

**THE CHILDREN'S TRUST
BUDGET SUMMARY
Fiscal Year 2013-2014**

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CHILDREN'S TRUST ARE 0.1% LESS THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES.

	General Fund Budget	
REVENUES: Estimated at 95% of ad valorem tax levy of .5000 mills.		
Ad valorem tax revenue	\$ 94,576,679	
Interest/miscellaneous	2,833,138	
Total Revenues	97,409,817	
Fund balance/net assets, October 1, 2013	26,210,666	
Total Estimated Revenues/ Fund Balance/ Net Assets	\$ 123,620,483	
EXPENDITURES:		
Contracted Programs	\$ 90,240,184	87.33%
Operating Expenditures:		
General Administration:		
Salaries and fringe benefits	\$ 8,014,767	
Professional/legal/other contracted services	450,000	
Rent/insurance	600,000	
Travel/communications	250,000	
Supplies/postage/printing	150,000	
Promotional/dues/miscellaneous	50,000	
Total General Administration Expenditures	\$ 9,514,767	
Capital Expenditures:		
Furniture & equipment	\$ -	
Computer software/hardware	100,000	
Total Capital Expenditures	\$ 100,000	
Total Operating Expenditures	\$ 9,614,767	9.31%
Non-Operating Expenditures:		
CRA Refund of Taxes	\$ 2,527,508	
Tax Collector Fees	945,767	
Total Non-Operating Expenditures	\$ 3,473,275	3.36%
Total Expenditures	\$ 103,328,226	100.00%
Fund Balance, Reserves/ Net Assets	\$ 20,292,257	
Total Expenditures, Reserves, and Fund Balance	\$ 123,620,483	

The tentative, adopted and/or final budgets are on file in the office of the above-mentioned taxing authority as a public record.

The Children's Trust
Core Strategies
Fiscal Year 2014

Description	2012 Actual	2013 Budget	2013 Projected	2014 Budget	Budget Increase (Decrease)	Percentage Increase (Decrease)
SUSTAIN AND EXPAND DIRECT SERVICES						
Out-of-school programs	20,444,884	23,554,293	22,231,833	23,297,260	(257,033)	-1.09%
Health	19,855,671	21,452,894	20,157,127	21,279,646	(173,248)	-0.81%
Prevention programs	10,392,958	12,099,456	11,376,459	11,905,690	(193,766)	-1.60%
Children with disabilities and their families	7,890,135	8,859,236	8,090,135	8,296,800	(562,436)	-6.35%
Safe and supportive communities	8,238,274	8,259,138	8,344,454	8,659,300	400,162	4.85%
Total sustain and expand direct services	66,821,922	74,225,017	70,200,008	73,438,696	(786,321)	-1.06%
IMPROVED SYSTEMS OF CARE						
211/parent and youth helpline	999,905	1,174,176	1,171,349	1,374,176	200,000	17.03%
Leverage and match funds	1,639,253	1,610,328	1,610,328	1,610,328	-	0.00%
Total improved systems of care	2,639,158	2,784,504	2,781,677	2,984,504	200,000	7.18%
KNOWLEDGE DEVELOPMENT AND QUALITY IMPROVEMENT INITIATIVES						
Early child care quality rating and improvement system	7,025,852	7,277,309	7,075,573	7,415,000	137,691	1.89%
Project RISE out-of-school quality improvement initiatives	454,900	575,000	575,000	500,000	(75,000)	-13.04%
Capacity-building initiatives	273,941	750,000	591,988	750,000	-	0.00%
Community research and program evaluation	518,163	1,000,000	544,520	800,000	(200,000)	-20.00%
Information systems	555,044	600,000	578,105	600,000	-	0.00%
Total knowledge development and quality improvement initiatives	8,827,900	10,202,309	9,365,186	10,065,000	(137,309)	-1.35%
COMMUNITY AWARENESS AND ADVOCACY FOR KIDS						
Community outreach, public awareness and program promotion	2,276,579	2,894,000	2,844,473	2,969,000	75,000	2.59%
Advocacy prevention programs	424,266	451,365	456,641	581,240	129,875	28.77%
Promote public policy and legislative agendas	155,911	176,744	151,768	201,744	25,000	14.14%
Total community awareness and advocacy for kids	2,856,756	3,522,109	3,452,882	3,751,984	229,875	6.53%
ADMINISTRATION AND NON-OPERATING EXPENDITURES						
Management of The Children's Trust	8,214,297	9,323,042	8,230,129	9,614,767	291,725	3.13%
Non-operating expenditures	3,114,440	3,352,709	3,114,440	3,473,275	120,566	3.60%
Total administration and non-operating expenditures	11,328,737	12,675,751	11,344,569	13,088,042	412,291	3.25%
TOTAL	92,474,473	103,409,690	97,144,322	103,328,226	(81,464)	-0.08%

The Children's Trust
 Budget by Age Group
 Fiscal Year 2014

Description	2014 BUDGET	Age Group			
		0 to 5	6 to 12	13 to 18	19 to 22
SUSTAIN AND EXPAND DIRECT SERVICES					
Out-of-school programs	23,297,260	2,888,603	18,657,432	1,751,225	-
Health	21,226,447	5,832,587	8,959,294	6,274,969	159,597
Prevention programs	11,958,889	5,984,438	2,305,551	3,615,701	53,199
Children with disabilities and their families	8,296,800	3,377,344	3,403,388	1,142,712	373,356
Safe and supportive communities	8,659,300	2,101,483	2,750,338	3,807,479	-
Total sustain and expand direct services	73,438,696	20,184,455	36,076,003	16,592,086	586,152
IMPROVED SYSTEMS OF CARE					
211/parent and youth helpline	1,374,176	458,058	458,059	458,059	-
Leverage and match funds	1,610,328	536,776	536,776	536,776	-
Total improved systems of care	2,984,504	994,834	994,835	994,835	-
KNOWLEDGE DEVELOPMENT AND QUALITY IMPROVEMENT INITIATIVES					
Early child care quality rating and improvement system	7,415,000	7,415,000	-	-	-
Project RISE out-of-school quality improvement initiatives	500,000	43,478	413,043	43,479	-
Capacity-building initiatives/training	750,000	250,000	250,000	250,000	-
Community research and program evaluation	800,000	266,667	266,667	266,666	-
Information systems	600,000	200,000	200,000	200,000	-
Total knowledge development and quality improvement initiatives	10,065,000	8,175,145	1,129,710	760,145	-
COMMUNITY AWARENESS AND ADVOCACY FOR KIDS					
Community outreach, public awareness and program promotion	2,969,000	989,667	989,667	959,977	29,689
Advocacy prevention program grants	581,240	100,000	133,599	347,641	-
Promote public policy and legislative agendas	201,744	67,248	67,248	65,231	2,017
Total community awareness and advocacy for kids	3,751,984	1,156,915	1,190,514	1,372,849	31,706
ADMINISTRATION AND NON-OPERATING EXPENDITURES					
Management of The Children's Trust	9,614,767	3,204,923	3,204,922	3,108,774	96,148
Non-operating expenditures	3,473,275	1,157,758	1,157,758	1,157,759	-
Total administration and non-operating expenditures	13,088,042	4,362,681	4,362,680	4,266,533	96,148
Total Age Group Budget	103,328,226	34,874,030	43,753,742	23,986,448	714,006
Age Group Budget by Percentage		34%	42%	23%	1%

Investment by age group	2014 Budget	5-year Goal	Balance To Go	Amount 2014 Budget Would Need to be Inc/(Dec)
Prenatal to 5 years	34%	35%	1%	1,290,849
6 to 12 years	42%	39%	-3%	(3,455,733)
13 to 18 years (inclusive of CWD 19-22 years)	24%	26%	2%	2,164,884
Totals	100%	100%	0%	(0)

The Children's Trust
 Budget by Result Area
 Fiscal Year 2014

Description	Children are Healthy Physically and Emotionally	Children are Supported by Families and Communities	Children are Ready to succeed when Entering School	Children are Succeeding in School and Society	2014 Total RBA Budget
SUSTAIN AND EXPAND DIRECT SERVICES					
Out-of-school programs				23,297,260	23,297,260
Health	17,008,100		4,271,546		21,279,646
Prevention programs		4,110,033	3,596,310	4,199,347	11,905,690
Children with disabilities and their families		757,498	2,241,795	5,297,507	8,296,800
Safe and supportive communities		8,659,300			8,659,300
Total sustain and expand direct services	17,008,100	13,526,831	10,109,651	32,794,114	73,438,696
IMPROVED SYSTEMS OF CARE					
211/parent and youth helpline		1,374,176			1,374,176
Leverage and match funds		565,000	995,328	50,000	1,610,328
Total improved systems of care	-	1,939,176	995,328	50,000	2,984,504
KNOWLEDGE DEVELOPMENT AND QUALITY IMPROVEMENT INITIATIVES					
Early child care quality rating and improvement system			7,415,000		7,415,000
Project RISE out-of-school quality improvement initiatives				500,000	500,000
Capacity-building initiatives/training	187,500	187,500	187,500	187,500	750,000
Community research and program evaluation	200,000	200,000	200,000	200,000	800,000
Information systems	150,000	150,000	150,000	150,000	600,000
Total knowledge development and quality improvement	537,500	537,500	7,952,500	1,037,500	10,065,000
COMMUNITY AWARENESS AND ADVOCACY FOR KIDS					
Community outreach, public awareness and program promotion	742,250	742,250	742,250	742,250	2,969,000
Advocacy prevention program grants		581,240			581,240
Promote public policy and legislative agendas	50,436	50,436	50,436	50,436	201,744
Total community awareness and advocacy for kids	792,686	1,373,926	792,686	792,686	3,751,984
ADMINISTRATION AND NON- OPERATING EXPENDITURES					
Management of The Children's Trust	2,403,692	2,403,692	2,403,692	2,403,691	9,614,767
Non-operating expenditures	868,319	868,319	868,319	868,318	3,473,275
Total administration and non-operating expenditures	3,272,011	3,272,011	3,272,011	3,272,009	13,088,042
Total Results Based Budget	21,610,297	20,649,444	23,122,176	37,946,309	103,328,226
Total Results Based Budget by Percentage	20.91%	19.98%	22.38%	36.72%	100%

Investment by result	2014 Budget	5-year Goal	Balance To Go	Amount 2014 Budget Would Need to Be Inc/(Dec)
Children are healthy physically and emotionally	21%	23%	2%	2,155,196
Children are supported by safe, nurturing families and communities	20%	20%	0%	(500,439)
Children are ready to succeed when entering school	22%	25%	3%	2,503,224
Children are succeeding in school and society	37%	33%	-5%	(4,157,981)
Totals	100%	100%	0%	-

The Children's Trust
Fund Balance
Fiscal Year 2014

Description	2012 Actual	2013 Budget	2013 Projected	2014 Budget
Millage	0.5000	0.5000	0.5000	0.5000
Beginning fund balance	31,263,046	29,579,584	31,071,780	26,210,666
Revenue: Ad valorem tax	89,450,069	91,302,948	89,450,069	94,576,679
Revenue: Interest/ miscellaneous	2,833,138	2,759,556	2,833,138	2,833,138
Total funds available	123,546,253	123,642,088	123,354,987	123,620,483
Sustain and expand direct services	66,821,922	74,225,017	70,200,008	73,438,696
Improved systems of care	2,639,158	2,784,504	2,781,677	2,984,504
Knowledge development and quality improvement	8,827,900	10,202,309	9,365,186	10,065,000
Community awareness and advocacy for kids	2,856,756	3,522,109	3,452,881	3,751,984
The Children's Trust management and administration	8,214,297	9,323,042	8,230,129	9,614,767
Non-operating expenditures	3,114,440	3,352,709	3,114,440	3,473,275
Total expenditures	92,474,473	103,409,690	97,144,321	103,328,226
Ending fund balance, reserves/ net assets	31,071,780	20,232,398	26,210,666	20,292,257