

# The Children's Trust



## Monthly Financial Statements (Unaudited)

For the ten months ended July 31, 2017

Prepared by : The Children's Trust Finance Department

Approved by:

A handwritten signature in blue ink, appearing to read "Bill Kirtland", is written over a horizontal line.

**William Kirtland, CPA, Chief Financial Officer**

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## July's Management Discussion & Analysis (MD&A)

Miami-Dade County reported within "The State of the County" the ongoing economic development of the county. Miami-Dade County continues to expand its economy led by its two largest economic engines: Miami International Airport and PortMiami. Miami is becoming one of the top global communities in international trade and commerce, along with economic production. The county's Gross Regional Product (GRP) grew 2.7 percent from 2014 to \$142 billion. Miami-Dade County is a premiere global community to live and invest in, and continues enhancing entrepreneurs and activities that reduce socio-economic disparity while improving the quality of life for all residents. Significant economic trends include:

- The number of unemployed residents decreased by over 10% year-over-year while the number employed increased by 1%. Year-over-year, private employment in the County (regardless of where the worker lives) was up 1.8%.
- The median sales price of a single family home was up 10% year over year as of September 2016, while the median sales price of a condo or townhouse was up 9% during the same time period.
- Through the end of 2015, average household incomes for Miami-Dade residents increased 4% year over year and is up 15% over 5 years.

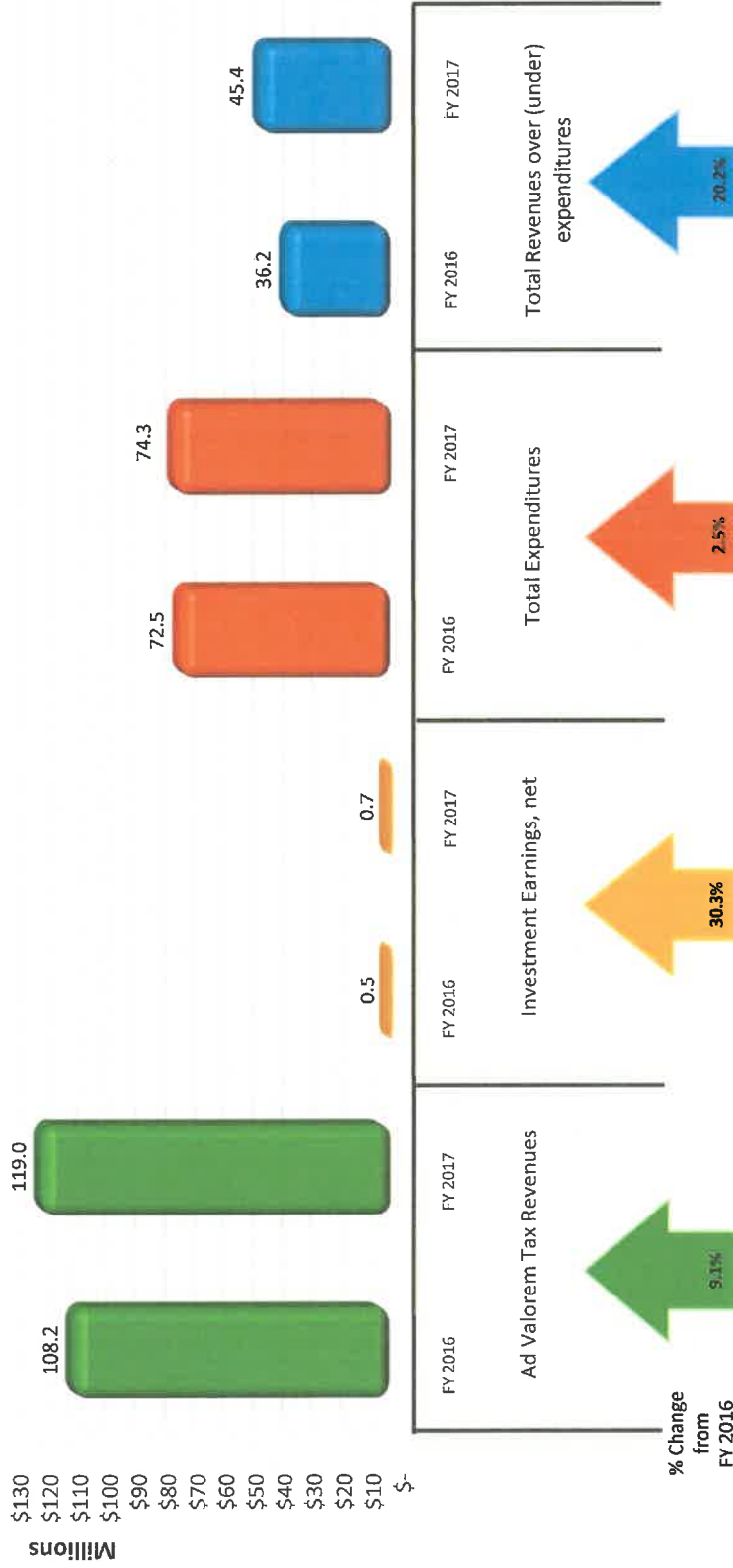
With property tax bills mailed on or before November 1 of each year, and discounts ranging from 1-4% the sooner payment is received, The Trust records a significant amount of revenue during the months of November, December, January and February; though only interest income in October (if any). As noted on page 4, the year-to-date investment earnings and miscellaneous revenues year-to-date is greater than the budgeted balance. This is due to greater revenue collections and more competitive rates offered for certificates of deposit. The 2017 budgeted balance for investment earnings and miscellaneous revenues is derived from the prior year actual balance (9/30/16). During the prior year revenue collections were 16% less November 2015 than compared to November 2016. This means The Trust could not invest collected revenues as effectively as the fiscal year 2017. Total collections are greater in fiscal year 2017 due to the \$8,000,000 additional ad valorem tax revenues, which also contributes to additional interest income.

### Property Tax Revenues: Cumulative Collection Rate Compared to the Budget

Month	FY 2017	FY 2016
October	0.0%	0.0%
November	20.9%	4.7%
December	80.1%	79.8%
January	83.4%	82.8%
February	86.7%	85.8%
March	88.8%	88.1%
April	94.2%	93.2%
May	95.4%	94.6%
June	98.8%	97.9%
July	98.9%	98.0%
August		
September		

# The Children's Trust Comparative Fiscal Highlights (2016-2017)

For the ten month period ended July 31, 2017



**Balance Sheet - General Fund**

July 31, 2017

	<b>General Fund</b>
<b>Assets</b>	
Current Assets	
Cash	\$ 14,311,032
Investments:	
Certificates of deposit	80,058,084
Money market	1,662,648
SBA	214,446
Accounts receivable	-
Provider receivable	-
Taxes receivable	-
Grants receivable	1,702
Interest receivable	-
Due from other governmental local agencies	-
Prepaid insurance	17,658
Prepaid other	-
<b>Total assets</b>	<b>\$ 96,265,570</b>
<b>Liabilities &amp; Fund Balances</b>	
<b>Liabilities</b>	
Accounts payable	\$ 1,003,943
Dues from other governmental local agencies	-
Accrued wages payable	-
Other current liabilities	-
Unearned revenue	50,000
<b>Total liabilities</b>	<b>\$ 1,053,943</b>
<b>Fund Balances</b>	
Non-spendable prepaid items	\$ 17,658
Restricted:	
Provider services	95,193,969
<b>Total fund balances</b>	<b>\$ 95,211,627</b>
<b>Total liabilities &amp; fund balances</b>	<b>\$ 96,265,570</b>

**Annual Budget vs. Year to Date (YTD) Actual - General Fund**

FY 2017 budget vs. FY 2017 actual (July 31)

	FY 2017 Budget	FY 2017 Year to Date Actual	FY 2017 Year to Date Variance
<b>FUND BALANCE, Adopted Budget October 1, 2016</b>	\$ 35,918,072		
<b>REVENUES</b>			
Ad valorem tax revenues	\$ 120,335,148	\$ 119,002,739	\$ 1,332,409
CRA return/interlocal agreement	3,470,000	-	3,470,000
Investment earnings/miscellaneous	250,000	676,530	(426,530)
<b>Total revenues</b>	<b>\$ 124,055,148</b>	<b>\$ 119,679,269</b>	<b>\$ 4,375,879</b>
<b>SUSTAIN AND EXPAND DIRECT SERVICES</b>			
Parenting	\$ 12,205,000	\$ 6,805,161	\$ 5,399,839
Early childhood development	16,750,000	8,611,305	8,138,695
Youth development	43,150,000	25,599,954	17,550,046
Health and wellness	15,900,000	8,743,452	7,156,548
Family and neighborhood supports	11,124,176	6,308,615	4,815,561
<b>Total sustain and expand direct services</b>	<b>\$ 99,129,176</b>	<b>\$ 56,068,487</b>	<b>\$ 43,060,689</b>
<b>COMMUNITY AWARENESS AND ADVOCACY</b>			
Promote public policy and legislative agendas	\$ 215,300	\$ 160,681	\$ 54,619
Public awareness and program promotion	2,969,000	1,628,828	1,340,172
Promote citizen engagement and leadership to improve child and family conditions	1,700,000	962,219	737,781
Cross-funder collaboration of goals, strategies and resources	1,035,000	293,902	741,098
<b>Total community awareness and advocacy</b>	<b>\$ 5,919,300</b>	<b>\$ 3,045,630</b>	<b>\$ 2,873,670</b>
<b>PROGRAM AND PROFESSIONAL DEVELOPMENT</b>			
Supports for quality program implementation	\$ 3,840,000	\$ 1,554,877	\$ 2,285,123
Information systems	800,000	492,974	307,026
Program evaluation and community research	1,000,000	202,149	797,851
Innovation funds	1,000,000	387,981	612,019
<b>Total program and professional development</b>	<b>\$ 6,640,000</b>	<b>\$ 2,637,981</b>	<b>\$ 4,002,019</b>
<b>ADMINISTRATION AND NON-OPERATING EXPENDITURES</b>			
Management of The Children's Trust	\$ 10,735,888	\$ 7,521,818	\$ 3,214,071
Non-operating expenditures	5,673,352	5,015,029	658,323
<b>Total administration and non-operating expenditures</b>	<b>\$ 16,409,240</b>	<b>\$ 12,536,847</b>	<b>\$ 3,872,394</b>
<b>Total expenditures</b>	<b>\$ 128,097,716</b>	<b>\$ 74,288,945</b>	<b>\$ 53,808,772</b>
<b>Total revenues over/(under) expenditures</b>	<b>\$ (4,042,568)</b>	<b>\$ 45,390,324</b>	
<b>Ending fund balance, reserves/net assets, adopted budget</b>	<b>\$ 31,875,504</b>		

**Comparative Monthly Financial Statement**

FY 2017 vs. FY 2016 actual (July 31)

	<b>FY 2017 Year to Date Actual</b>	<b>FY 2016 Year to Date Actual</b>	<b>Dollar Variance</b>	<b>% Variance</b>
<b>REVENUES</b>				
Ad valorem tax revenues	\$ 119,002,739	\$ 108,206,696	\$ 10,796,043	9.98%
CRA return/interlocal agreement	-	-	-	0.0%
Investment earnings/miscellaneous	676,530	471,724	204,806	43.42%
<b>Total revenues</b>	<b>\$ 119,679,269</b>	<b>\$ 108,678,420</b>	<b>\$ 11,000,849</b>	<b>10.12%</b>
<b>EXPENSES</b>				
Sustain and expand direct services	\$ 56,068,487	\$ 55,740,723	\$ 327,764	0.59%
Community awareness and advocacy/program and professional development	5,683,611	5,144,063	539,548	10.49%
Administration and non-operating expenditures	12,536,847	11,577,305	959,542	8.29%
<b>Total expenses</b>	<b>\$ 74,288,945</b>	<b>\$ 72,462,091</b>	<b>\$ 1,826,854</b>	<b>2.52%</b>
<b>Total revenues over/(under) expenditures</b>	<b>\$ 45,390,324</b>	<b>\$ 36,216,329</b>	<b>\$ 9,173,995</b>	<b>25.33%</b>

The Children's Trust

**Parenting**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Amigos Together for Kids, Inc.	10-2140	PAR	\$ 301,776	\$ 216,341	\$ 85,435
Catholic Charities of the Archdiocese of Miami, Inc.	10-1080	PAR	403,205	258,642	144,563
Children's Home Society	10-1430	PAR	467,346	332,910	134,436
Children's Home Society	10-1431	PAR	801,072	563,001	238,071
City of Miami	10-7580	PAR	227,152	135,446	91,706
City of Miami Beach	10-1090	PAR	249,957	167,480	82,477
Concerned African Women, Inc.	10-1110	PAR	200,000	148,906	51,094
Family Central	10-1820	PAR	388,572	190,106	198,466
Family Central	10-1821	PAR	486,352	202,133	284,219
Family Resource Center of South Florida, Inc.	10-7230	PAR	275,081	207,805	67,276
Fanm Ayisyen Nan Myami, Inc.	10-1470	PAR	295,945	216,817	79,128
FIU Board of Trustees	10-7560	PAR	292,236	206,149	86,087
FIU Board of Trustees	10-7561	PAR	196,000	135,468	60,532
Florida State University - Center for Prevention &	10-5150	PAR	331,966	232,458	99,508
Haitian Neighborhood Center, Sant La	10-1860	PAR	224,958	154,122	70,836
Human Services Coalition of Dade County, Inc.	10-1870	PAR	270,000	119,147	150,853
Institute for Child & Family Health, Inc.	10-2150	PAR	250,000	182,463	67,537
Institute for Child & Family Health, Inc.	10-2151	PAR	436,050	312,035	124,015
Institute for Child & Family Health, Inc.	10-2152	PAR	396,547	246,642	149,905
Institute for Child & Family Health, Inc.	10-2153	PAR	276,075	201,354	74,721
Jewish Community Services of South Florida, Inc.	10-1830	PAR	112,000	91,040	20,960
Miami-Dade Family Learning Partnership Inc.	10-2770	PAR	344,597	266,114	78,483
Opa-Locka Community Development Corporation, Inc.	10-7450	PAR	138,000	90,126	47,874
Parent to Parent of Miami Inc.	10-1890	PAR	560,000	408,999	151,001
Richmond-Pemine Optimist Club, Inc.	10-1300	PAR	308,000	191,965	116,035
Switchboard of Miami, Inc.	10-1810	PAR	56,648	41,991	14,657
The Association for Retarded Citizens, South Flori	10-1030	PAR	220,000	167,303	52,697
The Miami Lighthouse for the Blind & Visually Impa	10-1250	PAR	278,335	212,645	65,690
Touching Miami With Love Ministries, Inc.	10-1580	PAR	185,000	60,456	124,544
University of Miami	10-7570	PAR	333,000	222,228	110,772
University of Miami	10-7571	PAR	471,546	311,073	160,473
University of Miami	10-7572	PAR	430,849	288,535	142,314
University of Miami	10-7573	PAR	46,351	2,376	43,975
<b>Subtotal group, individual and home visitation programs</b>			<b>\$ 10,254,616</b>	<b>\$ 6,784,276</b>	<b>\$ 3,470,340</b>
Citrus Health Network, Inc.	33-2390	PFS	180,607	-	397,609
Institute for Child & Family Health, Inc.	33-2150	PFS	376,637	-	376,637
Sundari Foundation, Inc.	33-7910	PFS	371,774	-	371,774
University of Miami	33-7570	PFS	401,659	4,050	180,607
<b>Subtotal family strengthening programs</b>			<b>\$ 1,330,677</b>	<b>\$ 4,050</b>	<b>\$ 1,326,627</b>
Budget encumbrances		PAR	619,707	16,836	602,871
<b>Total parenting programs</b>			<b>\$ 12,205,000</b>	<b>\$ 6,805,161</b>	<b>\$ 5,399,839</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.



The Children's Trust

**Early childhood development**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Early Learning Coalition of Miami-Dade/Monroe	11-1650	ECQ	\$ 3,000,000	\$ 2,228,855	\$ 771,145
Early Learning Coalition of Miami-Dade/Monroe	11-1651	ECQ	1,200,000	812,790	387,210
The Children's Forum, Inc.	11-2780	ECQ	200,000	127,053	72,947
The Children's Forum, Inc.	11-2781	ECQ	365,000	163,245	201,755
The Children's Forum, Inc.	11-2782	ECQ	278,450	147,071	131,379
Third Sector New England, Inc.	11-7550	ECQ	138,000	70,102	67,898
United Way of Miami-Dade	11-2480	ECQ	300,000	147,438	152,562
United Way of Miami-Dade	11-2481	ECQ	1,500,000	1,026,618	473,382
University of Miami	11-7570	ECQ	300,000	-	300,000
Quality Counts - Scholarships		ECQ	1,150,000	632,335	517,665
Quality Counts - WAGES		ECQ	1,042,000	680,453	361,547
Quality Counts - Achievement Awards		ECQ	300,000	143,692	156,308
<b>Subtotal childcare quality improvement programs</b>			<b>\$ 9,773,450</b>	<b>\$ 6,179,653</b>	<b>\$ 3,593,797</b>
Early Learning Coalition of Miami-Dade/Monroe	13-1650	ECS	480,000	326,813	\$ 153,187
Early Learning Coalition of Miami-Dade/Monroe	13-1651	ECS	650,000	653,834	(3,834)
Redlands Christian Migrant Association, Inc.	13-6330	ECS	50,000	-	50,000
United Way of Miami-Dade	13-2480	ECS	350,000	294,667	55,333
<b>Subtotal early care programs and education slots</b>			<b>\$ 1,530,000</b>	<b>\$ 1,275,314</b>	<b>\$ 254,686</b>
Easter Seals South Florida, Inc.	12-1140	EEI	204,795	61,444	143,351
FIU Board of Trustees	12-7560	EEI	96,923	20,776	76,147
FIU Board of Trustees	12-7561	EEI	172,088	29,305	142,783
Reading & Math, Inc.	12-7650	EEI	50,000	42,405	7,595
The ARC of South Florida	12-1030	EEI	494,308	102,836	391,472
The Dave and Mary Alper Jewish Community Center, Inc.	12-1130	EEI	37,800	11,659	26,141
United Cerebral Palsy Association of Miami, Inc.	12-1340	EEI	136,209	10,775	125,434
University of Miami	12-7570	EEI	160,000	-	160,000
University of Miami	12-7571	EEI	300,000	165,976	134,024
University of Miami	12-7572	EEI	154,440	-	154,440
University of Miami	12-7573	EEI	1,026,000	598,032	427,968
<b>Subtotal early intervention programs</b>			<b>\$ 2,832,563</b>	<b>\$ 1,043,209</b>	<b>\$ 1,789,354</b>
Miami Lighthouse for the Blind and Visually	36-1250	ECR	200,000	36,574	163,426
Citrus Health Network	36-2390	ECR	193,127	-	193,127
Florida International University, Dept of Teaching	36-7560	ECR	93,887	740	93,147
University of Miami Miller School of Medicine	36-7570	ECR	290,943	14,554	276,389
University of Miami Miller School of Medicine, Mai	36-7571	ECR	191,395	-	191,395
University of Miami, Department of Psychology	36-7572	ECR	225,916	-	225,916
Reading & Math, Inc.	36-7650	ECR	233,677	28,110	205,567
Sundari Foundation, Inc.	36-7910	ECR	301,808	-	301,808
<b>Subtotal early childhood research</b>			<b>\$ 1,730,753</b>	<b>\$ 79,978</b>	<b>\$ 1,650,775</b>
Budget encumbrances			883,234	33,151	850,083
<b>Total early childhood development programs</b>			<b>\$ 16,750,000</b>	<b>\$ 8,611,305</b>	<b>\$ 8,138,695</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Youth development**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Abundant Living Citi Church, Inc.	14-4200	YAS	\$ 235,590	\$ 141,094	\$ 94,496
Adults Mankind Organization, Inc.	14-2130	YAS	164,000	103,097	60,903
American Children's Orchestras for Peace, Inc.	14-2020	YAS	307,500	207,074	100,426
Arts for Learning/Miami, Inc.	14-1680	YAS	243,450	157,868	85,582
Belafonte TACOLCY Center, Inc.	14-4070	YAS	141,172	90,304	50,868
Boys and Girls Clubs of Miami-Dade, Inc.	14-1060	YAS	471,240	304,961	166,279
Branches, Inc.	14-1520	YAS	381,024	313,084	67,940
Breakthrough Miami, Inc.	14-6570	YAS	293,421	21,575	271,846
Carlmar, Inc. d.b.a. Town Center Preschool	14-5720	YAS	191,959	113,907	78,052
Centro Mater Childcare Services, Inc.	14-3060	YAS	1,058,823	610,122	448,701
Chabad Chayil, Inc.	14-7460	YAS	235,412	201,043	34,369
City of Hialeah	14-2760	YAS	905,998	564,274	341,724
City of Miami Beach	14-1090	YAS	333,258	236,803	96,455
City of North Bay Village	14-7210	YAS	169,252	86,462	82,790
CMB Visions Unlimited, Inc.	14-7630	YAS	135,000	88,865	46,135
Communities In School of Miami, Inc.	14-1100	YAS	273,352	209,182	64,170
Community Coalition, Inc.	14-5890	YAS	155,567	82,422	73,145
Concerned African Women, Inc.	14-1110	YAS	427,027	299,117	127,910
Early Childhood Quality Consultant, LLC(ECQC)	14-4360	YAS	342,242	261,042	81,200
Easter Seals South Florida, Inc.	14-1140	YAS	555,608	365,077	190,531
Family & Children Faith Coalition, Inc.	14-1150	YAS	1,683,809	1,259,055	424,754
Farm Ayisyeen Nan Myami, Inc.	14-1470	YAS	235,553	164,680	70,873
First Step Champions, Inc.	14-7340	YAS	129,987	116,835	13,152
Fit Kids of America	14-7310	YAS	523,659	380,033	143,626
FIU Board of Trustees	14-7560	YAS	512,493	374,161	138,332
FIU Board of Trustees	14-7561	YAS	225,767	185,518	40,249
FIU Board of Trustees	14-7562	YAS	481,005	94,375	386,630
Gang Alternative, Inc.	14-6590	YAS	1,112,936	724,708	388,228
Greater Miami Youth for Christ, Inc.	14-7120	YAS	188,835	149,669	39,166
Greater Miami Youth Symphony of Dade County, Florida, Inc.	14-2170	YAS	129,769	41,414	88,355
Institute for Child & Family Health, Inc.	14-2150	YAS	147,420	100,596	46,824
Just Kids Centers, Inc.	14-2790	YAS	302,975	211,680	91,295
Kayleen's Learning Center Corp.	14-3070	YAS	194,710	133,760	60,950
Kids Learning Center of South Dade III Inc.	14-7620	YAS	193,667	132,675	60,992
Kids Learning Center of South Dade, Inc.	14-7360	YAS	140,970	88,066	52,904
Kidworks, USA, Inc.	14-2810	YAS	427,462	304,831	122,631
Kingdom Academy, Inc.	14-7140	YAS	197,626	101,675	95,951
Knowledge Builders of Florida, Inc.	14-4680	YAS	138,127	73,813	64,314
La Viña del Señor, Inc./Kidz XL	14-4190	YAS	149,763	104,759	45,004
Leadership Learning Center at Saint John Bosco, Inc.	14-7320	YAS	395,365	299,244	96,121
Little Kingdom Child Care Center II, Inc.	14-7670	YAS	371,783	197,042	174,741
Lliraf'O, Inc. d.b.a. O'Farrill Learning Center	14-7070	YAS	199,500	93,981	105,519
Magic City Kids, Inc.	14-7100	YAS	127,030	64,213	62,817
Miami Bethany Community Services, Inc.	14-2100	YAS	74,981	33,005	41,976
Miami-Dade County	14-7600	YAS	1,636,921	745,701	891,220
Michael-Ann Russell Jewish Community Center, Inc.	14-5750	YAS	117,000	50,215	66,785
Mulfi Ethnic Youth Group Association, Inc.,	14-4040	YAS	111,600	51,533	60,067
Overtown Youth Center, Inc.	14-1280	YAS	284,074	191,199	92,875
Philanthropic Educational and Cultural Evolvement (PEACE) CDC	14-4090	YAS	498,246	385,524	112,722

The Children's Trust

**Youth development**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Recapturing the Vision International, Inc.	14-2220	YAS	367,875	265,908	101,967
Richmond-Perine Optimist Club, Inc.	14-1300	YAS	492,918	304,697	188,221
Sanrau Corp. d.b.a. Lago Mar Pre-School	14-5780	YAS	175,354	89,823	85,531
Shake-A-Leg Miami, Inc.	14-1560	YAS	138,704	61,706	76,998
Sunflowers Academy, Inc.	14-5790	YAS	268,372	176,668	91,704
Sweet Vine, Inc.	14-5250	YAS	451,050	224,526	226,524
Teen Up-ward Bound, Inc.	14-2090	YAS	236,408	154,963	81,445
The Abriendo Puertas Governing Board of East Little Havana	14-1010	YAS	609,512	450,179	159,333
The Association for Retarded Citizens, South Florida, Inc.	14-1030	YAS	1,903,042	1,304,360	598,682
The Children's Village d.b.a. The Resource Room	14-4150	YAS	333,828	177,902	155,926
The Dave and Mary Alper Jewish Community Center, Inc.	14-1130	YAS	340,002	174,545	165,457
The Family Christian Association of America, Inc.	14-1460	YAS	751,679	519,596	232,083
The Miami Children's Museum, Inc.	14-1220	YAS	428,550	313,542	115,008
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	14-1250	YAS	128,477	56,305	72,172
The New Jerusalem Community Development Corporation	14-2080	YAS	720,829	381,062	339,767
The Thinking Child Academy, Inc.	14-4180	YAS	365,194	233,171	132,023
The Young Men's Christian Association of South Florida, Inc.	14-1380	YAS	1,098,630	508,048	590,582
Thomas Armour Youth Ballet, Inc.	14-7270	YAS	1,010,000	704,970	305,030
Thumbelina Learning Center Corporation	14-5120	YAS	250,000	171,533	78,467
Tiger and Dragon Group, Inc.	14-7060	YAS	145,368	101,416	43,952
Tiny Town Day Care Center, Inc.	14-4650	YAS	136,384	96,742	39,642
Touching Miami With Love Ministries, Inc.	14-1580	YAS	614,970	452,965	162,005
Town of Cutler Bay	14-4010	YAS	143,190	116,409	26,781
Trinity Church, Incorporated	14-1330	YAS	426,500	252,403	174,097
United Cerebral Palsy Association of Miami, Inc.	14-1340	YAS	1,137,600	603,540	534,060
United Martial Arts Academy, Inc.	14-5070	YAS	252,266	186,174	66,092
University of Miami	14-7570	YAS	122,222	3,314	118,908
Urgent, Inc.	14-1360	YAS	197,238	140,824	56,414
YWCA of Greater Miami-Dade County, Inc.	14-1610	YAS	168,367	115,420	52,947
<b>Subtotal after-school programs and summer camps</b>			<b>\$ 31,368,457</b>	<b>\$ 19,654,045</b>	<b>\$ 11,714,412</b>
FIU Board of Trustees	15-7560	YSR	682,168	308,968	373,200
<b>Subtotal summer reading enhancements</b>			<b>\$ 682,168</b>	<b>\$ 308,968</b>	<b>\$ 373,200</b>
Abundant Living Citi Church, Inc.	16-4200	YEN	185,764	104,527	81,237
Abundant Living Citi Church, Inc.	16-4201	YEN	136,681	84,895	51,786
Adults Mankind Organization, Inc.	16-2130	YEN	240,730	145,784	94,946
Arts for Learning/Miami, Inc.	16-1680	YEN	145,350	88,922	56,429
Ayuda, Inc.	16-1040	YEN	188,973	128,960	60,013
Boys and Girls Clubs of Miami-Dade, Inc.	16-1060	YEN	307,725	227,569	80,156
Branches, Inc.	16-1520	YEN	118,165	102,745	15,420
Branches, Inc.	16-1521	YEN	145,424	8,965	136,459
Breakthrough Miami, Inc.	16-6570	YEN	253,115	140,610	112,505
Casa Valentina, Inc.	16-5430	YEN	167,629	121,580	46,049
City of Hialeah	16-2760	YEN	298,798	221,571	77,228
City of Homestead	16-2330	YEN	140,328	-	140,328
City of Miami Beach	16-1090	YEN	312,550	194,025	118,525
CMB Visions Unlimited, Inc.	16-7630	YEN	135,000	83,049	51,951
CMB Visions Unlimited, Inc.	16-7631	YEN	148,460	38,566	109,894

The Children's Trust

**Youth development**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Communities in Schools of Miami, Inc.	16-1100	YEN	150,000	137,461	12,539
Concerned African Women, Inc.	16-1110	YEN	217,780	32,667	185,113
Easter Seals South Florida, Inc.	16-1140	YEN	317,083	189,465	127,618
Educate Tomorrow	16-2320	YEN	285,000	209,223	75,777
Educate Tomorrow	16-2321	YEN	145,450	21,817	123,633
Family & Children Faith Coalition, Inc.	16-1150	YEN	261,829	120,898	140,931
Florida Film Institute, Inc.	16-5960	YEN	141,189	113,135	28,054
Gang Alternative, Inc.	16-6590	YEN	285,000	182,547	102,453
Gang Alternative, Inc.	16-6591	YEN	225,000	33,750	191,250
Mexican American Council, Inc.	16-7640	YEN	165,000	114,983	50,017
Miami Dade County	16-7600	YEN	1,245,328	747,509	497,819
Miami Dade County	16-7601	YEN	750,000	637,500	112,500
Network for Teaching Entrepreneurship	16-7980	YEN	201,541	-	201,541
New Jerusalem Community Development Corporation	16-2080	YEN	119,383	2,889	116,494
OIC of Broward County	16-7990	YEN	66,684	1,617	65,067
Opa-locka Community Development Corp.	16-7451	YEN	206,140	-	206,140
Opa-Locka Community Development Corporation, Inc.	16-7450	YEN	268,000	145,589	122,411
Overtown Youth Center, Inc.	16-1280	YEN	169,712	127,040	42,672
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	16-1250	YEN	148,742	120,901	27,841
The Village South Inc.	16-2260	YEN	33,789	33,789	-
Touching Miami With Love Ministries, Inc.	16-1580	YEN	190,373	137,589	52,784
Town of Cutler Bay	16-4010	YEN	136,350	-	136,350
Trinity Church, Inc.	16-1330	YEN	174,119	51,061	123,058
United Cerebral Palsy Association of Miami, Inc.	16-1340	YEN	120,000	96,799	23,201
United Martial Arts Academy, Inc.	16-5070	YEN	260,367	202,373	57,994
Urgent, Inc.	16-1360	YEN	339,601	218,936	120,665
Urgent, Inc.	16-1361	YEN	252,606	168,934	83,672
World Literacy Crusade of Florida, Inc.	16-1320	YEN	135,912	97,467	38,446
<b>Subtotal youth enrichment, employment and supports</b>			<b>\$ 9,936,670</b>	<b>\$ 5,637,704</b>	<b>\$ 4,298,966</b>
Budget encumbrances			1,162,705	(763)	1,163,467
<b>Total youth development programs</b>			<b>\$ 43,150,000</b>	<b>\$ 25,599,954</b>	<b>\$ 17,550,046</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Health and wellness**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Borinquen Health Care Center, Inc.	17-6920	HSB	\$ 2,611,885	\$ 930,433	\$ 1,681,452
Borinquen Health Care Center, Inc.	17-6921	HSB	93,600	851	92,749
Citrus Health Network, Inc.	17-2390	HSB	1,700,000	1,112,839	587,161
Community Health of South Florida, Inc.	17-2400	HSB	2,800,000	2,019,255	780,745
Health Choice Network	17-1760	HSB	500,000	307,414	192,586
Jessie Trice Community Health Center, Inc.	17-2370	HSB	3,300,000	1,904,713	1,395,287
Nova Southeastern University, Inc.	17-7610	HSB	300,000	119,321	180,679
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	17-1250	HSB	300,000	191,080	108,920
University of Miami	17-7570	HSB	700,000	392,684	307,316
Variety Children's Hospital d/b/a Miami Children's Hospital	17-2460	HSB	1,000,000	660,754	339,246
<b>Subtotal school-based health programs</b>			<b>\$ 13,305,485</b>	<b>\$ 7,639,344</b>	<b>\$ 5,666,141</b>
Citrus Health Network, Inc.	18-2390	HIE	142,797	107,022	35,775
Community Health of South Florida, Inc.	18-2400	HIE	120,298	78,286	42,012
Gang Alternative, Inc.	18-6590	HIE	31,809	18,384	13,425
Human Services Coalition of Dade County, Inc.	18-1870	HIE	124,798	81,381	43,417
Jessie Trice Community Health Center, Inc.	18-2370	HIE	180,298	112,627	67,671
<b>Subtotal insurance enrollment programs</b>			<b>\$ 600,000</b>	<b>\$ 397,700</b>	<b>\$ 202,300</b>
Public Health Trust/Jackson Health System	19-2380	HIP	250,000	134,409	115,591
<b>Subtotal injury prevention programs</b>			<b>\$ 250,000</b>	<b>\$ 134,409</b>	<b>\$ 115,591</b>
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	20-4450	HFN	850,000	535,741	314,259
<b>Subtotal food and nutrition programs</b>			<b>\$ 850,000</b>	<b>\$ 535,741</b>	<b>\$ 314,259</b>
Gang Alternative, Inc.	34-6590	HFS	375,323	35,359	339,964
FIU Board of Trustees	34-7560	HFS	254,883	-	254,883
<b>Subtotal family strengthening</b>			<b>\$ 630,206</b>	<b>\$ 35,359</b>	<b>\$ 594,847</b>
Budget encumbrances			264,309	899	263,410
<b>Total health and wellness programs</b>			<b>\$ 15,900,000</b>	<b>\$ 8,743,452</b>	<b>\$ 7,156,548</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Family and neighborhood support**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Advocate Program, Inc.	21-2520	SPB	\$ 590,000	\$ 431,466	\$ 158,534
Americans for Immigrant Justice, Inc.	21-2540	SPB	500,500	319,702	180,798
Children of Inmates, Incorporated	21-7420	SPB	645,000	463,790	181,210
City of Homestead	21-2330	SPB	400,000	303,416	96,584
City of Miami Beach	21-1090	SPB	425,000	69,735	355,265
City of Miami Gardens	21-3010	SPB	414,000	272,659	141,341
Communities In School of Miami, Inc.	21-1100	SPB	473,300	328,266	145,034
Community Health of South Florida, Inc.	21-2401	SPB	224,276	161,399	62,877
Community Health of South Florida, Inc.	21-2402	SPB	244,379	187,252	57,127
Community Health of South Florida, Inc.	21-2403	SPB	281,345	209,049	72,296
Concerned African Women, Inc.	21-1110	SPB	300,000	227,844	72,156
Connect Familias, Inc.	21-7440	SPB	470,000	243,665	226,335
Gang Alternative, Inc.	21-6590	SPB	413,000	303,713	109,287
Lawyers for Children America	21-2310	SPB	102,614	77,060	25,554
Miami Dade County	21-7600	SPB	502,504	128,911	373,593
New Horizons Community Mental Health Center	21-1530	SPB	333,478	231,812	101,666
New Horizons Community Mental Health Center	21-1531	SPB	554,640	370,880	183,760
New Horizons Community Mental Health Center	21-1532	SPB	340,483	228,995	111,488
New Horizons Community Mental Health Center	21-1533	SPB	241,399	164,851	76,548
Opa-Locka Community Development Corporation, Inc.	21-7450	SPB	250,000	157,424	92,576
The Alliance for LGBTQ Youth, Inc.	21-6980	SPB	600,000	446,238	153,762
Thelma Gibson Health Initiative, Inc.	21-7400	SPB	190,000	140,264	49,736
<b>Subtotal place-based/countywide community partnerships programs</b>			<b>\$ 8,495,918</b>	<b>\$ 5,468,392</b>	<b>\$ 3,027,526</b>
Switchboard of Miami, Inc.	22-1810	SHL	799,753	229,261	570,492
Jewish Community Services of South Florida, Inc.	22-1830	SHL	574,423	574,423	-
<b>Subtotal 211 helpline Program</b>			<b>\$ 1,374,176</b>	<b>\$ 803,684</b>	<b>\$ 570,492</b>
Empowering Youth, Inc.	35-7680	SFS	83,713	-	83,713
Haitian Neighborhood Center, Sant La	35-1860	SFS	244,800	5,940	238,860
Institute for Child & Family Health, Inc.	35-2150	SFS	344,084	-	344,084
University of Miami	35-7570	SFS	316,521	-	316,521
<b>Subtotal family strengthening</b>			<b>\$ 989,118</b>	<b>\$ 5,940</b>	<b>\$ 983,178</b>
Budget encumbrances			264,964	30,600	234,364
<b>Total family and neighborhood support programs</b>			<b>\$ 11,124,176</b>	<b>\$ 6,308,615</b>	<b>\$ 4,815,561</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Promote public policy, advocacy and legislative agendas**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Promote public policy, advocacy and legislative agenda		CPP	\$ 215,300	\$ 160,681	\$ 54,619
<b>Total promote public policy, advocacy and legislative agendas</b>			<b>\$ 215,300</b>	<b>\$ 160,681</b>	<b>\$ 54,619</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

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**Public awareness and program promotion**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Public awareness and program promotion		CAP	\$ 2,969,000	\$ 1,628,828	\$ 1,340,172
<b>Total public awareness and program promotion</b>			<b>\$ 2,969,000</b>	<b>\$ 1,628,828</b>	<b>\$ 1,340,172</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.



The Children's Trust

**Promote citizen engagement and leadership to improve child and family conditions**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
District Board of Trustees of Miami Dade College	25-7590	CEL	\$ 187,000	\$ 139,236	\$ 47,764
Miami-Dade Family Learning Partnership Inc.	25-2770	CEL	350,000	248,917	101,083
Miami-Dade Family Learning Partnership Inc.	25-2771	CEL	320,664	240,370	80,294
Budget encumbrances		CEL	842,336	333,695	508,641
<b>Total promote citizen engagement and leadership to improve child and family conditions</b>			<b>\$ 1,700,000</b>	<b>\$ 962,219</b>	<b>\$ 737,781</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Cross-funder collaboration of goals, strategies and resources**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Human Services Coalition of Dade County, Inc.	26-1870	CCF	\$ 100,000	\$ 71,082	\$ 28,918
United Way of Miami-Dade	26-2480	CCF	55,000	41,247	13,753
Miami Children Initiative (MCI)	26-7470	CCF	235,000	166,572	68,428
Budget encumbrances		CCF	645,000	15,000	630,000
<b>Total cross-funder collaboration of goals, strategies and resources</b>			<b>\$ 1,035,000</b>	<b>\$ 293,902</b>	<b>\$ 741,098</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Supports for quality program implementation**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Community Committee for Developmental Handicaps, Inc. CCDH	27-1840	DPI	\$ 788,000	\$ 526,266	\$ 261,734
Human Services Coalition of Dade County, Inc.	27-1870	DPI	200,000	102,047	97,953
Nova Southeastern University, Inc.	27-7610	DPI	662,000	383,682	278,318
Abstinence Between Strong Teens International, Inc.	28-7710	DPI	35,000	28,096	6,904
Alliance for Musical Arts Production, Inc.	28-4230	DPI	20,000	13,798	6,202
ArtSouth, a Not for Profit Corporation	28-7750	DPI	20,000	13,370	6,630
Buzzy Kids, Inc.	28-7790	DPI	20,000	13,393	6,607
Code Explorers, Inc.	28-7760	DPI	20,000	7,739	12,261
Colombian American Service Association, Inc. (CASA)	28-7770	DPI	20,000	12,343	7,657
Diva Arts & Entertainment, Inc.	28-7720	DPI	35,000	18,876	16,124
Dream in Green, Inc.	28-7780	DPI	35,000	25,475	9,525
Empowering Youth, Inc.	28-7680	DPI	50,000	35,440	14,560
Fatherhood Task Force of South Florida Inc	28-7850	DPI	20,000	12,813	7,187
Foundation of Community Assistance and Leadership, Inc.	28-1950	DPI	20,000	14,036	5,964
Guitars Over Guns Organization, Inc.	28-7690	DPI	50,000	32,364	17,636
Latinos United In Action Center, Inc.	28-4690	DPI	20,000	8,972	11,029
Miami Dance Project, Inc.	28-7700	DPI	50,000	38,481	11,519
Open Arms Community Center Corp.	28-7800	DPI	20,000	14,173	5,827
Project Motherpath, Inc.	28-7840	DPI	20,000	16,100	3,900
Prosperity Social & Community Development Group, Inc.	28-7810	DPI	20,000	10,661	9,339
South Florida Youth Symphony, Inc.	28-7730	DPI	35,000	30,104	4,896
Sunset TRP, Inc. dba Whispering Manes Therapeutic Riding Center	28-7740	DPI	35,000	21,209	13,791
The Liberty City Optimist Club of Florida, Inc.	28-1200	DPI	35,000	14,475	20,525
The Paragon Partnership, Inc.	28-7820	DPI	20,000	10,123	9,877
Youth Education through Sports, Inc.	28-7830	DPI	20,000	2,464	17,536
Budget encumbrances			1,570,000	148,377	1,421,623
<b>Total supports for quality program implementation</b>			<b>\$ 3,840,000</b>	<b>\$ 1,554,877</b>	<b>\$ 2,285,123</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Information systems**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Information systems		DIT	\$ 800,000	\$ 492,974	\$ 307,026
<b>Total information systems</b>			<b>\$ 800,000</b>	<b>\$ 492,974</b>	<b>\$ 307,026</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Program evaluation and community research**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Program evaluation and community research		DER	\$ 1,000,000	\$ 202,149	\$ 797,851
<b>Total program evaluation and community research</b>			<b>\$ 1,000,000</b>	<b>\$ 202,149</b>	<b>\$ 797,851</b>

\*Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

The Children's Trust

**Innovation funds**

For the ten month period ended July 31, 2017

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Breakthrough Miami, Inc.	32-6570	DIL	\$ 50,000	\$ 1,399	\$ 48,601
Center for Social Change, Inc.	32-7950	DIL	65,000	13,202	51,798
ConnectFamilies, Inc.	32-7440	DIL	85,000	12,061	72,939
Disability Independence Group, Inc.	32-7920	DIL	80,000	40,726	39,274
Easter Seals South Florida, Inc.	32-1140	DIL	70,000	17,379	52,621
First Star, Inc.	32-7940	DIL	70,000	-	70,000
Foster Care Review, Inc.	32-1850	DIL	70,000	36,474	33,526
Historic Hampton House Community Trust, Inc.	32-7970	DIL	38,000	27,458	10,542
Human Services Coalition of Dade County, Inc.	32-1870	DIL	90,000	40,554	49,446
Opa-Locka Community Development Corporation, Inc.	32-7450	DIL	75,000	13,356	61,644
Sandy Hook Promise Foundation, Inc.	32-7960	DIL	90,000	3,922	86,078
Silent Victims of Crime	32-7930	DIL	24,000	11,877	12,123
Sundari Foundation, Inc.	32-7910	DIL	90,000	68,732	21,268
Budget encumbrances: general		DIL	2,373	215	2,158
<u>Budget encumbrances: contract close out</u>					
Big Brothers Big Sisters of Greater Miami	32-1690	DIL	2,595	2,595	-
Educate Tomorrow	32-2320	DIL	13,940	13,940	-
Jewish Community Services of South Florida	32-1830	DIL	55,000	55,000	-
Switchboard of Miami, Inc.	32-1810	DIL	6,987	6,987	-
The Miami Children's Museum, Inc.	32-1220	DIL	22,104	22,104	-
Youth Violence Prevention Coalition, Incorporated	32-7660	DIL	-	-	-
<b>Total innovation funds</b>			<b>\$ 1,000,000</b>	<b>\$ 387,981</b>	<b>\$ 612,019</b>

The Children's Trust

**Management of The Children's Trust**

For the ten month period ended July 31, 2017

Description	Initiative	Budget 2017	Actual 2017	Variance
Salaries	G&A	\$ 6,292,331	\$ 4,774,078	\$ 1,518,253
Fringe benefits	G&A	2,673,557	1,840,670	832,887
Professional/legal/other contracted services	G&A	575,000	106,770	468,230
Rent/insurance	G&A	700,000	510,899	189,101
Travel/communications	G&A	250,000	185,843	64,157
Supplies/postage/printing	G&A	150,000	64,406	85,594
Promotional/dues/miscellaneous	G&A	60,000	31,044	28,956
Capital outlay	G&A	35,000	8,107	26,893.14
<b>Total Management of The Children's Trust</b>		<b>\$ 10,735,888</b>	<b>\$ 7,521,817</b>	<b>\$ 3,214,071</b>