/postage/printing	175,000	175,000	123,710	51,290
Promotional/dues/miscellaneous	75,000	75,000	40,788	34,212
Total General Administration	11,056,045	10,850,495	10,060,703	789,792
Capital:				
Furniture & equipment	-	115,000	103,944	
Computer software/hardware	150,000	100,000	92,694	7,306
Total Capital	150,000	215,000	196,638	7,306
Total Operating Expenditures	11,206,045	11,065,495	10,257,341	797,098
Non-operating Expenditures:				
Interlocal agreement	3,315,000	3,455,550	3,455,550	-
Tax collector fees	1,104,279	1,104,279	1,090,928	13,351
Total Non-operating Expenditures	4,419,279	4,559,829	4,546,478	13,351
Total Expenditures	119,078,800	119,078,800	106,056,405	13,011,339
Fund Balances, September 30, 2016	29,866,639	37,903,322	49,821,300	(11,917,978)
Total Expenditures and Ending Fund Balances	\$ 148,945,439	\$ 156,982,122	\$ 155,877,705	\$ 1,104,417

See accompanying notes to required supplementary information

The Children's Trust Note to the Required Supplementary Information – Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund For the Fiscal Year Ended September 30, 2016

Note 1 – Budgetary Information

The budget for the general fund is adopted on a basis that is consistent with accounting principles generally accepted in the United States as applied to governments.

The Children's Trust Required Supplementary Information Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability Florida Retirement System Pension Plan September 30, 2016

	2016		2015		2014	
The Trust's proportion of the net pension liability	0.	0.014060833%		0.013228624%		012213546%
The Trust's proportionate share of the net pension liability	\$	3,550,371	\$	1,708,654	\$	745,206
The Trust's covered-employee payroll	\$	6,247,195	\$	5,553,060	\$	5,591,926
The Trust's proportionate share of the net pension liability as a percentage of its covered-employee payroll		56.83%		30.77%		13.33%
		2010270		2017770		10.0070
Plan fiduciary net position as a percentage of the total pension liability		84.88%		92.00%		96.09%

The Children's Trust Required Supplementary Information Schedule of The Children's Trust's Contributions Florida Retirement System Pension Plan September 30, 2016

	 2016	 2015	2014		
Contractually required contribution	\$ 602,074	\$ 433,456	\$	399,475	
Contributions in relation to the contractually required contribution	 602,074	 433,456		399,475	
Contribution deficiency (excess)	\$ 	\$ 	\$	-	
Covered employee payroll	\$ 6,247,195	\$ 5,553,060	\$	5,591,926	
Contributions as a percentage of covered payroll	 9.64%	 7.81%		7.14%	

The Children's Trust Required Supplementary Information Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability Health Insurance Subsidy Pension Plan September 30, 2016

		2016		2015	2014		
The Trust's proportion of the HIS net pension liability	0.	019146054%	0.018357421%		0.	.018725739%	
The Trust's proportionate share of the HIS net pension liability	\$	2,231,393	\$	1,872,168	\$	1,750,902	
The Trust's covered-employee payroll	\$	6,247,195	\$	5,553,060	\$	5,591,926	
The Trust's proportionate share of the HIS net pension liability as a percentage of its covered-employee payroll		35.72%		33.71%		31.31%	
Plan fiduciary net position as a percentage of the total pension liability		0.97%		0.50%		0.99%	

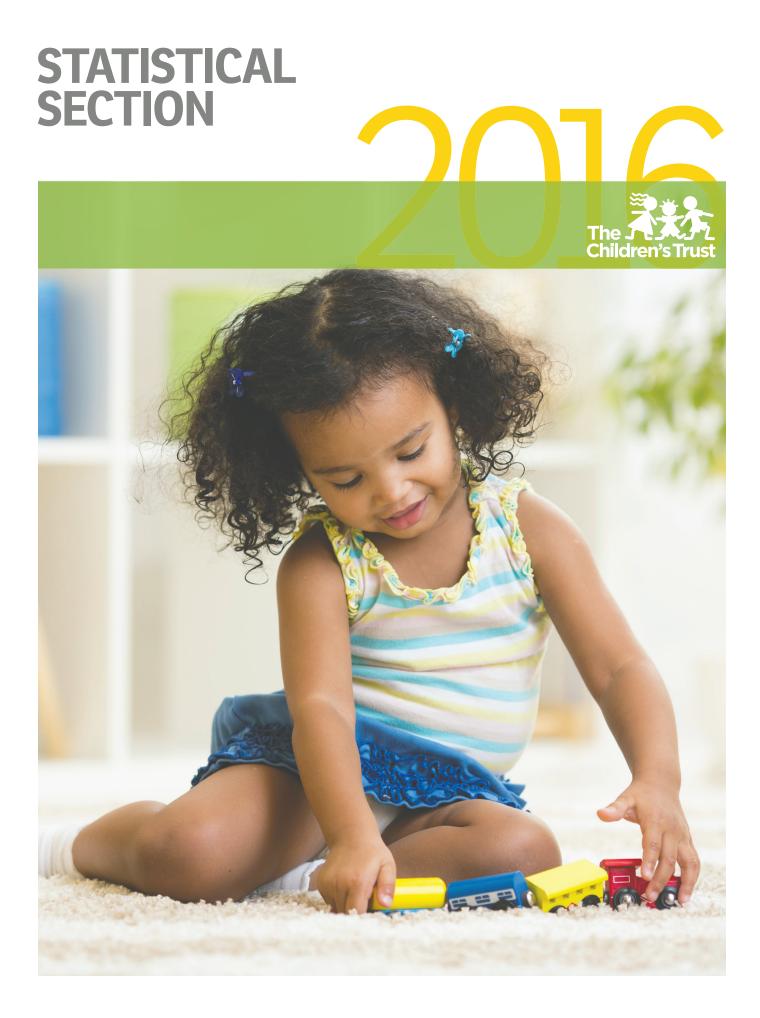
The Children's Trust Required Supplementary Information Schedule of The Children's Trust's Contributions Health Insurance Subsidy Pension Plan September 30, 2016

	 2016	 2015		2014
Contractually required HIS contribution	\$ 103,703	\$ 75,614	\$	67,880
HIS contributions in relation to the contractually required HIS contributions HIS contribution deficiency (excess)	\$ - 103,703	\$ 75,614	\$	67,880
Covered employee payroll	\$ 6,247,195	\$ 5,553,060	\$	5,591,926
Contributions as a percentage of covered payroll	 1.66%	 1.36%		1.22%

The Children's Trust Schedule of Funding Progress - Other Post-Employment Benefits Required Supplementary Information

	(a)	(b) (b) – (a)				(a) / (b)		(c)	((b-a)/c)
Actuarial Valuation Date	 ial Value Assets	Accru (AAl	ctuarial ed Liability L) – Entry 2 Normal		ınded AAL UAAL)	Funded Ratio	Cove	red Payroll	UAAL as a % of Covered Payroll
September 30, 2010	\$ -	\$	216,509	\$	216,509	0%	\$	5,439,457	4%
September 30, 2013	\$ -	\$	328,347	\$	328,347	0%	\$	6,138,738	5%
October 1, 2015	\$ -	\$	280,908	\$	280,908	0%	\$	5,848,702	5%

Note - GASB Statement No. 45, Other Post Employment Benefits, was implemented for the fiscal year ended September 30, 2010. The above schedule reflects data for the most recent actuarial valuation dates.



The Children's Trust Introduction to Statistical Section

(Unaudited)

This part of The Children's Trust (The Trust) comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information is unaudited.

Contents	Exhibits
Financial Trends These tables contain trend information that may assist the reader in assessing The Trust's current financial performance by placing it in historical perspective.	I - IX
Revenue Capacity These tables contain information that may assist the reader in assessing the viability of The Trust's most significant "own-source" revenue source, property taxes.	X - XIII
Demographic and Economic Information These tables present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which The Trust operates and (2) to provide information that facilitates comparisons of financial statement information over time and among Children Service Councils.	XIV-XV
Operating Information These tables contain service and infrastructure indicators that can inform one's understanding how the information in The Trust's financial statements relates to the services The Trust provides and the activities it performs.	XVI-XVIII

Notes :

The Trust has not issued any long-term debt since its inception. Therefore, the debt exhibits are not applicable.

Data Source:

Unless otherwise noted, the information in these tables is derived from The Trust's annual financial report or comprehensive annual financial report for the applicable year, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust Changes in Net Position - Governmental Activities (Unaudited) Last Ten Fiscal Years (accrual basis of accounting)

	For the Fiscal Years Ended September 30,												
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016			
Governmental Activities:													
Provider services	\$ 92,597,133	\$124,625,744	\$114,147,600	\$ 94,592,490	\$ 86,534,096	\$ 81,145,736	\$ 82,478,370	\$ 81,445,927	\$ 80,517,056	\$ 91,252,586			
General administration:													
Personnel services	6,241,653	7,145,532	7,487,592	6,722,477	6,916,358	6,811,602	7,043,872	7,398,102	7,687,886	9,073,088			
Materials and services	1,968,079	1,810,524	1,501,720	1,821,784	1,536,252	1,378,002	1,422,344	1,324,884	1,420,624	1,459,123			
Interlocal agreement and													
tax collector fees	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718	3,936,952	4,546,478			
Total Expenses	102,294,475	136,584,650	126,311,290	106,765,755	98,185,520	92,449,780	94,351,260	93,778,631	93,562,518	106,331,275			
General Revenues:													
Ad valorem taxes	85,083,731	99,337,838	98,074,886	104,402,410	90,188,436	89,450,069	88,846,224	93,382,166	100,978,419	109,390,359			
Investment earnings (loss)	6,916,910	3,199,427	(865,284)	821,820	348,238	617,854	403,306	223,088	494,365	383,094			
Interlocal agreement	1,087,610	1,983,141	2,148,663	2,527,904	2,354,120	2,154,336	2,446,570	2,659,187	2,933,304	3,455,550			
Miscellaneous	343	69,577	20,368	2,391	17,994	60,948	84,530	138,070	147,746	164,392			
Total General Revenues	93,088,594	104,589,983	99,378,633	107,754,525	92,908,788	92,283,207	91,780,630	96,402,511	104,553,834	113,393,395			
Change in Net Position	\$ (9,205,881)	\$ (31,994,667)	\$ (26,932,657)	\$ 988,770	\$ (5,276,732)	\$ (166,573)	\$ (2,570,630)	\$ 2,623,880	\$ 10,991,316	\$ 7,062,120			

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

Exhibit I

The Children's Trust Changes in Net Position - Governmental Activities - Percentage of Total (Unaudited) Last Ten Fiscal Years (accrual basis of accounting)

				For the	Fiscal Years	s Ended Septe	mber 30,			
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Expenses:										
Provider services	90.5%	91.2%	90.4%	88.6%	88.1%	87.8%	87.4%	86.8%	86.1%	85.8%
General administration:										
Personnel services	6.1%	5.2%	5.9%	6.3%	7.0%	7.4%	7.5%	7.9%	8.2%	8.5%
Materials and services	1.9%	1.3%	1.2%	1.7%	1.6%	1.5%	1.5%	1.4%	1.5%	1.4%
Interlocal agreement and										
tax collector fees	1.5%	2.2%	2.5%	3.4%	3.3%	3.4%	3.6%	3.8%	4.2%	4.3%
Total Expenses	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
General Revenues:										
Ad valorem taxes	91.4%	95.0%	98.7%	96.9%	97.1%	96.9%	96.8%	96.9%	96.6%	96.5%
Investment earnings (loss)	7.4%	3.1%	-0.9%	0.8%	0.4%	0.7%	0.4%	0.2%	0.5%	0.3%
Interlocal agreement	1.2%	1.9%	2.2%	2.3%	2.5%	2.3%	2.7%	2.8%	2.8%	3.1%
Miscellaneous	0.0%	0.1%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%	0.1%
Total General Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

Exhibit II

Exhibit III

The Children's Trust Government-wide Net Position by Component¹ (Unaudited) Last Ten Fiscal Years (accrual basis of accounting)

		September 30,												
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016				
Governmental Activities														
Investment in capital assets	\$ 587,08	6 \$ 572,658	\$ 452,373	\$ 355,663	\$ 271,259	\$ 340,777	\$ 205,008	\$ 249,216	\$ 191,693	\$ 296,006				
Restricted	93,798,39	3 61,818,154	35,005,782	36,091,262	30,898,934	30,662,843	28,227,982	30,807,654	38,659,649	45,617,456				
Total Governmental Activities	\$ 94,385,47	9 \$ 62,390,812	\$ 35,458,155	\$ 36,446,925	\$ 31,170,193	\$ 31,003,620	\$ 28,432,990	\$ 31,056,870	\$ 38,851,342	\$ 45,913,462				

Notes:

¹Accounting standards require that net position be reported in three components in the financial statements: investment in capital assets; restricted; and unrestricted. Net position is considered restricted only when (1) an external party, such as the State of Florida or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by The Trust. Restrictions currently reported are a result of contracts with external parties.

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust Chart-Total Government-wide Net Position (Unaudited) Last Ten Fiscal Years (accrual basis of accounting)

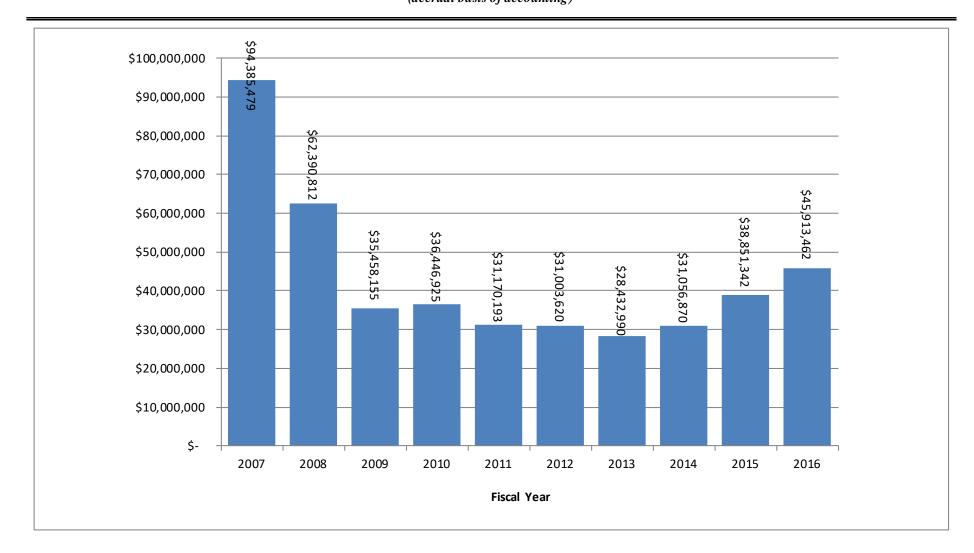


Exhibit III-A

The Children's Trust General Governmental Revenues by Source (Unaudited) Last Ten Fiscal Years (modified accrual basis of accounting)

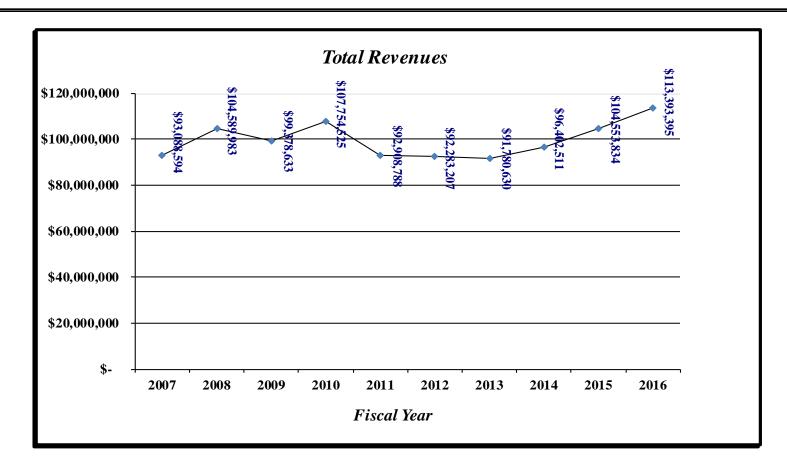
						For t	he Fi	iscal Years E	nded	l September 3	0,				
Revenue Source	. <u> </u>	2007		2008	 2009	2010		2011		2012		2013	 2014	2015	2016
Ad valorem taxes Investment earnings (loss)	\$	85,083,731 6,916,910	\$	99,337,838 3,199,427	\$ 98,074,886 (865,284)	\$104,402,410 821,820	\$	90,188,436 348,238	\$	89,450,069 617,854	\$	88,846,224 403,306	\$ 93,382,166 223,088	\$ 100,978,419 494,365	\$109,390,359 383,094
Interlocal agreement Miscellaneous		1,087,610 343		1,983,141 69,577	 2,148,663 20,368	2,527,904 2,391		2,354,120 17,994		2,154,336 60,948		2,446,570 84,530	 2,659,187 138,070	2,933,304 147,746	3,455,550 164,392
Total Revenues	\$	93,088,594	\$ 1	104,589,983	\$ 99,378,633	\$107,754,525	\$	92,908,788	\$	92,283,207	\$	91,780,630	\$ 96,402,511	\$104,553,834	\$113,393,395
% change from prior year		18.9%		12.4%	 -5.0%	8.4%		-13.8%		-0.7%		-0.5%	 5.0%	8.5%	8.5%
							Pe	rcentage of T	otal	Revenues					
Ad valorem taxes		91.4%		95.0%	98.7%	96.9%		97.1%		96.9%		96.8%	96.9%	96.6%	96.5%
Investment earnings (loss)		7.4%		3.1%	-0.9%	0.8%		0.4%		0.7%		0.4%	0.2%	0.5%	0.3%
Interlocal agreement		1.2%		1.9%	2.2%	2.3%		2.5%		2.3%		2.7%	2.8%	2.8%	3.1%
Miscellaneous		0.0%		0.1%	 0.0%	0.0%		0.0%		0.1%		0.1%	 0.1%	0.1%	0.1%
Total Revenues		100.0%		100.0%	 100.0%	100.0%		100.0%		100.0%		100.0%	 100.0%	100.0%	100.0%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

Exhibit IV

The Children's Trust Chart-Total General Governmental Revenues by Source (Unaudited) Last Ten Fiscal Years (modified accrual basis of accounting)



The Children's Trust General Governmental Expenditures by Function (Unaudited) Last Ten Fiscal Years

(modified accrual basis of accounting)

-			For th	e Fiscal Years Er	ded September 3	0,				
Function	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Current:										
Personnel Costs:										
Salaries	\$ 4,577,118	\$ 5,334,752	\$ 5,657,387	\$ 4,958,131	\$ 4,979,708	\$ 4,997,764	\$ 5,181,763	\$ 5,308,453	\$ 5,491,478	\$ 6,377,367
Benefits	1,512,021	1,696,580	1,832,701	1,730,735	1,865,616	1,769,013	1,792,276	1,993,583	2,143,426	2,316,538
Total personnel costs	6,089,139	7,031,332	7,490,088	6,688,866	6,845,324	6,766,777	6,974,039	7,302,036	7,634,904	8,693,905
% Change From Prior Year	42.4%	15.5%	6.5%	-10.7%	2.3%	-1.1%	3.1%	4.7%	4.6%	13.9%
Provider Services	92,820,065	124,712,615	114,027,315	94,592,490	86,534,096	81,145,736	82,478,370	81,445,927	80,517,056	91,252,586
% Change From Prior Year	70.8%	34.4%	-8.6%	-17.0%	-8.5%	-6.2%	1.6%	-1.3%	-1.1%	13.3%
Operating:										
Professional services	213,522	143,982	150,376	152,214	85,068	104,436	103,124	82,034	115,990	153,662
Accounting/auditing/legal	193,084	324,368	261,565	263,747	263,781	223,101	221,075	218,235	213,595	216,492
Other contractual services	139,545	107,451	66,203	27,858	74,094	59,352	39,385	31,178	57,320	30,990
Travel, per diem and conferences	156,136	191,289	132,143	98,376	100,988	125,870	130,482	134,992	96,839	88,761
Communications and freight services	71,803	89,331	84,810	89,453	90,827	126,397	71,070	77,549	100,942	117,489
Rental and leases	536,171	516,125	524,880	558,292	571,776	533,471	478,203	493,757	502,221	510,852
Insurance	58,660	79,035	87,629	79,104	65,746	65,304	69,486	76,006	86,641	84,054
Postage and courier	20,329	31,411	14,565	11,985	12,473	8,504	10,197	10,532	9,521	8,893
Printing and binding	4,181	8,999	5,011	8,781	7,055	23,296	25,995	16,608	44,404	23,059
Office	51,873	46,431	43,845	33,175	32,956	29,712	22,996	20,204	23,638	18,256
Operating	456,422	110,003	84,372	220,187	51,315	108,207	74,608	76,840	64,909	73,502
Dues and fees	51,384	55,106	27,509	29,409	15,839	18,038	38,055	38,703	33,317	37,955
Other current charges and obligations	14,969	19,411	17,169	4,812	1,110	4,987	1,900	6,702	1,651	2,833
Total Operating	1,968,079	1,722,942	1,500,077	1,577,393	1,373,028	1,430,675	1,286,576	1,283,340	1,350,988	1,366,798
% Change From Prior Year	12.2%	-12.5%	-12.9%	5.2%	-13.0%	4.2%	-10.1%	-0.3%	5.3%	1.2%
Capital Outlay	52,523	87,583	1,643	147,680	78,820	16,845		85,752	12,113	196,638
% Change From Prior Year	226.6%	66.8%	-98.1%	100.0%	-46.6%	-78.6%	-100.0%	100.0%	-85.9%	1523.4%
Non-operating Expenditures	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718	3,936,952	4,546,478
% Change From Prior Year	23.4%	101.9%	5.7%	14.3%	-11.9%	-2.6%	9.4%	6.0%	9.1%	15.5%
Total Expenditures	\$ 102,417,416	\$ 136,557,322	\$ 126,193,501	\$ 106,635,433	\$ 98,030,082	\$ 92,474,473	\$ 94,145,659	\$ 93,726,773	\$ 93,452,013	\$ 106,056,405
% Change From Prior Year	66.3%	33.3%	-7.6%	-15.5%	-8.1%	-5.7%	1.8%	-0.4%	-0.3%	13.5%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust General Governmental Expenditures by Type (Unaudited) Last Ten Fiscal Years (modified accrual basis of accounting)

				For th	ne Fiscal Years E	nded September	30,			
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Туре										
Provider services	\$ 92,820,065	\$ 124,712,615	\$ 114,027,315	\$ 94,592,490	\$ 86,534,096	\$ 81,145,736	\$ 82,478,370	\$ 81,445,927	\$ 80,517,056	\$ 91,252,586
Personnel	6,089,139	7,031,332	7,490,088	6,688,866	6,845,324	6,766,777	6,974,039	7,302,036	7,634,904	8,693,905
Operating	1,968,079	1,722,942	1,500,077	1,577,393	1,373,028	1,430,675	1,286,576	1,283,340	1,350,988	1,366,798
Capital outlay	52,523	87,583	1,643	147,680	78,820	16,845	-	85,752	12,113	196,638
Non-operating	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718	3,936,952	4,546,478
Total Expenditures	\$102,417,416	\$ 136,557,322	\$ 126,193,501	\$ 106,635,433	\$ 98,030,082	\$ 92,474,473	\$ 94,145,659	\$ 93,726,773	\$ 93,452,013	\$ 106,056,405
				Р	ercentage of Tot	al Expenditures				
Current:										
Provider services	90.6%	91.3%	90.4%	88.7%	88.3%	87.7%	87.6%	86.9%	86.2%	86.0%
Personnel	5.9%	5.1%	5.9%	6.3%	7.0%	7.4%	7.4%	7.8%	8.2%	8.2%
Operating	1.9%	1.3%	1.2%	1.5%	1.4%	1.5%	1.4%	1.3%	1.4%	1.3%
Capital outlay	0.1%	0.1%	0.0%	0.1%	0.1%	0.0%	0.0%	0.1%	0.0%	0.2%
Non-operating	1.5%	2.2%	2.5%	3.4%	3.2%	3.4%	3.6%	3.9%	4.2%	4.3%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

Exhibit VI

The Children's Trust Chart-Total General Governmental Expenditures (Unaudited) Last Ten Fiscal Years (modified accrual basis of accounting)

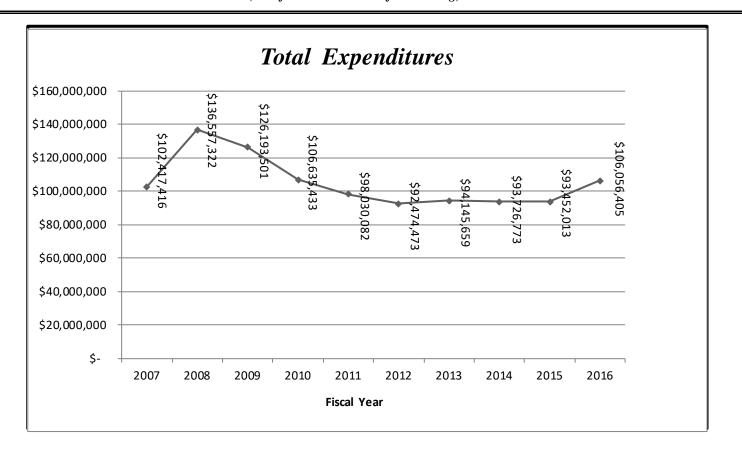


Exhibit VI-A

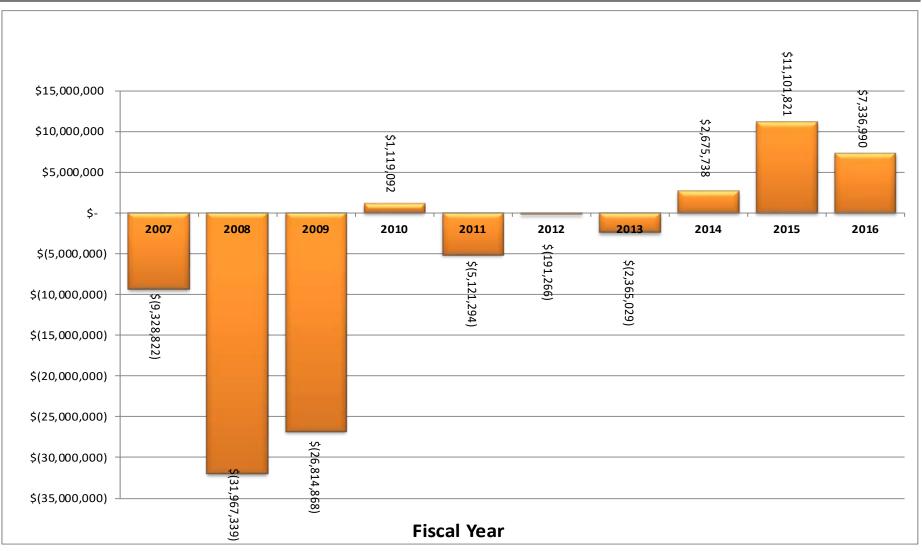
The Children's Trust Summary of Changes in Fund Balances - Governmental Fund (Unaudited) Last Ten Fiscal Years (modified accrual basis of accounting)

-	For the Fiscal Years Ended September 30,												
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016			
Total Revenues	\$ 93,088,594	\$ 104,589,983	\$ 99,378,633	\$ 107,754,525	\$ 92,908,788	\$ 92,283,207	\$ 91,780,630	\$ 96,402,511	\$104,553,834	\$ 113,393,395			
Total Expenditures	102,417,416	136,557,322	126,193,501	106,635,433	98,030,082	92,474,473	94,145,659	93,726,773	93,452,013	106,056,405			
Net Change in Fund Balance	\$ (9,328,822)	\$ (31,967,339)	\$ (26,814,868)	\$ 1,119,092	\$ (5,121,294)	\$ (191,266)	\$ (2,365,029)	\$ 2,675,738	\$ 11,101,821	\$ 7,336,990			

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust Chart-Summary of Changes in Fund Balances - Governmental Fund (Unaudited) Last Ten Fiscal Years (modified accrual basis of accounting)



The Children's Trust

Fund Balances - Governmental Funds - 2006 - 2010^{1 and 2}

(Unaudited)

Fiscal Years 2007-2010²

(modified accrual basis of accounting)

-	September 30,										
	2007	2008	2009	2010							
General Fund											
Reserved:											
Restricted for contract commitments	\$ 93,775,637	\$ 61,970,259	\$ 35,167,058	\$ 36,301,425							
Prepaid items	271,818	109,857	98,190	82,915							
Total General Fund	\$ 94,047,455	\$ 62,080,116	\$ 35,265,248	\$ 36,384,340							
General Fund % Change											
From Prior Year	-9.0%	-34.0%	-43.2%	3.2%							

Notes:

¹ The Trust implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund

² The Trust did not restate the prior years.

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust

Fund Balances - Governmental Funds - 2011 - 2016¹

(Unaudited)

Fiscal Years 2011-2016²

(modified accrual basis of accounting)

				Septer	nber	30,		
	2011		2012	 2013		2014	 2015	 2016
General Fund: Nonspendable:								
Prepaid items	\$ 132,12	0 \$	91,516	\$ 11,198	\$	4,094	\$ 86,160	\$ 38,727
Restricted:								
Contracts	31,130,92	6	30,980,264	 28,695,553		31,378,395	 42,398,150	 49,782,573
Total General Fund	\$ 31,263,04	6_\$	31,071,780	\$ 28,706,751	\$	31,382,489	\$ 42,484,310	\$ 49,821,300
General Fund % Change From Prior Year	-14.1	%	-0.61%	-7.61%		9.32%	35.38%	17.27%

Notes:

¹The Trust implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Definitions, in fiscal year 2011.

²The Trust did not restate the prior five years.

Data Source:

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

The Children's Trust Actual Value and Assessed Value of Taxable Property by Type (Unaudited) Last Ten Fiscal Years (in thousands)

		Real Property			Total Actual	Exemptions ¹				
Fiscal Year Ended September 30,	Residential Property	Commercial/ Industrial Property	Government/ Institution	Personal Property	and Assessed Value of Taxable Property	Real Property Amendment 10 Excluded Value ²	Real Property Other Exemptions	Personal Property	Total Taxable Assessed Value	Total The Children's Trus Tax Rate
2007	\$ 215,572,532	\$ 57,763,162	\$ 20,904,964	\$ 14,957,659	\$ 309,198,317	\$ 57,656,531	\$ 39,258,084	\$ 4,650,725	\$ 207,632,977	0.4223
2008	258,170,144	64,690,401	23,385,545	15,318,056	361,564,146	74,022,146	43,736,755	4,718,343	239,086,902	0.4223
2009	256,121,227	68,075,357	24,094,571	15,983,145	364,274,300	65,907,690	54,811,315	5,719,250	237,836,045	0.4212
2010	204,558,802	63,836,984	23,228,078	15,570,290	307,194,154	36,876,680	53,394,520	5,474,737	211,448,217	0.5000
2011	160,866,687	57,774,400	23,438,756	15,472,772	257,552,615	15,861,969	52,348,084	5,436,067	183,906,495	0.5000
2012	157,542,515	55,104,068	23,721,709	15,328,770	251,697,062	14,229,202	51,971,081	5,453,966	180,042,813	0.5000
2013	160,175,268	56,439,801	23,527,174	15,572,148	255,714,391	13,507,069	52,941,254	5,334,992	183,931,076	0.5000
2014	168,994,844	57,759,674	23,096,629	17,238,830	267,089,977	14,756,461	55,380,823	5,555,738	191,396,955	0.5000
2015	196,063,548	61,020,542	24,451,075	18,050,702	299,585,867	25,683,760	62,359,146	5,676,420	205,866,541	0.5000
2016 3	204,043,772	89,879,580	26,216,817	18,351,308	338,491,478	36,988,381	68,475,276	5,405,243	227,622,578	0.5000

Notes:

¹ Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

 2 Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

³ Total actual and assessed values are estimates based on the First Certified 2016 Tax Roll issued in October 2015, prior to any adjustments processed by the Value Adjustment Board.

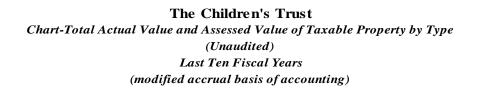
The Final Certified Tax Roll for 2016 has not been released as of the date of this report.

Data Source :

Miami-Dade County Property Appraiser

Exhibit X

Exhibit X-A



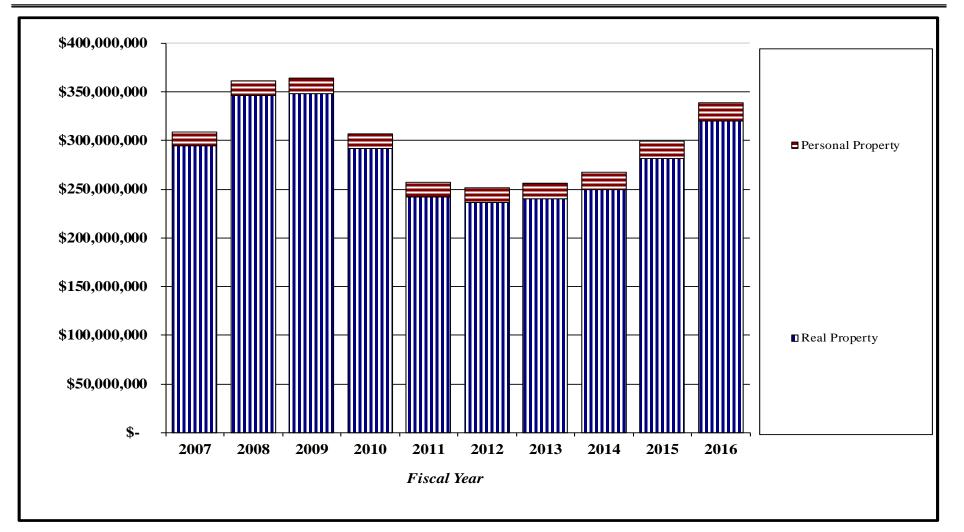


Exhibit XI

The Children's Trust Direct and Overlapping Property Tax Rates (Unaudited) Last Ten Fiscal Years (rate per \$1,000 of assessed taxable value)

		Overlapping Rates ¹												
					Mia	ni-Dade Cou	nty							Total
	Direct ²	Mian	ni-Dade Cou	nty	S	chool Board								Direct
	The		Debt	Total		Debt	Total	Water						and
Fiscal	Children's	Operating	Service	County	Operating	Service	School	Management	Environmental	Okeechobee	Special	Fire and	Fire	Overlapping
Year	Trust	Millage	Millage	Millage	Millage	Millage	Millage	District	Project	Basin	District	Rescue	Debt	Millage
2007	0.4223	5.6150	0.2850	5.9000	7.6910	0.4140	8.1050	0.5970	0.1000	-	0.0385	2.6090	0.0420	17.8138
2008	0.4223	4.5796	0.2850	4.8646	7.5700	0.3780	7.9480	0.5346	0.0894	-	0.0345	2.2067	0.0420	16.1421
2009	0.4212	4.8379	0.2850	5.1229	7.5330	0.2640	7.7970	0.5346	0.0894	-	0.0345	2.1851	0.0420	16.2267
2010	0.5000	4.8379	0.2850	5.1229	7.6980	0.2970	7.9950	0.5346	0.0894	-	0.0345	2.1851	0.0420	16.5035
2011	0.5000	4.8050	0.2850	5.0900	7.7650	0.2400	8.0050	0.3739	0.0624	-	0.0345	2.4496	0.0131	16.5285
2012	0.5000	4.7035	0.2850	4.9885	7.7650	0.2330	7.9980	0.3676	0.0613	-	0.0345	2.4496	0.0131	16.4126
2013	0.5000	4.7035	0.4220	5.1255	7.6440	0.3330	7.9770	0.3523	0.0587	-	0.0345	2.4496	0.0127	16.5103
2014	0.5000	4.6669	0.4500	5.1169	7.7750	0.1990	7.9740	0.1577	0.0548	0.1717	0.0345	2.4207	0.0114	16.2700
2015	0.5000	4.6669	0.4500	5.1169	7.4130	0.1990	7.6120	0.1459	0.0506	0.1586	0.032	2.4207	0.0086	15.8867
2016	0.5000	4.6669	0.4000	5.0669	7.1380	0.1840	7.3220	0.1359	0.0471	0.1477	0.032	2.4207	0.0075	15.5321

Notes:

¹ Overlapping rates are those of governments that overlap The Trust's geographic boundaries.

 2 There is only one component of the direct tax rate, which is the operating millage rate, as the ordinance creating The Trust enables The Trust to levy a tax of no more than one-half (1/2) mill for the provision of children's services and programs.

Data Source:

Miami-Dade County Property Appraiser Office: http://www.miamidade.gov/pa/millage_tables.asp

The Children's Trust Chart-Direct and Overlapping Property Tax Rates (Unaudited) Last Ten Fiscal Years (rate per \$1,000 of assessed taxable value)

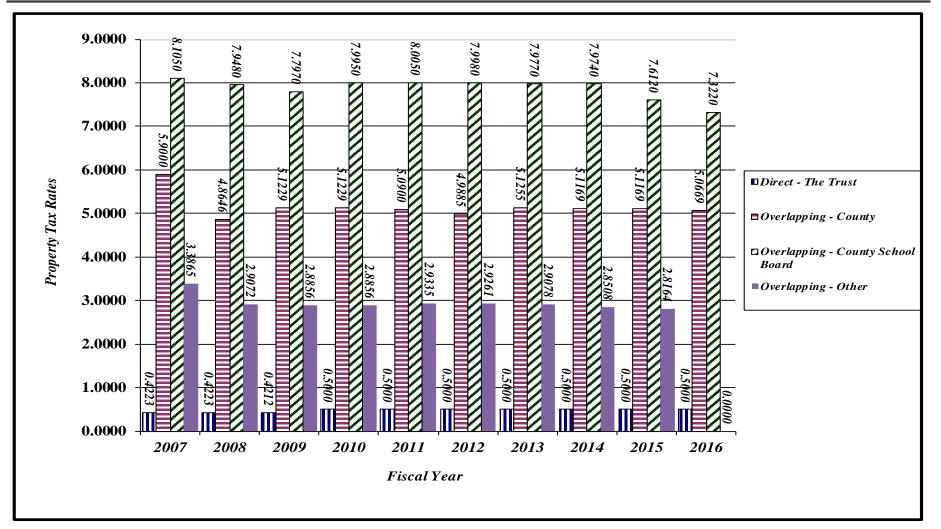


Exhibit XI-A

The Children's Trust

Total Property Tax Levies and Collections¹ (Unaudited) Last Ten Fiscal Years

	Taxes Levied		Total Taxes	Collected	Total Uncollected Taxes			
Fiscal Year	F	for the Fiscal Year	Amount	Percentage of Levy	Amount		Percentage of Levy	
2007	\$	90,298,451	\$ 85,083,731	94.23%	\$	5,214,720	5.77%	
2008		104,495,325	99,337,838	95.06%		5,157,487	4.94%	
2009		104,231,665	98,074,886	94.09%		6,156,779	5.91%	
2010		111,968,137	104,402,410	93.24%		7,565,727	6.76%	
2011		97,093,986	90,188,436	92.89%		6,905,550	7.11%	
2012		94,360,611	89,450,069	94.80%		4,910,542	5.20%	
2013		96,108,366	88,846,224	92.44%		7,262,142	7.56%	
2014		99,554,399	93,382,166	93.80%		6,172,233	6.20%	
2015		106,307,780	100,978,419	94.99%		5,329,361	5.01%	
2016		116,239,802	109,390,359	94.11%		6,849,443	5.89%	

Notes:

¹ Information pertaing to the collections of property taxes in subsequent years is not available from the Miami Dade County Finance Department (the County), Tax Collector's Division. The Trust will include the subsequent year's collection information, on a prospective basis, at such time that this information becomes available from the County.

Data Source:

The Trust's Finance Department

The Children's Trust Principal Real Property Taxpayers (Unaudited)

Fiscal Years Ended September 30, 2016 and 2007

		2016		2007						
Principal Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Principal Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value			
Florida Power & Light Company	\$ 5,554,010,925	5 1	2.44%	Florida Power & Light Company	\$ 2,455,717,000	1	1.18%			
Bellsouth Telecommunications, Inc.	528,012,566	2	0.23%	Bellsouth Telecommunications, Inc.	972,254,000	2	0.47%			
Aventura Mall Venture Lessor	474,199,930	3	0.21%	Graham Companies	514,349,000	3	0.25%			
SDG Dadeland Associates Inc. TRS	399,592,000	4	0.18%	Jose Milton	452,725,000	4	0.22%			
Fontainbleau Florida Hotel LLC	348,103,110	5	0.15%	SDG Dadeland Associates	423,000,000	5	0.20%			
The Graham Companies	328,249,945	6	0.14%	MCZ/Centrum Flamingo	396,914,000	6	0.19%			
Dolphin Mall Assoc. FTD Partnership	294,947,198	7	0.13%	Century et al	304,846,000	7	0.15%			
200 S Biscayne TIC I LLC	247,600,000	8	0.11%	SRI Miami Venture LP	287,500,000	8	0.14%			
MB Redevelopement Inc.	242,498,612	9	0.11%	MB Redevelopment	269,586,000	9	0.13%			
Teachers Insurance & Annuity	235,032,877	10	0.10%	Turnberry Associates	265,450,000	10	0.13%			
Total Principal Taxpayers	8,652,247,163		3.80%	Total Principal Taxpayers	6,342,341,000		3.05%			
All Other Taxpayers	218,970,331,264	-	96.20%	All Other Taxpayers	201,290,636,000		96.95%			
Total	\$ 227,622,578,427	=	100.00%	Total	\$207,632,977,000		100.00%			

Data Source:

Miami-Dade County Property Appraiser

Exhibit XIII

Exhibit XIV

The Children's Trust Demographic and Economic Statistics (Unaudited) Last Ten Calendar Years

		in \$1,000) Total	(Per Capita		U	nemployment Ra	ate	
Calendar Year	Population ¹		Personal Income ²		ersonal come ²	Median Age ¹	County ³	State of Florida ³	United States ⁴
2007	2,402,208	\$	85,978,571	\$	35,791	38	3.6%	4.0%	4.6%
2008	2,387,170		88,954,732		37,264	39	5.3%	6.3%	5.8%
2009	2,398,245		90,915,774		37,909	39	8.9%	10.4%	9.3%
2010	2,563,885		92,227,399		35,972	38	12.0%	11.1%	9.6%
2011	2,516,515		97,815,794		38,870	38	12.7%	10.0%	8.9%
2012	2,551,255		100,688,604		39,466	39	9.7%	7.2%	8.1%
2013	2,565,685		104,373,301		40,680	39	8.9%	7.3%	7.4%
2014	2,586,290		111,528,866		43,123	39	7.2%	6.3%	6.2%
2015	2,653,934		115,752,325		43,615	39	6.2%	5.4%	5.3%
2016	2,687,200		120,135,722		44,707	39	5.4%	4.8%	4.9%

Data Sources:

¹ 2007-2015, Miami-Dade County comprehensive annual financial report; 2016 estimated by management.

² 2007-2015, Miami-Dade County comprehensive annual financial report; 2015 and 2016 estimated by management.

³ Real Estate Center: https://www.recenter.tamu.edu/data/employment/#!/state/Florida

⁴ U.S. Department of Labor, Bureau of Labor Statistics:

http://data.bls.gov/timeseries/LNU04000000?years_option=all_years&periods_option=specific_periods&periods=Annual+Data

The Children's Trust Principal Employers

(Unaudited)

For the Fiscal Years Ended September 30, 2016 and 2007

		2016				
Employer	Type of Business	Number of Employees	% of Total Employment	Rank		
Miami-Dade County Public Schools	Education	33,477	23%	1		
Miami-Dade County	Government	25,502	17%	2		
U.S. Federal Government	Government	19,200	13%	3		
Florida State Government	Government	17,100	12%	4		
University of Miami	Education	12,818	9%	5		
Baptist Health South Florida	Healthcare	11,353	8%	6		
American Airlines	Aviation	11,031	7%	7		
Jackson Health System	Healthcare	9,797	6%	8		
Florida International University	Education	3,534	2%	9		
Carnival Cruise Lines	Hospitality and Tourism	3,500	2%	10		
Total Principal Employers		147,312	100%			
			2007			
	Type of	Number of	2007 % of Total			
Employer	Type of Business	Number of Employees		Rank		
· ·	•		% of Total	Rank 1		
Miami-Dade County Public Schools	Business	Employees	% of Total Employment			
Miami-Dade County Public Schools Miami-Dade County	Business	Employees 50,000	% of Total Employment 28%	1		
Miami-Dade County Public Schools Miami-Dade County U.S. Federal Government	Business Education Government	Employees 50,000 32,000	% of Total Employment	1 2		
Miami-Dade County Public Schools Miami-Dade County U.S. Federal Government Florida State Government	Business Education Government Government	Employees 50,000 32,000 19,800	% of Total Employment	1 2 3		
Miami-Dade County Public Schools Miami-Dade County U.S. Federal Government Florida State Government Baptist Health South Florida	Business Education Government Government Government	Employees 50,000 32,000 19,800 16,200	% of Total Employment 28% 18% 11% 9%	1 2 3 4		
Miami-Dade County Public Schools Miami-Dade County U.S. Federal Government Florida State Government Baptist Health South Florida Publix Super Markets	Business Education Government Government Government Healthcare	Employees 50,000 32,000 19,800 16,200 11,257	% of Total Employment 28% 18% 11% 9% 6%	1 2 3 4 5		
Miami-Dade County Public Schools Miami-Dade County U.S. Federal Government Florida State Government Baptist Health South Florida Publix Super Markets University of Miami	Business Education Government Government Government Healthcare Retail	Employees 50,000 32,000 19,800 16,200 11,257 11,000	% of Total Employment 28% 18% 11% 9% 6% 6%	1 2 3 4 5 6		
Miami-Dade County Public Schools Miami-Dade County U.S. Federal Government Florida State Government Baptist Health South Florida Publix Super Markets University of Miami Jackson Health System	Business Education Government Government Government Healthcare Retail Education	Employees 50,000 32,000 19,800 16,200 11,257 11,000 10,170	% of Total Employment 28% 18% 11% 9% 6% 6% 6%	1 2 3 4 5 6 7		
Employer Miami-Dade County Public Schools Miami-Dade County U.S. Federal Government Florida State Government Baptist Health South Florida Publix Super Markets University of Miami Jackson Health System American Airlines United Parcel Service	Business Education Government Government Healthcare Retail Education Healthcare Healthcare Retail Education Healthcare	Employees 50,000 32,000 19,800 16,200 11,257 11,000 10,170 10,000	% of Total Employment 28% 18% 11% 9% 6% 6% 6% 6% 6% 6% 6% 6%	1 2 3 4 5 6 7 8		

Data Source:

The Beacon Council, Miami, Florida, Miami Business Profile Miami-Dade County, Florida 2007 Comprehensive Annual Report

The Children's Trust

Full-time Employees by Function/Program

(Unaudited)

Last Ten Fiscal Years

	Fiscal Years									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Function/program										
Executive	2	2	2	2	2	2	2	2	2	2
Programs	47	46	39	34	33	33	31	33	24	26
Operations	4	5	6	6	6	6	9	10	12	13
Finance	14	16	14	15	15	14	14	13	14	12
Research and Evaluation	7	8	10	9	9	9	11	11	13	13
Information Systems	7	8	8	7	8	9	8	8	7	3
Public Policy, Community										
Engagement and Communications	7	9	8	7	6	7	9	7	11	12
Total Employees	88	94	87	80	79	80	84	84	83	81
Percentage Change From Prior Year	22.2%	6.8%	-7.4%	-8.0%	-1.3%	1.3%	5.0%	0.0%	-1.2%	-2.4%

Data Source:

The Trust's Finance Department

The Children's Trust Operating Statistics by Program (Unaudited) Last Ten Fiscal Years

	Fiscal Years										
Program	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	
SUSTAIN AND EXPAND DIRECT SERVICES											
Parenting programs	-	20	22	17	17	22	21	22	31	31	
Early childhood development	21	39	37	35	34	26	28	32	20	23	
Youth development	81	150	202	192	179	142	139	128	112	113	
Health and wellness	12	20	21	23	16	24	24	33	15	16	
Family & neighborhood supports	21	15	11	12	15	15	15	23	22	21	
Promotion and prevention services	59	-	-	-	-	-	-	-	-	-	
Starter grants	-	91									
Total sustain and expand direct services	194	335	293	279	261	229	227	238	200	204	
COMMUNITY ENGAGEMENT AND ADVOCACY											
Promote public policy, advocacy prevention and legislative agendas	10	9	7	7	6	4	4	4	-	-	
Public awareness and program promotion	-	-	-	-	-	-	-	-	-	-	
Promote public citizen engagement and leadership to improve											
child and family conditions	-	-	-	-	-	-	-	-	3	3	
Cross-funder collaboration of goals, strategies and resources	13	12	12	9	6	5	6	6	4	4	
Total community engagement and advocacy	23	21	19	16	12	9	10	10	7	7	
PROGRAM AND PROFESSIONAL DEVELOPMENT											
Support for quality program implementation	1	1	1	1	1	1	1	1	2	25	
Information technology	-	-	-	-	-	-	-	-	-	-	
Program evaluation and community research	5	10	11	9	5	5	4	1	1	-	
Innovation lab	-									5	
Total program and professional development	6	11	12	10	6	6	5	2	3	30	
TOTAL	223	367	324	305	279	244	242	250	210	241	

Data Source:

The Trust's Finance Department

Exhibit XVIII

The Children's Trust Capital Asset Statistics (Unaudited) Last Ten Fiscal Years

	Fiscal Years									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Area										
Computers:										
Computers	59	61	66	66	39	33	32	9	9	2
Laptops	187	201	241	241	50	39	39	86	88	94
Printers	62	78	99	102	18	16	16	21	21	21
Servers	41	44	52	54	21	21	21	29	29	33
Routers	7	8	8	8	8	8	8	10	10	13
Software/licenses	5	5	6	8	13	8	8	6	12	17
Other	11	12	17	23	39	37	37	7	7	2
	372	409	489	502	188	162	161	168	176	182
Furniture and Equipment:										
Projectors	6	9	9	9	9	9	7	2	2	6
Telephones	8	11	12	12	12	9	9	2	2	-
Chairs/desks	6	9	9	9	10	10	8	8	8	8
Cameras	-	-	-	-	-	-	-	-	-	2
Boating equipment	6	8	9	9	9	9	8	8	8	-
Dental equipment	1	2	2	2	4	4	-	39	39	39
Playground/sports equipment	11	15	15	15	15	15	9	13	13	9
Kitchen equipment	1	6	6	6	6	6	6	6	6	1
Other furniture & equipment	13	19	20	20	20	20	18	13	13	9
	52	79	82	82	85	82	65	91	91	74
Total	424	488	571	584	273	244	226	259	267	256

Data Source:

The Trust's Finance Department







Alberni Caballero & Fierman, LLP 4649 Ponce de Leon Blvd Suite 404 Coral Gables, FL 33146 T: 305.662.7272 F: 305.662.4266 ACF-CPA.COM

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board Members of The Children's Trust Miami, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and the major fund of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2016, and the related notes to the financial statements, which collectively comprise The Trust's basic financial statements, and have issued our report thereon dated May 11, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered The Trust's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Trust's internal control. Accordingly, we do not express an opinion on the effectiveness of The Trust's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of The Trust's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether The Trust's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Alberni Caballero & Fierman, LLP

Alberni Caballero & Fierman, LLP Coral Gables, Florida May 11, 2017



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MANAGEMENT LETTER REQUIRED BY SECTION 10.550 OF THE RULES OF THE AUDITOR GENERAL OF THE STATE OF FLORIDA

To the Board Members of The Children's Trust Miami, Florida

Report on the Financial Statements

We have audited the financial statements of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2016, and have issued our report thereon dated May 11, 2017.

Auditors' Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.550, Rules of the Florida Auditor General.

Other Reports and Schedule

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards* and Independent Accountant's Report on Compliance with the Requirements of Section 218.415 Florida Statutes in accordance with Chapter 10.550, Rules of the Auditor General of the State of Florida. Disclosures in those reports, which are dated May 11, 2017, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations made in the preceding annual financial audit report.

Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. The Children's Trust is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes.

Financial Condition

Sections 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, requires that we apply appropriate procedures and report the results of our determination as to whether or not The Trust has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that The Trust did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.c. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures. It is management's responsibility to monitor The Trust's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Annual Financial Report

Section 10.554(1)(i)5.b., Rules of the Auditor General, requires that we report the results of our determination as to whether the annual financial report for The Trust for the fiscal year ended September 30, 2016, filed with the Florida Department of Financial Services pursuant to Section 218.32(1)(a), Florida Statutes, is in agreement with the annual financial audit report for the fiscal year ended September 30, 2016. In connection with our audit, we determined that these two reports were in agreement.

Other Matters

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Section 10.554(1)(i)3., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors and applicable management, and is not intended to be and should not be used by anyone other than these specified parties.

Alberni Caballero & Fierman, LLP

Alberni Caballero & Fierman, LLP Coral Gables, Florida May 11, 2017



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INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE WITH THE REQUIREMENTS OF SECTION 218.415 FLORIDA STATUTES IN ACCORDANCE WITH CHAPTER 10.550, RULES OF THE AUDITOR GENERAL OF THE STATE OF FLORIDA

To the Board Members of The Children's Trust Miami, Florida

We have examined The Children's Trust (The Trust) compliance with the requirements of Section 218.415 Florida Statutes during the fiscal year ended September 30, 2016. Management is responsible for The Trust's compliance with those requirements. Our responsibility is to express an opinion on The Trust's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and, accordingly, included examining, on a test basis, evidence about The Trust's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on The Trust's compliance with specified requirements.

In our opinion, The Trust complied, in all material respects, with the aforementioned requirements for the year ended September 30, 2016.

Alberni Caballero & Fierman, LLP

Alberni Caballero & Fierman, LLP Coral Gables, Florida May 11, 2017



3150 SW 3rd Avenue • 8th Floor • Miami, FL 33129 305.571.5700 • FAX 305.571.5716 **thechildrenstrust.org**

Mission

The Children's Trust partners with the community to plan, advocate for and fund strategic investments that improve the lives of all children and families in Miami-Dade County.