

# Comprehensive Annual Financial Report

For the Fiscal Year Ended  
September 30, 2015



## The Children's Trust

(a Special Independent Taxing District  
located in Miami-Dade County, Florida)



Investing in Their Future...  
**Because All Children Are Our Children**



**Because All Children Are Our Children**

**THE CHILDREN'S TRUST**  
**Comprehensive Annual Financial Report**  
**For the Fiscal Year Ended September 30, 2015**

Issued By:

James R. Haj  
President/Chief Executive Officer

Prepared By the Finance Department:

Tiffany Bedran, CPA, Interim Chief Financial Officer  
Wendy Duncombe, CPA, Controller  
William Kirtland, CPA, Finance Director

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The Children's Trust

Because All Children Are Our Children

# Introductory Section





**June 6, 2016**

Board of Directors

Laurie Weiss Nuell  
Chair  
Lily de Moya  
Vice Chair  
Hon. Isaac Salver  
Treasurer  
Claudia Grillo  
Secretary

Daniel Bagner, Ph.D.  
Miguel Balsera, Ph.D.  
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Hon. Alan Fine  
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Joseph Gebara  
Karla Hernandez-Mats  
Nelson Hincapie  
Kenneth C. Hoffman  
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Steve Hope  
Esther Jacobo  
Tiombe Bisa Kendrick-Dunn,  
Ph.D.  
Inson Kim  
Marissa Leichter  
Com. Daniella Levine Cava  
Sebastian Lorenzo  
Susan Neimand, Ph.D.  
Marta Pérez Wurtz, Ph.D.  
Manoucheka Thermitus  
Mark Trowbridge  
Karen Weller

David Lawrence Jr.  
Founding Chair

James R. Haj  
President & CEO

County Attorney's Office  
Legal Counsel

**To the Board of Directors of The Children's Trust:**

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of The Children's Trust, Miami, Florida (The Trust), for the fiscal year ended September 30, 2015. Florida Statutes require that every independent special taxing district of local government publish, within nine months of the close of each fiscal year, a complete set of audited financial statements. In addition to meeting this legal requirement, this report represents The Trust's tradition of full financial disclosure.

The CAFR's role is to assist stakeholders in making economic, social and political decisions, and in assessing the accountability of The Trust to the citizenry by:

- Comparing actual financial results with the legally adopted annual budget;
- Assessing The Trust's financial condition and results of operations;
- Demonstrating compliance with finance-related laws, rules and regulations; and
- Evaluating the efficiency and effectiveness of The Trust's operations.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with management of The Trust. We believe the data, as presented, is accurate in all material respects and that it is organized in a manner to fairly present the financial position and results of The Trust's operations. Moreover, all disclosures that are necessary to enable the reader to gain an understanding of The Trust's financial activities have been included.

Alberni, Caballero & Fierman, LLP independent auditors, has issued an unmodified opinion of The Trust's financial statements for the fiscal year ended September 30, 2015. The independent auditors' report is located at the front of the financial section of this report. The Trust's financial statements have been prepared in conformity with Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB). The Trust's Management Discussion and Analysis document (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview and analysis of the basic financial statements. The MD&A complements the letter of transmittal and should be read in conjunction with it.

### **Accounting and Internal Controls:**

Management of The Trust is responsible for establishing and maintaining an internal control system to ensure that assets of The Trust are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. An internal control system provides reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:

- The cost of a control should not exceed the benefits likely to be derived; and
- The valuation of costs and benefits requires estimates and judgments prepared by management.

### **Profile of The Children's Trust:**

The Children's Trust is the geographically largest of Florida's eight independent Children's Services Councils (CSCs) created under Chapter 125 of the Florida Statutes (the Statute), which authorizes counties to pursue a voter referendum that provides authority to tax property to fund programs for children and families. The Trust was approved by the voters of Miami-Dade County (the County) by special referendum on September 10, 2002, and was established as an independent special taxing district. A "sunset provision" required that the initiative be returned within five years for voter approval, and that vote took place August 26, 2008. Despite the difficult economic climate, Miami-Dade County voters decided in overwhelming numbers – by 86 percent – to reauthorize The Children's Trust to continue to provide high quality services to children and families of the County. At the time, the vote authorized The Trust "in perpetuity." In 2010, however, the Florida Legislature (the Legislature) rescinded this clause for CSCs around the state and adopted legislation that requires each CSC periodically to seek voter reauthorization. In recognition of the reauthorization of The Children's Trust, the Legislature established 2020 as first year for The Trust's reauthorization.

The Trust operates under the guidance of a thirty-three (33) member board of directors (the Board) comprised of: seven individuals recommended by the Miami-Dade Board of County Commissioners and appointed by the Governor; twenty-two (22) members appointed by virtue of the office or position they hold within the community; and four members-at-large appointed by a majority of the Board. Board members appointed by the Governor serve four-year terms. The youth representative member and the State of Florida legislative delegate member each serve a one-year term. Members appointed by reason of their position are not subject to term limits. All other members serve two-year terms.

The Trust’s mission is to “partner with the community to plan, advocate and fund strategic investments that improve the lives of all children and families in Miami-Dade County.” To accomplish this goal, the Statute allows The Trust to levy a tax of up to 0.5000 mills of the assessed property tax value. The Trust is not a component unit of any other governmental unit, nor does it meet the criteria to include any governmental organization as a component unit.

The jurisdiction of The Trust is contiguous with Miami-Dade County, the largest county in Florida. It is located along the southeast tip of the Florida peninsula, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. It occupies an area of more than 2,000 square miles, one-third of which is located in Everglades National Park. Due to its proximity to the southern hemisphere and high volume of travel and trade within the region, Miami-Dade County is often referred to as the “Gateway to Latin America and the Caribbean.”

### **Operational Leadership:**

The Trust has developed a robust leadership role in the Miami-Dade community. Management of The Trust is especially vigilant to ensure that funding processes remain transparent, fair and equitable, and that funding is awarded to the highest quality programs, while balancing the need to provide critical services to our most impoverished communities. Our motto “Because All Children Are Our Children” guides the work of The Trust, which involves ensuring that children receive the family and community supports that build the essential foundations every child needs, and deserves, to grow up healthy and happy. These foundations include healthy relationships, high quality learning environments from birth, prosperity and financial stability, as well as healthy environments and supportive services.

In 2014, The Trust adopted a new strategic plan to align with The Trust’s three-year competitive funding cycle; implementation of the new plan began in 2015 with recommendations to fund over 200 direct-service contracts. Prior to approval of the strategic plan, The Trust engaged our community in a series of meaningful conversations, while simultaneously facilitating many board and staff strategic planning sessions over the course of a year to develop an inclusive strategy that reflects the rich diversity and critical needs of Miami-Dade County’s children and families. The strategic plan aims to continue collaboration, transparency and accountability to the community and is designed to be a flexible, living document to guide The Trust in responding to community needs. While the centerpiece of The Trust’s investment strategy is funding direct services, we recognize and acknowledge that children do not live in programs, but rather in families and communities. To this effect, The Trust is committed to engaging other funders, and the larger community, as we embark on operationalizing the new strategic plan and shared vision.

### **Economic Conditions and Outlook:**

With all of its rich diversity, Miami-Dade County is a wonderful place to live, work and raise a family. Its appeal includes a diverse association of multi-ethnic communities with more than fifty-one (51) percent of its residents born outside of the United States. As has been the case across the nation and the international community, the County was deeply affected by the economic decline experienced in 2008, when many systemic imbalances sparked a global recession. Now seven years into the post-recession era, it is apparent that

the domestic and international drivers of the local economy indicate the County is strategically poised to sustain its economic prosperity that began in late 2012, as we clearly outpace the nation as a whole.

By nearly all broad measures, the Miami-Dade County economy is strong.

During the last quarter of 2014 and throughout the second quarter of 2015, Miami-Dade County's economic growth continued to thrive with economic indicators related to the labor, real estate and tourism markets charting upward, while the international trade market trailed slightly behind. Improvement in the labor market is most apparent when analyzing the County's private employment payroll growth in many of its most vital industries along with positive trends, most notably, in nonfarm payroll growth.

Employment gains experienced over the past four quarters were once again driven by the private sector with the addition of 28,100 jobs (+3%) through the second quarter of 2015 to a total of 977,500 jobs. Every private sector industry posted year-over-year gains in the second quarter of 2015; those leading the way included education and health services (+5,200 jobs), leisure and hospitality (+4,600 jobs), financial activities (+4,200 jobs), retail trade (+3,700 jobs) and professional and business services (+3,600 jobs). In tandem with the private sector, total nonfarm jobs in Miami-Dade County posted its twentieth (20<sup>th</sup>) consecutive gain in the second quarter of 2015 compared to 2014. Nonfarm payrolls (i.e., generally goods, construction and manufacturing jobs) added 23,600 workers (+2.2%) year-over-year, after seasonal adjustment, to 1,111,700 employees. Since the recession trough in the first quarter of 2010, the County has added nearly 134,000 total nonfarm jobs. While the private sector and nonfarm jobs flourished, employment in the public sector continued its eleven-year decline (-3.3%) to only 134,000 local, state and federal workers by the end of the second quarter of 2014. This represents the fewest public sector jobs since the third quarter of 1999.

While The County's overall employment growth is measurably strong, the National Association of Realtors reported that construction of new homes is failing to keep up with the job growth in South Florida as evidenced by data, which shows that Miami has the fifth largest disparity between job creation and home building in the nation. Moreover, the National Association of Realtors found that only San Jose, San Francisco, San Diego and New York City fared worse. The Miami Herald reports that, "Affordable homes are so hard to find, and with the high cost of windstorm insurance and property taxes as an additional burden, local businesses fear South Floridians may simply choose to live elsewhere." For Miamians, home prices are up forty-five (45) percent since 2012, but local wages have remained relatively flat, lagging well behind inflation. This disparity is evidenced by reviewing the data on average weekly wages in South Florida, which continue to decline, even after adjusting for consumer price inflation. The purchasing power of the average wage earner in Miami-Dade County is down over 14% from peak levels in 2007.

Cash rich investors, home flippers and foreign buyers are purchasing properties before locals can get a foot in the door. Study after study shows South Florida is one of the least affordable housing markets in the country. The Miami Herald affirms that since 2012 when the market began to rise from its ashes, "Flight capital from foreign countries, the global attention spurred by Art Basel Miami Beach, and the regions value compared to New York, London, Los Angeles and Hong Kong, all helped put Miami on the jet-setter radar."

Apart from the disheartening conundrum of affordable housing for middle-class Miamians, the County's overall residential real estate market has reported first quarter 2015 sales of existing single-family homes with double digit year-over-year increases (+10%) when compared to 2014. Data from the National Association of Realtors suggests that Miami has double the national average of residential cash buyers, and considering that foreign buyers pay with cash eighty-five (85) percent of the time, we can assume that a significant percentage of these buyers are foreign. Despite the foreign investment hullabaloo, the real estate market is expected to cool down slightly as currencies in Latin America and Europe plummet against the dollar. While no one can predict the future with complete certainty, most economists feel that (nationally) home-price gains will continue to slow through the rest of 2015, which is also true for Miami-Dade County, and the broader South Florida real estate market, as well. The median resale price for a single-family home in Miami-Dade County was \$278,000 in July 2015, according to the National Association of Realtors, while condominiums and townhomes sold for \$195,000.

Keeping a watchful eye on inflation and speculation about the Federal Reserve Bank raising interest rates bears importance because both are correlated to the housing market, with interest rates most correlated to United States Treasury Bill rates. After nearly steady declines in mortgage rates over the past five years, 2015 saw 30-year fixed rate interest rates increase, nationwide since May, by twenty-five (25) basis points with an average of 4.125%. Meanwhile, long term mortgage rates in South Florida continue to hover well below 4%, making home loans attractive to buyers. It's no wonder that sixty-three (63) percent of Americans believe that "now is a good time to buy a home" as reported by themortgagereports.com. Overall, South Florida buyers have a multitude of low and zero down payment options from which to choose including products from Fannie Mae and Freddie Mac, the Federal Housing Administration (FHA), the Department of Veteran Affairs (VA) and the United States Department of Agriculture (USDA).

In the aggregate, the S&P Case-Shiller Price index, which matches home sales with the previous sale of the same home, gained more than 8% from January 2014 to January 2015, which represents the second-largest gain of any city tracked by this index. According to a recent report by Realtor.com, the total number of Miami homes listed for sale declined by only 3% over the last twelve (12) months. By way of comparison, other major metropolitan areas experienced inventory declines of twenty (20) percent or more, so the supply-side in Miami-Dade County has been relatively stable over the last year, where inventory is concerned. Enticing buyers to invest in the South Florida's real estate market is nearly effortless given our spectacular year round climate, which also attracts a diverse group of tourists that help stimulate the local economy. In addition, our unique geographical locale and rapid winter population growth, often referred to as "snowbirds" has coined the phrase, "Miami-Dade County the Magic City."

Despite the uptick in tourism, since 2012 the international trade sector, measured in dollars, has been shrinking, by 3.3% in 2013 and by an additional 6.9% in 2014. In 2014, this additional decrease was due to both a decrease in imports and exports, which was not the case in previous years. Europe, a region that had been the County's third largest trading partner in 2012 experienced a decline in trade of 30% and 6.7% in 2013 and 2014, respectively. Whilst trade with Europe, associated with a sharp fall in the price of gold in 2013, contributed the most to the decline in overall trade in 2013, Central America and the Caribbean contributed most in 2014, fueled largely by a decrease of \$2.7 billion of imports of electric machinery from Costa Rica following the closure of an assembly and test plant operated by Intel Corporation in April, 2014. According to World City's 2015 Miami Trade

Numbers, “Miami was the No. 12th ranked Customs District in 2014...The Miami Customs District accounted for 2.92% of all U.S. trade in 2014, and for 75.66% of all Florida’s trade.”

In contrast to international trade, the South Florida tourism industry has picked up since 2012. Total passenger arrivals through Miami International Airport set another new record up 1% in 2014 above the prior year to 20.7 million arrivals. The Greater Miami Convention and Visitors Bureau estimates the County’s overnight visitors up 1.7% during the fourth quarter of 2014. In concert with an uptick in overnight visitors, the volume of cruise passengers through PortMiami bounced back strongly from a weak 2013, up 30.7%, to 1 million passengers during the third quarter of 2014. It is also anticipated that a state-of-the-art LEED certified convention center and amenity-laden hotel will break ground this December and officially open in 2018, with its first meeting already booked: The American Health Information Management Association coming in September, 2018. The new Miami Beach Convention Center is expected to bring in an additional \$100 million per year in economic impact.

Beyond the new convention center, the next five years will also bring several exciting projects and developments to the Miami area to boost tourism, including All Aboard Florida train service, American Dream Miami mega mall, Brickell City Centre office and Miami World Centre retail hotel and residential development.

While the national economy recovers at a steady pace, concerns such as conflicts in the Middle East, financial crisis in Asia and strained diplomatic relationships with Russia may further impact the national and local economic landscape given the interconnectedness of our world. These factors, in addition to the upcoming United States Presidential election in 2016, are important events to consider when forecasting economic trends. Despite some international volatility, Miami-Dade County’s economic prosperity, as determined by key macroeconomic indicators, is expected to yield the same positive results in 2016 that defined the local economy for much of 2015.

Despite its sustainable growth from the prior year, The Trust has maintained a strong financial position through prudent financial planning and fiscal actions to either reduce or contain fixed costs, while strategically investing additional funds in services that benefit children and families. With steep declines in property tax revenues from 2008 through 2011, and then a steady recovery in the County’s property tax base from 2012 through 2014, The Trust’s 2015 budget for expenditures was just over \$100 million, which represents a slight decrease from the prior year. This decrease; however, is only temporary, as The Trust’s ambition is to reduce its fund balance, in accordance with best practices recommended by the Government Finance Officers’ Association, to two months’ worth of expenditures as a reserve. The decrease in fund balance is anticipated to occur over the current three-year funding cycle ending in 2019, as The Children’s Trust invests its additional funds in direct services to improve the lives of children and families in Miami-Dade County.

## **Budget and Fiscal Policy:**

The Trust's annual budget serves as the foundation for its financial planning and control. Long-term financial planning for a government usually includes some aspects related to capital expenditures and revenue and expense forecasts; however, The Trust is somewhat limited regarding capital expenditures because the Statute precludes The Trust from incurring debt of any kind. The budget is prepared by function and transfers of appropriations among programs require Board approval. Budget-to-Actual comparisons are provided in this report in the Financial Section.

The Trust's budgeted revenues are derived from the property tax levy authorized by the Statute. The Property Tax Appraiser's Office determines the property tax values by July 1 of each year. The Trust holds public hearings in September, as required under the Truth-in-Millage (TRIM) Act, during which the Board sets the final tax rate and adopts the budget. In 2015, the Board adopted a budget which maintained The Trust's millage rate at 0.5000 mills.

The 2015 budget reflects an increase in revenues of approximately 7%, to \$100.9 million. During 2015, The Trust competitively solicited approximately \$92 million of direct service funding to children and families.

## **Major Initiatives:**

In 2014 and 2015, The Trust embarked on a nearly portfolio-wide series of requests for proposals (RFPs) through which we made competitive selections. We sought applications for:

- Parenting and home visitation programs;
- Early childhood quality improvement, early literacy and child development programs;
- Afterschool and summer camp programs for elementary and middle school age youth;
- Youth enrichment programs for middle and high school age youth;
- Health programs for schools, health insurance enrollment and injury prevention; and
- Program and professional development services.

Through the competitive solicitation process, The Trust rated and ranked 313 funding applications and awarded 179 contracts to 116 agencies, totaling \$74.6 million, bringing the total number of service contracts supported in our upcoming (2016) budget year to 210 contracts with 125 direct service agencies. Each contract includes measures that specify the meaningful improvement that can be expected given children's and parents' circumstances and skills.

Following this lengthy process, The Trust's staff and Board recognized first that some geographic areas were in need of further funding; and second, that smaller community based organizations (CBOs), not previously funded, were generally unsuccessful in securing awards. The first concern was remedied by the careful selection of additional awards that were geographically based. The second concern will be addressed within the scope of a professional development capacity building effort, during 2016, that will focus

both on currently Trust-funded and not-currently-funded smaller community-based organizations.

As a direct result of the additional, competitively based awards, The Trust will continue to fund an expansive and high quality portfolio of prevention and early intervention programs for all children, including those at greater risk due to family and community conditions. We have refined and modified some of the substance of these programs, based on experience and community input, as well as board recommendations proffered in the course of strategic planning.

Parenting programs, including evidence-based groups and home visiting, continue to be a core element of our programming. This initiative provides essential supports for adults caring for children to develop nurturing, healthy homes and contend with the social contexts of their environments, the bedrock foundation for children's healthy development. We have continued to expand parenting programs to provide peer networks that advance the cause of parent leadership and civic engagement. This community-based element of our funding allows parents to define issues of concern, organize around them and implement solutions, with the assistance and collaboration of trained staff.

Changes have been made to our early child care quality rating and improvement system known as Quality Counts, which has labored to improve the environment for early learning in childcare centers and family child care programs, and to enhance professional skills, learning and wages among early childhood teachers and directors. A new way of delivering more comprehensive direct technical assistance is unfolding. We will also bring more programs into Quality Counts, as we expand our shared investment with the Early Learning Coalition of Miami-Dade and Monroe, facilitating access for more centers to benefit from this initiative. Quality Counts supports nearly 400 early child care and education programs, serving nearly 25,000 children (birth to five), and more than 3,900 staff members. This represents approximately one-third of all licensed child care centers in the County.

Afterschool and summer programs for elementary and middle school age children will now embed differentiated literacy instruction for all children, so that we are better equipped to address the varying needs of children when it comes to this vital element of the educational foundation for healthy child development. This continues as our largest initiative, providing families with critical support environments for their children as parents work. In 2015, more than 26,500 children were served throughout the County, with greater concentrations in high need communities and children with disabilities. This initiative has a solid track record of helping children improve literacy and fitness skills.

Youth enrichment programs for preteens and teens will place more emphasis on employability skills and actual summer job placements. We are sensitive to the growing recognition that learning how to succeed in the workplace is critical to social maturation, to personal dignity and to teens making better personal choices. Some programs will also capitalize on youth interests in arts, sports, STEM (science, technology, engineering and math) and service learning to engage them in key academic and social skills development.

Refinements have been made to our school health model to allow for even higher quality staffing patterns, and to set the stage for the development of more comprehensive health centers in schools. All of this work is done in cooperation with the Department of Health and Miami-Dade County Public Schools and, of course, private health providers. We all share the vision that primary health care, including oral, vision and behavioral health care,

enabled by enrollment in health insurance, is a fundamental right of all children and their families. In 2015, school health staff served more than 74,000 students through more than 241,000 visits to health suites located in 155 public schools. Eighty-four percent of visits resulted in students returning to class.

In this three-year funding cycle, The Trust will also expand its commitment, both in number and quality, to the full participation of children with special needs in the programs we fund. Beyond this, we are committed to removing barriers to involvement even beyond the programs we fund. In 2015, The Trust served more than 5,500 children with disabilities through a variety of inclusive settings.

We also have smaller yet meaningful investments in several important areas that do not involve direct services but support their improvement, including program and professional development, community research and program evaluation, public policy, community outreach, public awareness and program promotion.

### **Certificate of Achievement for Excellence in Financial Reporting:**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to The Trust for its comprehensive annual financial report (CAFR) for the fiscal year ended September 30, 2014. This was the fourth consecutive year that The Trust has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year only. However, we believe that our current CAFR continues to meet the Certificate of Achievement for Excellence in Financial Reporting Program's requirements and we will be submitting it to the GFOA to determine its eligibility for another certificate.

### **Acknowledgements:**

We extend our sincere appreciation to The Trust's employees who have provided countless hours of research in the preparation and production of this report. Special thanks go to The Trust's management for understanding the importance of the financial status of The Trust; and, as such, diligently working to ensure that the programs funded by the Trust provide quality services within our financial means. Our appreciation is also extended to the auditing firm of Alberni, Caballero & Fierman, LLP for their professionalism in conducting the audit of The Trust's basic financial statements and related note disclosures.

Respectfully Submitted,

  
James R. Haj

President & Chief Executive Officer

  
Tiffany Bedran, CPA

Interim Chief Financial Officer



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

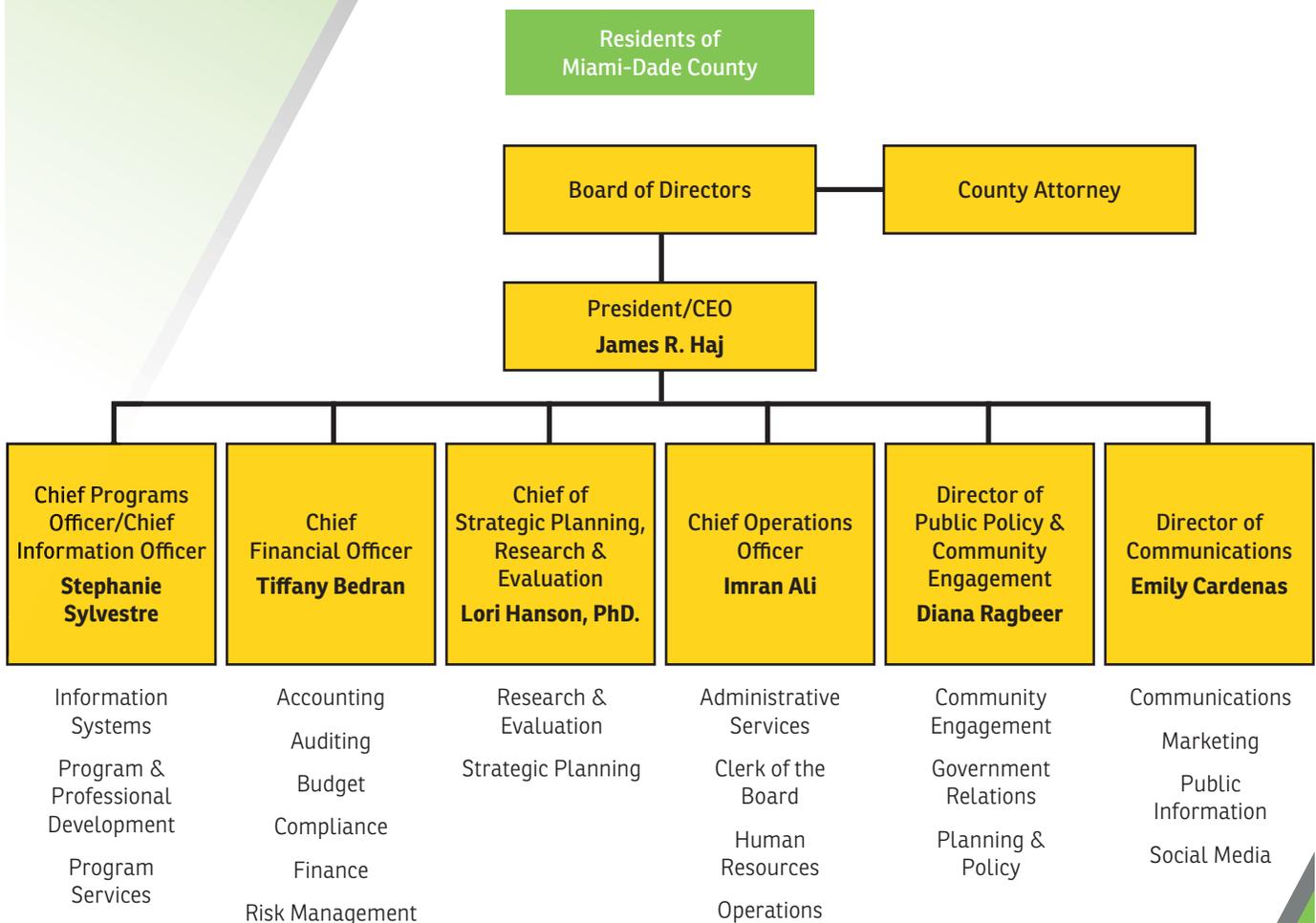
**The Children's Trust  
Florida**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**September 30, 2014**

Executive Director/CEO

# Organizational Chart



# List of Principal Officials

## OFFICERS/EXECUTIVE COMMITTEE

Laurie Weiss Nuell, Chair  
Lily de Moya, Vice Chair  
Hon. Isaac Salver, Treasurer  
Claudia Grillo, Secretary  
Marissa Leichter, Chair, Human Resources  
Miguel Balsera, Ph.D, At-Large Member  
Gilda Ferradaz, At-Large Member  
Manoucheka Thermitus, At-Large Member

## BOARD MEMBERS

Daniel Bagner, Ph.D.  
Rodester Brandon  
Alberto M. Carvalho  
Rep. Jose Felix Diaz  
Hon. Alan Fine  
Joseph Gebara  
Concheita Gillum  
Karla Hernandez-Mats  
Nelson Hincapie  
Kenneth C. Hoffman  
Pamela Hollingsworth  
Steve Hope  
Esther Jacobo  
Tiombe Bisa Kendrick-Dunn  
Inson Kim  
Com. Daniella Levine Cava  
Sebastian Lorenzo  
Susan Neimand, Ph.D.  
Marta Perez Wurtz, Ph.D.  
Mark Trowbridge  
Karen Weller



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David Lawrence Jr., Founding Chair  
James R. Haj, President and CEO  
County Attorney's Office, Legal Counsel





Because All Children Are Our Children

# Financial Section





Because ALL Children Are Our Children

# Independent Auditors' Report





Alberni Caballero & Fierman, LLP  
4649 Ponce de Leon Blvd  
Suite 404  
Coral Gables, FL 33146  
T: 305.662.7272 F: 305.662.4266  
ACF-CPA.COM

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## INDEPENDENT AUDITORS' REPORT

To the Board Members of  
The Children's Trust  
Miami, Florida

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the major fund of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2015, and the related notes to the financial statements, which collectively comprise The Trust's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of The Trust, as of September 30, 2015, and the respective changes in financial position for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

**Emphasis of Matter**

As discussed in Note 1-E-10 to the financial statements, The Trust implemented Governmental Accounting Standards Board (GASB) Statement No. 68, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27* as of October 1, 2014. As further discussed in Note 4-E, the opening net position has been restated due to the implementation of this new standard.

Our opinion is not modified with respect to this matter.

**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Revenues, Expenditures and Changes in Fund balance – Budget and Actual – General Fund, Schedule of The Trust's Proportionate Share of the Net Pension Liability Florida Retirement System Pension Plan, Schedule of The Trust's Contributions Florida Retirement System Pension Plan, Schedule of The Trust's Proportionate Share of the Net Pension Liability Health Insurance Subsidy Pension Plan, Schedule of The Trust's Contributions Health Insurance Subsidy Pension Plan, and Schedule of Funding Progress – Other Post-Employment Benefits on pages 3 to 18 and 60 to 66, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise The Trust's basic financial statements.

The introductory section and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated June 6, 2016, on our consideration of The Trust's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Trust's internal control over financial reporting and compliance.

*Alberni Caballero & Fierman, LLP*

Alberni, Caballero & Fierman, LLP  
Coral Gables, Florida  
June 6, 2016



**The Children's Trust**

Because ALL Children Are Our Children

# Management's Discussion and Analysis (MD&A)



## **The Children's Trust Management's Discussion and Analysis**

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Management of The Children's Trust has prepared the following discussion and analysis to (a) assist the reader in focusing on significant financial issues; (b) provide an overview and analysis of The Trust's financial activities; (c) identify changes in The Trust's financial position; and (d) identify material deviations from the approved budget.

Management has prepared the financial statements and the related note disclosures along with the discussion and analysis. Responsibility for the completeness and fairness of this information rests with the preparers. Because the information contained in the Management's Discussion and Analysis is intended to highlight significant transactions, events and conditions, it should be considered in conjunction with The Trust's financial statements and note disclosures found on pages 19 through 59.

### **Financial Highlights**

An overview of significant financial information from fiscal year 2014-15 includes:

- The Trust's total assets and deferred outflows of financial resources exceeded its total liabilities and deferred inflows of financial resources by \$38,851,342 (net position).

The Governmental Accounting Standards Board (GASB) issued Statement No. 68, Accounting and Financial Reporting for Pensions in June 2012 and GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date-an amendment of GASB Statement No. 68 in November 2013. These Statements are effective for fiscal years beginning after June 14, 2014. The adoption of GASB 68 and 71 are reflected in the 2014-15 fiscal year financial statements (the September 30, 2014 Summary of Net Position table on page xx is restated for comparison purposes). These Statements require a new approach to recording an employer's pension liability. This new approach reflects the underlying notion that pensions are a form of compensation provided to employees in exchange for the services they provide to a government over the employees' career. The implementation of GASB 68 and 71 resulted in a significant increase in The Trust's liabilities and consequently impacted The Trust's Statement of Net Position.

- Total net position is comprised of the following:
  - (1) Capital assets of \$191,693, which include computers and furniture, net of accumulated depreciation; and
  - (2) Restricted net position of \$38,659,649, which reflects the portion of net position that pertains to The Trust's obligation for provider service contracts.

## **The Children's Trust Management's Discussion and Analysis**

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The Trust's change in net position increased by \$10,991,316 for an ending balance of \$38,851,342; the increase is primarily related to two items:

First, The Trust's board and its management strategically sought to accrue fund balance during fiscal year 2014-15 (only) with the intent of issuing an additional \$18 million of direct-service competitive solicitations over the next three-year funding cycle, which began on August 1, 2015. This new and robust funding cycle is anticipated to deplete The Trust's fund balance, in a responsible way, and in accordance with best governmental practices, as we move forward under The Trust's new strategic plan.

Secondly, fiscal year 2014-15 was the first budget year, in some time, where The Trust recorded an increase in ad valorem tax revenue of approximately 8% because of Miami-Dade County's ample economic recovery.

- The Trust's expenses were \$93,562,518 for a decrease of less than 1% from the previous year; the decrease is primarily related to spending 1.2% less for direct service contracts while expenditures for personnel services, inter-local agreements and tax collector fees increased by approximately \$713,000 when compared to the prior year.
- The Trust's governmental fund reported a total ending fund balance of \$42,484,310; this compares to the prior year ending fund balance of \$31,382,489, which represents an increase of \$11,101,821.
- The Trust's governmental fund restricted fund balance totaled \$42,398,150 and represents the net current financial resources that have been appropriated by the board for provider service contracts.

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# The Children's Trust

## Management's Discussion and Analysis

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### Overview of the Financial Statements

This Management Discussion and Analysis document introduces The Trust's basic financial statements. The basic financial statements include: (1) government-wide financial statements; (2) fund financial statements; and (3) notes to the basic financial statements. The Trust also includes in this report additional information to supplement the basic financial statements.

### Government-wide Financial Statements

The Trust's annual report includes two government-wide financial statements. These statements provide both long and short-term information about The Trust's overall financial status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and includes the elimination or reclassification of activities between funds. The implementation of GASB Statements Nos. 68 and 71 had a significant impact on the reporting of The Trust's liabilities as it relates to pensions and consequently impacted The Trust's net position. The Statement of Net Position includes assets plus deferred outflows of resources, and liabilities, less deferred inflows of resources, both short and long term.

The first of these government-wide financial statements is the *Statement of Net Position*. This is the government-wide statement of position presenting information that includes all of The Trust's assets and deferred outflows of financial resources and liabilities and deferred inflows of financial resources, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of The Trust, as a whole, is improving or deteriorating. Evaluation of the overall health of The Trust would extend to other nonfinancial factors such as diversification of the taxpayer base, in addition to the financial information provided in this report.

The second government-wide financial statement is the *Statement of Activities*, which reports how The Trust's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid. An important purpose of the statement of activities is to present the extent of The Trust's financial reliance on distinct activities or functions, as a result of revenues provided by The Trust's taxpayers.

The government-wide financial statements are presented on pages 19 and 20 of this report.

### Fund Financial Statements

A fund is defined as an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Trust uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on The Trust's most significant funds rather than The Trust as a whole. The Trust uses only one fund, the General Fund, and it is classified as a governmental fund.

## **The Children's Trust Management's Discussion and Analysis**

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*Governmental funds* are reported in the fund financial statements and encompass the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of The Trust's governmental fund. These statements report short-term fiscal accountability focusing on the use and balance of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the statement of revenues, expenditures and changes in fund balances provide a reconciliation to assist in understanding the differences between these two perspectives.

The basic governmental fund financial statements are presented on pages 21 through 24 of this report.

### **Notes to the Basic Financial Statements**

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the basic financial statements begin on page 25 of this report.

### **Required Supplementary Information**

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning The Trust's budget presentation. The budgetary comparison schedule i.e. the Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund, is included as “required supplementary information” for the general fund. This schedule also includes Notes to Required Supplementary Information - Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund. Other schedules also presented include the Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability Florida Retirement System Pension Plan, Schedule of The Children's Trust's Contributions Florida Retirement System Pension Plan, Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability Health Insurance Subsidy Pension Plan, Schedule of The Children's Trust's Contributions Health Insurance Subsidy Pension Plan, and Schedule of Funding Progress – Other Post-Employment Benefits. This information is presented on pages 60 through 66.

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**The Children's Trust  
Management's Discussion and Analysis**

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**Financial Analysis of The Children's Trust as a Whole**

The following table provides a summary of The Trust's net position:

	<b>Summary of Net Position</b>			
	<b>September 30, 2015</b>		<b>Restated September 30, 2014</b>	
	<b>Amount</b>	<b>% of Total</b>	<b>Amount</b>	<b>% of Total</b>
<b>Assets</b>				
Current assets	\$ 51,222,119	99.6%	\$ 41,010,572	99.4%
Capital assets	191,693	0.4%	249,216	0.6%
<b>Total assets</b>	<b>51,413,812</b>	<b>100.0%</b>	<b>41,259,788</b>	<b>100.0%</b>
Deferred outflows	965,337	100.0%	650,002	100%
<b>Liabilities</b>				
Current liabilities	8,773,473	67.5%	9,658,845	76.1%
Long-term liabilities	4,225,785	32.5%	3,040,181	23.9%
<b>Total liabilities</b>	<b>12,999,258</b>	<b>100.0%</b>	<b>12,699,026</b>	<b>100.0%</b>
Deferred inflows	528,549	100.0%	1,350,738	100.0%
<b>Net position</b>				
Investment in capital assets	191,693	0.5%	249,216	0.9%
Restricted	38,659,649	99.5%	27,610,810	99.1%
<b>Total net position</b>	<b>\$ 38,851,342</b>	<b>100.0%</b>	<b>\$ 27,860,026</b>	<b>100.0%</b>

The Trust maintains a high current ratio. The current ratio compares current assets to current liabilities and is an indication of The Trust's ability to pay current obligations. At September 30, 2015, the current ratio for governmental activities is 5.84 to 1 as compared to 4.25 to 1 at September 30, 2014.

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## **The Children's Trust Management's Discussion and Analysis**

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### **Total Assets**

Total assets were \$51,413,812 at September 30, 2015 and consists of two components: current assets and capital assets.

- Current Assets – the largest component of current assets was investments, which represents \$46,692,169, or 91%, of total assets at September 30, 2015. This amount compares to total investments of \$39,734,304, or 96%, of total assets at September 30, 2014. The increase in investments from fiscal year 2013-14 by 15%, is attributable to a combination of maintaining lower balances in The Trust's operating account while transferring unexpended balances into an investment account to achieve greater investment earnings as well as the change in net position of \$10,938,506. Provider receivables totaling \$1,770,712 represents amounts advanced to service providers for contracted services. The intergovernmental receivable totaling \$571,571 represents the amount due to The Trust from Community Redevelopment Agencies (CRAs) pursuant to inter-local agreements with The Trust, which relate to the use of tax revenues.
- Capital Assets – computers and furniture and equipment, net of accumulated depreciation, totaled \$191,693 at September 30, 2015 as compared to \$249,216 at September 30, 2014. The net decrease of \$57,523 is related to the purchase of computers, depreciation and disposition of assets, and the transfer of appropriate fully depreciated assets to providers during the year.

### **Deferred Outflows**

Deferred outflows of financial resources were related to The Trust's proportionate share of pension liabilities as reported by the Florida Department of Retirement and was \$965,337 at September 30, 2015 as compared to \$650,002 at September 30, 2014.

### **Total Liabilities**

Total liabilities consisted of six components and totaled \$12,999,258 as of September 30, 2015.

- The largest component of liabilities was accounts payable, which totaled \$8,613,554 and \$9,162,416 at September 30, 2015 and 2014, respectively, and accounted for 66.3% and 72.2% of total liabilities at September 30, 2015 and September 30, 2014, respectively. Payments due to providers represent the largest portion of accounts payable and were less than the prior year due to the timing of the receipt of provider invoices.
- Net pension liability payable represents The Trust's proportionate share of pension liabilities as reported by the Florida Department of Retirement and totaled \$3,580,822 and \$2,496,108 at September 30, 2015 and 2014, respectively, and accounted for 27.5% and 19.7% of total liabilities at September 30, 2015 and September 30, 2014, respectively.
- Accrued expenses represent salaries and fringe benefits payable and totaled \$71,708, or less than 1% of total liabilities; whereas, accrued expenses totaled \$380,426 at September 30, 2014.

## **The Children's Trust Management's Discussion and Analysis**

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- Intergovernmental payable represent amounts due to the Florida Retirement System and totaled \$52,547, or less than 1%, of total liabilities; whereas, intergovernmental payable totaled \$52,153 at September 30, 2014.
- Compensated absences payable represents vacation and sick leave earned but not taken by employees and totaled \$356,634, or 2.7%, of total liabilities; whereas, compensated absences payable totaled \$307,624 at September 30, 2014. The estimated current portion is \$35,664.
- Other Post-Employment Benefits (OPEB) payable represents OPEB for eligible retirees for health insurance "implicit subsidy" premiums and totaled \$323,993, or 1.8%, of total liabilities; whereas, OPEB totaled \$267,211 at September 30, 2014.

### **Deferred Inflows**

Deferred inflows of financial resources were related to The Trust's proportionate share of pension liabilities as reported by the Florida Department of Retirement and was \$528,549 at September 30, 2015 as compared to \$1,350,738 at September 30, 2014.

### **Net Position**

Net position has been restated for September 30, 2014 (for comparison purposes) due to the implementation of GASB Statements Nos. 68 and 71, as the Statements required The Trust to report The Trust's net pension liability and related pension amounts for the defined benefit plans.

- Net position is composed of two sections: Investment in capital assets and restricted net position. Net position totaled \$38,851,342 at September 30, 2015 as compared to \$27,860,026 at September 30, 2014. Net position increased from the previous year as The Trust recognized an increase in ad valorem tax collections over the prior year of \$7.6 million or 8%, while expenses were less than the prior year by approximately \$163,000.

Expenses remained stable when compared to the prior year. This was primarily the result of a reduction to, or elimination of, certain contracted service providers that could not maintain appropriate programmatic or fiscal standards. As planned, management of The Trust intended to accrue fund balance during fiscal year 2014-15 (only) with the sole purpose of strategically and responsibly depleting its fund balance over the next three-year funding cycle (fiscal years 2016-2019) in order to provide essential services to our community's children.

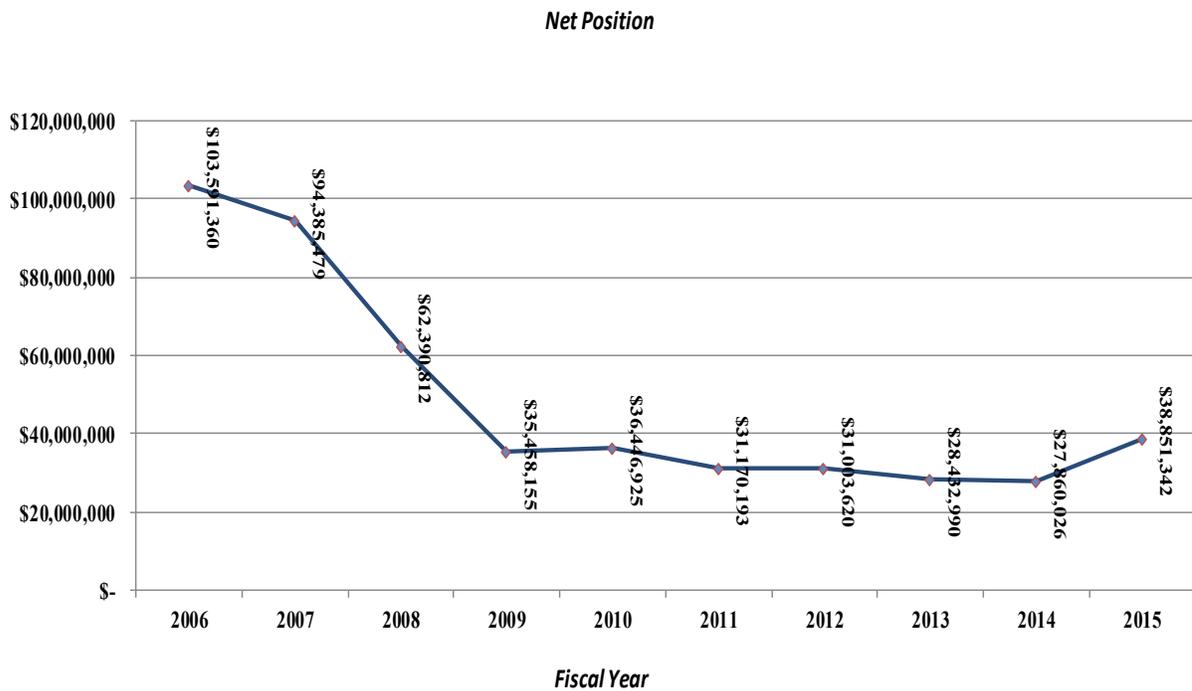
## The Children's Trust Management's Discussion and Analysis

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The table below, which reflects the change in net position, represents the condensed statement of activities compared to the prior year.

The following chart reports total net position balances from fiscal years 2006 - 2015.



Net position peaked in fiscal year ended September 30, 2006 due to the combined effects of substantial growth in property tax values and the tax base, along with The Trust's process of issuing requests for proposals, awarding grants, executing contracts and incurring related expenditures by providers that took longer than initially expected as The Trust was, at that time, a fairly new organization. From September 30, 2006 through the fiscal year ended September 30, 2009, net position sharply declined as The Trust continued its aggressive schedule of funding programs. It is from September 30, 2009 through September 30, 2014 that net position remained fairly constant, despite the local and nationwide economic conditions that deteriorated from 2009 through 2011. More recently, Miami-Dade County's ample economic recovery has encouraged The Trust to responsibly increase direct-service expenditures and reduce its net position during the upcoming three-year funding cycle.

**The Children's Trust**  
**Management's Discussion and Analysis**

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The following table provides a summary of The Trust's changes in net position at September 30, 2015 and 2014:

	<b>Summary of Changes in Net Position</b>			
	<b>Governmental Activities</b>			
	<b>For the Fiscal Years Ended September 30,</b>			
	<b>2015</b>		<b>2014</b>	
	<b>Amount</b>	<b>% of Total</b>	<b>Amount</b>	<b>% of Total</b>
Revenues:				
General:				
Ad valorem taxes	\$ 100,978,419	96.6%	\$ 93,382,166	96.9%
Investment earnings	494,365	0.5%	223,088	0.2%
Interlocal agreement	2,933,304	2.8%	2,659,187	2.8%
Miscellaneous	147,746	0.1%	138,070	0.1%
Total revenues	<u>104,553,834</u>	<u>100.0%</u>	<u>96,402,511</u>	<u>100.0%</u>
Program Expenses:				
Provider services	80,517,056	86.1%	81,445,927	86.8%
General administration:				
Personnel services	7,687,886	8.2%	7,398,102	7.9%
Materials and services	1,420,624	1.5%	1,324,884	1.4%
Interlocal agreement and tax collector fees	3,936,952	4.2%	3,609,718	3.8%
Total expenses	<u>93,562,518</u>	<u>100.0%</u>	<u>93,778,631</u>	<u>100.0%</u>
Change in Net Position	10,991,316		2,623,880	
Beginning net position	27,860,026		28,432,990	
Prior year restatement	<u>-</u>		<u>(3,196,844)</u>	
Ending net position	<u>\$ 38,851,342</u>		<u>\$ 27,860,026</u>	

## **The Children's Trust Management's Discussion and Analysis**

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### **Governmental Activities Revenue**

The Trust realized an increase in ad valorem taxes over the prior year by \$7.6 million, or 8%. This increase is primarily attributable to an increase in new construction and property tax values. The Trust is heavily reliant on property taxes to support governmental operations. During fiscal year 2014-15, property taxes provided 96.6% of The Trust's total revenues as compared to 96.9% in fiscal year 2013-14. Consequently, The Trust's dependence on property taxes remained fairly unchanged.

### **Governmental Activity Expenses**

During fiscal year 2014-15, total expenses decreased by approximately \$216,000, or less than 1%, when compared to fiscal year 2013-14. The decrease in expenses was primarily related to spending 1.2% less for direct service contracts, due in part to a reduction or elimination of certain contracted service providers that could not maintain appropriate programmatic or fiscal standards, while expenditures for personnel services, materials and services, inter-local agreements and tax collector fees increased by approximately \$713,000 when compared to the prior year. This new three-year cycle, which commenced on August 1, 2015, is anticipated to provide an additional \$18 million of essential services to our community's children, and is expected to result in a significant increase in spending over the next three years.

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## The Children's Trust Management's Discussion and Analysis

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### Governmental Fund Financial Statement Analysis

This section presents condensed financial information from the fund financial statements. The balance sheet is found on page 21 and the statement of revenues, expenditures and changes in fund balances is found on page 23.

The Trust completed its twelfth year of operations with an ending fund balance of \$42,484,310 as compared to \$31,382,489 at September 30, 2014. Of this total, \$86,160 is nonspendable at September 30, 2015 and the remaining balance is restricted for provider services.

### Revenues

Fiscal year 2014-15 represents the twelfth year of The Trust's operations and the twelfth year that The Trust levied ad valorem taxes. Revenues totaled \$104.6 million as compared to \$96.4 million reported in the previous year. The general classes of revenues reported include:

- **Ad valorem taxes** - The Trust's primary source of revenue. The Trust levied .5000 mills on September 15, 2014. This levy resulted in revenue of \$100.9 million, or 96.6%, of total revenues, which The Trust began receiving in November, 2014. The 2013-14 levy of .5000 mills resulted in \$93.4 million. This increase was the result of more revenue collected, which is associated with the increase in property values from \$198 billion to \$212 billion, or 6.6%.
- **Investment earnings** - totaled \$494,365. The Trust places most of its idle cash in money market funds and certificates of deposit.
- **Inter-local agreement** - The Trust has agreements with three Community Redevelopment Agencies, which provide that The Trust is eligible to share in any tax increment revenues that remain at the end of the CRA's fiscal year. These three CRAs were required to return \$2,933,304, or 100%, of the funds paid by The Trust in relation to the CRA. Detailed information on the CRA inter-local agreements can be found on page 58. The 2013-14 CRA inter-local agreement revenue totaled \$2,659,187.
- **Other revenue** - The Trust recognized \$147,746 for miscellaneous items.

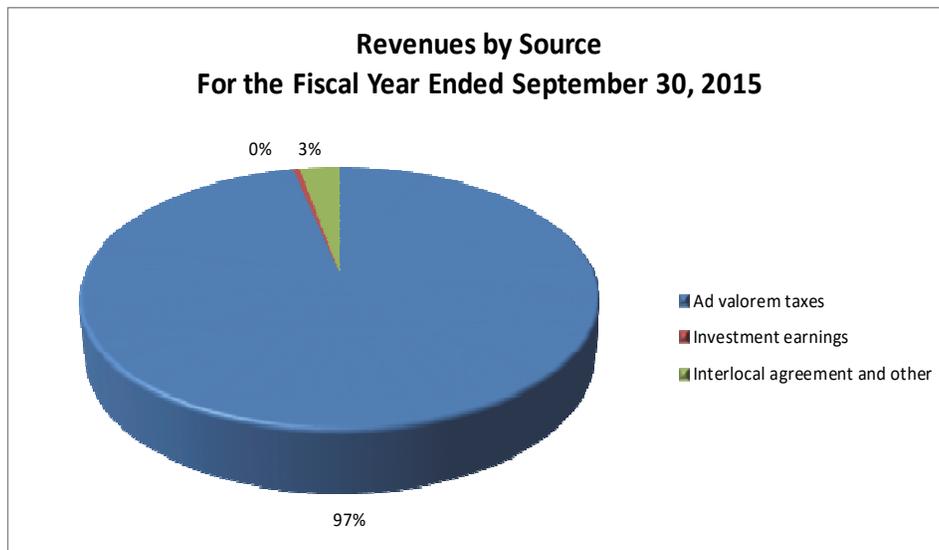
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**The Children's Trust  
Management's Discussion and Analysis**

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The following table represents the revenues of The Trust for the fiscal years 2014-15 and 2013-14:

<b>Revenues by Source - Governmental Fund</b>		
<b>For the Fiscal Years Ended September 30,</b>		
<b>Revenue Source</b>	<b>2015</b>	<b>2014</b>
Ad valorem taxes	\$ 100,978,419	\$ 93,382,166
Investment earnings	494,365	223,088
Interlocal agreement and other	3,081,050	2,797,257
Total	\$ 104,553,834	\$ 96,402,511



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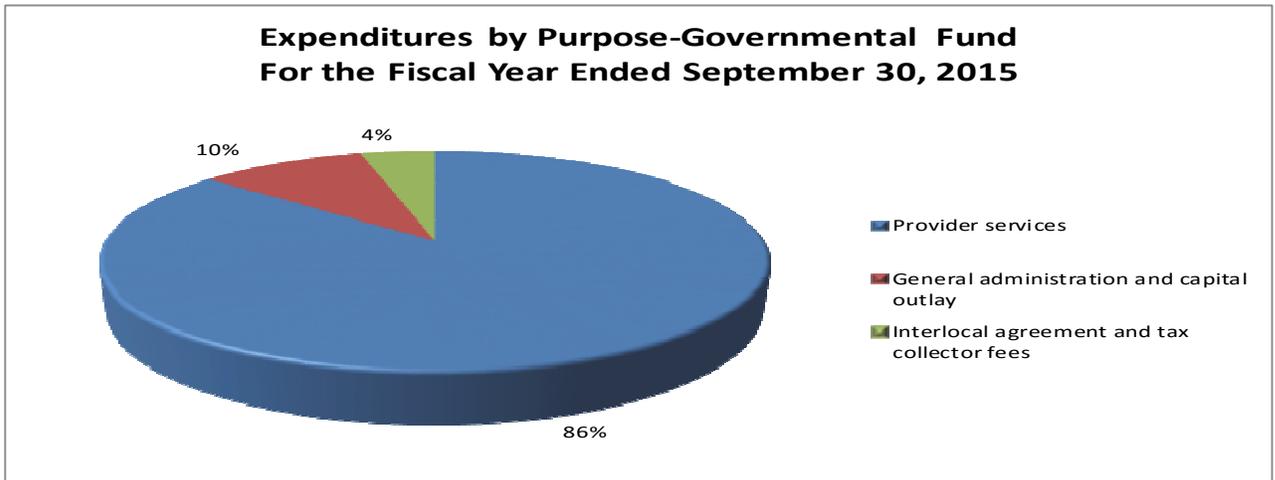
**The Children's Trust**  
**Management's Discussion and Analysis**

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**Expenditures**

Expenditures of the governmental fund totaled \$93,452,013 for fiscal year 2014-15 as compared to \$93,726,773 in fiscal year 2013-14. The following table represents the expenditures of The Trust for fiscal years 2014-15 and 2013-14:

<b>Expenditures - Governmental Fund</b>		
<b>For the Fiscal Years Ended September 30,</b>		
<b>Purpose</b>	<b>2015</b>	<b>2014</b>
Provider services	\$ 80,517,056	\$ 81,445,927
General administration and capital outlay	8,998,005	8,671,128
Interlocal agreement and tax collector fees	3,936,952	3,609,718
Total	\$ 93,452,013	\$ 93,726,773



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## **The Children's Trust Management's Discussion and Analysis**

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During its twelfth year of operations, The Trust's total expenditures were less than the previous year primarily due to spending 1.2% less for direct services. Total expenditures during fiscal year 2014-15 were approximately \$93.4 million, which represents a slight decrease from the \$93.7 million expended during fiscal year 2013-14.

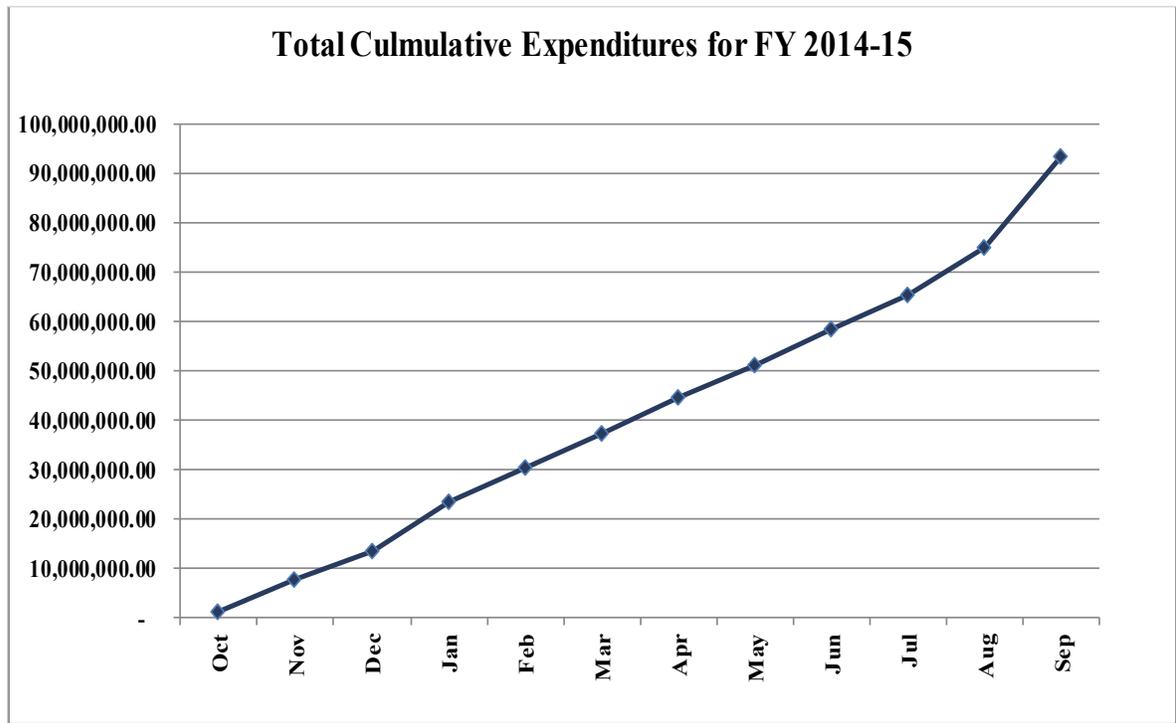
- Provider services totaled approximately \$80 million and accounted for 86% of The Trust's expenditures in fiscal year 2014-15; whereas, provider services totaled approximately \$81 million in fiscal year 2013-14 for a decrease of approximately \$1 million, or 1.2%, from the prior year; this decrease is primarily attributable to service providers spending less on direct services than the amount contracted, and a reduction or elimination of, certain contracted service providers that could not maintain appropriate programmatic or fiscal standards. Some of The Trust's major initiatives included:
  - Out-of-school programs were awarded a significant amount of funding for the twelfth consecutive year because surveys show that parents place a high priority on these programs; and in fiscal year 2014-15, The Trust spent approximately \$21.4 million, or 27%, of the total provider services expenditures on out-of-school programs.
  - HealthConnect had its ninth consecutive year of operations in fiscal year 2014-15. The Trust spent approximately \$17.9 million, or 22%, of the total provider services expenditures for this initiative, which covers three areas: HealthConnect in our communities, HealthConnect in our schools and HealthConnect in the early years.
  - Prevention programs represent another of The Trust's major initiatives. The purpose of these grants includes promoting positive child and youth development and parenting skills. During fiscal year 2014-15, The Trust spent approximately \$11.5 million, or 14%, for prevention programs.
  - Children with Disabilities are included in all funded programs of The Trust. During fiscal year 2014-15, The Trust spent almost \$7 million, or 9%, of total provider services expenditures for grants to agencies that serve children and adolescents with disabilities and other special challenges.
- General administration and capital outlay totaled \$8,998,005 of The Trust's expenditures. Expenditures for staff salaries and benefits were approximately \$7.6 million and accounted for 84.9% of total administration expenditures. The remaining balance was expended for professional services, rent for office space, insurance, technology, office supplies and other general administration costs. General administration and capital outlay costs totaled \$8,671,128 for fiscal year 2013-14.
- Other expenditures in fiscal year 2014-15 were \$3,936,952 and represented expenditures to the three CRAs of \$2,933,304 and to the tax collector of \$1,003,648. More detailed information on the CRA inter-local agreements can be found on page 58. Other expenditures in fiscal year 2013-14 were \$3,609,718.

## The Children's Trust Management's Discussion and Analysis

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The following chart reports accumulated expenditures by month for this fiscal year.



### **Capital Assets and Debt Administration**

The Trust's investment in capital assets, net of accumulated depreciation, for governmental activities was \$191,693 at September 30, 2015. Computer hardware and software represented \$76,370 of this amount. The remaining balance represents The Trust's investment in furniture and equipment. 73% of the capital assets are depreciated. Additional information on The Trust's capital assets can be found on pages 31 (Note 1-E-4), 40 (Note 3-E), and 56 (Note 3-L) of this report.

With respect to debt, The Trust is prohibited, per Florida State Statute 125.901, from issuing any type of debt instrument including the issuance of bonds of any nature.

### **General Fund Budget**

Annual budgets have been legally adopted in accordance with a budget format required by the State of Florida Department of Financial Services Uniform Accounting System. The Trust's board may amend the budget prior to the acceptance of the annual financial audit and in accordance with time limitation of the Florida Statutes. The Trust's 2014-15 annual budget was amended. The amended budget may be found on page 60 (budgetary comparison schedule i.e. Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund) in the required supplementary information section.

## **The Children's Trust Management's Discussion and Analysis**

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In fiscal year 2014-15, variances between budgeted revenues of \$103.9 million and actual revenues of \$104.6 million were primarily attributable to an increase in the Interlocal agreement revenue and investment earnings, which were greater than the budgeted amount by approximately \$600,000.

Variances between total budgeted expenditures of \$100.9 million and total actual expenditures of \$93.4 million were primarily attributable to providers incurring less expenditures than initially budgeted by approximately \$7.3 million. Conservatively, The Trust prepares its budget based on full contract award amounts; whereas, providers typically do not spend their awards at full value.

The budgetary comparison schedule i.e. Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund is found in the required supplementary information section.

### **Economic Factors, Next Year's Budget and Tax Rates**

The Trust's economic condition is closely aligned to Miami-Dade County's fiscal and economic growth. During the first five years of The Trust's operations, the County experienced a period of tremendous growth in property values and the tax base until 2008, when the final gross taxable value was \$248 billion. The County's 2014-15 final gross taxable value was \$212 billion and the current valuation for fiscal year 2015-16 is \$232 billion, for an increase of \$20 billion, or 8.6%.

The fiscal year 2015-16 budget reflects ad valorem tax revenues of approximately \$110.5 million, which required a tax levy of .5000 mills. The budget was developed to ensure the successful implementation of the board's strategic plan. The 2015-16 fiscal year millage was the same as the prior year. The Trust is authorized to levy up to .5000 mills.

The operating budget for fiscal year 2015-16 is approximately \$119 million, which is more than the previous year's operating budget of \$100.9 million, by \$18.1 million, representing a 15.3% increase. This increase will be committed to the release of funding for one of The Trust's largest competitive solicitations since its inception of approximately \$95 million, to coincide with the new strategic plan. With this funding, The Trust is proud and poised to secure a substantial amount of essential services for its community's children.

### **Requests for Information**

This CAFR is designed to provide our citizens and taxpayers with a general overview of The Trust's finances and to show The Trust's accountability for the funds that it receives. If you have questions about this report or need additional financial information, please contact the Chief Financial Officer at 3150 SW 3<sup>rd</sup> Avenue, Miami, Florida 33129.



**The Children's Trust**

Because ALL Children Are Our Children

# Basic Financial Statements

These Basic Financial Statements contain Government-wide Financial Statements, Fund Financial Statements and Notes to the Basic Financial Statements



**The Children's Trust**  
**Statement of Net Position**  
**September 30, 2015**

	<b>Governmental Activities</b>
<b>Assets</b>	
<b>Current Assets</b>	
Cash and cash equivalents	\$ 2,083,494
Investments	46,692,169
Receivables:	
Property taxes	12,513
Intergovernmental	571,571
Provider	1,770,712
Accounts	5,500
Prepaid items	86,160
<b>Total Current Assets</b>	<b>51,222,119</b>
<b>Non-current Assets</b>	
Capital assets being depreciated, net	191,693
<b>Deferred Outflows of Financial Resources - Pension</b>	<b>965,337</b>
<b>Total Assets and Deferred Outflows of Financial Resources</b>	<b>52,379,149</b>
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Accounts payable	8,613,554
Accrued expenses	71,708
Intergovernmental payable	52,547
Compensated absences payable	35,664
<b>Total Current Liabilities</b>	<b>8,773,473</b>
<b>Long-Term Liabilities</b>	
Compensated absences payable (net of current portion)	320,970
Net pension liability payable	3,580,822
Other post employment benefits payable	323,993
<b>Total Long-Term Liabilities</b>	<b>4,225,785</b>
<b>Deferred Inflows of Financial Resources - Pension</b>	<b>528,549</b>
<b>Total Liabilities and Deferred Inflows of Financial Resources</b>	<b>13,527,807</b>
<b>Net Position</b>	
Investment in capital assets	191,693
Restricted for:	
Provider services	38,659,649
<b>Total Net Position</b>	<b>\$ 38,851,342</b>

See accompanying notes to the basic financial statements

**The Children's Trust**  
**Statement of Activities**  
*For the Fiscal Year Ended September 30, 2015*

	<b>As Restated Governmental Activities</b>
<b>Expenses - Provider Services</b>	
Provider services	\$ 80,517,056
General administration:	
Personnel services	7,687,886
Materials and services	1,420,624
Interlocal agreement and tax collector fees	3,936,952
<b>Total Expenses - Provider Services</b>	<b>93,562,518</b>
<b>General Revenues:</b>	
Ad valorem taxes	100,978,419
Investment earnings	494,365
Interlocal agreement	2,933,304
Miscellaneous	147,746
<b>Total General Revenues</b>	<b>104,553,834</b>
<b>Change in Net Position</b>	<b>10,991,316</b>
<b>Net Position - Beginning of Year, As Restated</b>	<b>27,860,026</b>
<b>Net Position - End of Year</b>	<b>\$ 38,851,342</b>

See accompanying notes to the basic financial statements

**The Children's Trust**  
**Balance Sheet - Governmental Fund**  
**September 30, 2015**

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	<u>General Fund</u>
<b>Assets</b>	
Cash and cash equivalents	\$ 2,083,494
Investments	46,692,169
Receivables:	
Property taxes	12,513
Intergovernmental	571,571
Provider	1,770,712
Accounts	5,500
Prepaid items	<u>86,160</u>
<b>Total Assets</b>	<u>\$ 51,222,119</u>
<b>Liabilities and Fund Balances</b>	
<b>Liabilities</b>	
Accounts payable	\$ 8,613,554
Accrued expenditures	71,708
Intergovernmental payable	<u>52,547</u>
<b>Total Liabilities</b>	<u>8,737,809</u>
<b>Fund Balances</b>	
Nonspendable	86,160
Restricted	<u>42,398,150</u>
<b>Total Fund Balances</b>	<u>42,484,310</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 51,222,119</u>

See accompanying notes to the basic financial statements

**The Children's Trust**  
**Reconciliation of the Balance Sheet of Governmental Fund**  
**to the Government-wide Statement of Net Position**  
**September 30, 2015**

<b>Total Governmental Fund Balances</b>	\$	42,484,310
 <b>Amounts reported for governmental activities in the statement of net position are different because:</b>		
 Capital assets used in governmental activities are not current financial resources and therefore are not reported in the governmental fund.		
Cost of capital assets	\$ 709,290	
Less accumulated depreciation	<u>(517,597)</u>	191,693
 Deferred outflows for pensions reported on the government-wide statement of net position but not reported on the balance sheet - governmental fund.		
		965,337
 Deferred inflows for pensions reported on the government-wide statement of net position but not reported on the balance sheet - governmental fund.		
		(528,549)
 Liabilities not due and payable in the current period and therefore are not reported in the governmental fund balance sheet but are reported on the government-wide statement of net position.		
Other post employment benefits payable	\$ (323,993)	
Net pension liability payable	(3,580,822)	
Compensated absences payable	<u>(356,634)</u>	<u>(4,261,449)</u>
 <b>Net Position of Governmental Activities</b>	 \$	 <u>38,851,342</u>

See accompanying notes to the basic financial statements

**The Children's Trust**  
**Statement of Revenues, Expenditures and**  
**Changes in Fund Balances**  
**For the Fiscal Year Ended September 30, 2015**

		<u>General Fund</u>
<b>Revenues</b>		
Ad valorem taxes		\$ 100,978,419
Investment earnings		494,365
Interlocal agreement		2,933,304
Miscellaneous		<u>147,746</u>
<b>Total Revenues</b>		<u>104,553,834</u>
<b>Expenditures</b>		
Personnel:		
Salaries	\$ 5,491,478	
Benefits	<u>2,143,426</u>	7,634,904
Provider services		80,517,056
Operating:		
Professional services	115,990	
Accounting/auditing/legal	213,595	
Other contractual services	57,320	
Travel, per diem and conferences	96,839	
Communications and freight services	100,942	
Rental and leases	502,221	
Insurance	86,641	
Postage and courier	9,521	
Printing and binding	44,404	
Office	23,638	
Operating	64,909	
Dues and fees	33,317	
Other current charges and obligations	<u>1,651</u>	1,350,988
Capital outlay:		12,113
Non-operating allocations: Interlocal agreement and tax collector fees		<u>3,936,952</u>
<b>Total Expenditures</b>		<u>93,452,013</u>
<b>Net Change in Fund Balance</b>		11,101,821
<b>Fund Balances - Beginning of Year</b>		<u>31,382,489</u>
<b>Fund Balances - End of Year</b>		<u>\$ 42,484,310</u>

See accompanying notes to the basic financial statements

**The Children's Trust**  
*Reconciliation of the Statement of Revenues, Expenditures and Changes  
in Fund Balances of Governmental Fund to the Government-wide Statement of Activities  
For the Fiscal Year Ended September 30, 2015*

**Net Changes In Fund Balances - Total Governmental Fund** \$ 11,101,821

**Amounts reported for governmental activities in the statement of activities are different because:**

Governmental funds report capital outlays as expenditures on the governmental fund type operating statement. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense in the current period. The details are as follows:

Capital outlay - Computers	12,113	
Depreciation expense	<u>(69,636)</u>	(57,523)

The difference between pension contributions reported on the government-wide statement of activities and the governmental fund statement of revenues, expenditures and changes in fund balances. 52,810

Some expenses reported in the Statement of Activities do not require current financial resources and, therefore, are not reported as expenditures in the governmental funds. The details are as follows:

The increase in other post employment benefits payable obligation is reported on the government-wide statement of activities but not in the governmental fund's operating statement.

Liability at 9/30/2015	\$ (323,993)	
Liability at 9/30/2014	<u>267,211</u>	(56,782)

Compensated absences payable reported in the statement of activities, do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Liability at 9/30/2015	\$ (356,634)	
Liability at 9/30/2014	<u>307,624</u>	<u>(49,010)</u>

**Change In Net Position of Governmental Activities** \$ 10,991,316

See accompanying notes to the basic financial statements

*The Children's Trust*  
*Notes to the Basic Financial Statements*  
*For the Fiscal Year Ended September 30, 2015*

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***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***The Children's Trust***

The Children's Trust (The Trust) is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County (the County) Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes.

***Note 1 - Summary of Significant Accounting Policies***

The financial statements of The Trust have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting.

The most significant of The Trust's accounting policies are described below.

***1-A. Reporting Entity***

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government of The Trust consists of all funds, departments, boards and agencies that are not legally separate from The Trust. For The Trust, this entity is limited to the legal entity, The Children's Trust. The Trust is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes. The Trust is controlled by a governing board consisting of thirty-three (33) members. The thirty-three (33) member board is comprised of seven individuals recommended by the Miami-Dade Board of County Commissioners and appointed by the Governor, twenty-two (22) members appointed by virtue of the office or position they hold within the community and four members-at-large appointed by a majority of the sitting members of The Children's Trust. Members appointed by the Governor serve four-year terms. The youth representative member and the State of Florida legislative delegate member serve a one-year term. Members appointed by reason of their position are not subject to length of terms. All other members serve two-year terms.

Component units are legally separate entities for which the government is considered to be financially accountable and for which the nature and significance of their relationship with the primary government are such that exclusion would cause The Trust's financial statements to be misleading or incomplete. The primary government is considered financially accountable if it appoints a voting majority of an organization's governing body and 1) it is able to impose its will on the organization or 2) there is a potential for the organization to provide specific financial benefit to or impose specific financial burden on The Trust. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity financial statements to be misleading or incomplete.

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

The financial statements include all operations over which The Trust is financially accountable. While The Trust provides funding to various agencies, each agency is financially independent. The Trust has no authority to appoint or hire management of the agencies nor does it have responsibility for routine operations of the agencies. Based upon the criterion above, the reporting entity is limited to the legal entity, The Trust.

***1-B. Basis of Presentation***

The Trust's basic financial statements consist of government-wide statements, including a statement of net position, a statement of activities and fund financial statements, which provide a more detailed level of financial information.

***Government-wide Financial Statements*** - The government-wide financial statements are designed to provide readers with a broad overview of The Trust's finances. These statements include the statement of net position and the statement of activities, and report financial information for The Trust as a whole.

The statement of net position presents the financial position of the governmental activities of The Trust. The statement of activities presents a comparison between direct expenses and program revenues for each function of The Trust's governmental activities. Direct expenses are those that are specifically associated with a function and therefore are clearly identifiable to that function. The Trust reports all expenses under a single function: Provider Services.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of The Trust's services; (2) operating grants and contributions that are used to finance annual operating activities including restricted investment income; and (3) capital grants and contributions that are used to fund the acquisition, construction or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions and must be used to fund related programs. To identify the appropriate function related to program revenue, the determining factor is which function generates the revenue; whereas, to identify the appropriate function for grants and contributions, the determining factor is for which function the revenues are restricted. Taxes and other revenue sources included with program revenues are reported as general revenues of The Trust.

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

***Fund Financial Statements*** - The Trust segregates transactions related to certain Trust functions or activities into separate funds to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of The Trust at this more detailed level. Fund financial statements are provided for the governmental fund.

***Fund Accounting*** - The Trust uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The Trust uses the governmental fund category.

***Governmental Funds*** - Governmental funds are those through which most governmental functions are typically financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to various governmental funds according to the purposes for which they may, or must, be used. Fund liabilities are assigned to the fund from which they will be liquidated. The Trust reports the difference between governmental fund assets and liabilities as fund balance. The following is The Trust's major governmental fund:

***General Fund*** - The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund balance is available to The Trust for any purpose provided it is expended or transferred according to the general laws of Florida.

***1-C. Measurement Focus***

***Government-wide Financial Statements*** - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of The Trust are included on the statement of net position. The statement of activities reports revenues and expenses.

***Fund Financial Statements*** - The governmental fund is accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation of the government-wide statements to the governmental fund statements, with brief explanations, to better identify the relationship between the measurement focus of each statement.

*The Children's Trust*  
*Notes to the Basic Financial Statements*  
*For the Fiscal Year Ended September 30, 2015*

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*Note 1 - Summary of Significant Accounting Policies (Continued)*

***1-D. Basis of Accounting***

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, the governmental fund uses the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of unearned revenue, and in the presentation of expenses versus expenditures.

***Revenues - Exchange Transactions*** - Revenue resulting from exchange transactions, in which each party gives and receives items or services of essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For The Trust, the phrase "available for exchange transactions" means expected to be received prior to the next fiscal year end.

***Revenues - Non-exchange Transactions*** - Non-exchange transactions in which The Trust receives value without directly giving equal value in return, and include primarily property taxes and grants. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which The Trust must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to The Trust on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions (property taxes) also must be available (i.e., collected within 60 days subsequent to year end) before it can be recognized. Revenues pertaining to inter-local agreements are recognized as soon as eligibility requirements posed by the agreement have been met.

Under the modified accrual basis, the following revenue sources are considered to be predisposed to accrual: property taxes, federal and state grants, and inter-local agreements.

***Unearned Revenue*** - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. On both the government-fund financial statements and the government-wide financial statements, revenues are considered unearned as it relates to cash advances.

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

***Expenses/Expenditures*** - On the accrual basis of accounting, expenses are recognized at the time they are incurred, if measurable. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

***1-E. Assets, Deferred Outflows of Financial Resources, Liabilities, Deferred Inflows of Financial Resources and Fund Equity***

***1-E-1. Cash, Cash Equivalents, and Investments***

***Cash and Cash Equivalents*** - Cash and cash equivalents are considered to be cash on hand. Cash and cash equivalents are reported on the balance sheet.

***Investments*** – Section 218.415(17), Florida Statutes, limits the types of investments that The Trust can invest in unless specifically authorized in The Trust's investment policy. The Trust's policy allows for the following investments:

- U.S. Treasury obligations;
- U.S. government agency and instrumentality obligations;
- Interest bearing certificates of deposit;
- Bankers' acceptances with an original maturity not exceeding 180 days, issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. banking law, whose senior long-term debt is rated, at the time of purchase, AA by Standard and Poor's, AA by Moody's, or AA by Fitch;
- Commercial paper, rated in the highest tier by a nationally recognized rating agency, issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 270 days from the date of purchase;
- Investment-grade obligations of state, provincial and local governments and public authorities;
- Repurchase agreements whose underlying purchased securities consist of the aforementioned instruments with a defined termination date of 180 days or less collateralized by U.S. Treasury notes, bonds or bills with a maturity not exceeding 10 years;
- Money market mutual funds regulated by the Securities and Exchange Commission;
- Corporate bonds issued by U.S. companies and denominated in U.S. currency which are rated at least A1/P1 for short-term debt and/or AA-/Aa3; and
- Local government investment pools.

Investments of The Trust are stated at fair value based upon quoted market prices.

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

***1-E-2. Receivables***

All provider, trade, grants, property tax and intergovernmental receivables are reported net of an allowance for uncollectible accounts, where applicable.

***1-E-3. Prepaid Items***

Payments made to vendors for services that will benefit periods beyond September 30, 2015 are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reported as nonspendable, as this amount is not available for general appropriation.

***1-E-4. Capital Assets***

General capital assets are those assets specifically related to activities reported in the general fund. These assets generally result from expenditures in the general fund. The Trust reports these assets in the governmental activities column of the government-wide statement of net position, but does not report these assets in the governmental fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair values as of the date received. The Trust maintains a capitalization threshold of \$1,000. Significant improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's useful life are expensed.

All reported capital assets are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

Description	Estimated Useful Lives
Furniture and equipment - Trust	10 years
Furniture and equipment - provider	3 - 10 years
Computer hardware and software	3 years

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

***1-E-5. Compensated Absences Payable***

Vacation and other compensated absences benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

All compensated absence payables include salary-related payments, where applicable.

The total compensated absence payable is reported on the government-wide financial statements. The governmental fund reports the compensated absence liability at the fund reporting level only "when due." The general fund is used to liquidate such amounts.

***1-E-6. Accrued Liabilities and Long-term Obligations***

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of these funds.

***1-E-7. Deferred Outflows/Inflows of Resources***

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement section, deferred outflows of resources, represents a consumption of net position that applies to future period(s) and so will not be recognized as an outflow of resources (expenses/expenditure) until that time. The Trust currently reports deferred outflows related to pensions in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement section, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The Trust currently reports deferred inflows related to pensions in the government-wide statements.

*(This page continued on the subsequent page)*

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

***1-E-8. Fund Equity***

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity for all other reporting is classified as “net position.”

***Fund Balance*** – Generally, fund balance represents the difference between the current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which The Trust is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- ***Nonspendable*** – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.
- ***Restricted*** – Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by The Trust or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- ***Committed*** – Fund balances are reported as committed when they can only be used for specific purposes pursuant to constraints imposed by formal action of the Board through the approval of a resolution. Only the Board may modify or rescind the commitment.
- ***Assigned*** – Fund balances are reported as assigned when amounts are constrained by The Trust’s intent to be used for specific purposes, but are neither restricted nor committed. Only the Board may assign fund balances.
- ***Unassigned*** - Fund balances are reported as unassigned as a residual amount when the balances do not meet any of the above criterion. The Trust reports positive unassigned fund balance only in the general fund.

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***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

***Flow Assumptions*** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is The Trust's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is The Trust's policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

***Minimum Fund Balance*** – In the General Fund, The Trust has a minimum fund balance policy whereby The Trust strives to maintain a minimum fund balance that is equivalent to two months of operating expenditures. This minimum amount is required to manage cash in-flows and out-flows, emergencies and other unforeseen events until tax revenue is received as The Trust is prohibited by Ordinance #02-247 of Miami-Dade County from issuing short-term debt instruments.

***Net Position*** - Net position represents the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources. Net position investment in capital assets consists of capital assets, net of accumulated depreciation. Net position are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by The Trust or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net position is reported as unrestricted.

***1-E-9. Estimates***

The preparation of the financial statements in conformity with accounting policies generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

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***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 - Summary of Significant Accounting Policies (Continued)***

***1-E-10. Implementation of New GASB Standards***

In fiscal year 2014-15, The Trust implemented the following GASB Statements:

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27*. The provisions of this Statement establish accounting and financial reporting standards for pensions that are provided to the employees of state and local governmental employers through pension plans that are administered through trusts. Implementation of this statement requires a restatement to beginning net position. The adoption of this statement has a significant impact on the Trust's financial statements.

Statement No. 69, *Government Combinations and Disposals of Government Operations* in January 2013. The Trust adopted GASB 69 in the current fiscal year financial statements. The adoption of GASB 69 did not have any impact on The Trust's financial statements.

Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date* - an amendment of GASB No. 68. The objective of this statement is to improve accounting and financial reporting by addressing an issue in Statement No. 68, *Accounting and Financial Reporting for Pensions*, concerning transition provisions related to certain pension contributions made to defined benefit pension plans prior to implementation of statement. This statement amends paragraph 137 of Statement No. 68 which limited recognition of pension-related deferred inflows of resources at the transition to circumstances in which it is practical to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions.

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***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 2 –Stewardship, Compliance and Accountability***

***2-A. Budgetary Information***

The Trust adopts an annual operating budget for its general fund.

The budget is adopted on a basis consistent with accounting policies generally accepted in the United States of America. The legal level of control (the level at which expenditures may not legally exceed appropriations) for the adopted annual operating budget generally is the function level as defined in the adopted budget.

Only the Board may amend the budget; all budget appropriations lapse at year-end.

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**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds**

**3-A. Deposits and Investments**

**Deposits** - Florida statutes authorize the deposit of The Trust's funds in demand deposits or time deposits of financial institutions approved by the State Treasurer, defined as qualified public depositories (QPD). In the event of a bank failure, the remaining public depositories would be responsible for covering any losses. All deposits of The Trust are held in a QPD. As of September 30, 2015, the balances of The Trust's cash deposits and certificates of deposit were \$2,083,494 and \$44,000,000, respectively.

**Custodial Credit Risk – Deposits** – The custodial credit risk for deposits is the risk that, in the event of a bank failure, The Trust's deposits or the securities collateralizing these deposits may not be recovered. The Trust's deposits at year end are considered insured and collateralized for custodial credit risk purposes.

**Investments** - Investments consist of amounts placed with the State Board of Administration (SBA) which administers the Florida PRIME that is an investment pool created by Section 218.405 and 218.417, Florida Statutes. The Florida PRIME investment pool operates under investment guidelines established by Section 215.47, Florida Statutes.

The Trust's investments in Florida PRIME, which SBA indicates is a Securities and Exchange Commission Rule 2a7-like external investment pool, are similar to money market funds in which shares are owned in the fund rather than the underlying investments. These investments are reported at fair value.

Investments, stated at their fair value, consist of the following at September 30, 2015:

Investment type	Amount
Certificates of deposit	\$ 44,000,000
Money market investments	2,480,701
State Board of Administration: Florida PRIME	211,468
Total	\$ 46,692,169

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***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 3 - Detailed Notes on All Funds (Continued)***

***Money Market Investments*** – The Trust's investment in money market accounts is held in a qualified public depository, as required by Chapter 280, Florida Statutes.

***State Board of Administration Florida PRIME*** - Investments with a fair value of \$1 at September 30, 2015, were in the Florida PRIME with weighted average days to maturity (WAM) of 29 days. The Trust's investment in the Florida PRIME investment pool is rated AAAM by Standard and Poor's.

***Interest Rate Risk*** – Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment.

The Trust has an investment policy of structuring the investment portfolio so that the securities mature to meet cash requirements for ongoing operations and investing operating funds primarily in short-term securities, money market funds, or similar investment pools unless it is anticipated that long-term securities can be held to maturity without jeopardizing investments to no more than five years, thereby avoiding the need to sell securities on the open market prior to maturity. See WAM above.

***Credit Quality Risk*** – Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Trust's investment policy limits investments to those which carry the highest ratings issued by a Nationally Recognized Statistical Rating Organization (NRSRO).

***Concentration of Credit Risk*** - Concentration of credit risk is the risk of loss attributed to the magnitude of The Trust's investment in a single issuer. The Trust's investment policy states that assets shall be diversified to control the risk of loss resulting from concentration of assets to a specific maturity, instrument, issuer, dealer, or bank through which these securities are bought and sold. At September 30, 2015, The Trust invested in certificates of deposit, a money market account and in the State Board of Administration.

***3-B. Receivables***

Receivables at September 30, 2015, consisted of taxes, provider, and intergovernmental receivables arising from inter-local agreements.

Receivables are recorded on The Trust's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectability.

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 3 - Detailed Notes on All Funds (Continued)***

***3-C. Property Taxes***

Property taxes consist of ad valorem taxes on real and personal property within Miami-Dade County. Property values are determined by the Miami-Dade County property appraiser, and property taxes are collected by the Miami-Dade County tax collector. The Trust is permitted, by Ordinance #02-247 of Miami-Dade County, to levy taxes up to 0.5 mills per \$1,000 of assessed valuation. Property taxes are levied each November 1 on the assessed value listed as of January 1 of the same year for real and personal property located within Miami-Dade County. The Trust adopted the tax levy for fiscal year 2014-15 on September 15, 2014. Tax bills are mailed in October and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to four percent for early payment.

Taxes become delinquent on April 1<sup>st</sup> of the year following the year of assessment. State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes and for enforcement of collection of real property taxes by the sale of interest-bearing tax certificates to satisfy unpaid taxes.

The adjusted assessed value at July 1, 2014 upon which the fiscal year 2014-15 levy was based was approximately \$212 billion. The Trust levied .5000 mills, which resulted in tax revenue of \$100,978,419 on the 2014 tax roll for fiscal year 2014-15.

***3-D. Prepaid Items***

Prepaid items at September 30, 2015 consist of the following:

Insurance	<u>\$ 86,160</u>
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**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**3-E. Capital Assets**

Capital asset activity for the year ended September 30, 2015 for governmental activities was as follows:

Asset Class	Balance 10/1/2014	Additions	Deletions	Balance 9/30/2015
Governmental activities:				
Depreciable capital assets:				
Computers	\$ 472,254	\$ 12,113	\$ 25,389	\$ 458,978
Furniture and equipment	262,635	-	12,323	250,312
Total depreciable capital assets	<u>734,889</u>	<u>12,113</u>	<u>37,712</u>	<u>709,290</u>
Accumulated depreciation:				
Computers	365,576	42,421	25,389	382,608
Furniture and equipment	120,097	27,215	12,323	134,989
Total accumulated depreciation	<u>485,673</u>	<u>69,636</u>	<u>37,712</u>	<u>517,597</u>
Governmental activities capital assets, net	<u>\$ 249,216</u>	<u>\$ (57,523)</u>	<u>\$ -</u>	<u>\$ 191,693</u>

Governmental activities depreciation expense for the year ended September 30, 2015 amounted to \$69,636.

**3-F. Unearned Revenue**

Resources that do not meet revenue recognition requirements (not earned) are recorded as unearned revenue in the government-wide and fund financial statements. There was no unearned revenue at September 30, 2015.

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**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**3-G. Long-term Debt Obligations**

**Changes in Long-term Debt** - Changes in The Trust's long-term debt consisted of the following for the year ended September 30, 2015:

	Outstanding 10/1/2014	Additions	Reductions	Outstanding 9/30/2015	Amounts Due in One Year
Governmental Activities:					
Compensated absences payable	\$ 307,624	\$ 153,059	\$ 104,049	\$ 356,634	\$ 35,664
Net pension liability payable	2,496,108	1,084,714	-	3,580,822	-
Other post employment benefits payable	267,211	56,782	-	323,993	-
Total Governmental Activities	<u>\$ 3,070,943</u>	<u>\$ 1,294,555</u>	<u>\$ 104,049</u>	<u>\$ 4,261,449</u>	<u>\$ 35,664</u>

All long-term debt is retired from the general fund.

**3-H. Operating Leases**

The Trust is committed under two operating leases for office space. The term of the first lease expires in November 2017, with the base rate being adjusted annually by an increase of a fixed rate of 2% per year, which commenced on the third year of the lease agreement. The second lease, which was entered into on November 22, 2011 has an option to extend for five additional one-year renewal periods, with the base rate being adjusted annually by an increase of a fixed rate of 2%.

Expenditures for operating leases totaled \$502,221 for the fiscal year ended September 30, 2015.

Future minimum lease payments for the leases are:

Fiscal Year Ending September 30,	Annual Payment
2016	\$ 492,047
2017	<u>69,893</u>
Total	<u>\$ 561,940</u>

*The Children's Trust*  
*Notes to the Basic Financial Statements*  
*For the Fiscal Year Ended September 30, 2015*

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*Note 3 - Detailed Notes on All Funds (Continued)*

**3-I. Retirement Plan**

**General Information**

The Trust provides retirement benefits to its employees through the Florida Retirement System (FRS), as well as Other Post Employment Benefits (OPEB) in the form of subsidized health insurance premiums. FRS is a single retirement system administered by the Division of Retirement, Department of Management Services and consists of two cost-sharing, multiple-employer retirement plans.

All eligible employees of The Trust are covered by the State-administered Florida Retirement System. As provided by Chapters 121 and 112, Florida Statutes, the FRS provides two cost sharing, multiple employer defined benefit plans administered by the Florida Department of Management Services, Division of Retirement, including a defined benefit pension plan i.e. the FRS Pension Plan (Pension Plan) and the Retiree Health Insurance Subsidy (HIS Plan). The HIS Plan, a cost-sharing multiple-employer defined benefit pension plan, assists retired members of any state-administered retirement system in paying the costs of health insurance. Under Section 121.4501, Florida Statutes, the FRS also provides a defined contribution plan, referred to as the Public Employee Optional Retirement Program and the Investment Plan (Investment Plan), alternative to the FRS Pension Plan, which is administered by the State Board of Administration (SBA). As a general rule, membership in the FRS is compulsory for all employees working in a regularly established position for a state agency, county government, district school board, state university, community college, or a participating city or special district within the State of Florida. The FRS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits are established by Chapter 121, Florida Statutes, and Chapter 60S, Florida Administrative Code. Amendments to the law can be made only by an act of the Florida State Legislature.

A comprehensive annual financial report of the FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services' Web site ([www.dms.myflorida.com](http://www.dms.myflorida.com)).

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*The Children's Trust*  
*Notes to the Basic Financial Statements*  
*For the Fiscal Year Ended September 30, 2015*

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*Note 3 - Detailed Notes on All Funds (Continued)*

**FRS Pension Plan**

**Plan Description:** The FRS Pension Plan (Pension Plan) is a cost-sharing multiple-employer defined benefit pension plan, with a Deferred Retirement Option Program (DROP) for eligible employees. The general classes of membership that The Trust participates in are as follows:

- *Regular Class* – Members of the FRS who do not qualify for membership in the other classes.
- *Senior Management Service Class (SMSC)* – Members in senior management level positions.

Other general classes of membership are the Special Risk Administrative Support class, Special Risk class, and County Elected Officers class.

**Plan Benefits:** Benefits under the Pension Plan are computed on the basis of age, average final compensation, and service credit. Benefits of the Plan vest at six years of service provided that Pension Plan members enrolled in the FRS prior to July 1, 2011; otherwise benefits in the Pension Plan vest at eight years of service. All Regular class and Senior Management Service class vested members are eligible for normal retirement benefits at age 62 or at any age after 30 years of service, provided that Plan members enrolled in FRS prior to July 1, 2011, otherwise all Regular class and Senior Management Service class vested members are eligible for normal retirement at age 65 or at any age after 33 years of service, which may include up to four years of credit for military service. The Pension Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Pension Plan provides retirement, disability and death benefits and annual cost-of-living adjustments to eligible participants.

For Pension Plan members enrolled before July 1, 2011, Regular class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 1.6% of their final average compensation based on the five highest years of salary, for each year of credited service. Senior Management Service class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 2.0% of their final average compensation based on the five highest years of salary for each year of credited service.

For Pension Plan members enrolled on or after July 1, 2011, who retire at or after age 65 with at with at least eight years of credited service or 33 years of service regardless of age for Regular and Senior Management Service, the final average compensation for all these members will be based on the eight highest years of salary.

**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

As provided in Section 121.101, Florida Statutes, if the member is initially enrolled in the Pension Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is three percent per year. If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of three percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by three percent. Pension Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest. The net pension liability does not include amounts for DROP participants, as these members are considered retired and are not accruing additional pension benefits.

**Contributions:** The contribution rates for the FRS members are established by law and may be amended by the State of Florida. Effective July 1, 2011, all enrolled members of the FRS, other than DROP participants, are required to contribute three percent of their salary to the FRS. In addition to member contributions, governmental employers are required to make contributions to the FRS based on state-wide contribution rates established by the Florida Legislature. These rates are updated as of July 1 of each year. The employer contribution rate for Regular and Senior Management Service applicable to the last three fiscal years were as follows:

Employer Contribution Rates	Regular class	Senior Management Service class
Effective 7/1/13	6.95%	18.31%
Effective 7/1/14	7.37%	21.14%
Effective 7/1/15	7.26%	21.43%

Note: Employer contribution rates include the postemployment health insurance subsidy (HIS). The employer contribution rates reflected above include 1.20%, 1.26% and 1.66% for the HIS Plan, effective July 1, 2013, July 1, 2014 and July 1, 2015, respectively.

The Trust's contributions, for FRS and HIS, which includes the Investment Plan, totaled \$508,621 and employee contributions, totaled \$164,151 for the fiscal year ended September 30, 2015.

**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:** At September 30, 2015, The Trust reported a liability for its proportionate share of the net pension liability of \$1,708,654. The net pension liability was measured as of June 30, 2015. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of July 1, 2015. The Trust's proportion of the net pension liability was based upon The Trust's 2014-2015 fiscal year contributions relative to the 2013-14 fiscal year contributions of all participating members. At June 30 2015, The Trust's proportion for FRS was .013228624%, which was an increase of .001015078% from its proportion measured as of June 30, 2014.

For the fiscal year ended September 30, 2015, The Trust recognized pension expense of (\$31,862) for FRS. Additionally, The Trust reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 180,383	\$ 40,524
Changes in assumptions	113,409	-
Changes in proportion and differences between The Trust contributions and proportionate share of contributions	432,191	-
Net difference between projected and actual earnings on pension plan investments	-	407,998
Contributions made subsequent to measurement date	70,320	-
Total	\$ 796,303	\$ 448,522

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***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 3 - Detailed Notes on All Funds (Continued)***

The Trust contributions subsequent to the measurement date of \$70,320 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the fiscal year ending September 30, 2016.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending September 30,	Amount
2016	\$ 25,136
2017	25,136
2018	25,136
2019	25,136
2020	25,136
Thereafter	7,541

***Actuarial assumptions:*** The total pension liability in the June 30, 2015 actuarial valuation was determined using the following actuarial assumption, applied to all period included in the measurement:

Inflation	2.60%
Salary increases	3.25%, average, including inflation
Investment rate of return	7.65%, net of pension plan investment expense, including inflation

Mortality rates were based on the Generational RP-2000 with Projection Scale BB tables.

The actuarial assumptions used in the July 1, 2015, valuation were based on the results of an actuarial experience study for the period July 1, 2008 through June 30, 2013.

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**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

The long-term expected rate of return on Pension Plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. The target allocation and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation (1)	Annual Arithmetic Return	Compound Annual (Geometric) Return	Standard Deviation
Cash	1%	3.2%	3.1%	1.7%
Fixed income	18%	4.8%	4.7%	4.7%
Global equity	53%	8.5%	7.2%	17.7%
Real estate (property)	10%	6.8%	6.2%	12.0%
Private equity	6%	11.9%	8.2%	30.0%
Strategic investments	12%	6.7%	6.1%	11.4%
<b>Total</b>	<b>100%</b>			

(1) As outlined in the Pension Plan's investment policy.

Assumed Inflation – Mean 2.60% 1.90%

**Discount Rate:** The discount rate used to measure the total pension liability was 7.65%. The Pension Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculation of the total pension liability is equal to the long-term expected rate of return.

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**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Sensitivity of the Net Pension Liability to Changes in the Discount Rate:** The following presents The Trust's proportionate share of the total net pension liability calculated using the discount rate of 7.65%, as well as what The Trust's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.65%) or one percentage point higher (8.65%) than the current rate:

	1% Decrease or 6.65%	Current Discount Rate 7.65%	1% Increase or 8.65%
The Trust's proportionate share of the net pension liability	\$ 4,427,509	\$ 1,708,654	\$ (553,880)

**Pension Plan Fiduciary Net Position:** Detailed information regarding the Pension Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Comprehensive Annual Financial Report.

**Retiree Health Insurance Subsidy (HIS) Program**

**Plan Description:** The Retiree Health Insurance Subsidy Program (HIS Plan) is a cost-sharing multiple-employer defined benefit pension plan established under section 112.363, Florida Statutes, and may be amended by the Florida Legislature at any time. The benefit is a monthly payment to assist retirees of the State-administered retirement systems in paying their health insurance costs and is administered by the Division of Retirement within the Florida Department of Management Services, Division of Retirement.

**Benefits Provided:** Eligible retirees and beneficiaries receive a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month, pursuant to Section 112.363, Florida Statutes. To be eligible to receive a HIS Plan benefit, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Medicare.

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**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Contributions:** The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. The HIS contribution rates were 1.20%, 1.26% and 1.66% for the HIS Plan, effective July 1, 2013, July 1, 2014 and July 1, 2015, respectively. The Trust contributed 100% of its statutorily required contributions for the current and preceding three years. The HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. The HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event the legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or canceled.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:** At September 30, 2015, The Trust reported a liability for its proportionate share of the net pension liability of \$1,872,168. The net pension liability was measured as of June 30, 2015. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of July 1, 2015. The Trust's proportion of the net pension liability was based upon The Trust's 2014-2015 fiscal year contributions relative to the 2013-14 fiscal year contributions of all participating members. At June 30 2015, The Trust's proportion for HIS was .018357421%, which was a decrease of .000368318% from its proportion measured as of June 30, 2014.

For the fiscal year ended September 30, 2015, The Trust recognized pension expense of \$70,944 for HIS. The Trust reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ -	\$ -
Changes in assumptions	147,291	-
Changes in proportion and differences between The Trust contributions and proportionate share of contributions	(840)	80,027
Net difference between projected and actual earnings on HIS plan investments	1,013	-
Contributions made subsequent to measurement date	21,570	-
Total	\$ 169,034	\$ 80,027

**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

The Trust contributions subsequent to the measurement date of \$21,570 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the fiscal year ending September 30, 2016.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the HIS Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30,	Amount
2016	\$ (4,611)
2017	(4,611)
2018	(4,611)
2019	(4,611)
2020	(4,611)
Thereafter	5,533

**Actuarial assumptions:** The total pension liability in the July 1, 2015, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.60%
Salary increases	3.25%, average, including inflation
Municipal bond rate	3.80%

Mortality rates were based on the Generational RP-2000 with Projection Scale BB tables.

The actuarial assumptions used in the July 1, 2015, valuation were based on the results of an actuarial experience study for the period July 1, 2008 through June 30, 2013.

**Discount Rate:** The discount rate used to measure the total pension liability was 3.80%. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the HIS Plan sponsor. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index.

**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Sensitivity of the Net Pension Liability to Changes in the Discount Rate:** The following presents The Trust's proportionate share of the total net pension liability calculated using the discount rate of 4.29%, as well as what The Trust's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (3.29%) or one percentage point higher (5.29%) than the current rate:

	1% Decrease or 2.80%	Current Discount Rate 3.80%	1% Increase or 4.80%
The Trust's proportionate share of the net pension liability	\$ 2,133,248	\$ 1,872,168	\$ 1,654,466

**Pension Plan Fiduciary Net Position:** Detailed information regarding the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Comprehensive Annual Financial Report.

**Investment Plan**

The SBA administers the defined contribution plan i.e. the Investment Plan. The investment Plan is reported in the SBA's annual financial statements and in the State of Florida Comprehensive Annual Financial Report.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. The Trust employees participating in DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular Class, Senior Management Service Class, etc.), as the Pension Plan. Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.04 percent of payroll and by forfeited benefits of plan members.

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 3 - Detailed Notes on All Funds (Continued)***

Allocations to the investment member's accounts during the 2014-15 fiscal year, as established by Section 121.72, Florida Statutes, are based on a percentage of gross compensation, by class, as follows:

<u>Membership Class</u>	<u>Percent of Gross Compensation</u>
Regular	6.30%
Senior Management Service	7.67%
Special Risk Administrative Support	7.95%
Special Risk	14.00%
County Elected Officers	11.34%

For all membership classes, employees are immediately vested in their own contributions and are vested after one year of service for employer contributions and investment earnings. If an accumulated benefit obligation for service credit originally earned under the Pension Plan is transferred to the Investment Plan, the member must have the years of service required for Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds. Nonvested employer contributions are placed in a suspense account for up to five years. If the employee returns to FRS-covered employment within the five-year period, the employee will regain control over their account. If the employee does not return within the five-year period, the employee will forfeit the accumulated account balance. For the fiscal year ended September 30, 2015, the information for the amount of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to The Trust.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump-sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided; the member may either transfer the account balance to the Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the Pension Plan, or remain in the Investment Plan and rely upon that account balance for retirement income.

*(This page continued on the subsequent page)*

*The Children's Trust*  
*Notes to the Basic Financial Statements*  
*For the Fiscal Year Ended September 30, 2015*

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*Note 3 - Detailed Notes on All Funds (Continued)*

**3-J. Deferred Inflows/Outflows of Resources**

**Government-wide Financial Reporting Level:** The Trust has deferred inflows of resources and deferred outflows of resources related to the recording of changes in its net pension liability. Certain changes in the net pension liability are recognized as pension expense over time instead of all being recognized in the year of occurrence. Experience gains or losses result from periodic studies by the State of Florida's actuary that adjusts the net pension liability for actual experience for certain trend information that was previously assumed, for example the assumed dates of retirement of Plan members. These experience gains or losses are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of Plan members. Changes in actuarial assumptions which adjust the net pension liability are also recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of Plan members. The difference between projected investment return on pension investments and actual return on those investments is also deferred and amortized against pension expense. Additionally, any contributions made by The Trust to the Pension Plan before fiscal year end but subsequent to the measurement date of The Trust's net pension liability are reported as deferred outflows of resources.

**3-K. Other Post-Employment Benefits (OPEB)**

The Trust provides health insurance benefits to its retired employees through a single-employer plan administered by The Trust. Pursuant to the provisions of Section 112.0801, Florida Statutes, former employees who retire from The Trust and eligible dependents, may continue to participate in The Trust's fully-insured benefit plan for medical and prescription drug insurance coverage. An audited financial report for this plan is not issued.

**Funding Policy** – The Trust has not advance-funded or established a funding methodology for the annual OPEB costs or to retire the net OPEB obligation. The Trust subsidized the premium rate paid by retirees by allowing them to participate in the plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the plan on average than those of active employees. The benefits provided under this defined benefit plan are provided for a retiree's lifetime (or until such time at which retiree discontinues coverage under The Trust sponsored plans, if earlier). As of September 30, 2015 one retiree received postemployment health care benefits for the fiscal year. Future retirees will be required to pay 100% of the blended premium to continue coverage under The Trust's group health insurance program. The Trust covers the cost of administering the plan.

**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Annual OPEB Cost and Net OPEB Obligation** – The Trust has elected to calculate the annual required contribution of the employer (ARC) and related information using an “Alternative Measurement Method” in lieu of an independent actuarial valuation. The employer's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years.

The following table includes The Trust’s annual OPEB cost for the current year, the amount actually contributed to the plan, and the changes in The Trust’s net OPEB obligation:

Annual required contribution (ARC)	\$	73,756
Interest on normal costs		9,085
Amortization (adjustments) of unfunded actuarial accrued liability (UAAL)		(9,897)
Annual OPEB cost		72,944
Employer benefit payments		16,162
Increase in net OPEB obligation		56,782
Net OPEB obligation, beginning of year		267,211
Net OPEB obligation, end of year	\$	323,993

**Funded Status and Funding Progress** – The Trust’s funding status based upon the most recent actuarial valuation follows:

Schedule of Funding Progress							
	(1)	(2)	(3)	(4)	(5)	(6)	
Plan Year Ending	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) Entry Age Normal	Unfunded AAL/(UAAL) (2)-(1)	Funded Ratio (2)/(1)	Covered Payroll	UAAL as a Percentage of Covered Payroll ((2)-(1))/(5)	
9/30/2010	\$ -	\$ 216,509	\$ 216,509	\$ -	\$ 5,439,457	4.0%	
9/30/2013	\$ -	\$ 328,347	\$ 328,347	\$ -	\$ 6,138,738	5.3%	

***The Children's Trust***  
***Notes to the Basic Financial Statements***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 3 - Detailed Notes on All Funds (Continued)***

The annual OPEB cost for the last five (5) fiscal years follows:

Schedule of Employer Contributions				
Fiscal Year Ended September 30,	Annual OPEB Cost	Annual OPEB Contribution	Percentage Contributed	Net OPEB Obligation
2011	\$ 62,013	\$ 13,529	22%	\$ 107,357
2012	\$ 65,248	\$ 25,974	40%	\$ 146,631
2013	\$ 66,684	\$ 4,235	6%	\$ 209,081
2014	\$ 69,729	\$ 11,599	17%	\$ 267,211
2015	\$ 72,944	\$ 16,162	22%	\$ 323,993

***Actuarial Methods and Assumptions*** – Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The Trust's significant methods and assumption are as follows:

Current Valuation Date	September 30, 2013
Actuarial Cost Method	Entry Age
Amortization Method	Level Percentage of Payroll -Closed
Remaining Amortization Period	25 years
Asset Valuation Method	Unfunded
Actuarial Assumptions:	
Discount Rate	3.40%
Projected Payroll Growth	4.00%
Inflation Rate	1.80%
Health Insurance Trends	8.5% for fiscal year 2014 and reduced by 0.5% on an yearly basis until the trend grades down to 5% in year 2021 and remaining at 5% for fiscal 2021 and thereafter

*(This page continued on the subsequent page)*

**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 3 - Detailed Notes on All Funds (Continued)**

**3-L. Fund Equity**

**Fund Balances** – Fund balances are classified as follows as of September 30, 2015:

- **Nonspendable** – The following fund balances are nonspendable because they are not in spendable form:

Prepaid items	<u>\$ 86,160</u>
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- **Restricted** – The following fund balances are legally restricted to specified purposes:

**General Fund:**

Provider services - contracts	<u>\$ 42,398,150</u>
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**Investment in Capital Assets**

The “*investment in capital assets*” amount as reported on the government-wide statement of net position as of September 30, 2015 is as follows:

Investment in capital assets:	<u>Governmental Activities</u>
Cost of capital assets	\$ 709,290
Less accumulated depreciation	<u>517,597</u>
Investment in capital assets	<u>\$ 191,693</u>

*(This page continued on the subsequent page)*

*The Children's Trust*  
*Notes to the Basic Financial Statements*  
*For the Fiscal Year Ended September 30, 2015*

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*Note 4 - Other Notes*

**4-A. Risk Management**

The Trust is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Trust purchases commercial insurance coverage to mitigate the various risks. Retention of risks is limited to the excess of those that are insured and those that are uninsurable, with deductibles ranging from \$0 to \$25,000 per occurrence, except for windstorm, whereby the deductible is 10% of the value of the insured contents. There were no settled claims which exceeded insurance coverage since inception of The Trust.

The Trust is required by Florida Statute to provide a surety bond in the sum of at least \$1,000 for each \$1 million portion thereof of The Trust's budget for the Chair, Vice Chair, Treasurer and President/CEO. This surety bond is included in the insurance coverage purchased through commercial carriers.

**4-B. Commitments**

**Contract Commitments** - As of September 30, 2015, The Trust has made the following contract commitments:

Youth Development	\$ 36,063,887
Health and Wellness	12,473,049
Early Childhood Development	9,989,780
Parenting	8,940,314
Population-specific Services	7,958,267
Supports for Quality Program Implementation	1,221,937
Public Awareness and Program Promotion	1,210,000
Promote Citizen Engagement and Leadership to Improve Child and Family Conditions	709,868
Innovation Lab	161,069
Cross-funder Collaboration of Goals, Strategies and Resources	157,050
Other	24,500
Total	<u>\$ 78,909,721</u>

*(This page continued on the subsequent page)*

*The Children's Trust*  
*Notes to the Basic Financial Statements*  
*For the Fiscal Year Ended September 30, 2015*

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*Note 4 - Other Notes (Continued)*

***4-C. Inter-local Agreement***

The Trust entered into two inter-local agreements. The first agreement is with the City of Miami Beach, the Miami Beach Community Redevelopment Agency and Miami-Dade County. The second agreement is with the City of Miami, the Southeast Overtown/Park West Community Redevelopment Agency, the Omni Redevelopment District Community Redevelopment Agency and Miami-Dade County (collectively the CRAs) for the purpose of establishing the use of tax revenues to be derived from the imposition of a half mill tax levy by The Trust.

The CRAs have various series of community redevelopment revenue bonds currently outstanding issued under certain bond resolutions to which the CRAs have pledged all current and future tax increment revenues the CRAs are entitled to, including tax revenues from The Trust. The CRAs shall use The Trust revenues for debt service only after all other tax increment revenues have been exhausted and shall remit to The Trust on the last day of the CRA's fiscal year all of The Trust revenues that are not needed for debt service. In exchange for the City of Miami, the City of Miami Beach and the CRAs' cooperation, The Trust will make funds available for children's programs within the City of Miami and the City of Miami Beach in the amount of The Trust revenues. The Trust revenues provided to the CRAs for the fiscal year ended September 30, 2015 were \$2,933,304.

***4-D. Related Party Transactions***

In the course of pursuing its mission, The Trust engages agencies in the community at large to provide services. The Trust's Board of Directors is comprised of a broad spectrum of members of the community, some of whom have extensive knowledge, background and experience with matters of importance to conducting The Trust's services. From time to time, matters come before the Board where a board member, or a relative, may have a personal or financial interest that could be considered to potentially cause a conflict of interest. When such a circumstance occurs, The Trust's procedures require that board member to abstain from voting on the matter and document the reason for the abstention. During the fiscal year ended September 30, 2015, a number of proposals came before the Board relating to organizations in which board members may have had a conflict of interest. In those circumstances, the board members who had identified the potential conflicts abstained from voting.

*(This page continued on the subsequent page)*

**The Children's Trust**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended September 30, 2015**

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**Note 4 - Other Notes (Continued)**

**4-E. Prior Period Adjustments**

The Trust participates in the Florida Retirement System (FRS) defined benefit pension plan and the Health Insurance Subsidy (HIS) defined benefit plan administered by the Florida Division of Retirement. As a participating employer, GASB Statement No. 68, *Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27*, and GASB Statement No. 71 – *Pension Transition for Contributions Made Subsequent to the Measurement Date* in this fiscal year, requires employers participating in cost-sharing multiple- employer defined benefit pension plans to report the employer's proportionate share of the net pension liabilities and related pension amounts of the defined benefit pension plan. The Trust has implemented GASB Statement No. 68 in this fiscal year. These statements require The Trust to restate net position at September 30, 2014 at the government-wide financial reporting level.

	<b>FRS</b>	<b>HIS</b>	<b>Total</b>
	<b>Pension</b>	<b>Pension</b>	<b>Total</b>
	<hr/>	<hr/>	<hr/>
Total Net Position at 9/30/2014, as previously reported			\$ 31,056,870
Prior Period Adjustments:			
Record The Trust's proportionate share of the net pension liability at 9/30/2014	(745,206)	(1,750,902)	(2,496,108)
Record the deferral of The Trust's contributions in fiscal year 2014, subsequent	73,839	16,306	90,145
Other deferred outflows of pension amounts	497,553	62,304	559,857
Deferred inflows of pension amounts	(1,289,243)	(61,495)	<hr/> (1,350,738)
Net Position at 9/30/2014, as restated			<hr/> <hr/> \$ 27,860,026



**The Children's Trust**

Because All Children Are Our Children

# Required Supplementary Information



**The Children's Trust**  
*Schedule of Revenues, Expenditures, and Changes in Fund Balances*  
**Budget and Actual – General Fund**  
*For the Fiscal Year Ended September 30, 2015*

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
<b>Revenues and Beginning Fund Balances</b>				
Ad valorem tax revenue	\$ 100,992,391	\$ 100,978,419	\$ 100,978,419	\$ -
Interlocal agreement	2,659,187	2,933,304	2,933,304	-
Investment earnings/miscellaneous	275,219	642,111	642,111	-
Fund balances, October 1, 2014	25,967,037	31,382,489	31,382,489	-
<b>Total Revenues and Beginning Fund Balances</b>	<u>129,893,834</u>	<u>135,936,323</u>	<u>135,936,323</u>	<u>-</u>
<b>Expenditures</b>				
<b>Provider Services</b>	<u>88,383,778</u>	<u>87,817,468</u>	<u>80,517,056</u>	<u>7,300,412</u>
<b>Operating Expenditures:</b>				
<b>General Administration:</b>				
Salaries and fringe benefits	7,262,711	7,634,904	7,634,904	-
Professional/legal/ other contracted services	450,000	450,000	386,905	63,095
Rent/insurance	600,000	600,000	588,862	11,138
Travel/communications	250,000	250,000	197,781	52,219
Supplies/postage/printing	150,000	150,000	144,123	5,877
Promotional/dues/miscellaneous	50,000	50,000	33,317	16,683
<b>Total General Administration</b>	<u>8,762,711</u>	<u>9,134,904</u>	<u>8,985,892</u>	<u>149,012</u>
<b>Capital:</b>				
Computer software/hardware	100,000	20,000	12,113	7,887
<b>Total Capital</b>	<u>100,000</u>	<u>20,000</u>	<u>12,113</u>	<u>7,887</u>
<b>Total Operating Expenditures</b>	<u>8,862,711</u>	<u>9,154,904</u>	<u>8,998,005</u>	<u>156,899</u>
<b>Non-operating Expenditures:</b>				
Interlocal agreement	2,659,187	2,933,304	2,933,304	-
Tax collector fees	1,009,924	1,009,924	1,003,648	6,276
<b>Total Non-operating Expenditures</b>	<u>3,669,111</u>	<u>3,943,228</u>	<u>3,936,952</u>	<u>6,276</u>
<b>Total Expenditures</b>	<u>100,915,600</u>	<u>100,915,600</u>	<u>93,452,013</u>	<u>7,463,587</u>
<b>Fund Balances, September 30, 2015</b>	<u>28,978,234</u>	<u>35,020,723</u>	<u>42,484,310</u>	<u>(7,463,587)</u>
<b>Total Expenditures and Ending Fund Balances</b>	<u>\$ 129,893,834</u>	<u>\$ 135,936,323</u>	<u>\$ 135,936,323</u>	<u>\$ -</u>

See accompanying notes to required supplementary information

***The Children's Trust***  
***Notes to the Required Supplementary Information – Schedule of Revenues,  
Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund***  
***For the Fiscal Year Ended September 30, 2015***

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***Note 1 – Budgetary Information***

The budget for the general fund is adopted on a basis that is consistent with accounting principles generally accepted in the United States as applied to governments.

**The Children's Trust**  
**Required Supplementary Information**  
**Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability**  
**Florida Retirement System Pension Plan**  
**September 30, 2015**

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The Trust's proportion of the net pension liability		0.013228624%
The Trust's proportionate share of the net pension liability	\$	1,708,654
The Trust's covered-employee payroll	\$	5,553,060
The Trust's proportionate share of the net pension liability as a percentage of its covered-employee payroll		30.77%
Plan fiduciary net position as a percentage of the total pension liability		92.00%

The amounts presented for each fiscal year were determined as of 6/30.

Note: Schedule is intended to show information for the last ten (10) fiscal years. Additional years will be displayed as they become available.



**The Children's Trust**  
**Required Supplementary Information**  
**Schedule of The Children's Trust's Proportionate Share of the Net Pension Liability**  
**Health Insurance Subsidy Pension Plan**  
**September 30, 2015**

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The Trust's proportion of the HIS net pension liability		0.018357421%
The Trust's proportionate share of the HIS net pension liability	\$	1,872,168
The Trust's covered-employee payroll	\$	5,553,060
The Trust's proportionate share of the HIS net pension liability as a percentage of its covered-employee payroll		33.71%
Plan fiduciary net position as a percentage of the total pension liability		0.50%

The amounts presented for each fiscal year were determined as of 6/30.

Note: Schedule is intended to show information for the last ten (10) fiscal years. Additional years will be displayed as they become available.

**The Children's Trust**  
**Required Supplementary Information**  
**Schedule of The Children's Trust's Contributions**  
**Health Insurance Subsidy Pension Plan**  
**September 30,**

	<u>2015</u>	<u>2014</u>
Contractually required HIS contribution	\$ 75,614	\$ 67,880
HIS contributions in relation to the contractually required HIS contributions	<u>75,614</u>	<u>67,880</u>
HIS contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>
Covered employee payroll	<u>\$ 5,553,060</u>	<u>\$ 5,591,926</u>
Contributions as a percentage of covered payroll	<u>1.36%</u>	<u>1.22%</u>

Note: Schedule is intended to show information for the last ten (10) fiscal years. Additional years will be displayed as they become available.

**Notes to Required Supplementary Information**

The HIS Plan essentially uses a "pay-as-you-go" funding structure. As of June 30, 2015, the accumulated HIS assets constituted less than two month of projected benefit payments. Effective July 1, 2015, the Legislature increased the HIS employer contribution rate from 1.26 percent to 1.66 percent to address the cash flow needs of the program. The ability of the current statutory contribution rate to pay full HIS benefits is very sensitive to near-term demographic experience, particularly the volume and timing of retirements and the amount of payroll on which the statutory rate is charged.

**The Children's Trust**  
*Schedule of Funding Progress - Other Post-Employment Benefits*  
*Required Supplementary Information*

	(a)	(b)	(b) – (a)	(a) / (b)	(c)	((b-a) / c)
Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) – Entry Age Normal	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a % of Covered Payroll
September 30, 2010	\$ -	\$ 216,509	\$ 216,509	0%	\$ 5,439,457	4%
September 30, 2013	\$ -	\$ 328,347	\$ 328,347	0%	\$ 6,138,738	5%

Note - GASB Statement No. 45, Other Post Employment Benefits, was implemented for the fiscal year ended September 30, 2010. The above schedule reflects data for the most recent actuarial valuation dates.



Because ALL Children Are Our Children

# Statistical Section



**The Children's Trust**  
***Introduction to Statistical Section***  
***(Unaudited)***

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This part of The Children's Trust (The Trust) comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information is unaudited.

**Contents**

**Exhibits**

**Financial Trends**

These tables contain trend information that may assist the reader in assessing The Trust's current financial performance by placing it in historical perspective. I - IX

**Revenue Capacity**

These tables contain information that may assist the reader in assessing the viability of The Trust's most significant "own-source" revenue source, property taxes. X - XIII

**Demographic and Economic Information**

These tables present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which The Trust operates and (2) to provide information that facilitates comparisons of financial statement information over time and among Children Service Councils. XIV-XV

**Operating Information**

These tables contain service and infrastructure indicators that can inform one's understanding how the information in The Trust's financial statements relates to the services The Trust provides and the activities it performs. XVI-XVIII

***Notes :***

The Trust has not issued any long-term debt since its inception. Therefore, the debt exhibits are not applicable.

***Data Source:***

Unless otherwise noted, the information in these tables is derived from The Trust's annual financial report or comprehensive annual financial report for the applicable year, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
*Changes in Net Position - Governmental Activities*  
*(Unaudited)*  
*Last Ten Fiscal Years*  
*(accrual basis of accounting)*

	For the Fiscal Years Ended September 30,									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Governmental Activities:</b>										
Provider services	\$ 54,273,412	\$ 92,597,133	\$ 124,625,744	\$ 114,147,600	\$ 94,592,490	\$ 86,534,096	\$ 81,145,736	\$ 82,478,370	\$ 81,445,927	\$ 80,517,056
General administration:										
Personnel services	4,327,993	6,241,653	7,145,532	7,487,592	6,722,477	6,916,358	6,811,602	7,043,872	7,398,102	7,687,886
Materials and services	1,754,173	1,968,079	1,810,524	1,501,720	1,821,784	1,536,252	1,378,002	1,422,344	1,324,884	1,420,624
Interlocal agreement and tax collector fees	1,205,728	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718	3,936,952
<b>Total Expenses</b>	<b>61,561,306</b>	<b>102,294,475</b>	<b>136,584,650</b>	<b>126,311,290</b>	<b>106,765,755</b>	<b>98,185,520</b>	<b>92,449,780</b>	<b>94,351,260</b>	<b>93,778,631</b>	<b>93,562,518</b>
<b>General Revenues:</b>										
Ad valorem taxes	71,789,269	85,083,731	99,337,838	98,074,886	104,402,410	90,188,436	89,450,069	88,846,224	93,382,166	100,978,419
Investment earnings (loss)	5,690,574	6,916,910	3,199,427	(865,284)	821,820	348,238	617,854	403,306	223,088	494,365
Interlocal agreement	805,728	1,087,610	1,983,141	2,148,663	2,527,904	2,354,120	2,154,336	2,446,570	2,659,187	2,933,304
Miscellaneous	1,814	343	69,577	20,368	2,391	17,994	60,948	84,530	138,070	147,746
<b>Total General Revenues</b>	<b>78,287,385</b>	<b>93,088,594</b>	<b>104,589,983</b>	<b>99,378,633</b>	<b>107,754,525</b>	<b>92,908,788</b>	<b>92,283,207</b>	<b>91,780,630</b>	<b>96,402,511</b>	<b>104,553,834</b>
<b>Change in Net Position</b>	<b>\$ 16,726,079</b>	<b>\$ (9,205,881)</b>	<b>\$ (31,994,667)</b>	<b>\$ (26,932,657)</b>	<b>\$ 988,770</b>	<b>\$ (5,276,732)</b>	<b>\$ (166,573)</b>	<b>\$ (2,570,630)</b>	<b>\$ 2,623,880</b>	<b>\$ 10,991,316</b>

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
**Changes in Net Position - Governmental Activities - Percentage of Total**  
**(Unaudited)**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

	For the Fiscal Years Ended September 30,									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Expenses:</b>										
Provider services	88.2%	90.5%	91.2%	90.4%	88.6%	88.1%	87.8%	87.4%	86.8%	86.1%
General administration:										
Personnel services	7.0%	6.1%	5.2%	5.9%	6.3%	7.0%	7.4%	7.5%	7.9%	8.2%
Materials and services	2.8%	1.9%	1.3%	1.2%	1.7%	1.6%	1.5%	1.5%	1.4%	1.5%
Interlocal agreement and tax collector fees	2.0%	1.5%	2.2%	2.5%	3.4%	3.3%	3.4%	3.6%	3.8%	4.2%
<b>Total Expenses</b>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
<b>General Revenues:</b>										
Ad valorem taxes	91.7%	91.4%	95.0%	98.7%	96.9%	97.1%	96.9%	96.8%	96.9%	96.6%
Investment earnings (loss)	7.3%	7.4%	3.1%	-0.9%	0.8%	0.4%	0.7%	0.4%	0.2%	0.5%
Interlocal agreement	1.0%	1.2%	1.9%	2.2%	2.3%	2.5%	2.3%	2.7%	2.8%	2.8%
Miscellaneous	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%
<b>Total General Revenues</b>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
**Government-wide Net Position by Component<sup>1</sup>**  
*(Unaudited)*  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*

	September 30,									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Governmental Activities</b>										
Investment in capital assets	\$ 362,845	\$ 587,086	\$ 572,658	\$ 452,373	\$ 355,663	\$ 271,259	\$ 340,777	\$ 205,008	\$ 249,216	\$ 191,693
Restricted	75,795,094	93,798,393	61,818,154	35,005,782	36,091,262	30,898,934	30,662,843	28,227,982	30,807,654	38,659,649
Unrestricted	27,433,421	-	-	-	-	-	-	-	-	-
<b>Total Governmental Activities</b>	<b>\$ 103,591,360</b>	<b>\$ 94,385,479</b>	<b>\$ 62,390,812</b>	<b>\$ 35,458,155</b>	<b>\$ 36,446,925</b>	<b>\$ 31,170,193</b>	<b>\$ 31,003,620</b>	<b>\$ 28,432,990</b>	<b>\$ 31,056,870</b>	<b>\$ 38,851,342</b>

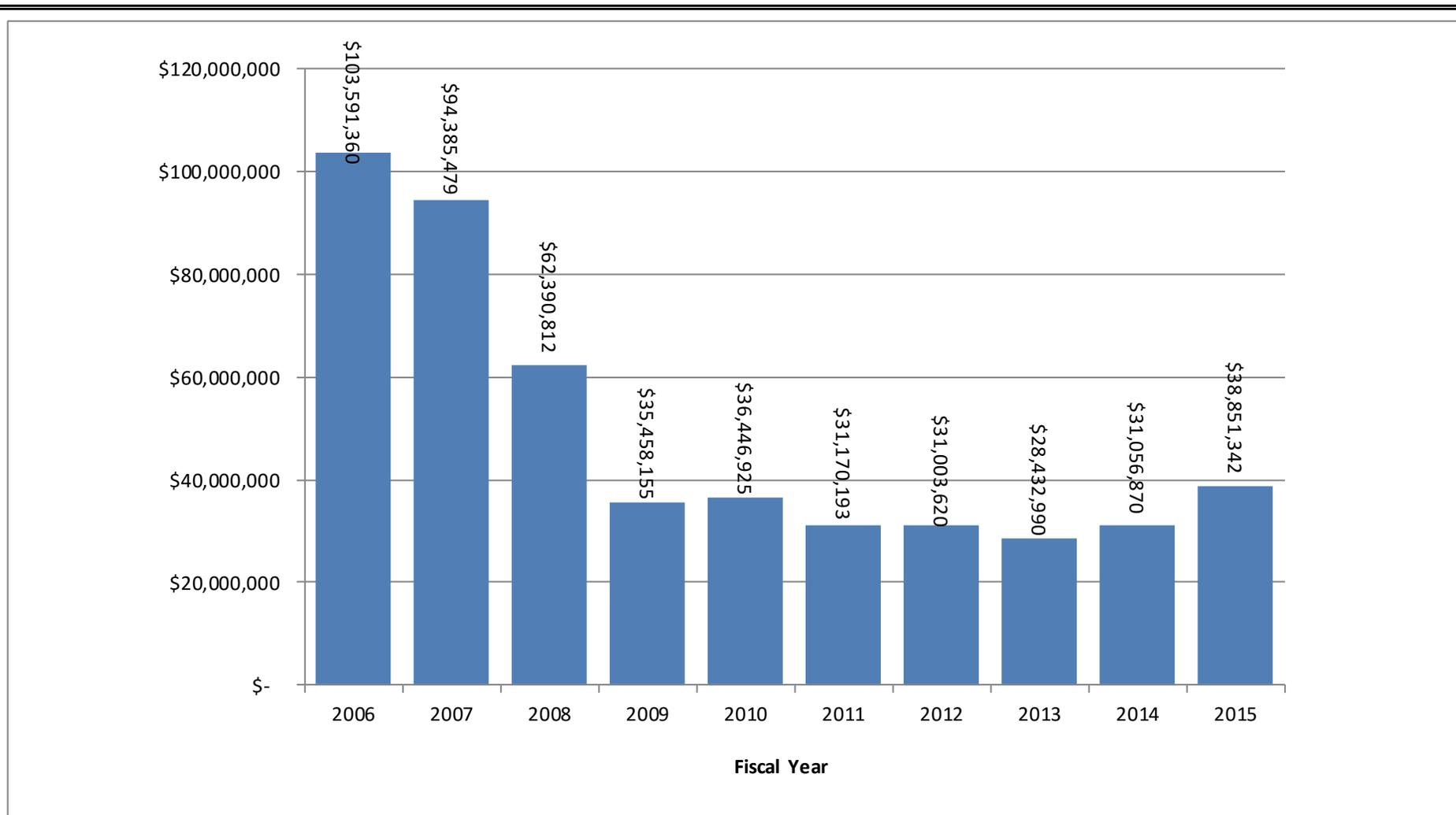
**Notes:**

<sup>1</sup> Accounting standards require that net position be reported in three components in the financial statements: investment in capital assets; restricted; and unrestricted. Net position is considered restricted only when (1) an external party, such as the State of Florida or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by The Trust. Restrictions currently reported are a result of contracts with external parties.

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
**Chart-Total Government-wide Net Position**  
**(Unaudited)**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**



**The Children's Trust**  
**General Governmental Revenues by Source**  
*(Unaudited)*  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

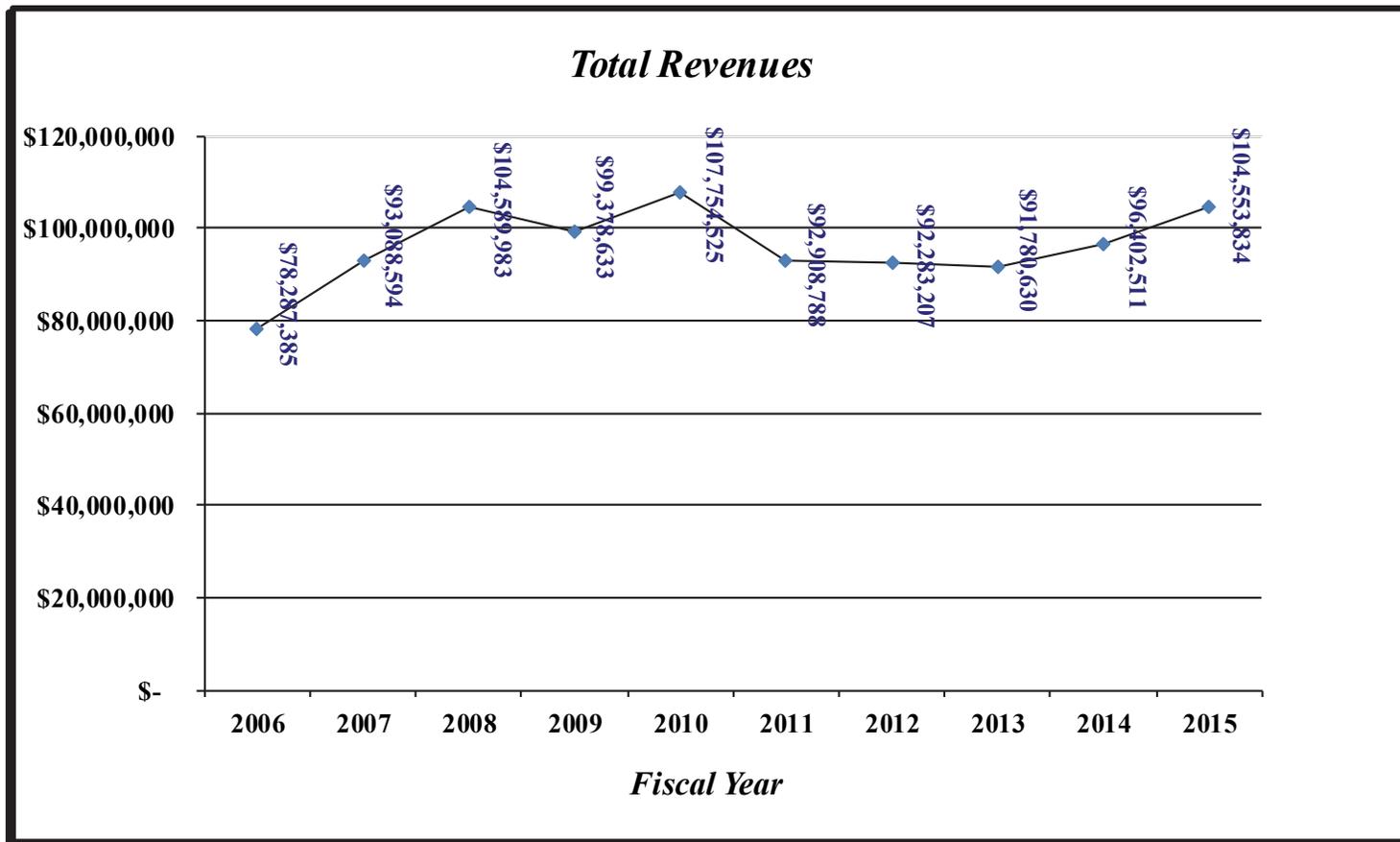
**For the Fiscal Years Ended September 30,**

<b>Revenue Source</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
Ad valorem taxes	\$ 71,789,269	\$ 85,083,731	\$ 99,337,838	\$ 98,074,886	\$ 104,402,410	\$ 90,188,436	\$ 89,450,069	\$ 88,846,224	\$ 93,382,166	\$ 100,978,419
Investment earnings (loss)	5,690,574	6,916,910	3,199,427	(865,284)	821,820	348,238	617,854	403,306	223,088	494,365
Interlocal agreement	805,728	1,087,610	1,983,141	2,148,663	2,527,904	2,354,120	2,154,336	2,446,570	2,659,187	2,933,304
Miscellaneous	1,814	343	69,577	20,368	2,391	17,994	60,948	84,530	138,070	147,746
<b>Total Revenues</b>	<b>\$ 78,287,385</b>	<b>\$ 93,088,594</b>	<b>\$ 104,589,983</b>	<b>\$ 99,378,633</b>	<b>\$ 107,754,525</b>	<b>\$ 92,908,788</b>	<b>\$ 92,283,207</b>	<b>\$ 91,780,630</b>	<b>\$ 96,402,511</b>	<b>\$ 104,553,834</b>
<b>% change from prior year</b>	<b>23.3%</b>	<b>18.9%</b>	<b>12.4%</b>	<b>-5.0%</b>	<b>8.4%</b>	<b>-13.8%</b>	<b>-0.7%</b>	<b>-0.5%</b>	<b>5.0%</b>	<b>8.5%</b>
<b>Percentage of Total Revenues</b>										
Ad valorem taxes	91.7%	91.4%	95.0%	98.7%	96.9%	97.1%	96.9%	96.8%	96.9%	96.6%
Investment earnings (loss)	7.3%	7.4%	3.1%	-0.9%	0.8%	0.4%	0.7%	0.4%	0.2%	0.5%
Interlocal agreement	1.0%	1.2%	1.9%	2.2%	2.3%	2.5%	2.3%	2.7%	2.8%	2.8%
Miscellaneous	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%
<b>Total Revenues</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
*Chart-Total General Governmental Revenues by Source*  
*(Unaudited)*  
*Last Ten Fiscal Years*  
*(modified accrual basis of accounting)*



**The Children's Trust**  
**General Governmental Expenditures by Function**  
**(Unaudited)**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

Function	For the Fiscal Years Ended September 30,									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Current:</b>										
<b>Personnel Costs:</b>										
Salaries	\$ 3,295,134	\$ 4,577,118	\$ 5,334,752	\$ 5,657,387	\$ 4,958,131	\$ 4,979,708	\$ 4,997,764	\$ 5,181,763	\$ 5,308,453	\$ 5,491,478
Benefits	981,644	1,512,021	1,696,580	1,832,701	1,730,735	1,865,616	1,769,013	1,792,276	1,993,583	2,143,426
<b>Total personnel costs</b>	<b>4,276,778</b>	<b>6,089,139</b>	<b>7,031,332</b>	<b>7,490,088</b>	<b>6,688,866</b>	<b>6,845,324</b>	<b>6,766,777</b>	<b>6,974,039</b>	<b>7,302,036</b>	<b>7,634,904</b>
<b>% Change From Prior Year</b>	<b>223.8%</b>	<b>42.4%</b>	<b>15.5%</b>	<b>6.5%</b>	<b>-10.7%</b>	<b>2.3%</b>	<b>-1.1%</b>	<b>3.1%</b>	<b>4.7%</b>	<b>4.6%</b>
<b>Provider Services</b>	<b>54,343,976</b>	<b>92,820,065</b>	<b>124,712,615</b>	<b>114,027,315</b>	<b>94,592,490</b>	<b>86,534,096</b>	<b>81,145,736</b>	<b>82,478,370</b>	<b>81,445,927</b>	<b>80,517,056</b>
<b>% Change From Prior Year</b>	<b>568.1%</b>	<b>70.8%</b>	<b>34.4%</b>	<b>-8.6%</b>	<b>-17.0%</b>	<b>-8.5%</b>	<b>-6.2%</b>	<b>1.6%</b>	<b>-1.3%</b>	<b>-1.1%</b>
<b>Operating:</b>										
Professional services	198,163	213,522	143,982	150,376	152,214	85,068	104,436	103,124	82,034	115,990
Accounting/auditing/legal	224,343	193,084	324,368	261,565	263,747	263,781	223,101	221,075	218,235	213,595
Other contractual services	100,987	139,545	107,451	66,203	27,858	74,094	59,352	39,385	31,178	57,320
Travel, per diem and conferences	58,032	156,136	191,289	132,143	98,376	100,988	125,870	130,482	134,992	96,839
Communications and freight services	66,885	71,803	89,331	84,810	89,453	90,827	126,397	71,070	77,549	100,942
Rental and leases	533,678	536,171	516,125	524,880	558,292	571,776	533,471	478,203	493,757	502,221
Insurance	52,820	58,660	79,035	87,629	79,104	65,746	65,304	69,486	76,006	86,641
Postage and courier	15,243	20,329	31,411	14,565	11,985	12,473	8,504	10,197	10,532	9,521
Printing and binding	4,704	4,181	8,999	5,011	8,781	7,055	23,296	25,995	16,608	44,404
Office	63,558	51,873	46,431	43,845	33,175	32,956	29,712	22,996	20,204	23,638
Operating	309,576	456,422	110,003	84,372	220,187	51,315	108,207	74,608	76,840	64,909
Dues and fees	47,949	51,384	55,106	27,509	29,409	15,839	18,038	38,055	38,703	33,317
Other current charges and obligations	78,235	14,969	19,411	17,169	4,812	1,110	4,987	1,900	6,702	1,651
<b>Total Operating</b>	<b>1,754,173</b>	<b>1,968,079</b>	<b>1,722,942</b>	<b>1,500,077</b>	<b>1,577,393</b>	<b>1,373,028</b>	<b>1,430,675</b>	<b>1,286,576</b>	<b>1,283,340</b>	<b>1,350,988</b>
<b>% Change From Prior Year</b>	<b>59.2%</b>	<b>12.2%</b>	<b>-12.5%</b>	<b>-12.9%</b>	<b>5.2%</b>	<b>-13.0%</b>	<b>4.2%</b>	<b>-10.1%</b>	<b>-0.3%</b>	<b>5.3%</b>
<b>Capital Outlay</b>	<b>16,082</b>	<b>52,523</b>	<b>87,583</b>	<b>1,643</b>	<b>147,680</b>	<b>78,820</b>	<b>16,845</b>	<b>-</b>	<b>85,752</b>	<b>12,113</b>
<b>% Change From Prior Year</b>	<b>-90.5%</b>	<b>226.6%</b>	<b>66.8%</b>	<b>-98.1%</b>	<b>100.0%</b>	<b>-46.6%</b>	<b>-78.6%</b>	<b>-100.0%</b>	<b>100.0%</b>	<b>-85.9%</b>
<b>Non-operating Expenditures</b>	<b>1,205,728</b>	<b>1,487,610</b>	<b>3,002,850</b>	<b>3,174,378</b>	<b>3,629,004</b>	<b>3,198,814</b>	<b>3,114,440</b>	<b>3,406,674</b>	<b>3,609,718</b>	<b>3,936,952</b>
<b>% Change From Prior Year</b>	<b>-23.0%</b>	<b>23.4%</b>	<b>101.9%</b>	<b>5.7%</b>	<b>14.3%</b>	<b>-11.9%</b>	<b>-2.6%</b>	<b>9.4%</b>	<b>6.0%</b>	<b>9.1%</b>
<b>Total Expenditures</b>	<b>\$ 61,596,737</b>	<b>\$ 102,417,416</b>	<b>\$ 136,557,322</b>	<b>\$ 126,193,501</b>	<b>\$ 106,635,433</b>	<b>\$ 98,030,082</b>	<b>\$ 92,474,473</b>	<b>\$ 94,145,659</b>	<b>\$ 93,726,773</b>	<b>\$ 93,452,013</b>
<b>% Change From Prior Year</b>	<b>401.1%</b>	<b>66.3%</b>	<b>33.3%</b>	<b>-7.6%</b>	<b>-15.5%</b>	<b>-8.1%</b>	<b>-5.7%</b>	<b>1.8%</b>	<b>-0.4%</b>	<b>-0.3%</b>

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

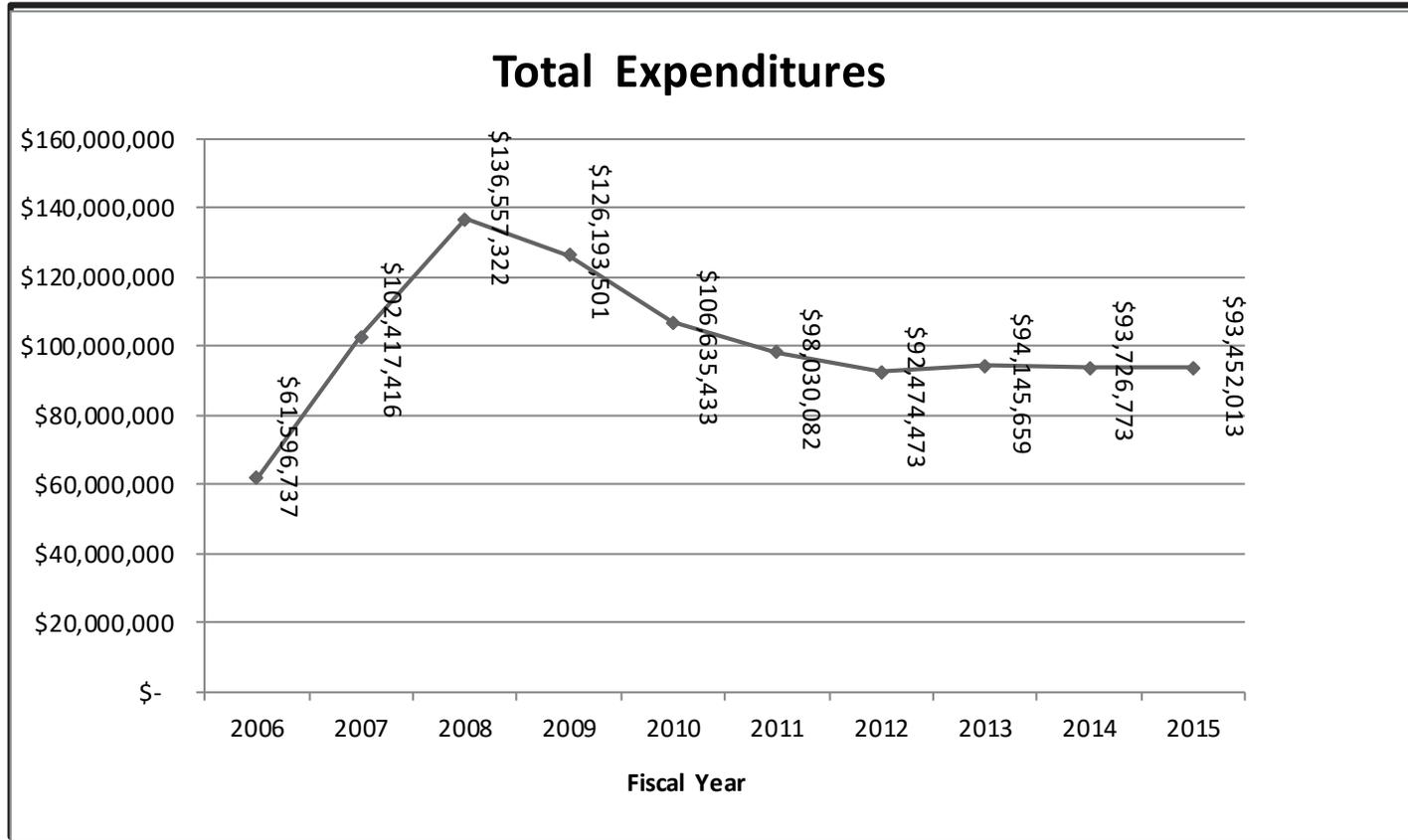
**The Children's Trust**  
**General Governmental Expenditures by Type**  
*(Unaudited)*  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

	For the Fiscal Years Ended September 30,									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Type</b>										
Provider services	\$ 54,343,976	\$ 92,820,065	\$ 124,712,615	\$ 114,027,315	\$ 94,592,490	\$ 86,534,096	\$ 81,145,736	\$ 82,478,370	\$ 81,445,927	\$ 80,517,056
Personnel	4,276,778	6,089,139	7,031,332	7,490,088	6,688,866	6,845,324	6,766,777	6,974,039	7,302,036	7,634,904
Operating	1,754,173	1,968,079	1,722,942	1,500,077	1,577,393	1,373,028	1,430,675	1,286,576	1,283,340	1,350,988
Capital outlay	16,082	52,523	87,583	1,643	147,680	78,820	16,845	-	85,752	12,113
Non-operating	1,205,728	1,487,610	3,002,850	3,174,378	3,629,004	3,198,814	3,114,440	3,406,674	3,609,718	3,936,952
<b>Total Expenditures</b>	<b>\$ 61,596,737</b>	<b>\$102,417,416</b>	<b>\$ 136,557,322</b>	<b>\$ 126,193,501</b>	<b>\$ 106,635,433</b>	<b>\$ 98,030,082</b>	<b>\$ 92,474,473</b>	<b>\$ 94,145,659</b>	<b>\$ 93,726,773</b>	<b>\$ 93,452,013</b>
<b>Current:</b>										
Provider services	88.2%	90.6%	91.3%	90.4%	88.7%	88.3%	87.7%	87.6%	86.9%	86.2%
Personnel	6.9%	5.9%	5.1%	5.9%	6.3%	7.0%	7.4%	7.4%	7.8%	8.2%
Operating	2.8%	1.9%	1.3%	1.2%	1.5%	1.4%	1.5%	1.4%	1.3%	1.4%
Capital outlay	0.0%	0.1%	0.1%	0.0%	0.1%	0.1%	0.0%	0.0%	0.1%	0.0%
Non-operating	2.1%	1.5%	2.2%	2.5%	3.4%	3.2%	3.4%	3.6%	3.9%	4.2%
<b>Total Expenditures</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
**Chart-Total General Governmental Expenditures**  
**(Unaudited)**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**



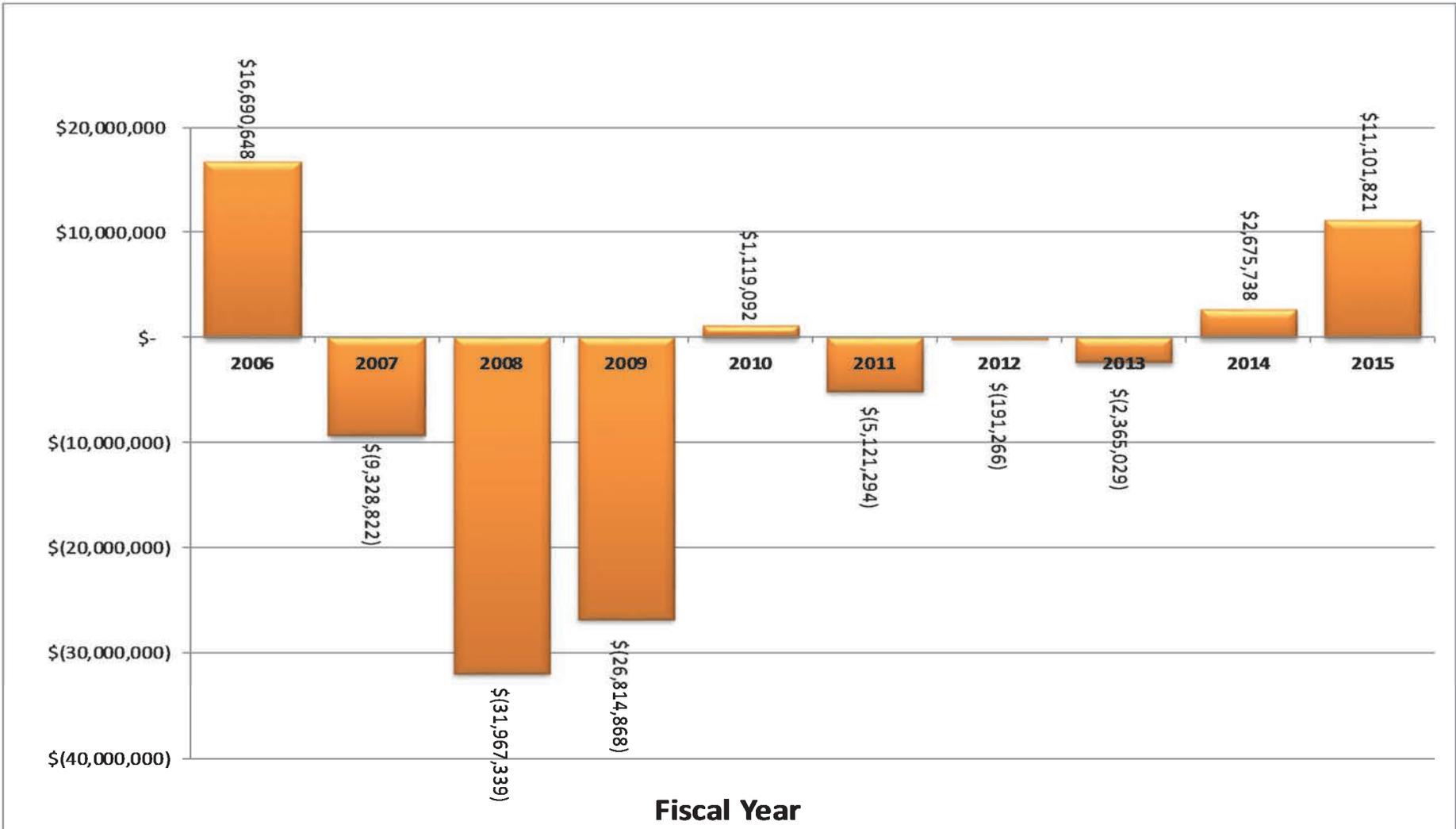
**The Children's Trust**  
*Summary of Changes in Fund Balances - Governmental Fund*  
*(Unaudited)*  
*Last Ten Fiscal Years*  
*(modified accrual basis of accounting)*

	For the Fiscal Years Ended September 30,									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Total Revenues</b>	\$ 78,287,385	\$ 93,088,594	\$ 104,589,983	\$ 99,378,633	\$ 107,754,525	\$ 92,908,788	\$ 92,283,207	\$ 91,780,630	\$ 96,402,511	\$ 104,553,834
<b>Total Expenditures</b>	61,596,737	102,417,416	136,557,322	126,193,501	106,635,433	98,030,082	92,474,473	94,145,659	93,726,773	93,452,013
<b>Net Change in Fund Balance</b>	<u>\$ 16,690,648</u>	<u>\$ (9,328,822)</u>	<u>\$ (31,967,339)</u>	<u>\$ (26,814,868)</u>	<u>\$ 1,119,092</u>	<u>\$ (5,121,294)</u>	<u>\$ (191,266)</u>	<u>\$ (2,365,029)</u>	<u>\$ 2,675,738</u>	<u>\$ 11,101,821</u>

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
**Chart-Summary of Changes in Fund Balances - Governmental Fund**  
**(Unaudited)**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**



**The Children's Trust**  
**Fund Balances - Governmental Funds - 2006 - 2010<sup>1 and 2</sup>**  
*(Unaudited)*  
**Fiscal Years 2006-2010<sup>2</sup>**  
*(modified accrual basis of accounting)*

	<b>September 30,</b>				
	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
<b>General Fund</b>					
Unreserved	\$ 27,473,604	\$ -	\$ -	\$ -	\$ -
Reserved:					
Restricted for contract commitments	75,795,094	93,775,637	61,970,259	35,167,058	36,301,425
Prepaid items	107,580	271,818	109,857	98,190	82,915
<b>Total General Fund</b>	<b>\$ 103,376,278</b>	<b>\$ 94,047,455</b>	<b>\$ 62,080,116</b>	<b>\$ 35,265,248</b>	<b>\$ 36,384,340</b>
<b>General Fund % Change</b>					
<b>From Prior Year</b>	19.3%	-9.0%	-34.0%	-43.2%	3.2%

**Notes:**

<sup>1</sup> The Trust implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Definitions, in fiscal

<sup>2</sup> The Trust did not restate the prior years.

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
**Fund Balances - Governmental Funds - 2011 - 2015**<sup>1</sup>  
*(Unaudited)*  
**Fiscal Years 2011-2015**<sup>2</sup>  
*(modified accrual basis of accounting)*

	September 30,				
	2011	2012	2013	2014	2015
<b>General Fund:</b>					
Nonspendable:					
Prepaid items	\$ 132,120	\$ 91,516	\$ 11,198	\$ 4,094	\$ 86,160
Restricted:					
Contracts	31,130,926	30,980,264	28,695,553	31,378,395	42,398,150
<b>Total General Fund</b>	<u>\$ 31,263,046</u>	<u>\$ 31,071,780</u>	<u>\$ 28,706,751</u>	<u>\$ 31,382,489</u>	<u>\$ 42,484,310</u>
<b>General Fund % Change</b>					
<b>From Prior Year</b>	<u>-14.1%</u>	<u>-0.61%</u>	<u>-7.61%</u>	<u>9.32%</u>	<u>35.38%</u>

**Notes:**

<sup>1</sup>The Trust implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Definitions, in fiscal year 2011.

<sup>2</sup>The Trust did not restate the prior five years.

**Data Source:**

Applicable years' annual financial report or comprehensive annual financial report, as appropriate. The Trust prepared a comprehensive annual financial report beginning with the fiscal year ended September 30, 2011.

**The Children's Trust**  
*Actual Value and Assessed Value of Taxable Property by Type*  
*(Unaudited)*  
*Last Ten Fiscal Years*  
 (in thousands)

Fiscal Year Ended September 30,	Real Property				Total Actual and Assessed Value of Taxable Property	Exemptions <sup>1</sup>			Total Taxable Assessed Value	Total The Children's Trust Tax Rate
	Residential Property	Commercial/ Industrial Property	Government/ Institution	Personal Property		Real Property Amendment 10 Excluded Value <sup>2</sup>	Real Property Other Exemptions	Personal Property		
2006	\$169,866,793	\$47,406,357	\$17,847,477	\$14,623,349	\$249,743,976	\$38,586,357	\$34,190,689	\$4,624,481	\$172,342,449	0.4288
2007	215,572,532	57,763,162	20,904,964	14,957,659	309,198,317	57,656,531	39,258,084	4,650,725	207,632,977	0.4223
2008	258,170,144	64,690,401	23,385,545	15,318,056	361,564,146	74,022,146	43,736,755	4,718,343	239,086,902	0.4223
2009	256,121,227	68,075,357	24,094,571	15,983,145	364,274,300	65,907,690	54,811,315	5,719,250	237,836,045	0.4212
2010	204,558,802	63,836,984	23,228,078	15,570,290	307,194,154	36,876,680	53,394,520	5,474,737	211,448,217	0.5000
2011	143,632,700	75,051,235	23,438,756	15,429,923	257,552,614	20,043,845	46,452,317	5,349,656	185,706,796	0.5000
2012	141,447,834	71,241,390	23,721,709	15,286,128	251,697,062	18,821,616	45,832,692	5,341,601	181,701,153	0.5000
2013	144,613,657	72,078,358	23,521,364	15,500,638	255,714,018	19,820,638	45,087,377	5,220,317	185,585,686	0.5000
2014 <sup>3</sup>	152,844,601	74,109,288	23,096,629	17,167,371	267,217,889	24,048,864	44,349,501	5,311,956	193,507,568	0.5000
2015 <sup>3</sup>	179,021,596	83,460,431	24,459,437	18,278,224	305,219,688	43,070,433	44,363,325	5,420,173	212,365,756	0.5000

**Notes:**  
<sup>1</sup> Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

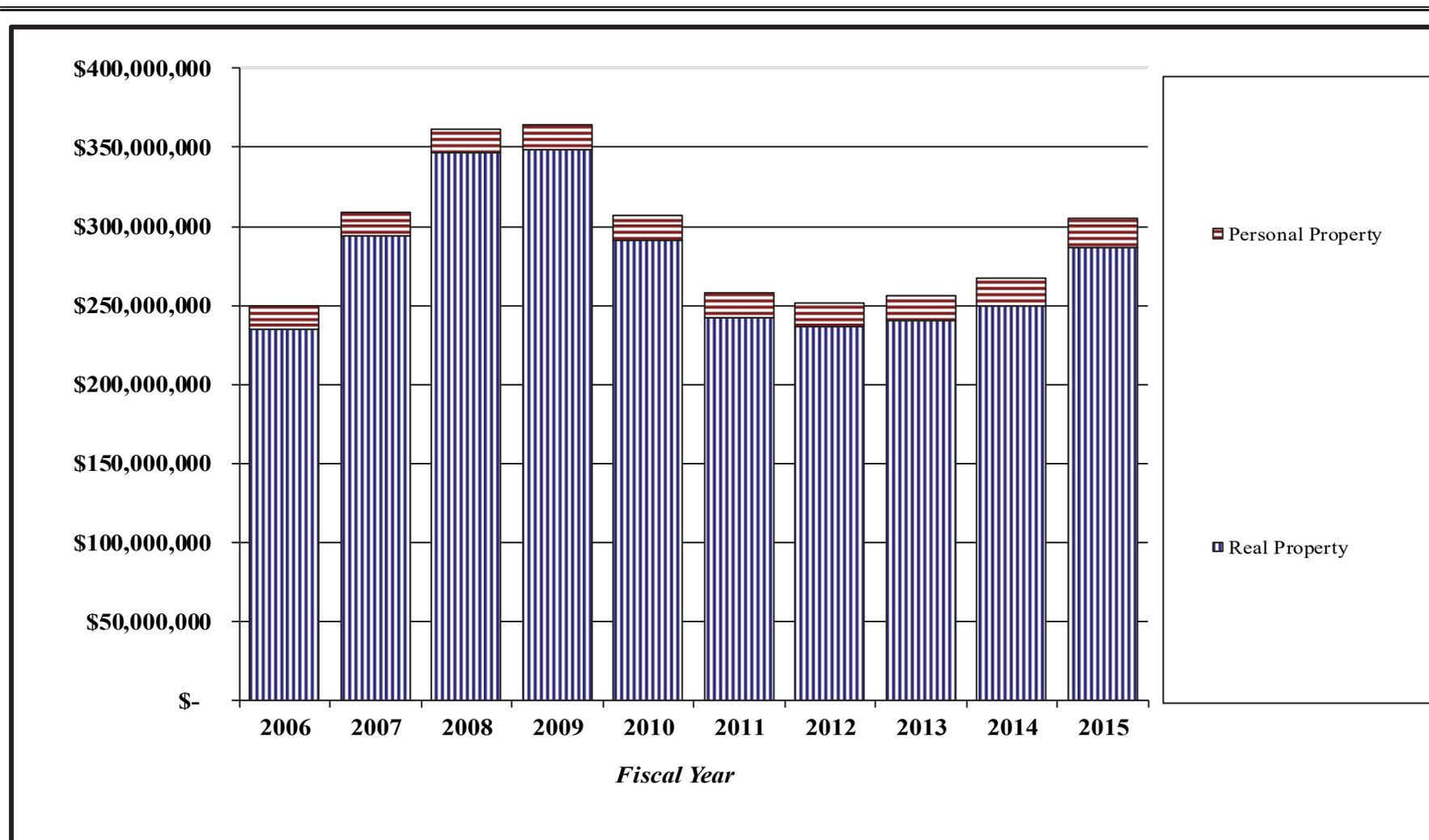
<sup>2</sup> Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

<sup>3</sup> Total actual and assessed values are estimates based on the First Certified 2015 Tax Roll issued in October 2014, prior to any adjustments processed by the Value Adjustment Board.

The Final Certified Tax Roll for 2015 has not been released as of the date of this report.

**Data Source:**  
 Miami-Dade County Property Appraiser

**The Children's Trust**  
*Chart-Total Actual Value and Assessed Value of Taxable Property by Type*  
*(Unaudited)*  
*Last Ten Fiscal Years*  
*(modified accrual basis of accounting)*



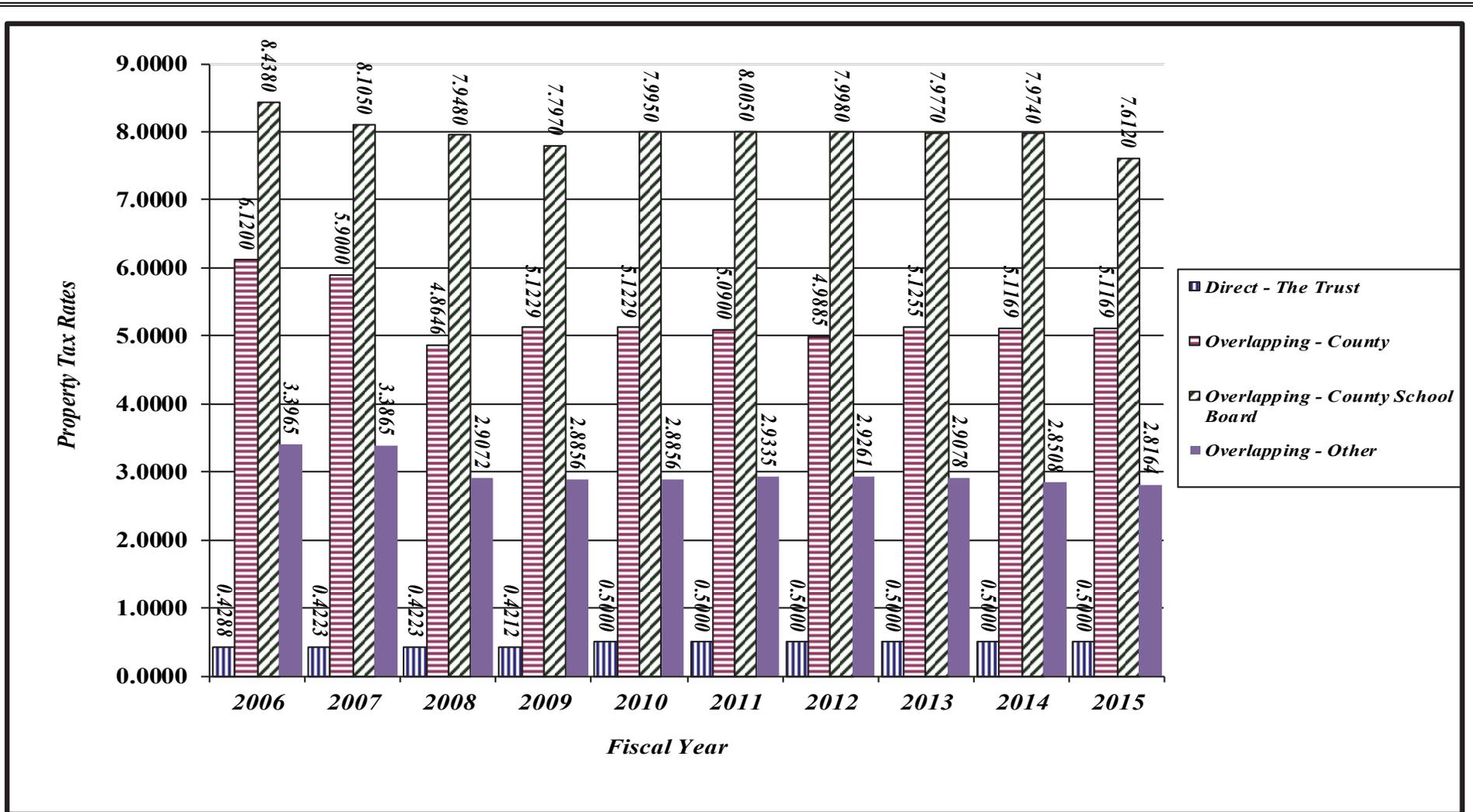
**The Children's Trust**  
*Direct and Overlapping Property Tax Rates*  
*(Unaudited)*  
*Last Ten Fiscal Years*  
*(rate per \$1,000 of assessed taxable value)*

Fiscal Year	Overlapping Rates <sup>1</sup>													Total Direct and Overlapping Millage
	Direct <sup>2</sup> The Children's Trust	Miami-Dade County						Water Management District	Environmental Project	Okeechobee Basin	Special District	Fire and Rescue	Fire Debt	
		Miami-Dade County			School Board									
	Operating Millage	Debt Service Millage	Total County Millage	Operating Millage	Debt Service Millage	Total School Millage								
2006	0.4288	5.8350	0.2850	6.1200	7.9470	0.4910	8.4380	0.5970	0.1000	-	0.0385	2.6090	0.0520	18.3833
2007	0.4223	5.6150	0.2850	5.9000	7.6910	0.4140	8.1050	0.5970	0.1000	-	0.0385	2.6090	0.0420	17.8138
2008	0.4223	4.5796	0.2850	4.8646	7.5700	0.3780	7.9480	0.5346	0.0894	-	0.0345	2.2067	0.0420	16.1421
2009	0.4212	4.8379	0.2850	5.1229	7.5330	0.2640	7.7970	0.5346	0.0894	-	0.0345	2.1851	0.0420	16.2267
2010	0.5000	4.8379	0.2850	5.1229	7.6980	0.2970	7.9950	0.5346	0.0894	-	0.0345	2.1851	0.0420	16.5035
2011	0.5000	4.8050	0.2850	5.0900	7.7650	0.2400	8.0050	0.3739	0.0624	-	0.0345	2.4496	0.0131	16.5285
2012	0.5000	4.7035	0.2850	4.9885	7.7650	0.2330	7.9980	0.3676	0.0613	-	0.0345	2.4496	0.0131	16.4126
2013	0.5000	4.7035	0.4220	5.1255	7.6440	0.3330	7.9770	0.3523	0.0587	-	0.0345	2.4496	0.0127	16.5103
2014	0.5000	4.6669	0.4500	5.1169	7.7750	0.1990	7.9740	0.1577	0.0548	0.1717	0.0345	2.4207	0.0114	16.2700
2015	0.5000	4.6669	0.4500	5.1169	7.4130	0.1990	7.6120	0.1459	0.0506	0.1586	0.032	2.4207	0.0086	15.8867

**Notes:**  
<sup>1</sup> Overlapping rates are those of governments that overlap The Trust's geographic boundaries.  
<sup>2</sup> There is only one component of the direct tax rate, which is the operating millage rate, as the ordinance creating The Trust enables The Trust to levy a tax of no more than one-half (1/2) mill for the provision of children's services and programs.

**Data Source:**  
 Miami-Dade County Property Appraiser Office: [http://www.miamidade.gov/pa/millage\\_tables.asp](http://www.miamidade.gov/pa/millage_tables.asp)

**The Children's Trust**  
*Chart-Direct and Overlapping Property Tax Rates*  
*(Unaudited)*  
*Last Ten Fiscal Years*  
*(rate per \$1,000 of assessed taxable value)*



**The Children's Trust**  
**Total Property Tax Levies and Collections<sup>1</sup>**  
**(Unaudited)**  
**Last Ten Fiscal Years**

Fiscal Year	Taxes Levied for the Fiscal Year	Total Taxes Collected		Total Uncollected Taxes	
		Amount	Percentage of Levy	Amount	Percentage of Levy
2006	\$ 76,001,940	\$ 71,789,269	94.46%	\$ 4,212,671	5.54%
2007	90,298,451	85,083,731	94.23%	5,214,720	5.77%
2008	104,495,325	99,337,838	95.06%	5,157,487	4.94%
2009	104,231,665	98,074,886	94.09%	6,156,779	5.91%
2010	111,968,137	104,402,410	93.24%	7,565,727	6.76%
2011	97,093,986	90,188,436	92.89%	6,905,550	7.11%
2012	94,360,611	89,450,069	94.80%	4,910,542	5.20%
2013	96,108,366	88,846,224	92.44%	7,262,142	7.56%
2014	99,554,399	93,382,166	93.80%	6,172,233	6.20%
2015	106,307,780	100,978,419	94.99%	5,329,361	5.01%

**Notes:**

<sup>1</sup> Information pertaining to the collections of property taxes in subsequent years is not available from the Miami Dade County Finance Department (the County), Tax Collector's Division. The Trust will include the subsequent year's collection information, on a prospective basis, at such time that this information becomes available from the County.

**Data Source:**

The Trust's Finance Department

**The Children's Trust**  
**Principal Real Property Taxpayers**  
*(Unaudited)*  
**Fiscal Years Ended September 30, 2015 and 2006**

Principal Taxpayer	2015			2006			
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Principal Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Florida Power & Light Company	\$ 5,367,596,449	1	2.53%	Florida Power & Light Company	\$ 2,197,863,463	1	1.28%
Aventura Mall Venture	455,462,319	2	0.21%	Bellsouth Telecommunications, Inc.	1,069,816,686	2	0.62%
SDG Dadeland Associates, Inc. TRS	393,000,000	3	0.19%	Teachers Insurance & Annuity Association	470,129,034	3	0.27%
Fontainebleau Florida Hotel LLC	273,989,073	4	0.13%	Tarmac America LLC	365,571,296	4	0.21%
The Graham Companies	320,281,053	5	0.15%	City National Bank of Florida	360,663,516	5	0.21%
Bellsouth Telecommunications, Inc.	356,376,078	6	0.17%	Aventura Mall Venture	321,895,387	6	0.19%
Dolphin Mall Assoc. Ltd. Partnership	294,424,814	7	0.14%	SDG Dadeland Associates Inc. TRS	286,157,481	7	0.17%
Publix Super Markets, Inc.	273,385,177	8	0.13%	SRI Miami Venture LP	275,902,000	8	0.16%
Tarmac America LLC	244,795,491	9	0.12%	The Graham Companies	259,621,048	9	0.15%
200 S Biscayne TIC I LLC	247,600,000	10	0.12%	Flagler Development Company	230,121,000	10	0.13%
<b>Total Principal Taxpayers</b>	<b>8,226,910,454</b>		<b>3.87%</b>	<b>Total Principal Taxpayers</b>	<b>5,837,740,911</b>		<b>3.39%</b>
<b>All Other Taxpayers</b>	<b>204,138,845,746</b>		<b>96.13%</b>	<b>All Other Taxpayers</b>	<b>166,504,708,089</b>		<b>96.61%</b>
<b>Total</b>	<b>\$ 212,365,756,200</b>		<b>100.00%</b>	<b>Total</b>	<b>\$ 172,342,449,000</b>		<b>100.00%</b>

**Data Source:**

Miami-Dade County Property Appraiser

**The Children's Trust**  
**Demographic and Economic Statistics**  
*(Unaudited)*  
**Last Ten Calendar Years**

Calendar Year	Population <sup>1</sup>	(in \$1,000)		Median Age <sup>1</sup>	Unemployment Rate		
		Personal Income <sup>2</sup>	Per Capita Personal Income <sup>2</sup>		County <sup>1</sup>	State of Florida <sup>3</sup>	United States <sup>4</sup>
2006	2,376,343	90,005,198	37,876	37	3.8%	3.2%	4.6%
2007	2,402,208	92,865,729	38,658	38	3.6%	4.0%	4.6%
2008	2,387,170	95,427,810	39,975	39	5.3%	6.3%	5.8%
2009	2,398,245	90,549,878	37,757	39	8.9%	10.4%	9.3%
2010	2,563,885	97,502,133	35,972	38	12.0%	11.1%	9.6%
2011	2,516,515	101,866,843	38,870	38	12.7%	10.0%	8.9%
2012	2,551,255	105,781,374	39,466	39	9.7%	7.2%	8.1%
2013	2,565,685	106,212,364	41,397	39	8.9%	7.3%	7.4%
2014	2,586,290	111,528,866	43,123	39	7.2%	6.3%	6.2%
2015	2,613,805	116,547,983	44,589	39	6.1%	5.5%	5.3%

**Data Sources:**

<sup>1</sup> 2006-2014, Miami-Dade County comprehensive annual financial report; 2015 estimated by management.

<sup>2</sup> 2006-2015, Provided by Miami-Dade Bureau of Economic Analysis.

<sup>3</sup> Real Estate Center: <http://recenter.tamu.edu/data/emp/emps/st12.asp>

<sup>4</sup> U.S. Department of Labor, Bureau of Labor Statistics:  
[http://data.bls.gov/timeseries/LNU04000000?years\\_option=all\\_years&periods\\_option=specific\\_periods&periods=Annual+Data](http://data.bls.gov/timeseries/LNU04000000?years_option=all_years&periods_option=specific_periods&periods=Annual+Data)

**The Children's Trust**  
**Principal Employers**  
*(Unaudited)*  
**For the Fiscal Years Ended September 30, 2015 and 2006**

<b>Employer</b>	<b>Type of Business</b>	<b>2015</b>		<b>Rank</b>
		<b>Number of Employees</b>	<b>% of Total Employment</b>	
Miami-Dade County Public Schools	Education	33,477	23%	1
Miami-Dade County	Government	25,502	17%	2
U.S. Federal Government	Government	19,200	13%	3
Florida State Government	Government	17,100	12%	4
University of Miami	Education	12,818	9%	5
Baptist Health South Florida	Healthcare	11,353	8%	6
American Airlines	Aviation	11,031	7%	7
Jackson Health System	Healthcare	9,797	6%	8
City of Miami	Local Government	3,997	3%	9
Florida International University	Education	3,534	2%	10
<b>Total Principal Employers</b>		<b>147,809</b>	<b>100%</b>	

<b>Employer</b>	<b>Type of Business</b>	<b>2006</b>		<b>Rank</b>
		<b>Number of Employees</b>	<b>% of Total Employment</b>	
Miami-Dade County Public Schools	Education	50,000	29%	1
Miami-Dade County	Government	32,000	19%	2
U.S. Federal Government	Government	20,400	12%	3
Florida State Government	Government	17,000	10%	4
Baptist Health South Florida	Healthcare	10,826	6%	5
Jackson Health System	Healthcare	10,500	6%	6
University of Miami	Education	9,874	6%	7
American Airlines	Aviation	9,000	5%	8
Miami-Dade College	Education	6,500	4%	9
Precision Response Corporation	Telemarketing	6,000	3%	10
<b>Total Principal Employers</b>		<b>172,100</b>	<b>100%</b>	

**Data Source:**

The Beacon Council, Miami, Florida, Miami Business Profile

**The Children's Trust**  
*Full-time Employees by Function/Program*  
*(Unaudited)*  
*Last Ten Fiscal Years*

	Fiscal Years									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b><u>Function/program</u></b>										
Executive	2	2	2	2	2	2	2	2	2	2
Programs	36	47	46	39	34	33	33	31	33	24
Operations	4	4	5	6	6	6	6	9	10	12
Finance	14	14	16	14	15	15	14	14	13	14
Research and Evaluation	4	7	8	10	9	9	9	11	11	13
Information Systems	5	7	8	8	7	8	9	8	8	7
Public Policy and Communications	7	7	9	8	7	6	7	9	7	11
<b>Total Employees</b>	<b>72</b>	<b>88</b>	<b>94</b>	<b>87</b>	<b>80</b>	<b>79</b>	<b>80</b>	<b>84</b>	<b>84</b>	<b>83</b>
<b>Percentage Change From Prior Year</b>	<b>166.7%</b>	<b>22.2%</b>	<b>6.8%</b>	<b>-7.4%</b>	<b>-8.0%</b>	<b>-1.3%</b>	<b>1.3%</b>	<b>5.0%</b>	<b>0.0%</b>	<b>-1.2%</b>

**Data Source:**

The Trust's Finance Department

**The Children's Trust**  
**Operating Statistics by Program**  
**(Unaudited)**  
**Last Ten Fiscal Years**

Program	Fiscal Years									
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>SUSTAIN AND EXPAND DIRECT SERVICES</b>										
Parenting programs	-	-	20	22	17	17	22	21	22	31
Early childhood development	21	21	39	37	35	34	26	28	32	20
Youth development	69	81	150	202	192	179	142	139	128	112
Health and wellness	10	12	20	21	23	16	24	24	33	15
Population-specific services	21	21	15	11	12	15	15	15	23	22
Promotion and prevention services	56	59	-	-	-	-	-	-	-	-
Starter grants		-	91	-	-	-	-	-	-	-
<b>Total sustain and expand direct services</b>	<b>177</b>	<b>194</b>	<b>335</b>	<b>293</b>	<b>279</b>	<b>261</b>	<b>229</b>	<b>227</b>	<b>238</b>	<b>200</b>
<b>COMMUNITY ENGAGEMENT AND ADVOCACY</b>										
Promote public policy and legislative agendas	-	-	-	-	-	-	-	-	-	-
Public awareness and program promotion	-	-	-	-	-	-	-	-	-	-
Promote public citizen engagement and leadership to improve child and family conditions	-	-	-	-	-	-	-	-	-	3
Cross-funder collaboration of goals, strategies and resources	1	13	12	12	9	6	5	6	6	4
Advocacy prevention program grants	10	10	9	7	7	6	4	4	4	-
<b>Total community engagement and advocacy</b>	<b>11</b>	<b>23</b>	<b>21</b>	<b>19</b>	<b>16</b>	<b>12</b>	<b>9</b>	<b>10</b>	<b>10</b>	<b>7</b>
<b>PROGRAM AND PROFESSIONAL DEVELOPMENT</b>										
Support for quality program implementation	1	1	1	1	1	1	1	1	1	2
Information technology	-	-	-	-	-	-	-	-	-	-
Program evaluation and community research	5	5	10	11	9	5	5	4	1	1
Innovation lab	-	-	-	-	-	-	-	-	-	-
<b>Total program and professional development</b>	<b>6</b>	<b>6</b>	<b>11</b>	<b>12</b>	<b>10</b>	<b>6</b>	<b>6</b>	<b>5</b>	<b>2</b>	<b>3</b>
<b>TOTAL</b>	<b>194</b>	<b>223</b>	<b>367</b>	<b>324</b>	<b>305</b>	<b>279</b>	<b>244</b>	<b>242</b>	<b>250</b>	<b>210</b>

**Data Source:**

The Trust's Finance Department

The Children's Trust  
 Capital Asset Statistics  
 (Unaudited)  
 Last Ten Fiscal Years

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
<b>Area</b>										
<b>Computers:</b>										
Computers	43	59	61	66	66	39	33	32	9	9
Laptops	137	187	201	241	241	50	39	39	86	88
Printers	45	62	78	99	102	18	16	16	21	21
Servers	30	41	44	52	54	21	21	21	29	29
Routers	5	7	8	8	8	8	8	8	10	10
Software/licenses	4	5	5	6	8	13	8	8	6	12
Other	8	11	12	17	23	39	37	37	7	7
	<u>272</u>	<u>372</u>	<u>409</u>	<u>489</u>	<u>502</u>	<u>188</u>	<u>162</u>	<u>161</u>	<u>168</u>	<u>176</u>
<b>Furniture:</b>										
Projectors	4	6	9	9	9	9	9	7	2	2
Telephones	5	8	11	12	12	12	9	9	2	2
Chairs/desks	4	6	9	9	9	10	10	8	8	8
Boating equipment	4	6	8	9	9	9	9	8	8	8
Dental equipment	1	1	2	2	2	4	4	-	39	39
Playground/sports equipment	7	11	15	15	15	15	15	9	13	13
Kitchen equipment	1	1	6	6	6	6	6	6	6	6
Other furniture & equipment	10	13	19	20	20	20	20	18	13	13
	<u>36</u>	<u>52</u>	<u>79</u>	<u>82</u>	<u>82</u>	<u>85</u>	<u>82</u>	<u>65</u>	<u>91</u>	<u>91</u>
<b>Total</b>	<u>308</u>	<u>424</u>	<u>488</u>	<u>571</u>	<u>584</u>	<u>273</u>	<u>244</u>	<u>226</u>	<u>259</u>	<u>267</u>

**Data Source:**

The Trust's Finance Department



The Children's Trust

Because ALL Children Are Our Children

# Compliance Section





Alberni Caballero & Fierman, LLP  
4649 Ponce de Leon Blvd  
Suite 404  
Coral Gables, FL 33146  
T: 305 662.7272 F: 305 662.4266  
ACF-CPA.COM

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**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board Members of  
The Children's Trust  
Miami, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and the major fund of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2015, and the related notes to the financial statements, which collectively comprise The Trust's basic financial statements, and have issued our report thereon dated June 6, 2016.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered The Trust's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The Trust's internal control. Accordingly, we do not express an opinion on the effectiveness of The Trust's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of The Trust's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether The Trust's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Alberni Caballero & Fierman, LLP*

Alberni, Caballero & Fierman, LLP  
Coral Gables, Florida  
June 6, 2016



Alberni Caballero & Fierman, LLP  
4649 Ponce de Leon Blvd  
Suite 404  
Coral Gables, FL 33146  
T: 305.662.7272 F: 305.662.4266  
ACF-CPA.COM

**MANAGEMENT LETTER REQUIRED BY SECTION 10.550 OF THE RULES  
OF THE AUDITOR GENERAL OF THE STATE OF FLORIDA**

To the Board Members of  
The Children's Trust  
Miami, Florida

**Report on the Financial Statements**

We have audited the financial statements of The Children's Trust (The Trust), as of and for the fiscal year ended September 30, 2015, and have issued our report thereon dated June 6, 2016.

**Auditors' Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.550, Rules of the Florida Auditor General.

**Other Reports and Schedule**

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards* and Independent Accountant's Report on Compliance with the Requirements of Section 218.415 Florida Statutes in accordance with Chapter 10.550, Rules of the Auditor General of the State of Florida. Disclosures in those reports, which are dated June 6, 2016, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations made in the preceding annual financial audit report.

**Official Title and Legal Authority**

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. The Children's Trust is a special independent taxing district established pursuant to Section 1.01(A) (11) of the Miami-Dade County Home Rule Charter, Ordinance #02-247 of Miami-Dade County and Section 125.901 of the Florida Statutes.

**Financial Condition**

Section 10.554(1)(i)5.a., Rules of the Auditor General, requires that we report the results of our determination as to whether or not The Trust has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that The Trust did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.c. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures. It is management's responsibility to monitor The Trust's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

#### **Annual Financial Report**

Section 10.554(1)(i)5.b., Rules of the Auditor General, requires that we report the results of our determination as to whether the annual financial report for The Trust for the fiscal year ended September 30, 2015, filed with the Florida Department of Financial Services pursuant to Section 218.32(1)(a), Florida Statutes, is in agreement with the annual financial audit report for the fiscal year ended September 30, 2015. In connection with our audit, we determined that these two reports were in agreement.

#### **Other Matters**

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Section 10.554(1)(i)3., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

#### **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors and applicable management, and is not intended to be and should not be used by anyone other than these specified parties.

*Alberni Caballero & Fierman, LLP*

Alberni, Caballero & Fierman, LLP  
Coral Gables, Florida  
June 6, 2016



Alberni Caballero & Fierman, LLP  
4649 Ponce de Leon Blvd  
Suite 404  
Coral Gables, FL 33146  
T: 305.662.7272 F: 305.662.4266  
ACF-CPA.COM

INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE WITH THE REQUIREMENTS OF SECTION 218.415 FLORIDA STATUTES IN ACCORDANCE WITH CHAPTER 10.550, RULES OF THE AUDITOR GENERAL OF THE STATE OF FLORIDA

To the Board Members of  
The Children's Trust  
Miami, Florida

We have examined The Children's Trust (The Trust) compliance with the requirements of Section 218.415 Florida Statutes during the fiscal year ended September 30, 2015. Management is responsible for The Trust's compliance with those requirements. Our responsibility is to express an opinion on The Trust's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and, accordingly, included examining, on a test basis, evidence about The Trust's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on The Trust's compliance with specified requirements.

In our opinion, The Trust complied, in all material respects, with the aforementioned requirements for the year ended September 30, 2015.

*Alberni Caballero & Fierman, LLP*

Alberni, Caballero & Fierman, LLP  
Coral Gables, Florida  
June 6, 2016



3150 SW 3rd Avenue • 8th Floor • Miami, FL 33129

305.571.5700 • FAX 305.571.5716

[thechildrenstrust.org](http://thechildrenstrust.org)

## Mission

The Children's Trust partners with the community to plan, advocate for and fund strategic investments that improve the lives of all children and families in Miami-Dade County.