

Monthly Financial Statements (Unaudited)

For the eleven months ended August 31, 2017

Prepared by:

The Children's Trust Finance Department

Approved by:

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August's Management Discussion & Analysis (MD&A)

Miami-Dade County reported within "The State of the County" the ongoing economic development of the county. Miami-Dade County continues to expand its economy led by its two largest economic engines: Miami International Airport and PortMiami. Miami is becoming one of the top global communities in international trade and commerce, along with economic production. The county's Gross Regional Product (GRP) grew 2.7 percent from 2014 to \$142 billion. Miami-Dade County is a premiere global community to live and invest in, and continues enhancing entrepreneurships and activities that reduce socio-economic disparity while improving the quality of life for all residents. Significant economic trends include:

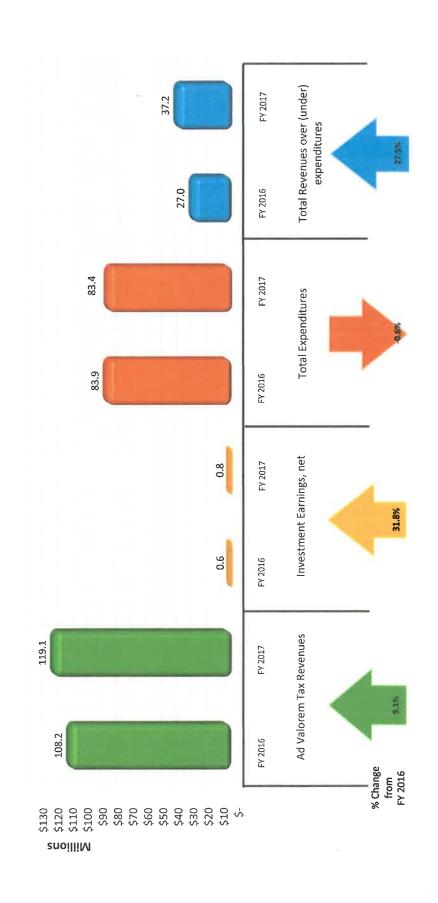
- The number of unemployed residents decreased by over 10% year-over-year while the number employed increased by 1%. Year-over-year, private employment in the County (regardless of where the worker lives) was up 1.8%.
- The median sales price of a single family home was up 10% year over year as of September 2016, while the median sales price of a condo or townhouse was up 9% during the same time period.
- Through the end of 2015, average household incomes for Miami-Dade residents increased 4% year over year and is up 15% over 5 years.

With property tax bills mailed on or before November 1 of each year, and discounts ranging from 1-4% the sooner payment is received, The Trust records a significant amount of revenue during the months of November, December, January and February; though only interest income in October (if any). As noted on page 4, the year-to-date investment earnings and miscellaneous revenues year-to-date is greater than the budgeted balance. This is due to greater revenue collections and more competitive rates offered for certificates of deposit. The 2017 budgeted balance for investment earnings and miscellaneous revenues is derived from the prior year actual balance (9/30/16). During the prior year revenue collections were 16% less November 2015 than compared to November 2016. This means The Trust could not invest collected revenues as effectively as the fiscal year 2017. Total collections are greater in fiscal year 2017 due to the \$8,000,000 additional ad valorem tax revenues, which also contributes to additional interest income.

Property Tax Revenues: Cumulative Collection Rate Compared to the Budget

Month	FY 2017	FY 2016
October	0.0%	0.0%
November	20.9%	4.7%
December	80.1%	79.8%
January	83.4%	82.8%
February	86.7%	85.8%
March	88.8%	88.1%
April	94.2%	93.2%
May	95.4%	94.6%
June	98.8%	97.9%
July	98.9%	98.0%
August	99.0%	98.0%
September		

The Children's Trust Comparative Fiscal Highlights (2016-2017)



	3663	General Fund
Assets		
Current Assets		
Cash	\$	19,691,709
Investments:		
Certificates of deposit	- 1	66,546,696
Money market		1,769,728
SBA	- 1	214,686
Accounts receivable		-
Provider receivable		-
Taxes receivable		-
Grants receivable	- 1	1,702
Interest receivable		-
Due from other governmental local agencies		-
Prepaid insurance		16,630
Prepaid other		
Total assets	\$	88,241,151
Liabilities & Fund Balances Liabilities Accounts payable Dues from other governmental local agencies Accrued wages payable Other current liabilities Unearned revenue	\$	1,126,752 - · - - 50,000
Total liabilities	\$	1,176,752
Fund Balances Non-spendable prepaid items Restricted: Provider services	\$	16,630 87,047,769
Total fund balances	\$	87,064,399

Annual Budget vs. Year to Date (YTD) Actual - General Fund

FY 2017 budget vs. FY 2017 actual (August 31)

		FY 2017 Budget	,	FY 2017 rear to Date Actual	Y	FY 2017 ear to Date Variance
FUND BALANCE, Adopted Budget October 1, 2016	\$	35,918,072				
REVENUES						
Ad valorem tax revenues	\$	120,335,148	\$	119,080,040	\$	1,255,108
CRA return/interlocal agreement		3,470,000		753,293		2,716,707
Investment earnings/miscellaneous		250,000		819,588		(569,588
Total revenues	\$	124,055,148	\$	120,652,921	\$	3,402,227
SUSTAIN AND EXPAND DIRECT SERVICES			١.		١.	
Parenting	\$	12,205,000	\$	7,464,517	\$	4,740,483
Early childhood development		16,750,000		9,759,219		6,990,781
Youth development		43,150,000		28,930,072		14,219,928
Health and wellness		15,900,000		10,327,392		5,572,608
Family and neighborhood supports		11,124,176	_	6,885,882		4,238,294
Total sustain and expand direct services	\$	99,129,176	\$	63,367,082	\$	35,762,095
COMMUNITY AWARENESS AND ADVOCACY	١.		١.		١.	
Promote public policy and legislative agendas	\$	215,300	\$	160,681	\$	54,619
Public awareness and program promotion		2,969,000		1,918,203		1,050,797
Promote citizen engagement and leadership to improve child and family conditions		1,700,000		1,034,970		665,030
Cross-funder collaboration of goals, strategies and resources		1,035,000	_	326,509		708,491
Total community awareness and advocacy	\$	5,919,300	\$	3,440,363	\$	2,478,937
DROCDAM AND PROFESSIONAL DEVELOPMENT						
PROGRAM AND PROFESSIONAL DEVELOPMENT		2 9 40 000	,	1 907 917		0.010.104
Supports for quality program implementation	\$	3,840,000	\$	1,827,816	\$	2,012,184
Information systems		800,000		520,742		279,258
Program evaluation and community research		1,000,000		273,219		726,781
Innovation funds	_	1,000,000	_	427,346	_	572,654
Total program and professional development	\$	6,640,000	\$	3,049,123	\$	3,590,877
ADMINISTRATION AND NON-OPERATING EXPENDITURES						
Management of The Children's Trust	\$	10,735,888	\$	8,538,226	\$	2,197,662
•	"	5,673,352	"	5,015,029	"	658,323
Non-operating expenditures	e	16,409,240	-		e	2,855,985
Total administration and non-operating expenditures	\$	10,407,240	\$	13,553,255	\$	∠,033,783
Total expenditures	\$	128,097,716	\$	83,409,823	\$	44,687,893
Total revenues over/(under) expenditures	\$	(4,042,568)	\$	37,243,097		
		01 077 701				
Ending fund balance, reserves/net assets, adopted budget	\$	31,875,504				

•	Y	FY 2017 ear to Date Actual	FY 2016 Year to Date Actual		Year to Date		Year to Date		Dol	ilar Variance	% Variance
REVENUES											
Ad valorem tax revenues	\$	119,080,040	\$	108,206,696	\$	10,873,344	10.05%				
CRA return/interlocal agreement		753,293		2,146,798		(1,393,505)	-64.91%				
Investment earnings/miscellaneous		819,588		558,550		261,038	46.73%				
Total revenues	\$	120,652,921	\$	110,912,044	\$	9,740,877	8.78%				
EXPENSES											
Sustain and expand direct services	\$	63,367,082	\$	65,605,901	\$	(2,238,819)	-3.41%				
Community awareness and advocacy/program and professional development		6,489,486		5,948,971		540,515	9.09%				
Administration and non-operating expenditures		13,553,255		12,370,948		1,182,307	9.56%				
Total expenses	\$	83,409,823	\$	83,925,820	\$	(515,997)	-0.61%				
Total revenues over/(under) expenditures	S	37,243,097	S	26,986,224	c	10,256,874	38.01%				

Parenting

Description	Program Number	initiative	Budget 2017	Actual 2017	Variance
Amigos Together for Kids, Inc.	10-2140	PAR	\$ 301,776	\$ 216,341	\$ 85,435
Catholic Charities of the Archdiocese of Miami, Inc.	10-1080	PAR	403,205	297,406	105,799
Children's Home Society	10-1430	PAR	467,346	332,910	134,436
Children's Home Society	10-1431	PAR	801,072	563,001	238,071
City of Miami	10-7580	PAR	227,152	135,446	91,706
City of Miami Beach	10-1090	PAR	249,957	167,480	82,477
Concerned African Women, Inc.	10-1110	PAR	200,000	165,039	34,961
Family Central	10-1820	PAR	388,572	248,799	139,773
Family Central	10-1821	PAR	486,352	229,362	256,990
Family Resource Center of South Florida, Inc.	10-7230	PAR	275,081	234,820	40,261
Fanm Ayisyen Nan Myami, Inc.	10-1470	PAR	295,945	216,817	79,128
FIU Board of Trustees	10-7560	PAR	292,236	206,149	86,087
FIU Board of Trustees	10-7561	PAR	196,000	135,468	60,532
Florida State University - Center for Prevention &	10-5150	PAR	331,966	257,449	74,517
Hailian Neighborhood Center, Sant La	10-1860	PAR	224,958	175,844	49,114
Human Services Coalition of Dade County, Inc.	10-1870	PAR	270,000	180,359	89,641
Institute for Child & Family Health, Inc.	10-2150	PAR	250,000	182,463	67,537
Institute for Child & Family Health, Inc.	10-2151	PAR	436,050	312,035	124,015
Institute for Child & Family Health, Inc.	10-2152	PAR	396,547	288,852	107,695
Institute for Child & Family Health, Inc.	10-2153	PAR	276,075	201,354	74,721
Jewish Community Services of South Florida, Inc.	10-1830	PAR	112,000	100,782	11,218
Miami-Dade Family Learning Partnership Inc.	10-2770	PAR	344,597	266,114	78,483
Opa-Locka Community Development Corporation, Inc.	10-7450	PAR	138,000	90,126	47,874
Parent to Parent of Miami Inc.	10-1890	PAR	560,000	469,521	90,479
Richmond-Perrine Optimist Club, Inc.	10-1300	PAR	308,000	191,965	116,035
Switchboard of Miami, Inc.	10-1810	PAR	56,648	41,991	14,657
The Association for Retarded Citizens, South Flori	10-1030	PAR	220,000	167,303	52,697
The Miami Lighthouse for the Blind & Visually Impa	10-1250	PAR	278,335	231,384	46,951
Touching Miami With Love Ministries, Inc.	10-1580	PAR	185,000	60,456	124,544
University of Miami	10-7570	PAR	333,000	245,194	87,806
University of Miami	10-7571	PAR	471,546	344,131	127,415
University of Miami	10-7572	PAR	430,849	322,570	108,279
University of Miami	10-7573	PAR	46,351	4,772	41,579
Subtotal group, individual and home visitation programs			\$ 10,254,616	\$ 7,283,705	\$ 2,970,911
Citrus Health Network, Inc.	33-2390	PFS	180,607	41,995	385,432
Institute for Child & Family Health, Inc.	33-2150	PFS	376,637	12.1	376,637
Sundari Foundation, Inc.	33-7910	PFS	371,774	12,255	359,519
University of Miami	33-7570	PFS	401,659	16,227	138,612
Subtotal family strengthening programs			\$ 1,330,677	\$ 70,477	\$ 1,260,200
Miami-Dade Family Learning Partnership Inc.	37-2770	PFS	35,000	35,000	_
Mlami-Dade Family Learning Partnership Inc.	37-2771	PFS	49,566	49,566	_
The District Board of Trustees of Miami Dade College, FL	37-7590	PFS		100	
Subtotal family strengthening programs			\$ 84,566	\$ 84,566	\$ -
Budget encumbrances		PAR	535,141	25,770	509,371
Total parenting programs			\$ 12,205,000	\$ 7,464,517	\$ 4,740,483

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Early childhood development

Description	Program Number	Initiative	Budget 2017			Actual 2017	Variance
Early Learning Coalition of Miami-Dade/Monroe	11-1650	ECQ	\$ 3,000	,000	\$	2,228,855	\$ 771,145
Early Learning Coalition of Miami-Dade/Monroe	11-1651	ECQ	1,200	,000		829,578	370,422
The Children's Forum, Inc.	11-2780	ECQ	200	,000		127,053	72,947
The Children's Forum, Inc.	11-2781	ECQ	365	,000		189,934	175,066
The Children's Forum, Inc.	11-2782	ECQ	278	,450		166,284	112,166
Third Sector New England, Inc.	11-7550	ECQ	138	,000		91,558	46,442
United Way of Miami-Dade	11-2480	ECQ	300	,000		147,438	152,562
United Way of Miami-Dade	11-2481	ECQ	1,500	,000		1,026,618	473,382
University of Miami	11-7570	ECQ	300	,000		9	300,000
Quality Counts - Scholarships		ECQ	1,150	,000		664,927	485,073
Quality Counts - WAGES		ECQ	1,042	,000		801,245	240,755
Quality Counts - Achievement Awards		ECQ	300	,000		158,151	141,849
Subtotal childcare quality improvement programs			\$ 9,773	,450	\$	6,431,643	\$ 3,341,807
Early Learning Coalition of Miami-Dade/Monroe	13-1650	ECS	480	,000		399,341	\$ 80,659
Early Learning Coalition of Miami-Dade/Monroe	13-1651	ECS	650	,000		650,000	-
Redlands Christian Migrant Association, Inc.	13-6330	ECS	50	,000		18,708	31,292
United Way of Miami-Dade	13-2480	ECS	350	,000		323,833	26,167
Subtotal early care programs and education slots			\$ 1,530	,000	\$	1,391,883	\$ 138,117
Easter Seals South Florida, Inc.	12-1140	EEI	204	,795		134,501	70,294
FIU Board of Trustees	12-7560	EEI	96	,923		58,065	38,858
FIU Board of Trustees	12-7561	EEI	172	,088		29,305	142,783
Reading & Math, Inc.	12-7650	EEI	50	,000	ľ	50,000	-
The ARC of South Florida	12-1030	EEI	494	,308		296,391	197,917
The Dave and Mary Alper Jewish Community Center, Inc.	12-1130	EEI	37	,800		25,138	12,662
United Cerebral Palsy Association of Miami, Inc.	12-1340	EEI	136	,209		82,090	54,119
University of Miami	12-7570	EEI	160	,000		33,122	126,878
University of Miami	12-7571	EEI	300	,000		165,976	134,024
University of Miami	12-7572	EEI	154	,440		16,088	138,352
University of Miami	12-7573	EEI	1,026	,000		689,843	336,157
Subtotal early Intervention programs			\$ 2,832	,563	\$	1,580,518	\$ 1,252,045
Miami Lighthouse for the Blind and Visually	36-1250	ECR	200	,000,		48,898	151,102
Citrus Health Network	36-2390	ECR	193	,127		18,425	174,702
Florida International University, Dept of Teaching	36-7560	ECR	93	,887		2,317	91,570
University of Miami Miller School of Medicine	36-7570	ECR	290	,943		45,183	245,760
University of Miami Miller School of Medicine, Mai	36-7571	ECR	191	,395		13,118	178,277
University of Miami, Department of Psychology	36-7572	ECR	225	,916		5,037	220,879
Reading & Math, Inc.	36-7650	ECR	233	,677		42,165	191,512
Sundari Foundation, Inc.	36-7910	ECR	301	,808,		17,683	284,125
Subtotal early childhood research			\$ 1,730	,753	\$	192,827	\$ 1,537,926
Budget encumbrances			883	,234		162,349	720,885
Total early childhood development programs			\$ 16,750	,000	\$	9,759,219	\$ 6,990,781

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Abundant Living Citi Church, Inc.	14-4200	YAS	\$ 235,590	\$ 171,933	\$ 63,657
Adults Mankind Organization, Inc.	14-2130	YAS	164,000	131,434	32,566
American Children's Orchestras for Peace, Inc.	14-2020	YAS	307,500	290,775	16,725
Arts for Learning/Miami, Inc.	14-1680	YAS	243,450	157,868	85,582
Belafonte TACOLCY Center, Inc.	14-4070	YAS	141,172	110,326	30,846
Boys and Girls Clubs of Miami-Dade, Inc.	14-1060	YAS	471,240	304,961	166,279
Branches, Inc.	14-1520	YAS	381,024	316,502	64,522
Breakthrough Miami, Inc.	14-6570	YAS	293,421	65,343	228,078
Carlmar, Inc. d.b.a. Town Center Preschool	14-5720	YAS	191,959	150,052	41,907
Centro Mater Childcare Services, Inc.	14-3060	YAS	1,058,823	610,122	448,701
Chabad Chayil, Inc.	14-7460	YAS	235,412	203,644	31,768
City of Hialeah	14-2760	YAS	905,998	564,274	341,724
City of Miami Beach	14-1090	YAS	333,258	236,803	96,455
City of North Bay Village	14-7210	YAS	169,252	86,462	82,790
CMB Visions Unlimited, Inc.	14-7630	YAS	135,000	130,176	4,824
Communities In School of Miami, Inc.	14-1100	YAS	273,352	211,384	61,968
Community Coalition, Inc.	14-5890	YAS	155,567	93,511	62,056
Concerned African Women, Inc.	14-1110	YAS	427,027	356,348	70,679
Early Childhood Quality Consultant, LLC(ECQC)	14-4360	YAS	342,242	261,042	81,200
Easter Seals South Florida, Inc.	14-1140	YAS	555,608	365,077	190,531
Family & Children Faith Coalition, Inc.	14-1150	YAS	1,683,809	1,427,436	256,373
Fanm Ayisyen Nan Myami, Inc.	14-1470	YAS	235.553	164,680	70,873
First Step Champions, Inc.	14-7340	YAS	129,987	116,835	13,152
Fit Kids of America	14-7310	YAS	523,659	380,033	143,626
FIU Board of Trustees	14-7560	YAS	512,493	374,161	138,332
FIU Board of Trustees	14-7561	YAS	225,767	185,518	40,249
FIU Board of Trustees	14-7562	YAS	481,005	250,804	230,201
Gang Alternative, Inc.	14-6590	YAS	1,112,936	891,648	221,288
Greater Miami Youth for Christ, Inc.	14-7120	YAS	188,835	150,171	38,664
Greater Miami Youth Symphony of Dade County, Florida, Inc.	14-2170	YAS	129,769	91,991	37,778
Institute for Child & Family Health, Inc.	14-2150	YAS	147,420	100,596	46,824
Just Kids Centers, Inc.	14-2790	YAS	302,975	236,553	66,422
Kayleen's Learning Center Corp.	14-3070	YAS	194,710	154,698	40,012
Kids Learning Center of South Dade III Inc.	14-7620	YAS	193,667	132,675	60,992
Kids Learning Center of South Dade, Inc.	14-7360	YAS	140,970	88,066	52,904
Kidworks, USA, Inc.	14-2810	YAS	427,462	344,925	82,537
Kingdom Academy, Inc.	14-2010	YAS	197,626	133,835	63,791
Knowledge Builders of Florida, Inc.	14-4680	YAS	138,127	101,560	36,567
I	14-4190	YAS	149,763	130,687	19,076
La Viña del Señor, Inc./Kidz XL	14-4170	YAS	395,365	299,244	96,121
Leadership Learning Center at Saint John Bosco, Inc.	14-7320	YAS	371,783	197,042	
Little Kingdom Child Care Center II, Inc.				I	174,741
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	14-7070	YAS YAS	199,500 127,030	93,981	105,519
Magic City Kids, Inc.	14-7100		1	83,598	43,432
Miami Bethany Community Services, Inc.	14-2100	YAS	74,981	74,675	306
Miami-Dade County	14-7600	YAS	1,636,921	745,701	891,220
Michael-Ann Russell Jewish Community Center, Inc.	14-5750	YAS	117,000	95,855	21,145
Multi Ethnic Youth Group Association, Inc	14-4040	YAS	111,600	69,223	42,377
Overtown Youth Center, Inc.	14-1280	YAS	284,074	191,199	92,875
Philanthropic Educational and Cultural Evolvement (PEACE) CDC	14-4090	YAS	498,246	385,524	112,722

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Recapturing the Vision International, Inc.	14-2220	YAS	367,875	302,340	65,535
Richmond-Perrine Optimist Club, Inc.	14-1300	YAS	492,918	304,697	188,221
Sanrau Corp. d.b.a. Lago Mar Pre-School	14-5780	YAS	175,354	116,038	59,316
Shake-A-Leg Miami, Inc.	14-1560	YAS	138,704	95,457	43,248
Sunflowers Academy, Inc.	14-5790	YAS	268,372	216,924	51,448
Sweet Vine, Inc.	14-5250	YAS	451,050	279,659	171,391
Teen Up-ward Bound, Inc.	14-2090	YAS	236,408	196,862	39,546
The Abriendo Puertas Governing Board of East Little Havana	14-1010	YAS	609,512	590,463	19,049
The Association for Retarded Citizens, South Florida, Inc.	14-1030	YAS	1,903,042	1,304,360	598,682
The Children's Village d.b.a. The Resource Room	14-4150	YAS	333,828	231,696	102,132
The Dave and Mary Alper Jewish Community Center, Inc.	14-1130	YAS	340,002	174,545	165,457
The Family Christian Association of America, Inc.	14-1460	YAS	751,679	519,596	232,083
The Miami Children's Museum, Inc.	14-1220	YAS	428,550	313,542	115,008
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	14-1250	YAS	128,477	116,305	12,172
The New Jerusalem Community Development Corporation	14-2080	YAS	720,829	558,798	162,031
The Thinking Child Academy, Inc.	14-4180	YAS	365,194	300,114	65,080
The Young Men's Christian Association of South Florida, Inc.	14-1380	YAS	1,098,630	594,500	504,130
Thomas Armour Youth Ballet, Inc.	14-7270	YAS	1,010,000	704,970	305,030
Thumbelina Learning Center Corporation	14-5120	YAS	250,000	171,533	78,467
Tiger and Dragon Group, Inc.	14-7060	YAS	145,368	111,874	33,494
Tiny Town Day Care Center, Inc.	14-4650	YAS	136,384	112,421	23,963
Touching Miami With Love Ministries, Inc.	14-1580	YAS	614,970	452,965	162,005
Town of Cutler Bay	14-4010	YAS	143,190	116,409	26,781
Trinity Church, Incorporated	14-1330	YAS	426,500	384,536	41,964
United Cerebral Palsy Association of Miami, Inc.	14-1340	YAS	1,137,600	703,667	433,933
United Martial Arts Academy, Inc.	14-5070	YAS	252,266	186,174	66,092
University of Miami	14-7570	YAS	122,222	3,314	118,908
Urgent, Inc.	14-1360	YAS	197,238	140,824	56,414
YWCA of Greater Miami-Dade County, Inc.	14-1610	YAS	168,367	115,420	52,947
Subtotal after-school programs and summer camps			\$ 31,368,457	\$ 21,930,954	\$ 9,437,503
FIU Board of Trustees	15-7560	YSR	682,168	548,310	133,858
Subtotal summer reading enhancements			\$ 682,168	\$ 548,310	\$ 133,858
Abundant Living Citi Church, Inc.	16-4200	YEN	185,764	104,527	81,237
Abundant Living Citi Church, Inc.	16-4201	YEN	136,681	120,370	16,311
Adults Mankind Organization, Inc.	16-2130	YEN	240,730	145,784	94,946
Arts for Learning/Miami, Inc.	16-1680	YEN	145,350	88,922	56,429
Ayuda, Inc.	16-1040	YEN	188,973	160,224	28,750
Boys and Girls Clubs of Miami-Dade, Inc.	16-1060	YEN	307,725	227,569	80,156
Branches, Inc.	16-1520	YEN	118,165	103,741	14,424
Branches, Inc.	16-1521	YEN	145,424	84,415	61,009
Breakthrough Miami, Inc.	16-6570	YEN	253,115	159,761	93,354
Casa Valentina, Inc.	16-5430	YEN	167,629	134,041	33,588
City of Hialeah	16-2760	YEN	298,798	221,571	77,228
City of Homestead	16-2330	YEN	140,328	*	140,328
City of Miami Beach	16-1090	YEN	312,550	194,025	118,525
CMB Visions Unlimited, Inc.	16-7630	YEN	135,000	93,049	41,951
CMB Visions Unlimited, Inc.	16-7631	YEN	148,460	77,052	71,408

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Communities in Schools of Miami, Inc.	16-1100	YEN	150,000	142,819	7,181
Concerned African Women, Inc.	16-1110	YEN	217,780	167,566	50,214
Easter Seals South Florida, Inc.	16-1140	YEN	317,083	189,465	127,618
Educate Tomorrow	16-2320	YEN	285,000	240,634	44,366
Educate Tomorrow	16-2321	YEN	145,450	40,766	104,684
Family & Children Faith Coalition, Inc.	16-1150	YEN	261,829	162,955	98,874
Florida Film Institute, Inc.	16-5960	YEN	141,189	119,750	21,439
Gang Alternative, Inc.	16-6590	YEN	285,000	182,547	102,453
Gang Alternative, Inc.	16-6591	YEN	225,000	33,750	191,250
Mexican American Council, Inc.	16-7640	YEN	165,000	139,733	25,267
Miami Dade County	16-7600	YEN	1,245,328	867,837	377,491
Miami Dade County	16-7601	YEN	750,000	637,500	112,500
Network for Teaching Entrepreneurship	16-7980	YEN	201,541	-	201,541
New Jerusalem Community Development Corporation	16-2080	YEN	119,383	44,704	74,679
OIC of Broward County	16-7990	YEN	66,684	1,617	65,067
Opa-locka Community Development Corp.	16-7451	YEN	206,140	13,132	193,008
Opa-Locka Community Development Corporation, Inc.	16-7450	YEN	268,000	145,589	122,411
Overtown Youth Center, Inc.	16-1280	YEN	169,712	147,978	21,734
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	16-1250	YEN	148,742	130,868	17,874
The Village South Inc.	16-2260	YEN	33,789	33,789	-
Touching Miami With Love Ministries, Inc.	16-1580	YEN	190,373	164,339	26,034
Town of Cutler Bay	16-4010	YEN	136,350	35,146	101,204
Trinity Church, Inc.	16-1330	YEN	174,119	94,663	79,456
United Cerebral Palsy Association of Miami, Inc.	16-1340	YEN	120,000	96,799	23,201
United Martial Arts Academy, Inc.	16-5070	YEN	260,367	202,373	57,994
Urgent, Inc.	16-1360	YEN	339,601	218,936	120,665
Urgent, Inc.	16-1361	YEN	252,606	168,934	83,672
World Literacy Crusade of Florida, Inc.	16-1320	YEN	135,912	112,336	23,576
Subtotal youth enrichment, employment and supports			\$ 9,936,670	\$ 6,451,570	\$ 3,485,100
Budget encumbrances			1,162,705	(763)	1,163,467
Total youth development programs			\$ 43,150,000	\$ 28,930,072	\$ 14,219,928

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Description	Program Number	Initiative		Budget 2017		Actual 2017		Variance
Boringuen Health Care Center, Inc.	17-6920	HSB	\$	2,611,885	\$	1,643,455	_	968,430
Boringuen Health Care Center, Inc.	17-6921	HSB	ļ ·	93,600		13,717		79,883
Citrus Health Network, Inc.	17-2390	нѕв		1,700,000		1,378,327		321,673
Community Health of South Florida, Inc.	17-2400	нѕв		2,800,000		2,259,670		540,330
Health Choice Network	17-1760	HSB		500,000		307,414		192,586
Jessie Trice Community Health Center, Inc.	17-2370	HSB		3,300,000		1,904,713		1,395,287
Nova Southeastern University, Inc.	17-7610	HSB		300,000		143,271		156,729
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	17-1250	HSB		300,000		258,570		41,430
University of Miami	17-7570	HSB		700,000		427,193		272,807
Variety Children's Hospital d/b/a Miami Children's Hospital	17-2460	HSB		1,000,000		660,754		339,246
Subtotal school-based health programs			\$	13,305,485	\$	8,997,084	\$	4,308,401
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Citrus Health Network, Inc.	18-2390	HIE		142,797		118,015		24,782
Community Health of South Florida, Inc.	18-2400	HIE		120,298		78,286		42,012
Gang Alternative, Inc.	18-6590	HIE		31,809		19,949		11,860
Human Services Coalition of Dade County, Inc.	18-1870	HIE		124,798		100,969		23,829
Jessie Trice Community Health Center, Inc.	18-2370	HIE		180,298		112,627		67,671
Subtotal insurance enrollment programs			\$	600,000	\$	429,847	\$	170,153
Public Health Trust/Jackson Health System	19-2380	НІР		250,000		178,129		71,871
Subtotal injury prevention programs			\$	250,000	\$	178,129	\$	71,871
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	20-4450	HFN		850,000		660,002		189,998
Subtotal food and nutrition programs			\$	850,000	\$	660,002	\$	189,998
Gang Alternative, Inc.	34-6590	HFS		375,323		61,431		313,892
FIU Board of Trustees	34-7560	HFS		254,883		-		254,883
Subtotal family strengthening			\$	630,206	\$	61,431	\$	568,775
Budget encumbrances				264,309		899		263,410
Total health and wellness programs			\$	15,900,000	\$	10,327,392	\$	5,572,608

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Family and neighborhood support

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Advocate Program, Inc.	21-2520	SPB	\$ 590,000	\$ 431,466	\$ 158,534
Americans for Immigrant Justice, Inc.	21-2540	SPB	500,500	353,230	147,270
Children of Inmates, Incorporated	21-7420	SPB	645,000	550,227	94,773
City of Homestead	21-2330	SPB	400,000	303,416	96,584
City of Miami Beach	21-1090	SPB	425,000	119,552	305,448
City of Miami Gardens	21-3010	SPB	414,000	272,659	141,341
Communities In School of Miami, Inc.	21-1100	SPB	473,300	370,721	102,579
Community Health of South Florida, Inc.	21-2401	SPB	224,276	161,399	62,877
Community Health of South Florida, Inc.	21-2402	SPB	244,379	187,252	57,127
Community Health of South Florida, Inc.	21-2403	SPB	281,345	209,049	72,296
Concerned African Women, Inc.	21-1110	SPB	300,000	253,933	46,067
Connect Familias, Inc.	21-7440	SPB	470,000	276,810	193,190
Gang Alternative, Inc.	21-6590	SPB	413,000	408,713	4,287
Lawyers for Children America	21-2310	SPB	102,614	77,060	25,554
Miami Dade County	21-7600	SPB	502,504	128,911	373,593
New Horizons Community Mental Health Center	21-1530	SPB	333,478	231,812	101,666
New Horizons Community Mental Health Center	21-1531	SPB	554,640	370,880	183,760
New Horizons Community Mental Health Center	21-1532	SPB	340,483	228,995	111,488
New Horizons Community Mental Health Center	21-1533	SPB	241,399	164,851	76,548
Opa-Locka Community Development Corporation, Inc.	21-7450	SPB	250,000	157,424	92,576
The Alliance for GLBTQ Youth, Inc.	21-6980	SPB	600,000	494,938	105,062
Thelma Gibson Health Initiative, Inc.	21-7400	SPB	190,000	140,264	49,736
Subtotal place-based/countywide community partnerships programs . Switchboard of Miami, Inc.	22-1810	SHL	\$ 8,495,918	\$ 5,893,563	\$ 2,602,355 570,492
Jewish Community Services of South Florida, Inc.	22-1830	SHL	574,423	574,423	-
Subtotal 211 helpline Program			\$ 1,374,176	\$ 803,684	\$ 570,492
Empowering Youth, Inc.	35-7680	SFS	83,713	-	83,713
Haitian Neighborhood Center, Sant La	35-1860	SFS	244,800	26,884	217,916
Institute for Child & Family Health, Inc.	35-2150	SFS	344,084		344,084
University of Miami	35-7570	SFS	316,521	5,441	311,080
Subtotal family strengthening			\$ 989,118	\$ 32,326	\$ 956,792
Budget encumbrances		-	264,964	156,309	108,655
Total family and neighborhood support programs			\$ 11,124,176	\$ 6,885,882	\$ 4,238,294

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Promote public policy, advocacy and legislative agendas

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Promote public policy, advocacy and legislative agenda		CPP	\$ 215,300	\$ 160,681	\$ 54,619
Total promote public policy, advocacy and legislative agendas	HEIME		\$ 215,300	\$ 160,681	\$ 54,619

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Public awareness and program promotion

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Public awareness and program promotion		CAP	\$ 2,969,000	\$ 1,918,203	\$ 1,050,797
Total public awareness and program promotion			\$ 2,969,000	\$ 1,918,203	\$ 1,050,797

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Promote citizen engagement and leadership to improve child and family conditions

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
District Board of Trustees of Miami Dade College	25-7590	CEL	\$ 187,000	\$ 139,236	\$ 47,764
Miami-Dade Family Learning Partnership Inc.	25-2770	CEL	350,000	248,917	101,083
Miami-Dade Family Learning Partnership Inc.	25-2771	CEL	320,664	240,370	80,294
Budget encumbrances		CEL	842,336	406,447	435,889
Total promote citizen engagement and leadership to improve child and family conditions			\$ 1,700,000	\$ 1,034,970	\$ 665,030

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Cross-funder collaboration of goals, strategies and resources

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Catalyst Miami, Inc.	26-1870	CCF	\$ 100,000	\$ 83,755	\$ 16,245
United Way of Miami-Dade	26-2480	CCF	55,000	41,247	13,753
Miami Children Initiative (MCI)	26-7470	CCF	235,000	186,507	48,493
Budget encumbrances		CCF	645,000	15,000	630,000
Total cross-funder collaboration of goals, strategies and resources			\$ 1,035,000	\$ 326,509	\$ 708,491

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Supports for quality program implementation

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Community Committee for Developmental Handicaps, Inc. CCDH	27-1840	DPI	\$ 788,000	\$ 526,266	\$ 261,734
Human Services Coalition of Dade County, Inc.	27-1870	DPI	200,000	141,900	58,100
Nova Southeastern University, Inc.	27-7610	DPI	662,000	489,605	172,395
Abstinence Between Strong Teens International, Inc.	28-7710	DPI	35,000	33,096	1,904
Alliance for Musical Arts Production, Inc.	28-4230	DPI	20,000	13,798	6,202
ArtSouth, a Not for Profit Corporation	28-7750	DPI	20,000	15,387	4,613
Buzzy Kids, Inc.	28-7790	DPI	20,000	14,651	5.349
Code Explorers, Inc.	28-7760	DPI	20,000	10,739	9,261
Colombian American Service Association, Inc. (CASA)	28-7770	DPI	20,000	15,677	4,323
Diva Arts & Entertainment, Inc.	28-7720	DPI	35,000	31,037	3,963
Dream in Green, Inc.	28-7780	DPI	35,000	30,197	4,803
Empowering Youth, Inc.	28-7680	DPI	50,000	35,440	14,560
Fatherhood Task Force of South Florida Inc	28-7850	DPI	20,000	12,813	7,187
Foundation of Community Assistance and Leadership, Inc.	28-1950	DPI	20,000	16,859	3,141
Guitars Over Guns Organization, Inc.	28-7690	DPI	50,000	39,497	10,503
Latinos United In Action Center, Inc.	28-4690	DPI	20,000	8,972	11,029
Miami Dance Project, Inc.	28-7700	DPI	50,000	43,199	6,801
Open Arms Community Center Corp.	28-7800	DPI	20,000	14,173	5,827
Project Motherpath, Inc.	28-7840	DPI	20,000	16,100	3,900
Prosperity Social & Community Development Group, Inc.	28-7810	DPI	20,000	10,661	9,339
South Florida Youth Symphony, Inc.	28-7730	DPI	35,000	30,104	4,896
Sunset TRP, Inc. dba Whispering Manes Therapeutic Riding Center	28-7740	DPI	35,000	21,209	13,791
The Liberty City Optimist Club of Florida, Inc.	28-1200	DPI	35,000	17,350	17,650
The Paragon Partnership, Inc.	28-7820	DPI	20,000	10,123	9,877
Youth Education through Sports, Inc.	28-7830	DPI	20,000	5,361	14,639
Budget encumbrances			1,570,000	223,602	1,346,398
Total supports for quality program implementation			\$ 3,840,000	\$ 1,827,816	\$ 2,012,184

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Information systems

Description	Program Number	Initiative	Budget 2017				1	/ariance
Information systems		DIT	\$	800,000	\$	520,742	\$	279,258
Total Information systems			\$	800,000	\$	520,742	\$	279,258

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Program evaluation and community research

Description	Program Number	Initiative	Budget 2017	Actual 2017	V	'ariance
Program evaluation and community research		DER	\$ 1,000,000	\$ 273,219	\$	726,781
Total program evaluation and community research			\$ 1,000,000	\$ 273,219	\$	726,781

^{*}Program Number could include two performing contracts active during The Children's Trust reporting fiscal year.

Description	Program Number	Initiative	Budget 2017	Actual 2017	Variance
Breakthrough Miami, Inc.	32-6570	DIL	\$ 50,000	\$ 2,405	\$ 47,595
Center for Social Change, Inc.	32-7950	DIL	65,000	22,929	42,071
ConnectFamilias, Inc.	32-7440	DIL	85,000	12,653	72,347
Disability Independence Group, Inc.	32-7920	DIL	80,000	45,059	34,941
Easter Seals South Florida, Inc.	32-1140	DIL	70,000	18,470	51,530
First Star, Inc.	32-7940	DIL	70,000	-	70,000
Foster Care Review, Inc.	32-1850	DIL	70,000	41,573	28,427
Historic Hampton House Community Trust, Inc.	32-7970	DIL	38,000	31,183	6,817
Human Services Coalition of Dade County, Inc.	32-1870	DIL	90,000	43,637	46,363
Opa-Locka Community Development Corporation, Inc.	32-7450	DIL	75,000	13,356	61,644
Sandy Hook Promise Foundation, Inc.	32-7960	DIL	90,000	11,766	78,234
Silent Victims of Crime	32-7930	DIL	24,000	14,742	9,258
Sundari Foundation, Inc.	32-7910	DIL	90,000	68,732	21,268
Budget encumbrances: general		DIL	2,373	215	2,158
Budget encumbrances: contract close out					
Big Brothers Big Sisters of Greater Miami	32-1690	DIL	2,595	2,595	-
Educate Tomorrow	32-2320	DIL	13,940	13,940	-
Jewish Community Services of South Florida	32-1830	DIL	55,000	55,000	-
Switchboard of Miami, Inc.	32-1810	DIL	6,987	6,987	-
The Miami Children's Museum, Inc.	32-1220	DIL	22,104	22,104	-
Youth Violence Prevention Coalition, Incorporated	32-7660	DIL	-	-	-
Total innovation funds	1	. 1	\$ 1,000,000	\$ 427,346	\$ 572,654

Management of The Children's Trust

Description	Initiative	Budget 2017	Actual 2017	Variance
Salaries	G&A	\$ 6,292,331	\$ 5,427,577	\$ 864,754
Fringe benefits	G&A	2,673,557	2,134,303	539,254
Professional/legal/other contracted services	G&A	575,000	116,773	458,227
Rent/insurance	G&A	700,000	543,037	156,963
Travel/communications	G&A	250,000	199,558	50,443
Supplies/postage/printing	G&A	150,000	75,668	74,332
Promotional/dues/miscellaneous	G&A	60,000	33,203	26,797
Capital outlay	G&A	35,000	8,107	26,893.14
Total Management of The Children's Trust		\$ 10,735,888	\$ 8,538,226	\$ 2,197,662