



Program Services and Childhood Health Committee Meeting

Thursday, July 5, 2018
3250 S.W. 3rd Avenue (Coral Way)
United Way - Ryder Room
3:30 p.m. – 5:30 p.m.

Board of Directors

Laurie Weiss Nuell
Chair
Lily de Moya
Vice Chair
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Karen Weller
Secretary

Magaly Abrahante, Ph.D.
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Miguel Balsera, Ph.D.
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Mary Donworth
Rep. Nicholas Duran
Dr. Antonia Eyssallenne
Gilda Ferradaz

Mindy Grimes-Festge
Nelson Hincapie
Pamela Hollingsworth
Steve Hope
Esther Jacobo
Tiombe Bisa Kendrick-Dunn
Inson Kim
Nancy Lawther, Ph.D.
Marissa Leichter
Frank Manning
Susan Neimand, Ph.D.
Marta Pérez, Ph.D.
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Mark Trowbridge
Rita Vega

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

AGENDA

3:30 p.m. **Welcome and opening remarks**
Pamela Hollingsworth
Chair Committee

3:40 p.m. **Public Comments**
Pamela Hollingsworth
Chair Committee

3:45 p.m. **Approval of June 7, 2018 Program Services &
Childhood Health Committee minutes summary**
(Additional items packet, Pg.3)
Pamela Hollingsworth
Chair Committee

3:50 p.m. **Resolutions**
Pamela Hollingsworth
Chair Committee

Resolution 2018-A: Authorization to negotiate and execute a contract with CCDH, Inc. d/b/a The Advocacy Network on Disabilities for program and professional development support services for Children's Trust providers and staff in a total amount of \$788,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals. *(Pgs. 4-5)*

Resolution 2018-B: Authorization to negotiate and execute a contract with Nova Southeastern University, Inc. for program and professional development support services for The Children's Trust's providers and staff in a total amount of \$661,676.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals. *(Pgs. 6-7)*

Resolution 2018-C: Authorization to negotiate and execute a contract with The Children's Forum for the management of the Early Learning Career Center and scholarships, in a total amount not to exceed \$600,000.00 and, to encumber a purchase order for scholarships in an amount of \$1,000,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals. *(Pgs. 8-9)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2018-D: Authorization to negotiate and execute a contract with University of Miami Miller School of Medicine for comprehensive early intervention services for children with mild developmental delays who do not meet eligibility requirements for the Individuals with Disabilities Education Act (IDEA) parts B or C, in a total amount not to exceed \$1,300,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals. *(Pgs. 10-11)*

Resolution 2018-E: Authorization to negotiate and execute a contract with Miami Dade College for the Read to Learn Books for Free program, in a total amount not to exceed \$400,000.00, for a term of 12-months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month terms for renewals. *(Pgs. 12-13)*

Resolution 2018-F: Authorization for a procurement waiver of the funding limits for training and professional development services to provide evidence-based model training with the Parenting, Early Childhood and Youth Development initiative providers and their staff, in a total amount not to exceed \$247,000.00 for training occurring between August 1, 2018 and July 31, 2019. *(Pgs. 14-16)*

Resolution 2018-G: Authorization to negotiate and execute a fourth-year match funding/funder collaboration contract with Miami Children's Initiative for infrastructure support, in a total amount not to exceed \$235,000.00 for a term of 12 months, commencing October 1, 2018 and ending September 30, 2019. *(Pgs. 17-20)*

Resolution 2018-H: Authorization to accept a \$174,100.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities and, to negotiate and execute a third contract renewal with Borinquen Medical Health Center, a funded school health provider, to provide behavioral health enhancements in all eight Miami Beach public schools at a cost equal to the same dollar amount for a term of nine months, commencing October 1, 2018 and ending June 30, 2019. *(Pgs. 21-22)*

5:25 p.m. **CEO Report**

- *Family Expo – September 8, 2018*
- *#Read30*
- *TRIM dates:*
 - *1st TRIM: Tuesday, September 4, 2018*
 - *2nd TRIM: Monday, September 17, 2018*

James R. Haj
President/CEO

5:30 p.m. **Adjourn**

Reminder:
Next Committee Meeting: Thursday, August 2, 2018

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.



**Program Services & Childhood Health Committee Meeting Summary
June 7, 2018
3:32 –3:55 p.m.**

These actions were taken by the Program & Childhood Health Committee on June 7, 2018:

Motion to approve the May 17, 2018 Program Services and Childhood Health Committee meeting minutes was made by Karen Weller and seconded by Dr. Daniel Bagner. Motion passed unanimously, 8-0.

Resolution 2018-A: Motion to recommend the resolution to the Board of Directors on May 17, 2018 was made by Mary Donworth and seconded by Marissa Leichter. Authorization to negotiate and execute a one-year contract with Miami-Dade County Department of Cultural Affairs, for a local funding match for cultural arts programs in a total amount not to exceed \$1,245,328.00, commencing October 1, 2018 and ending September 30, 2019. **Motion passed unanimously, 8-0.**

Resolution 2018-B: Motion to recommend the resolution to the Board of Directors on May 17, 2018 was made by Marissa Leichter and seconded by Mary Donworth. Authorization to negotiate and execute a match funding/funder collaboration contract with Miami Homes For All, Inc., with two possible renewals to support partnerships to end youth homelessness in Miami-Dade County, in a total amount not to exceed \$100,000.00 for a term of 12 months commencing, July 1, 2018 and ending June 30, 2019. **Motion passed unanimously, 8-0.**

Meeting adjourned at 3:55 p.m.

The Children's Trust Board Meeting

Date: July 9, 2018

Resolution: 2018-A

Strategic Plan Priority Investment Area: Program and Professional Development

Strategic Plan Headline Community Result(s): Supports for quality program implementation and fiscal/administrative functions.

Recommended Action: Authorization to negotiate and execute a contract with CCDH, Inc. d/b/a The Advocacy Network on Disabilities for program and professional development support services for Children's Trust providers and staff in a total amount of \$788,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals.

Budget Impact: Funding in the amount of \$788,000.00 is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Description of Services: Program and Professional Development (PPD) continues to be a vital cornerstone of the success of The Children's Trust's strategic plan. The Children's Trust recognizes that its mission is accomplished through its contracted service providers and aims to support providers to achieve meaningful, measurable results by consistently delivering high-quality services using best practices through strong, sustainable organizations.

The Advocacy Network on Disabilities will offer supports for quality, inclusive programming for children and youth with disabilities and their families in the following areas:

1. assessing the readiness of programs not typically serving children with disabilities to appropriately include all children;
2. supporting the implementation of best practices to increase the quality of inclusive programming that considers each child's individual needs;
3. providing public outreach, education, and advocacy around the inclusion of children with disabilities that assist The Trust and its providers in promoting welcoming programs;
4. informing and supporting agency policies, practices, and actions that encourage a culture of inclusion;
5. linking children and families to resources;
6. maintaining a resource hotline; and
7. designing a pilot program of flex funds to encourage and support the inclusion of children with more significant disabilities in general population programs.

The Advocacy Network on Disabilities' All Children Together (ACT) Project works to increase the participation of children with disabilities and their families in all aspects of community life through capacity building, advocacy, and promoting best practices. Utilizing research-based strategies for positive outcomes in adult learning, ACT staff members will work collaboratively with programs funded by The Children's Trust to ensure that providers have the materials, training, skills, and support needed to facilitate the creation of positive, nurturing, developmentally appropriate programs that welcome all children. ACT will provide county-wide PPD support services to direct-service and program management staff as well as agency-Resolution 2018-A -Inclusion Support Services for Programs Serving Children and Youth, Program and Professional Development

level administration of Trust-funded programs serving typically developing children; Trust staff; and advocacy and linkage services to children and youth with disabilities and their families. Project activities include an assessment of an organization's inclusion readiness; individualized coaching and technical assistance; peer learning opportunities; and online and in-person quality, relevant trainings.

Background: On September 18, 2017, the board approved resolution #2017-113, to fund one or more agencies to provide programmatic support for funded youth development programs. On April 9, 2018, The Children's Trust issued an invitation to negotiate (ITN) 2018-08 for Inclusion Support Services for Programs Serving Children and Youth for Trust-funded provider agencies and Trust staff. A total of two applications were submitted, requesting \$1,074,837.00.

The comprehensive review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, an initiative-wide review and a cross-portfolio review. One application for inclusion support services is recommended for funding as a result of the ITN review process for a total amount of \$788,000.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 9, 2018

Resolution: 2018-B

Strategic Plan Priority Investment Area: Program and Professional Development

Strategic Plan Headline Community Result(s): Supports for quality program implementation and fiscal/administrative functions.

Recommended Action: Authorization to negotiate and execute a contract with Nova Southeastern University, Inc. for program and professional development support services for The Children's Trust's providers and staff in a total amount of \$661,676.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals.

Budget Impact: Funding in the amount of \$661,676.00 is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Description of Services: Program and Professional Development (PPD) continue to be an vital cornerstone to the success of The Children's Trust's strategic plan. The Children's Trust recognizes that its mission is accomplished through its contracted service providers and aims to support providers in their quest to achieve meaningful, measurable results by consistently delivering high quality services using best practices through strong, sustainable organizations.

Nova Southeastern University Project RISE (Research, Inspiration, Support, & Evaluation) will offer quality supports for youth development after-school and summer program providers serving children and youth in kindergarten through 12th grade. Project RISE will provide the following services:

1. Supports for the implementation of general program quality standards and continuous quality improvement for youth development providers.
2. Training, brief consultation and coaching to support engaging best practices and fidelity implementation of core services required by the Youth Development RFP 2018-02. For programs serving K to 5th grade students, this includes: academic supports focused on universal group literacy, as well as differentiated literacy instruction (for struggling readers), and homework assistance during the school year; and health and wellness services including social-emotional learning and physical activity. For programs serving 6th to 12th grade, this includes academic supports and social-emotional learning.
3. Child and youth engagement and effective group behavior management.
4. Supporting fidelity administration and analysis of common initiative-specific measures, including program observation and participant outcome measures.

Nova Southeastern University, Inc., will take an individualized approach to the programs providing services based on an accurate pre-assessment. Nova's Project RISE program will target youth development staff and coach them to: 1) create a positive, nurturing, developmentally appropriate program environment, 2) successfully implement program curriculum and activities, 3) accurately administer and score participant outcome measures.

Resolution 2018-B – Support Services for Youth Development Programs Recommendation; Program and Professional Development
July 9, 2018

Project RISE will implement a model based on needs in which universal, selected and targeted approaches are used with youth development providers depending on the results of assessments and observations of activities. Project RISE will work on quality improvement efforts by creating a culture where data on child performance (outcomes) is used to guide decisions about how to allocate training resources and ultimately, to determine if the efforts made to improve quality are working or are in need of further refinement.

The approach will include, but not be limited to:

- group training sessions including in-person and online trainings;
- peer learning opportunities such as communities of practice and peer networks;
- coaching intervention to individual organizations onsite;
- program quality assessments; and
- identifying and linking service providers to additional learning opportunities.

Background: On September 18, 2017, the board approved resolution #2017-113, to fund one or more agencies to provide programmatic support for funded youth development programs. The Children’s Trust issued an invitation to negotiate (ITN) 2018-07, Support Services for Youth Development Programs on April 9, 2018, for program and professional development services for Trust-funded provider agencies and Trust staff. A total of three applications were successfully submitted, requesting \$1,661,582.73 in funding.

The comprehensive solicitation review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, an initiative-wide review and a cross-portfolio review. One application for youth development support services is recommended for funding as a result of the RFP review process for a total amount of \$661,676.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 9, 2018

Resolution: 2018-C

Strategic Plan Priority Investment Area: Early Childhood Development; Child Care Quality Improvement

Strategic Plan Headline Community Result(s): Children are ready for kindergarten; and children attend quality child care.

Recommended Action: Authorization to negotiate and execute a contract with The Children's Forum for the management of the Early Learning Career Center and scholarships, in a total amount not to exceed \$600,000.00 and, to encumber a purchase order for scholarships in an amount of \$1,000,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals.

Budget Impact: Funding in the amount of \$1,600,000.00 is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Description of Services: The Children's Trust is committed to improving the quality of early learning child care programs throughout Miami-Dade County, resulting in better outcomes for young children and ensuring their readiness for school. This is accomplished, in part, through the Early Learning Career Center (Center) initiative which provides early learning practitioners with opportunities to advance their education and professional development, and ultimately improves their teaching practices and interactions with children.

The Center supports the creation of a qualified, well-trained early learning workforce in Miami-Dade County through a comprehensive professional development system. There are approximately 1,700 licensed child care programs in Miami-Dade County, and all have access to career center supports. The recommended agency, the Children's Forum, will manage the Center, provide career advising services, administer scholarships to early learning practitioners, and ensure that training and education received by practitioners are tracked in Miami-Dade County's Professional Development Registry (PDR). The Children's Forum will also analyze data and report salient findings regarding the status of the early learning workforce, changes in education levels and certifications, and the use of professional development supports.

Background: The Children's Forum is a statewide, not-for-profit organization, focused on making Florida a state where children grow and thrive in quality environments and where families have access to information, resources, and options to assist them in their parenting roles. Through a broad array of programs, research and education, The Children's Forum is committed to achieving their vision by targeting and supporting those who care for and educate children daily; the early care and education workforce. The Children's Forum has been successfully operating the Center since 2007.

The Children's Trust issued a competitive request for proposal, RFP#2018-06, on April 9, 2018 to procure an agency to operate the Center and provide career advising to early learning programs throughout Miami-Dade County. One agency (The Children's Forum) applied, requesting \$600,000.00. The review process included an independent program application

rating by three trained reviewers, a review team debriefing, a fiscal audit review, an initiative-wide review and a cross-portfolio review. One application for the management of the Early Learning Career Center and scholarships is recommended for funding as a result of the RFP review process for a total amount of \$1,600,000.00. The recommended agency demonstrated their capacity, expertise, and qualifications to manage Miami-Dade County's Early Learning Career Center and administer scholarships through a competitive solicitation process.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 9, 2018

Resolution: 2018-D

Strategic Plan Priority Investment Area: Early Childhood Development

Strategic Plan Headline Community Result(s): Developmental screening, assessment and early intervention as needed for children with special needs; Children regularly access medical, dental and behavioral health care services; children are ready for kindergarten; and children behave appropriately in schools, homes and communities.

Recommended Action: Authorization to negotiate and execute a contract with University of Miami Miller School of Medicine for comprehensive early intervention services for children with mild developmental delays who do not meet eligibility requirements for the Individuals with Disabilities Education Act (IDEA) parts B or C, in a total amount not to exceed \$1,300,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals.

Budget Impact: Funding in the amount of \$1,300,000.00 is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Description of Services: This program serves young children exhibiting mild developmental delays (10-29 percent) that are not severe enough to meet state eligibility criteria for federal IDEA early intervention services, but who are still in need of early preventive services. Children are referred for early intervention services through Early Steps (for children under 36 months screened for Part C services) or Florida Diagnostic and Learning Resources System (FDLRS for children 36 months and older screened for Part B services). The University of Miami Miller School of Medicine conducts follow-up developmental domain-specific assessments for speech/language development, fine and gross motor skills, and social/emotional/behavioral development.

Following the assessment, the provider offers short-term speech/language therapy, occupational therapy, and behavioral and developmental intervention in the area(s) of concern. Early intervention services for children with mild developmental delays typically range from 12 to 16 sessions, as indicated in the child's care plan and determined by need. Sessions are held one to three times per week for 30 to 60 minutes.

Additionally, the provider offers care coordination to families, follow-up with parents and a needs assessment of the child and family. The care coordinator is expected to ensure all early intervention assessments are completed and services are provided, as well as coordinate timely follow-up assessments and referrals to other community resources, as needed. The provider assists families with insurance coverage (including Medicaid or private insurance) for early intervention services, and supports families through the insurance processes to help them connect with a covered provider, should their insurance cover intervention.

The recommended agency demonstrated their capacity, expertise and qualifications to provide comprehensive short-term early intervention services through a competitive

solicitation process and are recommended for funding. Through this award, short-term early intervention services will be available for a total of 520 children.

Background: On September 18, 2017, the board of The Children’s Trust approved the allocation of funds across multiple priority investment areas with funding cycles ending in the 2017-18 fiscal year. The Children’s Trust issued a competitive request for proposal, (RFP)#2018-05, on April 9, 2018. A total of four agencies submitted four applications, requesting \$3,785,161.00. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, an initiative-wide review and a cross-portfolio review. One application for early intervention services is recommended for funding as a result of the RFP review process for a total amount of \$1,300,000.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 9, 2018

Resolution: 2018-E

Strategic Plan Priority Investment Area: Parenting: Read to Learn

Strategic Plan Headline Community Result(s): Children are supported by nurturing & involved parents; Children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract with Miami Dade College for the Read to Learn Books for Free program, in a total amount not to exceed \$400,000.00, for a term of 12-months, commencing August 1, 2018 and ending July 31, 2019, with four remaining 12-month terms for renewals.

Budget Impact: Funding in the amount of \$400,000.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Description of services: The Children's Trust created Miami-Dade County's Read to Learn (RTL) initiative with the goal of significantly increasing the number of third-grade students who read at or above grade level. RTL is part of the national Campaign for Grade-Level Reading. A vital component of the initiative includes providing young children in our community with a range of enriching experiences involving books, particularly during early childhood. Access to books in multiple languages is a critical component for ensuring children are reading at grade level. Books for Free is one of several RTL strategies, which includes a book club for 3-year-olds, summer reading supports for young struggling readers, and Reach Out and Read wherein pediatric clinics give books to young children and encourage families to read together.

RTL Books for Free, which focuses on young children through age 8, and their families, ensures children have access to books via bookshelves placed in public spaces throughout Miami-Dade County. The program will be administered by the selected agency which engages and works with communities, businesses, volunteers and the public sector to: collect, sort and categorize donated and purchased age and content appropriate, gently-used and new books through book drives and other means; and, distribute the books through bookshelves maintained in public places where parents and children congregate for extended periods of time, such as Women Infant Children (WIC) program locations and through partnerships with community organizations, particularly in under-resourced neighborhoods throughout Miami-Dade County. This program also has an annual 15 percent match requirement, in cash or in-kind resources.

Miami Dade College demonstrated its capacity, expertise, and qualifications to provide the prescribed services of the RTL Books for Free program through a competitive solicitation process and is recommended for funding. Through this award, Miami Dade College will collect and distribute 252,300 books and provide a 52 percent match to the program.

Background: On September 18, 2017, the board of The Children's Trust approved the allocation of funds across multiple priority investments areas with funding cycles ending in the 2017-18 fiscal year. A total of \$1,217,664.00 was approved for early literacy services.

The Children’s Trust issued a competitive request for proposal, (RFP)# 2018-04, on April 9, 2018. One agency applied, requesting \$399,999.35. The application review process included an independent program rating of the application by three trained reviewers, a review team debriefing, a fiscal audit review, an initiative-wide review and a cross-portfolio review. One application for the implementation of the RTL Books for Free program is recommended for funding as a result of the RFP review process for a total amount of \$400,000.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 9, 2018

Resolution: 2018-F

Strategic Plan Priority Investment Area: Parenting: Group, Advocacy, Home Visitation and Individual Parenting Supports. Early Childhood Development: Child Care Quality Improvement and Developmental Screening, Assessment and Early Intervention. Youth Development: After-school and Summer Camps.

Strategic Plan Headline Community Result(s): Children attend quality child care; children regularly access behavioral health care; children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization for a procurement waiver of the funding limits for training and professional development services to provide evidence-based model training with the Parenting, Early Childhood and Youth Development initiative providers and their staff, in a total amount not to exceed \$247,000.00 for training occurring between August 1, 2018 and July 31, 2019.

Budget Impact: Funding in the amount of \$247,000.00 is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Background: Program and Professional Development (PPD) supports are an important cornerstone to the success of The Children's Trust's strategic plan. The Children's Trust invests in numerous support activities in pursuit of quality services for children and families. Current standard offerings include professional development training on topics both prescribed by The Children's Trust and based on provider agency needs, but it does not include EBP-specific training. EBP-specific training can only be provided by the relevant EBP vendor agency. When new parenting, early childhood and youth development programs are funded it is necessary to begin the funding cycle by having contracted agencies engage in EBP training and equip staff with the knowledge and skills to effectively implement the programs.

The Children's Trust uses a coordinated approach to the EBP training, so that there is consistency in training. Provider and The Children's Trust staff are trained in the noted models and assessments, providing an opportunity for Trust staff to be knowledgeable to provide the support necessary for the fidelity of the models.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): This resolution is requesting a waiver of the procurement process and is seeking the authorization to exceed the funding limits for training for professional development. The policy notes that funding requests are limited to no more than \$24,999.00 per provider per fiscal year, and each application must not exceed \$10,000.00. As The Children's Trust requires the specified EBPs and is coordinating the training that includes both funded provider agencies and Children's Trust staff, it is necessary to exceed this cap at the inception of these programs and beginning of the new funding cycle.

Description of Services: The Children’s Trust funds a continuum of evidence-based and research-informed parenting, early childhood and youth development programs for children and youth birth to grade 12. On September 11, 2017, the board granted approval to release competitive solicitations related to these areas. Beginning August 1, 2018, these Trust-funded agencies must be equipped with the knowledge and skills necessary to implement the required evidence-based programs and activities. The Children’s Trust will facilitate a coordinated approach to specific initiative provider training to build capacity on evidence-based programs and activities.

The Parenting request for proposals (RFP)#2018-03 required applicants to propose one of 13 evidence-based parenting programs (EBPs) for implementation. We have assessed and identified four EBPs where it is more cost effective to centralize staff EBP training than to fund the trainings within each individual contract. These EBP vendor trainings will be coordinated and funded directly by The Children’s Trust at the start of the new contract year.

In July a competitive solicitation will be released to procure for Infant and Early Childhood Mental Health Consultation services. The services will follow the Georgetown Model of Early Childhood Mental Health Consultation, developed at the Georgetown University Center for Child and Human Development. Dr. Neal Horen, Research Instructor and Director of the Helping Our Youth Achieve (HOYA) Clinic, will provide training and consultation to The Trust and funded program staff as we solicit and implement this comprehensive mental health consultation framework across our early childhood education systems.

In the last funding cycle, The Children’s Trust adopted the David P. Weikart Center for Youth Program Quality’s approach and tools for our youth development programs. The Youth Program Quality Assessment (PQA) is a validated instrument designed to measure the quality of youth programs and identify staff training needs. The Children’s Trust utilizes the PQA to conduct standard program observations. This year, the PQA has been adapted to include a Social Emotional Learning PQA and Staff Rating of Participant Behavior. The Weikart Center offers an array of trainings for provider staff, program quality observers and train-the-trainer sessions. With the significant expansion of new agencies and sites recently funded through the Youth Development RFPs 2018-01 and -02 (for K-5 and 6-12), there is a need to offer a variety of provider and Trust staff trainings over the next year.

Training for The Children’s Trust funded models are only offered by the EBP vendor agencies and their authorized trainers. Trainings will include curriculum manuals and materials. The table below indicates the EBP vendors and trainings to be funded for each initiative, with the estimated numbers of staff to be trained and maximum dollar amounts.

Vendor	EBP Training	Initiative (budget category)	Estimated # of Staff Trained	Amount Not to Exceed
Incredible Years, Inc.	<u>Incredible Years</u> Training for basic toddler, preschool & school-age basic curriculum	Parenting (parenting)	20	\$13,000.00
Michelle Rogers, LCSW	<u>Nurturing Parenting</u> 3-day facilitator training, 1-day refresher, and 1-day assessment training on AAPI instrument	Parenting (parenting)	115	\$25,000.00

Vendor	EBP Training	Initiative (budget category)	Estimated # of Staff Trained	Amount Not to Exceed
Triple P America, Inc.	<u>Positive Parenting Program- Triple P</u> Level 4 (0-12 group), Level 4 standard, Stepping Stones, and Level 4 Group Teen	Parenting (parenting)	80	\$99,000.00
Strengthening Families Foundation	<u>Strengthening Families</u>	Parenting (parenting)	20	\$5,000.00
Dr. Neal Horen	<u>The Georgetown Model of Early Childhood Mental Health Consultation</u> Initial and ongoing training, group reflective supervision, and program fidelity support	Early Childhood (research & evaluation)	25	\$30,000.00
David P. Weikart Center for Youth Program Quality	<u>Youth Program Quality Intervention with Social Emotional Learning</u> Series of webinars, live trainings, external assessor reliability and workshops on program quality and social-emotional learning	Youth Development (research & evaluation)	1,000	\$75,000.00

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

July 9, 2018

Resolution 2018-G

Strategic Plan Priority Investment Area(s): Youth Development; After School Programs; and Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a fourth-year match funding/funder collaboration contract with Miami Children's Initiative for infrastructure support, in a total amount not to exceed \$235,000.00 for a term of 12 months, commencing October 1, 2018 and ending September 30, 2019.

Budget Impact: Funding in the amount of \$235,000.00 is projected to be available in FY 2018-19.

Background: Since the Fall of 2015, The Children's Trust has worked with other funders, which currently include Key Biscayne Community Foundation and Himan Brown Charitable Trust, in support of Miami Children's Initiative (MCI). This collaboration includes shared performance measures and reports, and the exchange of resources that strengthen the infrastructure of MCI and support its provision of a cradle-to-career strategy for children and families in the Liberty City community. This joint effort provides resources and support in a more efficient manner for all involved and results in: a) increased quality programming for children and families; b) improved data collection focused on a standard set of performance measures; c) comprehensive strategic planning; d) greater access to community resources; and, e) additional individual donor investments.

MCI successfully competed for funding under the Youth Development initiative and was awarded \$355,137.00 for K-5 and 6-12 services.

Description of Services: Utilizing the framework of the Harlem Children's Zone, MCI is a place-based cradle-to-career initiative that seeks to facilitate and catalyze effective, sustainable transformation in a targeted area of Liberty City known as MCI's Impact Zone. MCI offers a variety of programs and services to children and families, including after-school academic supports and enrichment programming for children (birth to 17 years of age); frequent community events that bring residents together as a form of community-building and resident engagement; parenting education courses designed to strengthen parenting skills; job training classes and job placement assistance that lead to workforce placement for parents; career and college track support for young adults who might otherwise not receive these supports; health and wellness opportunities such as a fresh food cooperative, vegetable gardens, UFit Gym and a bike share program; and enhanced summer opportunities for children and youth through partnerships with Miami Children's Museum, the Seaquarium, Summer by the Sea, and Dibia Basketball Camp.

The Children's Trust will invest \$235,000.00, while Key Biscayne Community Foundation and Himan Brown Charitable Trust will invest a total of \$335,645.00, collectively resulting in a funder collaboration totaling \$570,645.00. To date, our collective investment has led to over \$1.5M in additional funding through other grants and funders.

Per the procurement policy, section 2007 Match Funding, the negotiation and execution of a match contract is exempt from the competitive solicitation process. The request for participation in the MCI funder collaborative was reviewed and approved at the November 2015 board meeting through resolution #2016-21. This renewal is in accordance with the policy indicating that renewal of match funding is contingent upon satisfactory performance, quality program results, outcome achievements, availability of funding and the ability to maintain the underlying primary funding source. See the collaborative achievements to date attached.

Geographic Area: Liberty City.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Miami Children's Initiative

2015 to 2018 at a Glance

Early Care & Education	
1. Raised quality of Early Learning Centers in Liberty City (Licensure, Professional Development)	
2. Free after school program for 3-5 year olds (Growing Learners)	
3. Shared Services Model (4 Early Learning Centers)	
Health & Wellness	
4. Bike Share Program	
5. Memorial Community Garden and Nutrition Education Program	
6. Implemented Health & Wellness Program	
7. Opened Community Gym - Free GYM to all Liberty City residents	
After School/Summer Program	
8. Started After-School Programs at Charles Drew & Miami Northwestern Senior High School	
9. Contributed to Charles R Drew obtaining a "B" District Average in 2016 and 2017	
10. Contributed to 2017 Charles R Drew 3 rd Grade increase of 29% English Language Arts	
11. Increased student academic performance, attendance, and overall school performance	
College/Job/Career	
12. Took students on college trips all over Florida & North Carolina	
13. Provided youth summer internships for the past 4 years	
Collaborations	
14. Partnership with Miami Dade College (MDC)	
15. Created Community Safety Task-Force	
16. Created Funders Collaborative	
17. Winner of 2016 Clinton Global Initiative Day of Service	
18. Maintained after-school & summer programming with over 15 community partners	
19. Florida Children's Initiative partner for past 8 years	
20. Have developed strong partnerships with community post-secondary institutions such as Miami Dade College, FIU, University of Miami, University of Florida	
21. Sister city initiative with Key Biscayne	
22. Maintained relationships with key legislators such as Marco Rubio and local and state representatives	
Community, Social, Economical	
23. Opening of Lincoln Fields Community Center	
24. Partnership with Miami-Dade Transit Authority to offer daily, weekly, and monthly bus passes	
25. Performed needs assessment in areas of health & wellness, community services, community resources, & safety	
26. Winner of 3 Miami Foundation Public Space Challenges- Community Garden, Basketball Court, Playground Lights	
27. Reduction in community crime	
28. Systematic Training for Effective Parenting (STEP) parenting classes	

2015 – 2017

Total Students Served	764
Growing Learners (3-5 y/o) served	138

Regularly Attending Project Promise Students	133
High School Students who graduated	18*
High School Student Summer Employment	119
Total Number of Jobs Secured	274
Food Co-Op Shares Served	641
Times Bike Share Distributed Bikes	394
Parents Graduated from 12 Week STEP Class	130

*Data from 2016-2018

The Children's Trust Board Meeting

Date: July 9, 2018

Resolution: 2018-H

Strategic Plan Priority Investment Area: Health and Wellness.

Strategic Plan Headline Community Result(s): Children regularly access medical, dental, and behavioral health services.

Recommended Action: Authorization to accept a \$174,100.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities and, to negotiate and execute a third contract renewal with Borinquen Medical Health Center, a funded school health provider, to provide behavioral health enhancements in all eight Miami Beach public schools at a cost equal to the same dollar amount for a term of nine months, commencing October 1, 2018 and ending June 30, 2019.

Budget Impact: This item is cost neutral as it is contingent upon receiving \$174,100.00 in external funding from Miami Beach Chamber Foundation, Inc. and the City of Miami Beach.

Description of services: Three years ago, the City of Miami Beach identified behavioral health as a priority and ultimately raised funds to staff all eight public schools in the city with two licensed mental health professionals to:

- promote a wellness approach within each participating school by training various school staff members;
- implement protocols that ensure behavioral screenings are administered briefly, efficiently, and respectfully;
- support identified students and their families by linking them to appropriate clinical intervention and supportive services;
- collaborate with various clinical teams at the participating schools and in the community; and
- deliver culturally competent services and support systems.

The early implementation of the healthcare program focused on delivering nursing services enhancement, which was very successful. These services will continue to be implemented during the 2018-19 school year.

Programmatic highlights from 2017-18 School Year, include:

- 1,033 students received individual counseling services
- 132 families received counseling
- 126 students received group counseling
- Over 90% of students receiving counseling services resulted in them returning to class
- 1029 referrals were made for different services

Background: In 2013, the City of Miami Beach and the Miami Beach Chamber Education Foundation ("The Foundation") spearheaded an effort with several community stakeholders to create a health task force. The city sought guidance from the three HealthConnect partners (The Children's Trust, Miami-Dade Health Department and Miami-Dade County Public Schools) and other school health stakeholders to develop a plan of action to address the healthcare

needs of students attending the eight Miami Beach public schools (North Beach Elementary School, Treasure Island Elementary School, Ruth K. Broad K-8 Center, Miami Beach Senior High School, Nautilus Middle School, Feinberg-Fisher K-8 Center, Biscayne Elementary School, and South Pointe Elementary School).

The Children’s Trust was responsible for selecting the healthcare provider from the existing Trust funded school-based health providers, as well as managing and monitoring the health services provided at the schools. Borinquen Medical Health Center, a participating member of the task force, was selected to provide the services since they were the only school-based health provider for Miami Beach. Additionally, they brought in \$63,342.00 in matching funds.

The Foundation serves as the fiscal agent in charge of collecting the funds from all the participating municipalities and dispersing such funds to The Children’s Trust for the provision of behavioral health services at the eight schools.

Geographic Area: City of Miami Beach, North Bay Village, the Town of Bay Harbor Islands, the Town of Surfside, and Bal Harbor Village.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 9th day of July, 2018.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____