

# The Children's Trust



## Monthly Financial Statements (Unaudited)

**For the nine months ended June 30, 2017**

Prepared by : The Children's Trust Finance Department

Approved by:

A handwritten signature in blue ink, appearing to read "Bill Kirtland", is written over a horizontal line.

**William Kirtland, CPA, Chief Financial Officer**

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## June's Management Discussion & Analysis (MD&A)

Miami-Dade County reported within "The State of the County" the ongoing economic development of the county. Miami-Dade County continues to expand its economy led by its two largest economic engines: Miami International Airport and PortMiami. Miami is becoming one of the top global communities in international trade and commerce, along with economic production. The county's Gross Regional Product (GRP) grew 2.7 percent from 2014 to \$142 billion. Miami-Dade County is a premiere global community to live and invest in, and continues enhancing entrepreneurs and activities that reduce socio-economic disparity while improving the quality of life for all residents. Significant economic trends include:

- The number of unemployed residents decreased by over 10% year-over-year while the number employed increased by 1%. Year-over-year, private employment in the County (regardless of where the worker lives) was up 1.8%.
- The median sales price of a single family home was up 10% year over year as of September 2016, while the median sales price of a condo or townhouse was up 9% during the same time period.
- Through the end of 2015, average household incomes for Miami-Dade residents increased 4% year over year and is up 15% over 5 years.

With property tax bills mailed on or before November 1 of each year, and discounts ranging from 1-4% the sooner payment is received, The Trust records a significant amount of revenue during the months of November, December, January and February; though only interest income in October (if any). As noted on page 4, the year-to-date investment earnings and miscellaneous revenues year-to-date is greater than the budgeted balance. This is due to greater revenue collections and more competitive rates offered for certificates of deposit. The 2017 budgeted balance for investment earnings and miscellaneous revenues is derived from the prior year actual balance (9/30/16). During the prior year revenue collections were 16% less November 2015 than compared to November 2016. This means The Trust could not invest collected revenues as effectively as the fiscal year 2017. Total collections are greater in fiscal year 2017 due to the \$8,000,000 additional ad valorem tax revenues, which also contributes to additional interest income.

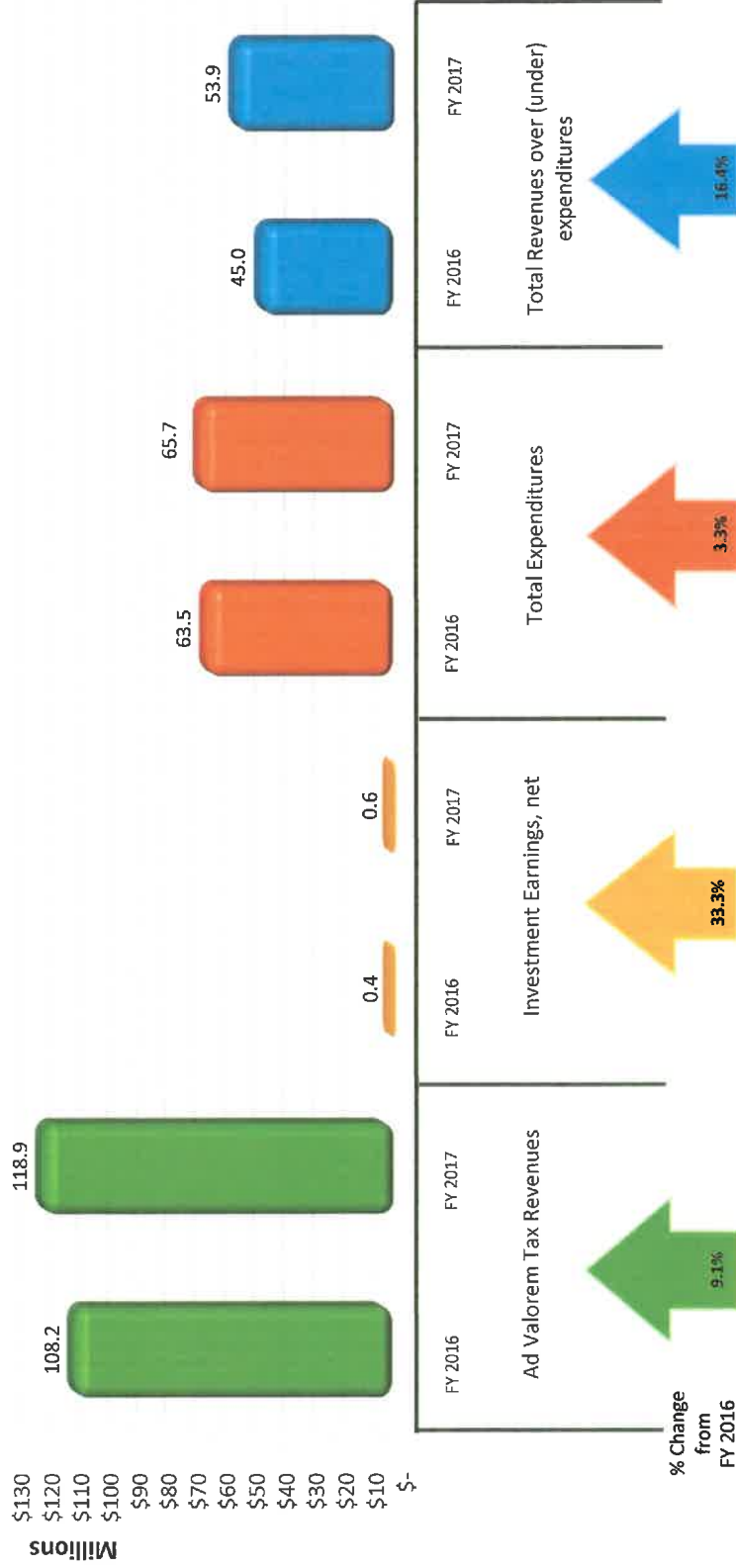
### Property Tax Revenues: Cumulative Collection Rate Compared to the Budget

Month	FY 2017	FY 2016
October	0.0%	0.0%
November	20.9%	4.7%
December	80.1%	79.8%
January	83.4%	82.8%
February	86.7%	85.8%
March	88.8%	88.1%
April	94.2%	93.2%
May	95.4%	94.6%
June	98.8%	97.9%
July		
August		
September		

# The Children's Trust

## Comparative Fiscal Highlights (2016-2017)

For the nine month period ended June 30, 2017



The Children's Trust  
**Balance Sheet - General Fund**  
 June 30, 2017

	<b>General Fund</b>
<b>Assets</b>	
Current Assets	
Cash	\$ 20,443,058
Investments:	
Certificates of deposit	78,071,844
Money market	6,572,987
SBA	214,212
Accounts receivable	-
Provider receivable	-
Taxes receivable	-
Grants receivable	1,702
Interest receivable	-
Due from other governmental local agencies	-
Prepaid insurance	26,226
Prepaid other	-
<b>Total assets</b>	<b>\$ 105,330,029</b>
<b>Liabilities &amp; Fund Balances</b>	
<b>Liabilities</b>	
Accounts payable	\$ 1,597,136
Dues from other governmental local agencies	-
Accrued wages payable	-
Other current liabilities	-
Unearned revenue	50,000
<b>Total liabilities</b>	<b>\$ 1,647,136</b>
<b>Fund Balances</b>	
Non-spendable prepaid items	\$ 26,226
Restricted:	
Provider services	103,656,667
<b>Total fund balances</b>	<b>\$ 103,682,893</b>
<b>Total liabilities &amp; fund balances</b>	<b>\$ 105,330,029</b>

**Annual Budget vs. Year to Date (YTD) Actual - General Fund**

FY 2017 budget vs. FY 2017 actual (June 30)

	FY 2017 Budget	FY 2017 Year to Date Actual	FY 2017 Year to Date Variance
<b>FUND BALANCE, Adopted Budget October 1, 2016</b>	\$ 35,918,072		
<b>REVENUES</b>			
Ad valorem tax revenues	\$ 120,335,148	\$ 118,934,550	\$ 1,400,598
CRA return/interlocal agreement	3,470,000	-	3,470,000
Investment earnings/miscellaneous	250,000	586,145	(336,145)
<b>Total revenues</b>	<b>\$ 124,055,148</b>	<b>\$ 119,520,695</b>	<b>\$ 4,534,453</b>
<b>SUSTAIN AND EXPAND DIRECT SERVICES</b>			
Parenting	\$ 12,205,000	\$ 5,858,396	\$ 6,346,604
Early childhood development	16,750,000	7,759,419	8,990,581
Youth development	43,150,000	21,329,828	21,820,172
Health and wellness	15,900,000	8,483,591	7,416,409
Family and neighborhood supports	11,124,176	5,538,984	5,585,192
<b>Total sustain and expand direct services</b>	<b>\$ 99,129,176</b>	<b>\$ 48,970,218</b>	<b>\$ 50,158,958</b>
<b>COMMUNITY AWARENESS AND ADVOCACY</b>			
Promote public policy and legislative agendas	\$ 215,300	\$ 160,681	\$ 54,619
Public awareness and program promotion	2,969,000	1,449,001	1,519,999
Promote citizen engagement and leadership to improve child and family conditions	1,700,000	720,809	979,191
Cross-funder collaboration of goals, strategies and resources	1,035,000	253,430	781,570
<b>Total community awareness and advocacy</b>	<b>\$ 5,919,300</b>	<b>\$ 2,583,921</b>	<b>\$ 3,335,379</b>
<b>PROGRAM AND PROFESSIONAL DEVELOPMENT</b>			
Supports for quality program implementation	\$ 3,840,000	\$ 1,395,189	\$ 2,444,811
Information systems	800,000	453,927	346,073
Program evaluation and community research	1,000,000	96,839	903,161
Innovation funds	1,000,000	337,381	662,619
<b>Total program and professional development</b>	<b>\$ 6,640,000</b>	<b>\$ 2,283,336</b>	<b>\$ 4,356,663</b>
<b>ADMINISTRATION AND NON-OPERATING EXPENDITURES</b>			
Management of The Children's Trust	\$ 10,735,888	\$ 6,806,600	\$ 3,929,288
Non-operating expenditures	5,673,352	5,015,029	658,323
<b>Total administration and non-operating expenditures</b>	<b>\$ 16,409,240</b>	<b>\$ 11,821,629</b>	<b>\$ 4,587,611</b>
<b>Total expenditures</b>	<b>\$ 128,097,716</b>	<b>\$ 65,659,104</b>	<b>\$ 62,438,612</b>
<b>Total revenues over/(under) expenditures</b>	<b>\$ (4,042,568)</b>	<b>\$ 53,861,591</b>	
<b>Ending fund balance, reserves/net assets, adopted budget</b>	<b>\$ 31,875,504</b>		

**Comparative Monthly Financial Statement**

FY 2017 vs. FY 2016 actual (June 30)

	FY 2017 Year to Date Actual	FY 2016 Year to Date Actual	Dollar Variance	% Variance
<b>REVENUES</b>				
Ad valorem tax revenues	\$ 118,934,550	\$ 108,156,575	\$ 10,777,976	9.97%
CRA return/interlocal agreement	-	-	-	0.0%
Investment earnings/miscellaneous	586,145	390,858	195,287	49.96%
<b>Total revenues</b>	<b>\$ 119,520,695</b>	<b>\$ 108,547,433</b>	<b>\$ 10,973,263</b>	<b>10.11%</b>
<b>EXPENSES</b>				
Sustain and expand direct services	\$ 48,970,218	\$ 48,079,474	\$ 890,745	1.85%
Community awareness and advocacy/program and professional development	4,867,257	4,669,596	197,661	4.23%
Administration and non-operating expenditures	11,821,629	10,772,547	1,049,082	9.74%
<b>Total expenses</b>	<b>\$ 65,659,104</b>	<b>\$ 63,521,617</b>	<b>\$ 2,137,488</b>	<b>3.36%</b>
<b>Total revenues over/(under) expenditures</b>	<b>\$ 53,861,591</b>	<b>\$ 45,025,816</b>	<b>\$ 8,835,775</b>	<b>19.62%</b>

The Children's Trust

**Parenting**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Amigos Together for Kids, Inc.	10-2140	PAR	\$ 301,776	\$ 138,530	\$ 163,246
Catholic Charities of the Archdiocese of Miami, Inc.	10-1080	PAR	403,205	176,678	226,527
Children's Home Society	10-1430	PAR	467,346	297,226	170,120
Children's Home Society	10-1431	PAR	801,072	504,584	296,488
City of Miami	10-7580	PAR	227,152	95,882	131,270
City of Miami Beach	10-1090	PAR	249,957	138,597	111,360
Concerned African Women, Inc.	10-1110	PAR	200,000	133,246	66,754
Family Central	10-1820	PAR	388,572	160,664	227,908
Family Central	10-1821	PAR	486,352	174,746	311,606
Family Resource Center of South Florida, Inc.	10-7230	PAR	275,081	178,499	96,582
Fanm Ayisyen Nan Myami, Inc.	10-1470	PAR	295,945	192,876	103,069
FIU Board of Trustees	10-7560	PAR	292,236	184,101	108,135
FIU Board of Trustees	10-7561	PAR	196,000	122,153	73,847
Florida State University - Center for Prevention &	10-5150	PAR	331,966	207,352	124,614
Haitian Neighborhood Center, Sant La	10-1860	PAR	224,958	132,457	92,501
Human Services Coalition of Dade County, Inc.	10-1870	PAR	270,000	77,317	192,683
Institute for Child & Family Health, Inc.	10-2150	PAR	250,000	157,494	92,506
Institute for Child & Family Health, Inc.	10-2151	PAR	436,050	268,877	167,173
Institute for Child & Family Health, Inc.	10-2152	PAR	396,547	246,642	149,905
Institute for Child & Family Health, Inc.	10-2153	PAR	276,075	174,495	101,580
Jewish Community Services of South Florida, Inc.	10-1830	PAR	112,000	79,203	32,797
Miami-Dade Family Learning Partnership Inc.	10-2770	PAR	344,597	236,250	108,347
Opa-Locka Community Development Corporation, Inc.	10-7450	PAR	138,000	79,795	58,205
Parent to Parent of Miami Inc.	10-1890	PAR	560,000	361,829	198,171
Richmond-Perrine Optimist Club, Inc.	10-1300	PAR	308,000	169,973	138,027
Switchboard of Miami, Inc.	10-1810	PAR	56,648	41,991	14,657
The Association for Retarded Citizens, South Flori	10-1030	PAR	220,000	150,449	69,551
The Miami Lighthouse for the Blind & Visually Impa	10-1250	PAR	278,335	185,585	92,750
Touching Miami With Love Ministries, Inc.	10-1580	PAR	185,000	60,456	124,544
University of Miami	10-7570	PAR	333,000	196,356	136,644
University of Miami	10-7571	PAR	471,546	229,531	242,015
University of Miami	10-7572	PAR	430,849	288,535	142,314
University of Miami	10-7573	PAR	46,351	681	45,670
<b>Subtotal group, individual and home visitation programs</b>			<b>\$ 10,254,616</b>	<b>\$ 5,843,051</b>	<b>\$ 4,411,565</b>
Citrus Health Network, Inc.	33-2390	PFS	180,607	-	401,659
Institute for Child & Family Health, Inc.	33-2150	PFS	376,637	-	376,637
Sundari Foundation, Inc.	33-7910	PFS	371,774	-	371,774
University of Miami	33-7570	PFS	401,659	-	180,607
<b>Subtotal family strengthening programs</b>			<b>\$ 1,330,677</b>	<b>\$ -</b>	<b>\$ 1,330,677</b>
Budget encumbrances		PAR	619,707	15,345	604,362
<b>Total parenting programs</b>			<b>\$ 12,205,000</b>	<b>\$ 5,858,396</b>	<b>\$ 6,346,604</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.



The Children's Trust

**Early childhood development**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Early Learning Coalition of Miami-Dade/Monroe	11-1650	ECQ	\$ 3,000,000	\$ 2,228,855	\$ 771,145
Early Learning Coalition of Miami-Dade/Monroe	11-1651	ECQ	1,200,000	812,790	387,210
The Children's Forum, Inc.	11-2780	ECQ	200,000	92,653	107,347
The Children's Forum, Inc.	11-2781	ECQ	365,000	136,743	228,257
The Children's Forum, Inc.	11-2782	ECQ	278,450	129,768	148,682
Third Sector New England, Inc.	11-7550	ECQ	138,000	70,102	67,898
United Way of Miami-Dade	11-2480	ECQ	300,000	147,438	152,562
United Way of Miami-Dade	11-2481	ECQ	1,500,000	993,241	506,759
University of Miami	11-7570	ECQ	300,000	-	300,000
Quality Counts - Scholarships		ECQ	1,150,000	578,695	571,305
Quality Counts - WAGES		ECQ	1,042,000	634,879	407,121
Quality Counts - Achievement Awards		ECQ	300,000	134,423	165,577
<b>Subtotal childcare quality improvement programs</b>			<b>\$ 9,773,450</b>	<b>\$ 5,959,587</b>	<b>\$ 3,813,863</b>
Early Learning Coalition of Miami-Dade/Monroe	13-1650	ECS	480,000	326,813	\$ 153,187
Early Learning Coalition of Miami-Dade/Monroe	13-1651	ECS	650,000	537,040	112,960
Redlands Christian Migrant Association, Inc.	13-6330	ECS	50,000	-	50,000
United Way of Miami-Dade	13-2480	ECS	350,000	265,500	84,500
<b>Subtotal early care programs and education slots</b>			<b>\$ 1,530,000</b>	<b>\$ 1,129,353</b>	<b>\$ 400,647</b>
Easter Seals South Florida, Inc.	12-1140	EEI	204,795	23,059	181,736
FIU Board of Trustees	12-7560	EEI	96,923	5,028	91,895
FIU Board of Trustees	12-7561	EEI	172,088	9,260	162,828
Reading & Math, Inc.	12-7650	EEI	50,000	35,062	14,938
The ARC of South Florida	12-1030	EEI	494,308	-	494,308
The Dave and Mary Alper Jewish Community Center, Inc.	12-1130	EEI	37,800	4,659	33,141
United Cerebral Palsy Association of Miami, Inc.	12-1340	EEI	136,209	7,906	128,303
University of Miami	12-7570	EEI	160,000	-	160,000
University of Miami	12-7571	EEI	300,000	124,370	175,630
University of Miami	12-7572	EEI	154,440	-	154,440
University of Miami	12-7573	EEI	1,026,000	445,316	580,684
<b>Subtotal early intervention programs</b>			<b>\$ 2,832,563</b>	<b>\$ 654,661</b>	<b>\$ 2,177,902</b>
Miami Lighthouse for the Blind and Visually	36-1250	ECR	200,000	2,750	197,250
Citrus Health Network	36-2390	ECR	193,127	-	193,127
Florida International University, Dept of Teaching	36-7560	ECR	93,887	-	93,887
University of Miami Miller School of Medicine	36-7570	ECR	290,943	-	290,943
University of Miami Miller School of Medicine, Mai	36-7571	ECR	191,395	-	191,395
University of Miami, Department of Psychology	36-7572	ECR	225,916	-	225,916
Reading & Math, Inc.	36-7650	ECR	233,677	-	233,677
Sundari Foundation, Inc.	36-7910	ECR	301,808	-	301,808
<b>Subtotal early childhood research</b>			<b>\$ 1,730,753</b>	<b>\$ 2,750</b>	<b>\$ 1,728,003</b>
Budget encumbrances			883,234	13,068	870,166
<b>Total early childhood development programs</b>			<b>\$ 16,750,000</b>	<b>\$ 7,759,419</b>	<b>\$ 8,990,581</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Youth development**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Abundant Living Citi Church, Inc.	14-4200	YAS	\$ 235,590	\$ 100,916	\$ 134,674
Adults Mankind Organization, Inc.	14-2130	YAS	164,000	86,498	77,502
American Children's Orchestras for Peace, Inc.	14-2020	YAS	307,500	145,643	161,857
Arts for Learning/Miami, Inc.	14-1680	YAS	243,450	126,657	116,793
Belafonte TACOLCY Center, Inc.	14-4070	YAS	141,172	78,710	62,462
Boys and Girls Clubs of Miami-Dade, Inc.	14-1060	YAS	471,240	237,238	234,002
Branches, Inc.	14-1520	YAS	381,024	285,571	95,453
Breakthrough Miami, Inc.	14-6570	YAS	293,421	-	293,421
Carlmar, Inc. d.b.a. Town Center Preschool	14-5720	YAS	191,959	93,909	98,050
Centro Mater Childcare Services, Inc.	14-3060	YAS	1,058,823	500,778	558,045
Chabad Chayil, Inc.	14-7460	YAS	235,412	161,733	73,679
City of Hialeah	14-2760	YAS	905,998	494,625	411,373
City of Miami Beach	14-1090	YAS	333,258	197,849	135,409
City of North Bay Village	14-7210	YAS	169,252	70,162	99,090
CMB Visions Unlimited, Inc.	14-7630	YAS	135,000	77,674	57,326
Communities In School of Miami, Inc.	14-1100	YAS	273,352	193,876	79,476
Community Coalition, Inc.	14-5890	YAS	155,567	72,987	82,580
Concerned African Women, Inc.	14-1110	YAS	427,027	244,733	182,294
Early Childhood Quality Consultant, LLC(ECQC)	14-4360	YAS	342,242	228,620	113,622
Easter Seals South Florida, Inc.	14-1140	YAS	555,608	302,396	253,212
Family & Children Faith Coalition, Inc.	14-1150	YAS	1,683,809	1,091,243	592,566
Fanm Ayisyen Nan Myami, Inc.	14-1470	YAS	235,553	140,715	94,838
First Step Champions, Inc.	14-7340	YAS	129,987	105,301	24,686
Fit Kids of America	14-7310	YAS	523,659	301,599	222,060
FIU Board of Trustees	14-7560	YAS	512,493	332,058	180,435
FIU Board of Trustees	14-7561	YAS	225,767	169,679	56,088
FIU Board of Trustees	14-7562	YAS	481,005	24,229	456,776
Gang Alternative, Inc.	14-6590	YAS	1,112,936	587,109	525,827
Greater Miami Youth for Christ, Inc.	14-7120	YAS	188,835	122,217	66,618
Greater Miami Youth Symphony of Dade County, Florida, Inc.	14-2170	YAS	129,769	7,842	121,927
Institute for Child & Family Health, Inc.	14-2150	YAS	147,420	89,424	57,996
Just Kids Centers, Inc.	14-2790	YAS	302,975	168,613	134,362
Kayleen's Learning Center Corp.	14-3070	YAS	194,710	113,719	80,991
Kids Learning Center of South Dade III Inc.	14-7620	YAS	193,667	112,041	81,626
Kids Learning Center of South Dade, Inc.	14-7360	YAS	140,970	77,172	63,798
Kidworks, USA, Inc.	14-2810	YAS	427,462	259,342	168,120
Kingdom Academy, Inc.	14-7140	YAS	197,626	101,675	95,951
Knowledge Builders of Florida, Inc.	14-4680	YAS	138,127	73,813	64,314
La Viña del Señor, Inc./Kidz XL	14-4190	YAS	149,763	83,291	66,472
Leadership Learning Center at Saint John Bosco, Inc.	14-7320	YAS	395,365	265,327	130,038
Little Kingdom Child Care Center II, Inc.	14-7670	YAS	371,783	169,254	202,529
Lliraf'O, Inc. d.b.a. O'Farrill Learning Center	14-7070	YAS	199,500	74,679	124,821
Magic City Kids, Inc.	14-7100	YAS	127,030	56,179	70,851
Miami Bethany Community Services, Inc.	14-2100	YAS	74,981	8,506	66,475
Miami-Dade County	14-7600	YAS	1,636,921	642,755	994,166
Michael-Ann Russell Jewish Community Center, Inc.	14-5750	YAS	117,000	6,185	110,815
Multi Ethnic Youth Group Association, Inc..	14-4040	YAS	111,600	37,770	73,830
Overtown Youth Center, Inc.	14-1280	YAS	284,074	170,974	113,100
Philanthropic Educational and Cultural Evolvement (PEACE) CDC	14-4090	YAS	498,246	341,188	157,058

The Children's Trust

**Youth development**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Recapturing the Vision International, Inc.	14-2220	YAS	367,875	235,361	132,514
Richmond-Perine Optimist Club, Inc.	14-1300	YAS	492,918	265,707	227,211
Sanrau Corp. d.b.a. Lago Mar Pre-School	14-5780	YAS	175,354	89,823	85,531
Shake-A-Leg Miami, Inc.	14-1560	YAS	138,704	13,820	124,884
Sunflowers Academy, Inc.	14-5790	YAS	268,372	155,353	113,019
Sweet Vine, Inc.	14-5250	YAS	451,050	141,912	309,138
Teen Up-ward Bound, Inc.	14-2090	YAS	236,408	126,044	110,364
The Abriendo Puertas Governing Board of East Little Havana	14-1010	YAS	609,512	403,337	206,175
The Association for Retarded Citizens, South Florida, Inc.	14-1030	YAS	1,903,042	1,127,804	775,238
The Children's Village d.b.a. The Resource Room	14-4150	YAS	333,828	177,902	155,926
The Dave and Mary Alper Jewish Community Center, Inc.	14-1130	YAS	340,002	111,702	228,300
The Family Christian Association of America, Inc.	14-1460	YAS	751,679	471,576	280,103
The Miami Children's Museum, Inc.	14-1220	YAS	428,550	258,773	169,777
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	14-1250	YAS	128,477	8,705	119,772
The New Jerusalem Community Development Corporation	14-2080	YAS	720,829	231,745	489,084
The Thinking Child Academy, Inc.	14-4180	YAS	365,194	205,088	160,106
The Young Men's Christian Association of South Florida, Inc.	14-1380	YAS	1,098,630	440,179	658,451
Thomas Armour Youth Ballet, Inc.	14-7270	YAS	1,010,000	562,501	447,499
Thumbelina Learning Center Corporation	14-5120	YAS	250,000	146,787	103,214
Tiger and Dragon Group, Inc.	14-7060	YAS	145,368	88,865	56,503
Tiny Town Day Care Center, Inc.	14-4650	YAS	136,384	83,972	52,412
Touching Miami With Love Ministries, Inc.	14-1580	YAS	614,970	318,887	296,083
Town of Cutler Bay	14-4010	YAS	143,190	111,174	32,016
Trinity Church, Incorporated	14-1330	YAS	426,500	217,638	208,862
United Cerebral Palsy Association of Miami, Inc.	14-1340	YAS	1,137,600	471,311	666,289
United Martial Arts Academy, Inc.	14-5070	YAS	252,266	161,244	91,022
University of Miami	14-7570	YAS	122,222	-	122,222
Urgent, Inc.	14-1360	YAS	197,238	118,368	78,870
YWCA of Greater Miami-Dade County, Inc.	14-1610	YAS	168,367	98,234	70,133
<b>Subtotal after-school programs and summer camps</b>			<b>\$ 31,368,457</b>	<b>\$ 16,278,287</b>	<b>\$ 15,090,170</b>
FIU Board of Trustees	15-7560	YSR	682,168	225,346	456,822
<b>Subtotal summer reading enhancements</b>			<b>\$ 682,168</b>	<b>\$ 225,346</b>	<b>\$ 456,822</b>
Abundant Living Cifi Church, Inc.	16-4200	YEN	185,764	67,088	118,676
Abundant Living Cifi Church, Inc.	16-4201	YEN	136,681	61,487	75,194
Adults Mankind Organization, Inc.	16-2130	YEN	240,730	84,866	155,864
Arts for Learning/Miami, Inc.	16-1680	YEN	145,350	76,016	69,334
Ayuda, Inc.	16-1040	YEN	188,973	128,960	60,013
Boys and Girls Clubs of Miami-Dade, Inc.	16-1060	YEN	307,725	192,741	114,984
Branches, Inc.	16-1520	YEN	118,165	94,173	23,992
Branches, Inc.	16-1521	YEN	145,424	-	145,424
Breakthrough Miami, Inc.	16-6570	YEN	253,115	128,640	124,475
Casa Valentina, Inc.	16-5430	YEN	167,629	109,119	58,510
City of Hialeah	16-2760	YEN	298,798	196,087	102,711
City of Homestead	16-2330	YEN	140,328	-	140,328
City of Miami Beach	16-1090	YEN	312,550	161,161	151,389
CMB Visions Unlimited, Inc.	16-7630	YEN	135,000	63,108	71,892
CMB Visions Unlimited, Inc.	16-7631	YEN	148,460	-	148,460

The Children's Trust

**Youth development**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Communities in Schools of Miami, Inc.	16-1100	YEN	150,000	126,257	23,743
Concerned African Women, Inc.	16-1110	YEN	217,780	32,667	185,113
Easter Seals South Florida, Inc.	16-1140	YEN	317,083	147,727	169,356
Educate Tomorrow	16-2320	YEN	285,000	180,518	104,482
Educate Tomorrow	16-2321	YEN	145,450	-	145,450
Family & Children Faith Coalition, Inc.	16-1150	YEN	261,829	105,218	156,611
Florida Film Institute, Inc.	16-5960	YEN	141,189	105,846	35,343
Gang Alternative, Inc.	16-6590	YEN	285,000	145,561	139,439
Gang Alternative, Inc.	16-6591	YEN	225,000	-	225,000
Mexican American Council, Inc.	16-7640	YEN	165,000	102,821	62,179
Miami Dade County	16-7600	YEN	1,245,328	747,509	497,819
Miami Dade County	16-7601	YEN	750,000	637,500	112,500
Network for Teaching Entrepreneurship	16-7980	YEN	201,541	-	201,541
New Jerusalem Community Development Corporation	16-2080	YEN	119,383	-	119,383
OIC of Broward County	16-7990	YEN	66,684	1,617	65,067
Opa-locka Community Development Corp.	16-7451	YEN	206,140	-	206,140
Opa-Locka Community Development Corporation, Inc.	16-7450	YEN	268,000	104,137	163,863
Overtown Youth Center, Inc.	16-1280	YEN	169,712	112,099	57,613
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	16-1250	YEN	148,742	105,077	43,665
The Village South Inc.	16-2260	YEN	33,789	33,789	-
Touching Miami With Love Ministries, Inc.	16-1580	YEN	190,373	114,694	75,679
Town of Cutler Bay	16-4010	YEN	136,350	-	136,350
Trinity Church, Inc.	16-1330	YEN	174,119	26,118	148,001
United Cerebral Palsy Association of Miami, Inc.	16-1340	YEN	120,000	89,981	30,019
United Martial Arts Academy, Inc.	16-5070	YEN	260,367	180,183	80,184
Urgent, Inc.	16-1360	YEN	339,601	158,796	180,805
Urgent, Inc.	16-1361	YEN	252,606	119,551	133,055
World Literacy Crusade of Florida, Inc.	16-1320	YEN	135,912	85,844	50,068
<b>Subtotal youth enrichment, employment and supports</b>			<b>\$ 9,936,670</b>	<b>\$ 4,826,957</b>	<b>\$ 5,109,713</b>
Budget encumbrances			1,162,705	(763)	1,163,467
<b>Total youth development programs</b>			<b>\$ 43,150,000</b>	<b>\$ 21,329,828</b>	<b>\$ 21,820,172</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Health and wellness**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Borinquen Health Care Center, Inc.	17-6920	HSB	\$ 2,611,885	\$ 930,433	\$ 1,681,452
Borinquen Health Care Center, Inc.	17-6921	HSB	93,600	851	92,749
Citrus Health Network, Inc.	17-2390	HSB	1,700,000	1,112,839	587,161
Community Health of South Florida, Inc.	17-2400	HSB	2,800,000	2,019,255	780,745
Health Choice Network	17-1760	HSB	500,000	307,414	192,586
Jessie Trice Community Health Center, Inc.	17-2370	HSB	3,300,000	1,904,713	1,395,287
Nova Southeastern University, Inc.	17-7610	HSB	300,000	119,321	180,679
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	17-1250	HSB	300,000	191,080	108,920
University of Miami	17-7570	HSB	700,000	339,256	360,744
Variety Children's Hospital d/b/a Miami Children's Hospital	17-2460	HSB	1,000,000	660,754	339,246
<b>Subtotal school-based health programs</b>			<b>\$ 13,305,485</b>	<b>\$ 7,585,916</b>	<b>\$ 5,719,569</b>
Citrus Health Network, Inc.	18-2390	HIE	142,797	95,254	47,543
Community Health of South Florida, Inc.	18-2400	HIE	120,298	78,286	42,012
Gang Alternative, Inc.	18-6590	HIE	31,809	15,652	16,157
Human Services Coalition of Dade County, Inc.	18-1870	HIE	124,798	46,823	77,975
Jessie Trice Community Health Center, Inc.	18-2370	HIE	180,298	112,627	67,671
<b>Subtotal insurance enrollment programs</b>			<b>\$ 600,000</b>	<b>\$ 348,644</b>	<b>\$ 251,356</b>
Public Health Trust/Jackson Health System	19-2380	HIP	250,000	113,787	136,213
<b>Subtotal injury prevention programs</b>			<b>\$ 250,000</b>	<b>\$ 113,787</b>	<b>\$ 136,213</b>
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	20-4450	HFN	850,000	435,006	414,994
<b>Subtotal food and nutrition programs</b>			<b>\$ 850,000</b>	<b>\$ 435,006</b>	<b>\$ 414,994</b>
Gang Alternative, Inc.	34-6590	HFS	375,323	-	375,323
FIU Board of Trustees	34-7560	HFS	254,883	-	254,883
<b>Subtotal family strengthening</b>			<b>\$ 630,206</b>	<b>\$ -</b>	<b>\$ 630,206</b>
Budget encumbrances			264,309	239	264,070
<b>Total health and wellness programs</b>			<b>\$ 15,900,000</b>	<b>\$ 8,483,591</b>	<b>\$ 7,416,409</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

**Family and neighborhood support**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Advocate Program, Inc.	21-2520	SPB	\$ 590,000	\$ 369,792	\$ 220,208
Americans for Immigrant Justice, Inc.	21-2540	SPB	500,500	272,109	228,391
Children of Inmates, Incorporated	21-7420	SPB	645,000	401,170	243,830
City of Homestead	21-2330	SPB	400,000	266,350	133,650
City of Miami Beach	21-1090	SPB	425,000	69,735	355,265
City of Miami Gardens	21-3010	SPB	414,000	214,603	199,397
Communities In School of Miami, Inc.	21-1100	SPB	473,300	289,287	184,013
Community Health of South Florida, Inc.	21-2401	SPB	224,276	140,799	83,477
Community Health of South Florida, Inc.	21-2402	SPB	244,379	162,070	82,309
Community Health of South Florida, Inc.	21-2403	SPB	281,345	181,915	99,430
Concerned African Women, Inc.	21-1110	SPB	300,000	202,328	97,672
Connect Familias, Inc.	21-7440	SPB	470,000	243,665	226,335
Gang Alternative, Inc.	21-6590	SPB	413,000	268,938	144,062
Lawyers for Children America	21-2310	SPB	102,614	51,289	51,325
Miami Dade County	21-7600	SPB	502,504	128,911	373,593
New Horizons Community Mental Health Center	21-1530	SPB	333,478	204,940	128,538
New Horizons Community Mental Health Center	21-1531	SPB	554,640	332,336	222,304
New Horizons Community Mental Health Center	21-1532	SPB	340,483	206,952	133,531
New Horizons Community Mental Health Center	21-1533	SPB	241,399	148,199	93,200
Opa-Locka Community Development Corporation, Inc.	21-7450	SPB	250,000	141,635	108,365
The Alliance for LGBTQ Youth, Inc.	21-6980	SPB	600,000	401,313	198,687
Thelma Gibson Health Initiative, Inc.	21-7400	SPB	190,000	120,266	69,734
<b>Subtotal place-based/countywide community partnerships programs</b>			<b>\$ 8,495,918</b>	<b>\$ 4,818,602</b>	<b>\$ 3,677,316</b>
Switchboard of Miami, Inc.	22-1810	SHL	799,753	229,261	570,492
Jewish Community Services of South Florida, Inc.	22-1830	SHL	574,423	491,837	82,586
<b>Subtotal 211 helpline Program</b>			<b>\$ 1,374,176</b>	<b>\$ 721,097</b>	<b>\$ 653,079</b>
Empowering Youth, Inc.	35-7680	SFS	83,713	-	83,713
Haitian Neighborhood Center, Sant La	35-1860	SFS	244,800	-	244,800
Institute for Child & Family Health, Inc.	35-2150	SFS	344,084	-	344,084
University of Miami	35-7570	SFS	316,521	-	316,521
<b>Subtotal family strengthening</b>			<b>\$ 989,118</b>	<b>\$ -</b>	<b>\$ 989,118</b>
Budget encumbrances			264,964	(715)	265,679
<b>Total family and neighborhood support programs</b>			<b>\$ 11,124,176</b>	<b>\$ 5,538,984</b>	<b>\$ 5,585,192</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

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**Promote public policy, advocacy and legislative agendas**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Promote public policy, advocacy and legislative agenda		CPP	\$ 215,300	\$ 160,681	\$ 54,619
<b>Total promote public policy, advocacy and legislative agendas</b>			<b>\$ 215,300</b>	<b>\$ 160,681</b>	<b>\$ 54,619</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

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**Public awareness and program promotion**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Public awareness and program promotion		CAP	\$ 2,969,000	\$ 1,449,001	\$ 1,519,999
<b>Total public awareness and program promotion</b>			<b>\$ 2,969,000</b>	<b>\$ 1,449,001</b>	<b>\$ 1,519,999</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.



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**Promote citizen engagement and leadership to improve child and family conditions**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
District Board of Trustees of Miami Dade College	25-7590	CEL	\$ 187,000	\$ 118,765	\$ 68,235
Miami-Dade Family Learning Partnership Inc.	25-2770	CEL	350,000	227,281	122,719
Miami-Dade Family Learning Partnership Inc.	25-2771	CEL	320,664	214,850	105,814
Budget encumbrances		CEL	842,336	159,913	682,423
<b>Total promote citizen engagement and leadership to improve child and family conditions</b>			<b>\$ 1,700,000</b>	<b>\$ 720,809</b>	<b>\$ 979,191</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

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**Cross-funder collaboration of goals, strategies and resources**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Human Services Coalition of Dade County, Inc.	26-1870	CCF	\$ 100,000	\$ 56,709	\$ 43,291
United Way of Miami-Dade	26-2480	CCF	55,000	36,664	18,336
Miami Children Initiative (MCI)	26-7470	CCF	235,000	145,057	89,943
Budget encumbrances		CCF	645,000	15,000	630,000
<b>Total cross-funder collaboration of goals, strategies and resources</b>			<b>\$ 1,035,000</b>	<b>\$ 253,430</b>	<b>\$ 781,570</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

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**Supports for quality program implementation**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Community Committee for Developmental Handicaps, Inc. CCDH	27-1840	DPI	\$ 788,000	\$ 478,141	\$ 309,859
Human Services Coalition of Dade County, Inc.	27-1870	DPI	200,000	87,420	112,580
Nova Southeastern University, Inc.	27-7610	DPI	662,000	383,682	278,318
Abstinence Between Strong Teens International, Inc.	28-7710	DPI	35,000	25,196	9,804
Alliance for Musical Arts Production, Inc.	28-4230	DPI	20,000	12,277	7,723
ArtSouth, a Not for Profit Corporation	28-7750	DPI	20,000	11,887	8,113
Buzzy Kids, Inc.	28-7790	DPI	20,000	10,222	9,778
Code Explorers, Inc.	28-7760	DPI	20,000	5,235	14,765
Colombian American Service Association, Inc. (CASA)	28-7770	DPI	20,000	12,343	7,657
Diva Arts & Entertainment, Inc.	28-7720	DPI	35,000	13,501	21,499
Dream in Green, Inc.	28-7780	DPI	35,000	21,612	13,388
Empowering Youth, Inc.	28-7680	DPI	50,000	31,444	18,556
Fatherhood Task Force of South Florida Inc	28-7850	DPI	20,000	10,591	9,409
Foundation of Community Assistance and Leadership, Inc.	28-1950	DPI	20,000	13,213	6,787
Guitars Over Guns Organization, Inc.	28-7690	DPI	50,000	20,574	29,426
Latinos United In Action Center, Inc.	28-4690	DPI	20,000	6,436	13,564
Miami Dance Project, Inc.	28-7700	DPI	50,000	30,227	19,773
Open Arms Community Center Corp.	28-7800	DPI	20,000	9,260	10,740
Project Motherpath, Inc.	28-7840	DPI	20,000	10,750	9,250
Prosperity Social & Community Development Group, Inc.	28-7810	DPI	20,000	6,720	13,280
South Florida Youth Symphony, Inc.	28-7730	DPI	35,000	27,219	7,781
Sunset TRP, Inc. dba Whispering Manes Therapeutic Riding Center	28-7740	DPI	35,000	16,662	18,338
The Liberty City Optimist Club of Florida, Inc.	28-1200	DPI	35,000	10,596	24,404
The Paragon Partnership, Inc.	28-7820	DPI	20,000	9,097	10,903
Youth Education through Sports, Inc.	28-7830	DPI	20,000	1,632	18,368
Budget encumbrances			1,570,000	129,253	1,440,747
<b>Total supports for quality program implementation</b>			<b>\$ 3,840,000</b>	<b>\$ 1,395,189</b>	<b>\$ 2,444,811</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Information systems**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Information systems		DIT	\$ 800,000	\$ 453,927	\$ 346,073
<b>Total information systems</b>			<b>\$ 800,000</b>	<b>\$ 453,927</b>	<b>\$ 346,073</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Program evaluation and community research**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Program evaluation and community research		DER	\$ 1,000,000	\$ 96,839	\$ 903,161
<b>Total program evaluation and community research</b>			<b>\$ 1,000,000</b>	<b>\$ 96,839</b>	<b>\$ 903,161</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Innovation funds**

For the nine month period ended June 30, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Breakthrough Miami, Inc.	32-6570	DIL	\$ 50,000	\$ 750	\$ 49,250
Center for Social Change, Inc.	32-7950	DIL	65,000	8,557	56,443
ConnectFamillias, Inc.	32-7440	DIL	85,000	11,468	73,532
Disability Independence Group, Inc.	32-7920	DIL	80,000	34,523	45,477
Easter Seals South Florida, Inc.	32-1140	DIL	70,000	12,605	57,395
First Star, Inc.	32-7940	DIL	70,000	-	70,000
Foster Care Review, Inc.	32-1850	DIL	70,000	30,849	39,151
Historic Hampton House Community Trust, Inc.	32-7970	DIL	38,000	23,931	14,069
Human Services Coalition of Dade County, Inc.	32-1870	DIL	90,000	37,471	52,529
Opa-Locka Community Development Corporation, Inc.	32-7450	DIL	75,000	13,356	61,644
Sandy Hook Promise Foundation, Inc.	32-7960	DIL	90,000	1,955	88,045
Silent Victims of Crime	32-7930	DIL	24,000	7,167	16,833
Sundari Foundation, Inc.	32-7910	DIL	90,000	53,907	36,093
Budget encumbrances: general		DIL	2,373	215	2,158
<u>Budget encumbrances: contract close out</u>					
Big Brothers Big Sisters of Greater Miami	32-1690	DIL	2,595	2,595	-
Educate Tomorrow	32-2320	DIL	13,940	13,940	-
Jewish Community Services of South Florida	32-1830	DIL	55,000	55,000	-
Switchboard of Miami, Inc.	32-1810	DIL	6,987	6,987	-
The Miami Children's Museum, Inc.	32-1220	DIL	22,104	22,104	-
Youth Violence Prevention Coalition, Incorporated	32-7660	DIL	-	-	-
<b>Total innovation funds</b>			<b>\$ 1,000,000</b>	<b>\$ 337,381</b>	<b>\$ 662,619</b>

The Children's Trust

**Management of The Children's Trust**

For the nine month period ended June 30, 2017

Description	Initiative	Budget 2017	Actual 2017	Variance
Salaries	G&A	\$ 6,292,331	\$ 4,341,191	\$ 1,951,140
Fringe benefits	G&A	2,673,557	1,628,209	1,045,348
Professional/legal/other contracted services	G&A	575,000	98,275	476,725
Rent/insurance	G&A	700,000	471,825	228,175
Travel/communications	G&A	250,000	169,244	80,756
Supplies/postage/printing	G&A	150,000	61,484	88,516
Promotional/dues/miscellaneous	G&A	60,000	28,264	31,736
Capital outlay	G&A	35,000	8,107	26,893.14
<b>Total Management of The Children's Trust</b>		<b>\$ 10,735,888</b>	<b>\$ 6,806,600</b>	<b>\$ 3,929,288</b>