



Board of Directors

Laurie Weiss Nuell  
Chair  
Lily de Moya  
Vice Chair  
Kenneth C. Hoffman  
Treasurer  
Claudia Grillo  
Secretary

**First TRIM Public Hearing  
Monday, September 18, 2017  
5:01 p.m.**

**United Way – Ansin Building  
3250 SW 3<sup>rd</sup> Avenue, Ryder Room  
Miami, Florida 33129**

Magaly Abrahante, Ph.D.  
Daniel Bagner, Ph.D.  
Miguel Balsera, Ph.D.  
Roderster Brandon  
Rep. Nicholas Duran  
Antonia P. Eyssallenne, M.D.  
Gilda Ferradaz  
Alvin Gainey  
Mindy Grimes-Festge  
Nelson Hincapie  
Pamela Hollingsworth  
Steve Hope  
Esther Jacobo  
Tiombe Bisa Kendrick-Dunn  
Inson Kim  
Marissa Leichter  
Susan Neimand, Ph.D.  
Marta Pérez, Ph.D.  
Judge Orlando Prescott  
Hon. Isaac Salver  
Com. Xavier L. Suarez  
Mark Trowbridge  
David Turino  
Karen Weller

**AGENDA**

**5:01 pm. Call to order**

Laurie Weiss Nuell  
*Chair*

Reading of Resolution 2017-114 adopting the tentative millage rate for fiscal year 2017-2018. *(Pgs. 3-5)*

Laurie Weiss Nuell  
*Chair*

**Resolution 2017-114:** Resolution adopting the tentative millage rate for The Children's Trust of Miami-Dade County, Florida, to be levied for the 2017 - 2018 fiscal year; and declaring the percentage change in the property tax levy as defined under section 200.065, Florida Statutes.

**Budget Message *(Supporting items included)***

James R. Haj  
*President/CEO*

David Lawrence Jr.  
Founding Chair

Open public hearing on tentative millage rate for fiscal year 2017-2018.

James R. Haj  
President & CEO

Laurie Weiss Nuell  
*Chair*

County Attorney's Office  
Legal Counsel

Public comments *(limited to 3 minutes each)*.

Laurie Weiss Nuell  
*Chair*

Close public hearing on tentative millage rate for fiscal year 2017-2018.

Laurie Weiss Nuell  
*Chair*

The public is allowed to comment on a specific agenda item but must register with the with the Clerk of the Board prior to being allowed to comment.

Announcement of tentative millage rate

James R. Haj  
President/CEO

- a. Name of taxing authority: The Children's Trust
- b. Rolled-back rate 0.4673
- c. The tentative millage rate is a 0.0% increase over the rolled back rate of 0.4673
- d. Tentative millage rate:
  - Operating millage rate 0.4673
  - Total millage rate 0.4673

Request motion to approve tentative millage rate; motion needs to be seconded.

Comments, if any, from the board *(limited to 3 minutes each)*.

Board vote on the tentative millage rate.

Laurie Weiss Nuell  
Chair

Reading of Resolution 2017-115 adopting the tentative budget for fiscal year 2017-2018. *(Pgs. 6-11)*

Laurie Weiss Nuell  
Chair

**Resolution 2017-115:** Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the tentative budget for fiscal year 2017-2018.

Open public hearing on tentative budget for fiscal year 2017-2018.

Laurie Weiss Nuell  
Chair

Public comments *(limited to 3 minutes each)*.

Laurie Weiss Nuell  
Chair

Close public hearing on tentative budget for fiscal year 2017-2018.

Laurie Weiss Nuell  
Chair

Request motion to approve tentative budget; motion needs to be seconded.

Comments, if any, from the board *(limited to 3 minutes each)*.

Board vote on the tentative budget.

Laurie Weiss Nuell  
Chair

**Adjourn**

Laurie Weiss Nuell  
Chair

**Due to damage from storm and resulting closures and outages a date for the second TRIM has not been set at this time. Said date is anticipated to be provided on September 18, at the first TRIM, and no later than September 22.**

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

## The Children's Trust Board Meeting

Date: September 18, 2017

Resolution: 2017-114

---

**Action Requested:** A RESOLUTION OF THE CHILDREN'S TRUST OF MIAMI-DADE COUNTY, FLORIDA, ADOPTING THE TENTATIVE MILLAGE RATE FOR LEVYING OF AD VALOREM TAXES FOR THE CHILDREN'S TRUST OF MIAMI-DADE COUNTY, FLORIDA FOR FISCAL YEAR 2017-2018; AND DECLARING THE PERCENTAGE CHANGE IN THE PROPERTY TAX LEVY AS DEFINED UNDER SECTION 200.065, FLORIDA STATUTES; PROVIDING FOR AN EFFECTIVE DATE.

**Budget Impact:** The proposed tentative millage rate will result in ad valorem tax revenue of \$121,938,094.00.

---

WHEREAS, The Children's Trust of Miami-Dade County, Florida held a public hearing as required by section 200.065, Florida Statutes, on September 18, 2017 to consider the tentative millage rate for levying ad valorem taxes in order to raise sufficient revenues for the fiscal year beginning October 1, 2017 and ending September 30, 2018; and

WHEREAS, the gross taxable value for operating purposes not exempt from taxation within Miami-Dade County has been certified by the Miami-Dade County Property Appraiser to The Children's Trust of Miami-Dade County, Florida as \$274,675,558,823.00;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF THE CHILDREN'S TRUST OF MIAMI-DADE COUNTY, FLORIDA, that:

1. The tentative millage rate to be levied in order to produce sufficient ad valorem taxation revenue, which will be adequate to pay the appropriations in the budget for the fiscal year 2017-2018 beginning October 1, 2017 and ending September 30, 2018 shall be:

Operating millage rate      0.4673 mills

Total millage rate          0.4673 mills

2. The tentative operating millage rate of 0.4673, which is the same as the rolled-back rate of 0.4673 mills by 0.00%, will result in a property tax increase of 0.00% over the roll-back rate of 0.4673 as computed according to the procedures set forth under section 200.065, Florida Statutes.

Resolution 2017-114 – Tentative Millage Rate  
September 18, 2017

3. A second public hearing to adopt the final millage rate for fiscal year 2017-2018 is presently scheduled for September 18, 2017 at 5:01 p.m.
4. This resolution will take effect immediately upon its adoption.

The foregoing resolution was offered by \_\_\_\_\_ who moved its adoption. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

**The motion passed \_\_\_ in favor, \_\_\_opposed, \_\_\_\_, abstained.**  
**\_\_\_\_\_ Board members were present.**

**DULY ADOPTED this 18<sup>th</sup> day of September, 2017;**

Time Adopted \_\_\_\_\_P.M.

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY

\_\_\_\_\_  
Laurie Weiss Nuell

ATTEST:

\_\_\_\_\_  
Claudia Grillo, Secretary

Approved by County Attorney for form and legal sufficiency\_\_\_\_\_

**Background:**

The operating millage rate approved by The Children’s Trust for fiscal year 2016-2017 was 0.5000 mills. The proposed millage rate for fiscal year 2017-2018 is 0.4673 mills.

Pursuant to section 2-1526 of the Code of Miami-Dade County, Florida, The Children’s Trust shall prepare a proposed tentative annual written budget on or before July 1 of each year. At its July 2017 board meeting, The Children's Trust approved a proposed tentative budget of \$138,864,619.00.

Based on this proposed tentative budget, a proposed millage rate must be approved by The Children’s Trust and submitted to the Miami-Dade County Property Appraiser within thirty-five days of July 1, along with the date, time and location of the first TRIM hearing. At its July 2017 board meeting, The Children's Trust approved a proposed millage rate of 0.4673 mills. This proposed millage rate was sent to property owners as part of the consolidated Miami-Dade County Notice of Proposed Property Taxes.

On September 18, 2017, The Children's Trust will hold its first TRIM hearing and will adopt a tentative millage rate and a tentative budget for fiscal year 2017-2018. The tentative millage rate cannot exceed the proposed millage rate, unless each taxpayer is mailed a revised Notice of Proposed Property Tax.

Following this first TRIM hearing of September 18, 2017, The Children's Trust will advertise the proposed final millage rate and final budget, along with the date, time and location of the second TRIM hearing which is to be set at a later date due to hurricane Irma. At the second TRIM hearing The Children's Trust Board must first vote to approve the final millage rate. After the final millage rate is approved, The Children’s Trust Board will vote to adopt the final budget for fiscal year 2017-2018 in separate resolutions.

It is recommended that the tentative millage rate be levied at:

Operating millage rate of:	0.4673 mills
Total millage rate of:	0.4673 mills

The tentative operating millage rate of 0.4673 will result in a property tax increase of 0.00% which is the same as the rolled-back rate of 0.4673 as computed according to the procedures set forth under section 200.065, Florida Statutes, and will produce sufficient ad valorem taxation revenue adequate to pay the appropriations in the tentative budget for the fiscal year 2017-2018 beginning October 1, 2017 and ending September 30, 2018.

## The Children's Trust Board Meeting

Date: September 18, 2017

Resolution: 2017-115

---

**Action Requested:** RESOLUTION OF THE CHILDREN'S TRUST OF MIAMI-DADE COUNTY, FLORIDA, ADOPTING THE TENTATIVE BUDGET FOR FISCAL YEAR 2017-2018; PROVIDING FOR AN EFFECTIVE DATE.

**Budget Impact:** The tentative budget for fiscal year 2017-2018 is \$138,864,619.00. The following documents explain the tentative budget.

---

WHEREAS, The Children's Trust of Miami-Dade County, Florida held a public hearing as required by section 200.065, Florida Statutes, on September 18, 2017 to receive and examine the tentative budget for fiscal year 2017-2018, which is attached hereto and incorporated herein; and

WHEREAS, the tentative budget has been prepared in accordance with sections 200.065 and 125.901, Florida Statutes, and is necessary to establish The Children's Trust's activities for fiscal year 2017-2018; and

WHEREAS, The Children's Trust of Miami-Dade County, Florida set forth the appropriations and revenue estimate for the tentative budget for fiscal year 2017-2018 in the amount of \$138,864,619.00;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF THE CHILDREN'S TRUST OF MIAMI-DADE COUNTY, FLORIDA, that:

1. The tentative budget for fiscal year 2017-2018, attached hereto and incorporated herein, in the amount of \$138,864,619.00 is hereby approved and adopted.
2. This resolution will take effect immediately upon its adoption.
3. The second public hearing for adopting the final budget for fiscal year 2017-2018 is presently scheduled for September 25, 2017 at 5:01 p.m.

The foregoing resolution was offered by \_\_\_\_\_ who moved its adoption. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

**The motion passed: \_\_\_\_\_ in favor, \_\_\_opposed, \_\_\_\_\_ abstained.**  
**\_\_\_\_\_ Board members were present.**

**DULY ADOPTED** at a public hearing **this 18<sup>th</sup> day of September, 2017**

Time Adopted \_\_\_\_\_ P.M.

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY

\_\_\_\_\_  
Laurie Weiss Nuell, Chair

ATTEST:

\_\_\_\_\_  
Claudia Grillo, Secretary

Approved by County Attorney for form and legal sufficiency. \_\_\_\_\_

**Background:**

The tentative budget has been prepared in accordance with sections 200.065 and 125.901, Florida Statutes, and is necessary to establish the activities of The Children's Trust.

Pursuant to section 2-1526 of the Code of Miami-Dade County, The Children's Trust shall prepare a proposed tentative annual written budget on or before July 1 of each year. At its July 2017 board meeting, The Children's Trust approved a proposed tentative budget of \$138,864,619.00.

At the first TRIM hearing, on September 18, 2017, management will recommend a tentative budget for fiscal year 2017-2018 of \$138,864,619.00 for the Board's approval. Of that total, 88% is committed to services for children and families in our community through programs and initiatives previously approved for funding by the board. The Children's Trust's 2017-2018 operating budget expenditures are 8.4% more than last year's operating budget expenditures.



**THE CHILDREN'S TRUST  
BUDGET SUMMARY  
FISCAL YEAR 2017-2018**

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CHILDREN'S TRUST ARE 8.4% MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES.

General Fund Budget		
<b>REVENUES: Estimated at 95% of ad valorem tax levy of .4673 mills.</b>		
Ad valorem tax revenue	\$	121,938,094
Interest/miscellaneous		4,361,293
<b>Total Revenues</b>		<b>126,299,387</b>
Fund balance/net assets, October 1, 2017		50,099,011
<b>Total Estimated Revenues/ Fund Balance/ Net Assets</b>	<b>\$</b>	<b>176,398,398</b>
 <b>EXPENDITURES:</b>		
<b>Contracted Programs</b>	<b>\$</b>	<b>122,387,408</b>
		88.14%
 <b>Operating Expenditures:</b>		
 <b>General Administration:</b>		
Salaries and fringe benefits	\$	8,648,930
Professional/legal/other contracted services		575,000
Rent/insurance		580,000
Travel/communications		250,000
Supplies/postage/printing		150,000
Promotional/dues/miscellaneous		60,000
<b>Total General Administration Expenditures</b>	<b>\$</b>	<b>10,263,930</b>
 <b>Capital Expenditures:</b>		
Furniture & equipment	\$	130,000
Computer software/hardware		25,000
<b>Total Capital Expenditures</b>	<b>\$</b>	<b>155,000</b>
 <b>Total Operating Expenditures</b>	 <b>\$</b>	 <b>10,418,930</b>
		7.50%
 <b>Non-Operating Expenditures:</b>		
CRA refund of taxes	\$	3,978,199
Property appraiser/tax collector fees		2,080,082
<b>Total Non-Operating Expenditures</b>	<b>\$</b>	<b>6,058,281</b>
		4.36%
 <b>Total Expenditures</b>	 <b>\$</b>	 <b>138,864,619</b>
		100.00%
 <b>Fund Balance, Reserves/ Net Assets</b>	 <b>\$</b>	 <b>37,533,779</b>
 <b>Total Expenditures, Reserves, and Fund Balance</b>	 <b>\$</b>	 <b>176,398,398</b>

The tentative, adopted and/or final budgets are on file in the office of the above-mentioned taxing authority as a public record.

The Children's Trust  
**Fund Balance**  
 Fiscal Years 2016-2018

Description	2016-17 Budget	2016-17 Projected	2017-18 Budget
Millage rate	0.5000	0.5000	0.4673
Beginning fund balance	\$ 35,918,072	\$ 49,821,300	\$ 50,099,011
Revenue: Ad valorem tax	120,335,148	116,725,093	121,938,094
Revenue: Interest/ miscellaneous	3,720,000	3,720,000	4,361,293
<b>Total funds available</b>	<b>\$ 159,973,220</b>	<b>\$ 170,266,393</b>	<b>\$ 176,398,398</b>
Sustain and expand direct services	\$ 99,129,176	\$ 91,198,842	\$ 109,828,108
Community awareness and advocacy	5,919,300	5,919,300	5,919,300
Program and professional development	6,640,000	6,640,000	6,640,000
The Children's Trust management and administration	10,735,888	10,735,888	10,418,930
Non-operating expenditures	5,673,352	5,673,352	6,058,281
<b>Total expenditures</b>	<b>\$ 128,097,716</b>	<b>\$ 120,167,382</b>	<b>\$ 138,864,619</b>
<b>Ending fund balance, reserves/ net assets</b>	<b>\$ 31,875,504</b>	<b>\$ 50,099,011</b>	<b>\$ 37,533,779</b>

The Children's Trust  
**Core Strategies**  
Fiscal Years 2016-2018

Description	2016-17 Budgeted Expenditures	2017-18 Budgeted Expenditures	Dollar Difference	Percentage Difference
<b>SUSTAIN AND EXPAND DIRECT SERVICES</b>				
Parenting	\$ 12,205,000	\$ 15,205,000	\$ 3,000,000	24.58%
Early childhood development	16,750,000	20,750,000	4,000,000	23.88%
Youth development	43,150,000	46,150,000	3,000,000	6.95%
Health and wellness	15,900,000	16,035,000	135,000	0.85%
Family and neighborhood supports	11,124,176	11,688,108	563,932	5.07%
<b>Total sustain and expand direct services</b>	<b>\$ 99,129,176</b>	<b>\$ 109,828,108</b>	<b>\$ 10,698,932</b>	<b>10.79%</b>
<b>COMMUNITY AWARENESS AND ADVOCACY</b>				
Promote public policy and legislative agendas	\$ 215,300	\$ 215,300	\$ -	0.00%
Public awareness and program promotion	2,969,000	2,969,000	-	0.00%
Promote citizen engagement and leadership to improve child and family conditions	1,700,000	1,700,000	-	0.00%
Cross-funder collaboration of goals, strategies and resources	1,035,000	1,035,000	-	0.00%
<b>Total community awareness and advocacy</b>	<b>\$ 5,919,300</b>	<b>\$ 5,919,300</b>	<b>\$ -</b>	<b>0.00%</b>
<b>PROGRAM AND PROFESSIONAL DEVELOPMENT</b>				
Supports for quality program implementation	\$ 3,840,000	\$ 3,840,000	\$ -	0.00%
Information technology	800,000	800,000	-	0.00%
Program evaluation and community research	1,000,000	1,000,000	-	0.00%
Innovation fund	1,000,000	1,000,000	-	0.00%
<b>Total program and professional development</b>	<b>\$ 6,640,000</b>	<b>\$ 6,640,000</b>	<b>\$ -</b>	<b>0.00%</b>
<b>ADMINISTRATION AND NON-OPERATING EXPENDITURES</b>				
Management of The Children's Trust	\$ 10,735,888	\$ 10,418,930	\$ (316,958)	-2.95%
Non-operating expenditures	5,673,352	6,058,281	384,929	6.78%
<b>Total administration and non-operating expenditures</b>	<b>\$ 16,409,240</b>	<b>\$ 16,477,211</b>	<b>\$ 67,971</b>	<b>0.41%</b>
<b>Total</b>	<b>\$ 128,097,716</b>	<b>\$ 138,864,619</b>	<b>\$ 10,766,903</b>	<b>8.41%</b>