Program Services and Childhood Health Committee Meeting
Thursday, June 6, 2019
The Children’s Trust
3150 S.W. 3rd Avenue (Coral Way)
United Way - Ryder Room
3:30 p.m. – 5:30 p.m.

AGENDA

3:30 p.m. Welcome and opening remarks
Pamela Hollingsworth, Chair

3:40 p.m. Public Comments
Pamela Hollingsworth, Chair

3:45 p.m. Approval of May 9, 2019 Program Services & Childhood Health Committee minutes summary
(Addl. Items packet, Pgs. 3-4)
Pamela Hollingsworth, Chair

3:50 p.m. Resolutions
Pamela Hollingsworth, Chair

Resolution 2019-A: Authorization to negotiate and execute a contract renewal with Miami-Dade County Department of Cultural Affairs, for a local funding match for cultural arts programs in an amount not to exceed $1,500,000.00, for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020. (Pgs. 5-7)

Resolution 2019-B: Authorization to enter into a service agreement with Miami-Dade Public Library System’s STEAM-based programming and academic tutoring, in an amount not to exceed $150,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020. (Pgs. 8-10)

Resolution 2019-C: Authorization to negotiate and execute a fund collaboration contract renewal with Big Brothers Big Sisters of Miami, Inc. (BBBS), in an amount not to exceed $125,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020. (Pgs. 11-12)

Resolution 2019-D: Authorization to negotiate and execute a fund collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed $100,000.00 for a term of 12 months commencing, October 1, 2019 and ending September 30, 2020. (Pgs. 13-15)

Resolution 2019-E (Amended): Authorization to negotiate and execute a fund collaboration contract with The Miami Foundation, Inc. to support increased participation in the 2020 Census, in an amount not to exceed $100,000.00 for a term of 12 months commencing July 1, 2019 and ending June 30, 2020 and to enter into a memorandum of understanding with the partners of the Miami-Dade Counts 2020 project for the implementation of the Census 2020 Fund. (Pgs. 16-18)

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.
Resolution 2019-F: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed $408,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020. (Pgs. 19-21)

Resolution 2019-G: Authorization to negotiate and execute a nine-month contract extension with Miami Dade Family Learning Partnership for the Read to Learn Book Club, in an amount not to exceed $262,500.00, commencing August 1, 2019 and ending April 30, 2020. (Pgs. 22-24)

Resolution 2019-H: Authorization to negotiate and execute a contract renewal with Grace Christian Preparatory, Inc. to deliver after-school and summer programming for 60 children, in an amount not to exceed $159,401.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round programming, with three remaining 12-month renewals, subject to annual funding appropriations. (Pgs. 25-27)

Resolution 2019-I: Authorization to negotiate and execute a contract renewal with Opa-Locka Community Development Corporation, Inc. to deliver after-school and summer programming for 120 children, in an amount not to exceed $340,338.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. (Pgs. 28-29)

Resolution 2019-J: Authorization to execute a memorandum of understanding with members of the Future Bound Miami Consortium for the Children’s Savings Account program in Miami-Dade County. (Pgs. 30-31)

5:15 p.m.  CEO Report

- Champions for Children – June 13, 2019
- Children of Inmates Site Visit – June 20, 2019
- Early Childhood Research Demonstration Projects – August 22, 2019
- Board Retreat – August 29, 2019
- TRIM I & TRIM II – September 9 & September 16, 2019 (tentative)

5:30 p.m.  Adjourn

Reminder:
Next Committee Meeting: Thursday, July 2, 2019

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.
These actions were taken by the Program & Childhood Health Committee on May 9, 2019:

*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the April 11, 2019 Program Services and Childhood Health Committee meeting minutes was made by Mary Donworth and seconded by Lourdes Gimenez. Motion passed unanimously, 7-0.

Resolution 2019-A: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Mary Donworth and seconded by Dr. Marta Perez. Authorization to negotiate and execute contract renewals with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a total amount not to exceed $8,414,814.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with one remaining 12-month renewal, subject to annual funding appropriations. Motion passed unanimously, 8-0.

Resolution 2019-B: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Mary Donworth and seconded by Lourdes Gimenez. Authorization to negotiate and execute contract renewals with nine providers, identified herein, for Family Strengthening services, in a total amount not to exceed $2,573,363.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with one remaining 12-month renewal, subject to annual funding appropriations. Motion passed unanimously, 9-0. Recusal by Dr. Antonia Eyssallenne.

Resolution 2019-C: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Lourdes Gimenez and seconded by Karen Weller. Authorization to negotiate and execute contract renewals with 42 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed $14,087,907.00, each for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. Motion passed, 9-0. Recusal by Dr. Antonia Eyssallenne.

Resolution 2019-D: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Mary Donworth and seconded by Karen Weller. Authorization to negotiate and execute a single source contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative, in a total amount not to exceed $355,664.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. Motion passed unanimously, 11-0.

Resolution 2019-E: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Karen Weller and seconded by Mary Donworth. Authorization to negotiate and execute a contract renewal with Miami Dade College for the Read to Learn Books for Free program, in a total amount not to exceed $400,000.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. Motion passed unanimously, 11-0.

Resolution 2019-F: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Lourdes Gimenez and seconded by Mary Donworth. Authorization to negotiate and execute a contract renewal with Nova Southeastern University for capacity building for school nurses around oral health screening, prevention and referrals, in a total amount not to exceed $250,000.00 for a term of 12 months commencing, July 1, 2019 and ending June 30, 2020. Motion passed unanimously, 11-0.
Resolution 2019-G: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Karen Weller and seconded by Dr. Marta Perez. Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed $730,750.00 for a term of 12 months, commencing August 1, 2019, and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. Motion passed unanimously, 11-0.

Resolution 2019-H: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Nicole Gomez and seconded by Dr. Antonia Eyssallenne. Authorization to negotiate and execute a single source contract with Jewish Community Services for the 211 Helpline call center for children and families in our community, for a term of 12 months, commencing July 1, 2019 and ending June 30, 2020, in a total amount not to exceed $1,374,176.00. Motion passed unanimously, 11-0.

Resolution 2019-I: Motion to recommend the resolution to the Board of Directors on May 20, 2019 was made by Mary Donworth and seconded by Karen Weller. Authorization to negotiate and execute a contract renewal with the University of Miami Miller School of Medicine (UM) in a total amount not to exceed $3,000,000.00 to provide infant and early childhood mental health consultation (I/ECMHC) services, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 with three remaining 12-month renewals, subject to annual funding appropriations. Motion passed, 10-0. Recusal by Dr. Antonia Eyssallenne.

Meeting adjourned at 4:01 p.m.
Strategic Plan Priority Investment Areas: Youth Development: Youth Enrichment, Employment and Supports

Strategic Plan Headline Community Result(s): Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract renewal with Miami-Dade County Department of Cultural Affairs, for a local funding match for cultural arts programs in an amount not to exceed $1,500,000.00, for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of $1,500,000.00 for this resolution is projected to be available in FY 2019-20.

Description of Services: This resolution authorizes match funding for the Miami-Dade County Department of Cultural Affairs (County) to support non-profit organizations that provide cultural arts programs for children and families across Miami-Dade County. The County issues competitive grants throughout the year and provides at least 100 percent leverage funding for these youth art/arts education programs. The Miami-Dade County Department of Cultural Affairs’ grant applications are reviewed and rated by experienced community participants with expertise in the arts as well as by staff members from The Children’s Trust. Programs awarded funding through this grant process are cross-checked against programs funded by The Children’s Trust to avoid duplicative services. To ensure program and participant progress and quality improvement, the County works with The Children’s Trust to develop appropriate outcome measures for the funded programs. Programs include:

1. Youth Arts Enrichment Program (YEP)

YEP enriches the lives of children by making the arts available to more children and families with positive, live experiences throughout Miami-Dade County including:

- arts instruction;
- arts intervention;
- in-school and public performances;
- healing/expressive arts; and
- public exhibitions.
2. **All KIDS INCLUDED (AKI)-ACCESSIBLE ARTS EXPERIENCES FOR KIDS**

AKI’s mission is to increase the number of quality arts experiences accessible to children with disabilities and their families, and to promote the benefit and importance of inclusionary arts and cultural programs in school settings and the community. This program makes resources available to non-profit organizations, including funding, ideas, information, technical assistance, and programs. Funding creates ADA-accessible arts experiences for children with disabilities, which affords all children with the opportunity to participate fully in the arts. Project-based funding is provided in two categories: demonstration projects to create high-profile, innovative, fully-accessible arts experiences; and programs using the arts as learning tools to help teach and include children with disabilities in the classroom and community.

3. **SUMMER ARTS & SCIENCE CAMPS FOR KIDS (SAS-C)**

The objective of SAS-C is to provide grant funding to non-profit organizations that provide underserved children across Miami-Dade County with opportunities to attend high-quality cultural arts or science summer camps at little or no cost. SAS-C funding is intended to augment existing programs, providing more children with the opportunity to participate in cultural arts and science summer camps. Priority is given to funding projects that address children whose ability to participate in such programs may be limited by geography, economics or disability.

**Background:** The Children’s Trust understands the importance of exposing children to visual arts, music, story-telling, and dramatic play, and has successfully partnered with the County to provide these experiences since 2006. In 2018 the County:
- awarded grants to 61 non-profit arts groups;
- served 47,473 children;
- exceeded 85 percent outcome achievement targets for:
  - improved proficiency of arts skills;
  - increased positive peer relationships; and
  - increased educators’ knowledge.

Research has demonstrated that art can enhance children’s experiences in almost every social and academic standard of achievement. Further, children who have the opportunity to study art are found to be generally happier, more self-confident and more likely to academically outperform those who do not.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The County has consistently surpassed the minimum 100 percent match. Given the continued success of the program, this resolution seeks to renew the match funding to expand arts programming across Miami-Dade County for another year.

**Geographic Area:** Countywide.
The foregoing recommendation was offered by _______________ who moved its approval. The motion was seconded by _______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of June, 2019.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ______________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________
The Children’s Trust Board Meeting
June 17, 2019

Resolution 2019-B

Strategic Plan Priority Investment Area(s): Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to enter into a service agreement with Miami-Dade County for a local funding match to support Miami-Dade Public Library System’s STEAM-based programming and academic tutoring, in an amount not to exceed $150,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of $150,000.00 is projected to be available in FY 2019-20.

Background: Miami-Dade County’s Public Library System (MDPLS) provides public library services to fulfill the informational, educational and recreational needs of our community. MDPLS serves one of the largest and most diverse populations in the United States. Services include access to a collection of nearly 2.3 million physical items, as well as 300,000 downloadable or streaming eAudio and eBooks, 310 downloadable digital magazines, and millions of downloadable songs and music videos, all in a wide variety of formats and languages. MDPLS also maintains a high-speed computer network that provides access to free Wi-Fi, public computer workstations and tablet devices, gaming platforms, 3D printers, and a variety of software and hardware that ensures the latest technology is available to the public for learning, personal growth, and recreational use. MDPLS operates a main library, five regional branches and, 44 neighborhood branches. MDPLS coordinates many activities and functions with a variety of stakeholders, including schools, homeowners' associations, community councils, municipalities, community-based organizations and other local and neighborhood groups. Also, MDPLS works in conjunction with Miami-Dade County departments, and agencies to deliver programs and services to the public.

Access to STEAM (Science, Technology, Engineering, Arts and Math) programming is often limited in high-need neighborhoods. STEAM learning encourages creativity and critical thinking, providing opportunities to support the skills needed to thrive in today’s classrooms and workplaces, such as problem-solving, analytical thinking and the ability to work independently. MDPLS’s Technobus is a mobile unit that provides STEAM programming to children and youth in high-need neighborhoods free of cost.

Academic support services and tutoring can help strengthen subject comprehension, boost confidence and build essential learning skills through individualized attention. As academic coursework grows more rigorous, parents often seek tutoring services to support their children’s achievement aspirations. More often than not, tutoring services are costly. In response to the need, MDPLS provides tutoring at locations throughout the county at no cost to participants.
Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children’s Trust and is contingent upon satisfactory performance, availability of funding, and an ability to maintain the underlying primary funding sources. Given the continued success of the project, this resolution seeks to renew this funder collaboration agreement for another year.

**Description of Services:** To support the programs and address the needs described above, The Children’s Trust partners with MDPLS through a match project to increase access to the STEAM program using the Technobus by providing 60 service stops, and to increase access to the academic tutoring by adding 25 tutors and increasing tutoring sites from 18 to 27. The estimated total cost of the project is $936,000.00. The Children’s Trust contributes $150,000.00 and MDPLS funds the balance, a more than $5.00 return on every Trust dollar invested.

The Technobus brings instruction and digital services directly to the community, providing access to high-tech programming, tools and projects in a nurturing environment. The Technobus stimulates the natural inquisitiveness of children, giving them a way to explore and learn concepts that will serve them the rest of their lives. The program is particularly valuable for the children in high-need communities for whom access to state-of-the-art technology is, at best, limited. The 37-foot bus accommodates 11 students and two instructors at a time. This rich learning environment with internet access offers its users popular software applications and offers coding and programming activities. There is also program experience in digital photography, music production, filmmaking, graphic design, digital pianos and high-tech drones. On average, the Technobus visits more than 48 service stops and touches the lives of approximately 500 individuals each month.

In addition, this match project will increase access to homework help and tutoring. MDPLS pairs certified teachers with small groups of students ranging from grades K through 12 to promote literacy and learning with free tutoring in reading, math and science. Tutoring sessions are offered in one-hour increments primarily on Saturdays from 10:00 a.m. to 1:00 p.m. Registration and interest in the program increase weekly. The program currently has 80 part-time tutors (certified teachers) on staff. This match project will hire additional tutors and increase the number of tutoring sites from 18 to 27 library locations, expanding access and ensuring sufficient tutor-to-student ratios. To date, the tutoring program has provided nearly 14,000 sessions, serving an average of 1,000 students weekly. Branch locations and subjects are listed below.

<table>
<thead>
<tr>
<th>Library Locations (27)</th>
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</thead>
<tbody>
<tr>
<td>Allapattah</td>
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<tr>
<td>Miami Lakes</td>
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<tr>
<td>Arcola Lakes</td>
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<tr>
<td>Miami Springs</td>
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<tr>
<td>California Club</td>
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<tr>
<td>Model City</td>
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<tr>
<td>Coral Gables</td>
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<tr>
<td>Naranja</td>
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<tr>
<td>Coral Reef</td>
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<tr>
<td>North Central</td>
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<tr>
<td>Hialeah Gardens</td>
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<tr>
<td>North Dade Regional</td>
</tr>
<tr>
<td>Homestead</td>
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<tr>
<td>Northeast-Dade Aventura</td>
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<tr>
<td>International Mall</td>
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<tr>
<td>Palm Springs North</td>
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<tr>
<td>Kendale Lakes</td>
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<tr>
<td>South Dade Regional</td>
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<tr>
<td>Kendall</td>
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<tr>
<td>Sunny Isles</td>
</tr>
<tr>
<td>Little River</td>
</tr>
<tr>
<td>Sunset</td>
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<tr>
<td>Main Library</td>
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<tr>
<td>West Dade Regional</td>
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<tr>
<td>Miami Beach Regional</td>
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<tr>
<td>West Kendall Regional</td>
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</tbody>
</table>

Resolution 2019-B – Community Awareness & Advocacy, Cross-funder Collaboration
June 17, 2019
Available Subjects (10)

<table>
<thead>
<tr>
<th>Subject</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reading for Any Grade</td>
</tr>
<tr>
<td>Elementary Mathematics</td>
</tr>
<tr>
<td>Middle School Mathematics</td>
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<tr>
<td>Pre-Algebra</td>
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<tr>
<td>Algebra 1</td>
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<tr>
<td>Algebra 2</td>
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<tr>
<td>Geometry</td>
</tr>
<tr>
<td>Elementary Sciences</td>
</tr>
<tr>
<td>Middle School Sciences</td>
</tr>
<tr>
<td>Biology</td>
</tr>
</tbody>
</table>

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ____________ who moved its approval. The motion was seconded by ______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ___________________________
The Children’s Trust Board Meeting
June 17, 2019

Resolution 2019-C

Strategic Plan Priority Investment Area(s): Community Awareness & Advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract renewal with Big Brothers Big Sisters of Miami, Inc. (BBBS), in an amount not to exceed $125,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

Budget Impact: Funding in the amount of $125,000.00 for this resolution is projected to be available in FY 2019-20.

Description of Services: The Children’s Trust funder collaboration project supports BBBS in its efforts to help break the cycle of delinquency and poverty of participating youth by providing 1:1 mentorship and family support programs to at least 1,500 youth and families, including children in foster care, children with disabilities and children of parents who are incarcerated. The evaluation of the program indicates participants continue to show promise. The outcome results are as follows:

- 84 percent of BBBS youth improve school attendance;
- 92 percent of BBBS youth improve academic performance; and
- 88 percent of BBBS youth improve behavior.

Background: The Children’s Trust recognizes mentoring can help youth manage challenging life transitions, such as stress caused by problems at home or school, transitioning to adulthood and a host of other issues that may affect adolescents. Mentoring, coupled with holistic wraparound programming and family support services, provide another gateway for The Trust to help young people and their families achieve better life outcomes.

For 60 years, BBBS has been helping to secure the future of at-risk youth by matching them with committed mentors who invest their perspective and time in awakening each child to new possibilities. Each year, BBBS serves nearly 8,000 youth, volunteers and parents through community-based, school-based and employer-based mentoring programs. Through this work, BBBS seeks to improve youth academic, social development and health and wellness outcomes, while providing cultural enrichment, digital literacy programming and career readiness supports.

The Children’s Trust invests $125,000.00, while a host of other funders invest $500,000.00 collectively, resulting in a funder collaborative investment totaling $625,000.00. For every dollar The Children’s Trust invests, $4.00 are leveraged in return. Contributors in this project include:

Resolution 2019-C – Community Awareness and Advocacy, Cross-funder Collaboration, Big Brothers Big Sisters Miami, Inc.
June 17, 2019
<table>
<thead>
<tr>
<th>Contributor</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Batchelor Foundation</td>
<td>$25,000.00</td>
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<tr>
<td>Bonnie Crabtree</td>
<td>$30,000.00</td>
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<tr>
<td>Carnival Foundation</td>
<td>$73,000.00</td>
</tr>
<tr>
<td>Five Millers Family Foundation</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Gladys Rustan-Hernando</td>
<td>$30,750.00</td>
</tr>
<tr>
<td>Gorson Family Trust</td>
<td>$115,000.00</td>
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<tr>
<td>The Children’s Trust</td>
<td>$125,000.00</td>
</tr>
<tr>
<td>Trish &amp; Dan Bell</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Multiple Funders (12) Each Contributing &lt; $25,000</td>
<td>$126,250.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$625,000.00</strong></td>
</tr>
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</table>

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for another year.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by _______________ who moved its approval. The motion was seconded by _______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June 2019.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________  
SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________

Resolution 2019-C – Community Awareness and Advocacy, Cross-funder Collaboration, Big Brothers Big Sisters Miami, Inc.  
June 17, 2019
The Children’s Trust Board Meeting

June 17, 2019

Resolution 2019-D

**Strategic Plan Priority Investment Area(s):** Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

**Strategic Plan Headline Community Result(s):** Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed $100,000.00 for a term of 12 months commencing, October 1, 2019 and ending September 30, 2020.

**Budget Impact:** Funding in the amount of $100,000.00 is projected to be available in FY 2019-20.

**Description of Services:** Miami Homes For All, Inc. (MHFA) coordinates system partners to identify and track homeless youth and provide immediate access to appropriate programs and services, including housing, education, healthcare, employment, mentorship/peer groups, and other supportive services. MHFA is the main support agency for the Helping Our Miami-Dade Youth Collective (HOMY Collective), which is a community-wide, multi-sector effort to create a locally designed, comprehensive system of care to prevent and address youth homelessness in Miami-Dade County. With the help of MHFA, the HOMY Collective has grown to more than 100 agencies with six separate committees. Together, they make sure our community’s youth have safe and stable housing as well as wraparound services that will help them become more resilient adults. The collaboration seeks to reach Miami’s most vulnerable, and often invisible, youth with the ultimate goal of ensuring stable housing for all youth. This funder collaboration project allows more homeless youth to be served with wraparound services and supports.

Over the past year, MHFA has led the HOMY Collective to improve marketing, outreach, identification and assessment of homeless families and youth. This effort has also launched Youth Access Points, or youth-friendly community locations for outreach, intake and shelter referral within a day, even after normal business hours. MHFA recruited Educate Tomorrow, Pridelines, Miami Bridge Youth and Family Services, Citrus Health Network and Our Kids of Miami-Dade/Monroe to serve as Youth Access Points. MHFA also partnered with the University of Miami to survey, provide technical support and strategic coordination between 40 direct service providers to better serve youth experiencing homelessness. This effort has supported the improvement of iCount Miami, our community’s youth point-in-time housing census. The 2018 iCount Miami total youth surveyed was 319, while the improved 2019 strategy surveyed 714 youth.

Earlier this year, MHFA was a sponsor of the 100-Day Challenge to End Youth Homelessness. The goal was to increase youth access to youth-friendly shelter programs and services. In 100 days, 120 youth were placed in a shelter within one day of entering the local youth coordinated entry system. Nineteen youth exited to safe and stable housing, either reuniting...
with family or in their own apartment. The remaining youth are still in shelters or transitional housing programs. Importantly, MHFA partnered with CareerSource South Florida to connect 52 youth with education, employment, and training, marking the first time in the national 100-Day Challenge history that the local workforce board partnered to offer a continuum of care designed to prevent homelessness.

**Background:** MHFA, formerly known as the Miami Coalition for the Homeless, was created to promote community efforts to help prevent and end homelessness in South Florida by establishing alliances with agencies and organizations. Since its inception, MHFA has sought to develop formal partnerships to break down silos and support all individuals who experience homelessness at any point in their lives.

MHFA is dedicated to preventing and ending youth homelessness, defined as individuals 13 to 24 years of age, unaccompanied by a parent or guardian who are experiencing housing instability. Homeless youth often couch-surf, live in shelters or live in transitional housing. MHFA, in partnership with the HOMY Collective, aims to provide Miami-Dade County's homeless youth with wraparound services and supports.

MHFA concentrates on advocacy, prevention, and informational services to enhance existing community efforts while filling identifiable gaps in supports. MHFA seeks to work in partnership with multi-sector organizations to create a comprehensive system of care. Specifically, MHFA seeks to:

- improve outreach, identification and assessment of participant needs;
- increase the supply of youth-specific, developmentally-appropriate housing options;
- leverage existing resources and improve systems coordination;
- ensure disconnected and vulnerable youth develop healthy, permanent relationships;
- support the social, emotional and physical well-being of youth; and
- expand homelessness prevention efforts and improve collaboration between systems.

The Children’s Trust invests $100,000.00, while The Homeless Trust invests $360,000.00 in a funder collaborative investment, totaling $460,000.00. For every dollar The Children’s Trust invests, approximately $3.60 is leveraged in return. The Children’s Trust funds are used to provide operational support and structure for the partnership of approximately 100 agencies working together to address youth homelessness through the HOMY Collective. The funds will be pooled with nearly $3.4 million to support the work of the HOMY Collective.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for another year.

**Geographic Area:** Countywide.
The foregoing recommendation was offered by ______________who moved its approval. The motion was seconded by ___________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of June 2019.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ______________________________
SECRETARY

Approved by County Attorney for form and legal sufficiency _________________________
**The Children’s Trust Board Meeting**  
**June 17, 2019**

**Resolution 2019-E (Amended)**

**Strategic Plan Priority Investment Area(s):** Community Awareness and Advocacy: Cross-funder collaboration of goals, strategies and resources.

**Recommended Action:** Authorization to negotiate and execute a funder collaboration contract with The Miami Foundation, Inc. to support increased participation in the 2020 Census, in an amount not to exceed $100,000.00 for a term of 12 months commencing July 1, 2019 and ending June 30, 2020 and to enter into a memorandum of understanding with the partners of the Miami-Dade Counts 2020 project for the implementation of the Census 2020 Fund.

**Budget Impact:** Funding in the amount of $100,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

**Background:** The Miami Foundation, Inc. partners with donors to champion their causes and improve local quality of life. Since 1967, The Foundation has taken the lead on civic issues, investing in our community and nurturing philanthropy. Thanks to more than 1,000 donors, The Foundation manages assets and makes grants that create opportunities for residents, make Miami-Dade County more resilient and foster home-grown creativity.

This funder collaboration effort will create a funding pool to support thoughtful community-based outreach strategies and countywide campaigns to increase participation in the 2020 Census. The project, Miami-Dade Counts 2020, seeks to ensure that everyone gets counted.

The United States Constitution requires that the residential population of the country be counted every 10 years. A complete and accurate count is vital for communities. Census data is used to distribute funding for a host of programs including road repairs, school improvements, and social programs. Additionally, the number and distribution of elected officials are based on census data and nonprofit organizations, businesses and governments use census data to identify community needs and, evaluate solutions to difficult problems.

Miami-Dade County has a history of being undercounted in the census. The national response rate for census completion is 82 percent whereas Miami-Dade County’s response is 70 percent. This undercount leads to an inaccurate allocation of federal funding and political representation, which directly impacts the services and resource available for children and families. To address this issue, Miami-Dade Counts 2020 funders’ collaborative is a coalition of philanthropic organizations supporting a complete and accurate enumeration of Miami-Dade County’s residents in the 2020 Census. The coalition seeks to ensure thoughtful, culturally-appropriate outreach strategies for hard-to-count communities are implemented broadly across the county in preparation for the 2020 Census. Miami-Dade’s hard-to-count population includes households with children under age 5, communities of color and foreign-born residents (including Hispanic, Haitian and other immigrant communities).

The Children’s Trust will invest $100,000.00, while a host of other funders will invest $625,000.00, in direct funding and in-kind resources, resulting in a funder collaborative...
investment totaling $725,000.00. For every dollar The Children’s Trust invests, over $6.00 are being leveraged in return. Contributors in this project include:

<table>
<thead>
<tr>
<th>Contributor</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Census Equity Fund</td>
<td>$200,000.00</td>
</tr>
<tr>
<td>Early Learning Coalition Miami-Dade/Monroe</td>
<td>$25,000.00 (in-kind)</td>
</tr>
<tr>
<td>Health Foundation South Florida</td>
<td>$100,000.00</td>
</tr>
<tr>
<td></td>
<td>($20,000.00 are in-kind)</td>
</tr>
<tr>
<td>The Children’s Trust</td>
<td>$100,000.00</td>
</tr>
<tr>
<td>The John S. and James L. Knight Foundation</td>
<td>$75,000.00</td>
</tr>
<tr>
<td>The Miami Foundation</td>
<td>$150,000.00</td>
</tr>
<tr>
<td>United Way of Miami-Dade</td>
<td>$25,000.00 (in-kind)</td>
</tr>
<tr>
<td>Wallace H. Coulter Foundation</td>
<td>$50,000.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$725,000.00</strong></td>
</tr>
</tbody>
</table>

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract is exempt from the competitive solicitation process. The application submitted by The Miami Foundation, Inc. underwent a multi-step review process that evaluated the intent of the collaborative effort and the funding commitment. The assessment of the documents indicated that the Miami Foundation, Inc. brings new funds and increased capacity to Miami-Dade County.

**Description of Services:** The next U.S. Census count is scheduled for April 1, 2020. A fair and accurate count in Census 2020 is vital for Miami-Dade County. Researchers estimate that for every person not counted, communities will lose about $1,800 per year in federal funds, for the next 10 years. Undercounts happen for many reasons. People may not understand the census, may not trust the government or may not want to share their information. Whatever the reasons, undercounts deprive communities of necessary resources and representation. For the first time, census data will be collected primarily online, making it even harder for those without reliable internet access to participate. An accurate census count ensures all communities get their fair share of federal dollars.

Miami-Dade Counts 2020 is an outreach campaign to support census participation interested in funding efforts in Miami-Dade County to encourage full participation in the 2020 Census. The partners include the Census Equity Fund, the Early Learning Coalition of Miami-Dade and Monroe Counties, Health Foundation of South Florida, the John S. and James L. Knight Foundation, The Miami Foundation, The Children’s Trust, United Way of Miami-Dade, and the Wallace H. Coulter Foundation.

The partners will enter into a memorandum of understanding and pool their funding and in-kind resources to create a grant-making pool this summer to support trusted organizations to encourage census participation. The collaborative will offer grants to community-based organizations working in targeted communities to do any of, but not limited to, the following:

- convene Community Complete Count groups;
- provide support for organizational capacity for Census 2020 work;
- support collaborations among local community groups to engage in outreach;
- establish community sites to provide information and assistance;
- organize events to promote participation;
- conduct targeted communications efforts; and
to ensure that elected officials and municipalities support a complete count for Census 2020.

Additionally, the collaborative will prioritize proposals that demonstrate the following:
- a feasible work plan that builds on an understanding of effective strategies to reach hard-to-count communities;
- demonstrated ability to reach individuals or institutions trusted by hard-to-count communities;
- an understanding of and history of involvement with the populations the collaborative aims to reach;
- general knowledge about the census process, uses of census data and requirements regarding filling out the form;
- organizational capacity to implement the proposed plan of action;
- evidence of strong networks and partnerships with others in the field;
- plans to utilize outreach resources available through reputable national networks or other sources to avoid duplication of effort (e.g., message testing and materials development for specific population groups); and
- a sound approach for measuring progress of outreach efforts.

Grant amounts will vary (typically ranging between $5,000 to $25,000), depending on proposed activities and the organization’s capacity.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ______________ who moved its approval. The motion was seconded by ____________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ______________________________
SECRETARY

Approved by County Attorney for form and legal sufficiency _________________________
The Children’s Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-F

**Strategic Plan Priority Investment Area:** Health & Wellness-Injury Prevention Education

**Strategic Plan Headline Community Result(s):** Children regularly access medical, dental and behavioral health care services; and children are supported by nurturing and involved parents.

**Recommended Action:** Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami’s Injury Free Coalition for Kids, in a total amount not to exceed $408,000.00 for a term of 12 months, commencing October 1, 2019 and ending September 30, 2020.

**Budget Impact:** Funding in the amount of $408,000.00 for this resolution is projected to be available in FY 2019-20.

**Description of Services:** The Children’s Trust funds the Public Health Trust of Miami-Dade County d/b/a Jackson Health System (PHT) for countywide injury prevention services, provided by the PHT and the University of Miami. These services aim to reduce unintentional child and youth injuries through multi-lingual, interactive services such as:

1. Direct injury prevention education with caregivers, providers, and youth, including:
   a. home safety with parents, caregivers, and providers;
   b. child passenger safety through car seat/booster inspections, training of parents in the use and provision of car seats/boosters;
   c. teen driving safety for parents and teens; and
   d. targeted home assessments with home visitors.

2. Capacity building to enable Miami-Dade residents and stakeholders to increase injury prevention knowledge and advocate for change, including:
   a. training certified Child Passenger Safety Technicians;
   b. Asking Saves Lives (ASK) campaign to change the culture to encourage parents and teens to ask if a gun is accessible in the home or other location where children will play/visit; and
   c. safety education for child care professionals.

3. Media-assisted awareness raising, including:
   a. regular participation in The Children’s Trust’s media/educational outlets, such as print, electronic, television and radio appearances; and
   b. development of social media presence to educate, highlight new/emerging risks and focus on South Florida issues.


The Injury Free Mobile unit is a 40-foot city bus purchased during the 2018-19 contract year through match funding from The Trust and Children’s Health Fund. The bus is equipped with an interior to provide hands-on education through simulated learning in home and passenger

Resolution 2019-F – Health & Wellness-Injury Prevention Education (Public Health Trust of Miami-Dade County d/b/a Jackson Health System)

June 17, 2019
safety. It is staffed by injury prevention experts fluent in Miami’s three most common languages (English, Spanish and Haitian Creole). Interior displays of common safety hazards can be corrected, so learners can identify the risks and take action to eliminate them. Education methods are verbal, visual and physically interactive. The Injury Free Mobile unit travels throughout Miami-Dade for events and scheduled visits with providers or places where parents congregate. When groups are too large to fit on the mobile unit, space is identified for the trainings.

The following training and education activities were accomplished during the first five months of the 2018-19 contract:

<table>
<thead>
<tr>
<th>Training Activity</th>
<th>Number of Participants</th>
<th>Number of Sessions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Car Seat Inspections and Passenger Safety</td>
<td>121</td>
<td>20</td>
</tr>
<tr>
<td>for Parents/ Caregivers</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Customized Safety</td>
<td>74</td>
<td>5</td>
</tr>
<tr>
<td>Home Safety Training and Education</td>
<td>100</td>
<td>16</td>
</tr>
<tr>
<td>Passenger Safety Education Training</td>
<td>155</td>
<td>24</td>
</tr>
<tr>
<td>Cardiopulmonary Resuscitation Training</td>
<td>9</td>
<td>1</td>
</tr>
<tr>
<td><strong>All</strong></td>
<td><strong>459</strong></td>
<td><strong>66</strong></td>
</tr>
</tbody>
</table>

**Background:** The Injury Free Coalition for Kids is among the country’s most effective injury prevention models. It is a national program developed with funding from the Robert Wood Johnson Foundation comprised of hospital-based, community-oriented programs whose efforts are anchored in research, education, and advocacy. Currently, more than 30 cities house institutions that participate in the Coalition. Locally, Holtz Children’s Hospital, Jackson Health Systems and University of Miami Miller School of Medicine work in partnership as the Injury Free Coalition for Kids site in Miami.

Although most injuries are preventable, unintentional injuries are the leading cause of death and acquired disabilities among children from one year through young adulthood. While they vary by age, the primary causes of severe, and fatal child injury are motor vehicle crashes, firearm injury, drowning, poisoning/overdose and strangulation/suffocation. Common injuries, sometimes severe, include falls, burns, sports/concussion injury and injuries to mental health (e.g. bullying). Families often need help to reduce the risk of choking, burn, dehydration, tip-over injuries and lacerations. Education must be ongoing to address the growing community and its evolving needs.

Per the procurement policy, section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), these health-related prevention services provided by the Public Health Trust of Miami-Dade County d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, are exempt from The Children’s Trust competitive solicitation process.

**Geographic Area:** Countywide.
The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of June, 2019.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ____________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ____________________________
The Children’s Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-G

Strategic Plan Priority Investment Area: Parenting – Read to Learn

Strategic Plan Headline Community Result(s): Children are supported by nurturing & involved parents; Children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a nine-month contract extension with Miami Dade Family Learning Partnership for the Read to Learn Book Club, in an amount not to exceed $262,500.00, commencing August 1, 2019 and ending April 30, 2020.

Budget Impact: Funding in the amount of $262,500.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: The Read to Learn (RTL) Book Club, managed by Miami Dade Family Learning Partnership, is a community-wide effort to increase early literacy opportunities for all three-year-old children residing in Miami-Dade County. Parents enroll their children in the RTL Book Club online. Through the book club, three-year-old children receive one book per month throughout their third year of life, and parents receive educational materials to engage in interactive reading activities with their child. The initiative is being expanded to a comprehensive birth-to-five monthly book club as part of The Children's Trust Thrive by 5 early childhood investments. The Thrive by 5 Book Club is currently being competitively solicited by request for proposal, RFP#2019-10, with funding recommendations scheduled for board approval in July 2019 and expansion launch in December 2019. Since the solicitation is for an expanded model and may yield a new book club operations vendor, this extension provides a transition of up to 9 months as needed. The extension also ensures current three-year-old RTL Book Club members continue receiving expected services.

Background: The RTL Book Club is part of The Children’s Trust's Read to Learn campaign, an initiative to promote citizen engagement and capacity building in support of children reading at grade level. The Read to Learn campaign focuses on high quality early learning, with an innovative mix of evidence-based reading enhancement programming, large-scale book distribution, and support for parents reading with their young children. The shift to the Thrive by 5 Book Club will increase the touchpoints with parents of young children over a five-year timeframe to empower families with information and strategies to bolster early interactions, child brain development, and kindergarten school readiness.

On June 8, 2015, the board approved the initial funding award for Miami Dade Family Learning Partnership to implement the RTL Book Club through resolution #2015-55, after a competitive solicitation, RFP #2015-12, with two contract renewals. On May 29, 2018, the board approved an extension to allow for the release of the solicitation for the expanded model through resolution #2018-76.
During FY 18-19 contract:
- On average, 3,800 children received books monthly;
- 22,934 books were distributed; and

Based on the 17-18 end-of-year review:
- 93 percent of parents surveyed reported reading with their child three or more times per week;
- 92 percent of parents surveyed reported learning how to identify age-appropriate book sharing techniques;
- 100 percent of parents surveyed reported an increase in their understanding of school readiness skills.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ___________________________
The Children’s Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-H

**Strategic Plan Priority Investment Area:** Youth Development: After-school programs and summer camps

**Strategic Plan Headline Community Result(s):** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with Grace Christian Preparatory, Inc. to deliver after-school and summer programming for 60 children, in an amount not to exceed $159,401.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round programming, with three remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of $159,401.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

**Description of Services:** The Children’s Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive programs. The program offered by Grace Christian Preparatory, Inc. engages 30 percent of children with disabilities and operates five days per week (Monday-Friday). The after-school program follows the Miami-Dade County Public School calendar (180 days) and includes 23 full days on teacher planning days, holidays and spring break. The summer program operates at least 10 hours per day for eight weeks.

The program follows a structured schedule of activities to support academic success, social-emotional learning (SEL) and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to focus on reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels for high-intensity physical activity. Children receive nutritious food and beverages, and the program incorporates family engagement.

**Background:** On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. The comprehensive review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants, an initiative-wide review and a cross-portfolio review. Consideration was given to programs’ past performance, costs, duplication and priority under-served geographic areas. Grace Christian Preparatory, Inc. was
among the agencies recommended for funding, and a contract was executed for the first year of the funding cycle.

On March 18, 2019, Grace Christian Preparatory, Inc. was placed on a breach of contract due to findings discovered after a series of site visits and a review of its contract compliance. Below is a summary of the findings along with the current status.

<table>
<thead>
<tr>
<th>Breach Item</th>
<th>Finding</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Failure to provide the services outlined in the Scope of Services, Attachment A.</td>
<td>The site visits completed on January 23 and January 25, 2019 revealed that the program ended by 4 p.m. daily. Per the contract, services are required to take place from 2 p.m. – 6 p.m., Monday through Friday.</td>
<td>Item cured within the 30-day period per Section I, 2. Remedies, of the contract. The updated schedule reflects programming until 6 p.m. Staff have done several unannounced visits and observed that programming is now ending at 6 p.m.</td>
</tr>
<tr>
<td>Ineffectively or improperly use of funds allocated by The Children’s Trust.</td>
<td>After review of the back-up documentation for invoices received from August through November 2018, a total of $4,577.10 was overbilled to The Children’s Trust.</td>
<td>Item cured within the 30-day period per Section I, 2. Remedies, of their contract. Grace Christian Preparatory has repaid the overbilling amount.</td>
</tr>
</tbody>
</table>

Upon receipt of the breach letter, Grace Christian Preparatory, Inc. began working diligently to cure the breach by the deadline of April 18, 2019, with technical support provided by staff and external partners. To ensure continuous fiscal compliance, the provider is required to provide back-up documentation for all requests for reimbursement through July 31, 2019.

Data entered as of February 28, 2019, shows 46 of the contracted 60 students are enrolled in the program, with a moderate service utilization of 42 percent. Grace Christian Preparatory, Inc.’s inclusion of children with disabilities is 52 percent, which highly exceeds its contractual requirement of 30 percent. Its metrics ratings for data quality and staffing are “struggling” and “advancing” respectively. Data quality issues were identified during site visits when files were compared with the data entered in Trust Central. A specialized growth plan was developed collaboratively to address the programmatic issues regarding data quality and program implementation.

Based on feedback from both staff and external support partners, staff is confident that Grace Christian Preparatory, Inc. will meet contractual requirements and implement the program with fidelity. The Children’s Trust staff will continue to provide the supports and capacity-building needed to ensure success as we move forward.

**Geographic Area:** Homestead.
The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of June, 2019.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY __________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency __________________________
Resolution: 2019-I

**Strategic Plan Priority Investment Area:** Youth Development: After-school programs and summer camps

**Strategic Plan Headline Community Result(s):** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with Opa-Locka Community Development Corporation, Inc. to deliver after-school and summer programming for 120 children, in an amount not to exceed $340,338.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of $340,338.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

**Description of Services:** The Children’s Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive programs. The program offered by Opa-Locka Community Development Corporation, Inc. (OLCDC) provides school year and summer enrichment programming in the high-need areas of North Miami-Dade County. The after-school program follows the Miami-Dade County Public School calendar (180 days), and the summer program operates at least 10 hours per day for six weeks.

The program follows a structured schedule of activities to support academic success, social-emotional learning (SEL), and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to focus on reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels for high-intensity physical activity. Children receive nutritious food and beverages, and the program incorporates family engagement.

**Background:** On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. The comprehensive review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants, an initiative-wide review and a cross-portfolio review. Consideration was given to programs’ past performance, costs, duplication and priority under-served geographic areas. OLCDC was among the agencies recommended for funding, and an award was granted for the first year of the funding cycle.
OLCDC has provided after-school services to 115 children during the 2018-2019 contract year.

The renewal of this contract was delayed because OLCDC experienced difficulty acquiring the required site licenses from the Florida Department of Children and Families. The Board of The Children’s Trust was apprised of these challenges during the April and May Board meetings. All site licenses have been acquired at this time.

**Geographic Area:** Opa-Locka.

The foregoing recommendation was offered by ____________ who moved its approval. The motion was seconded by _________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of June, 2019.

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY _________________________________  
SECRETARY

Approved by County Attorney for form and legal sufficiency _________________
The Children’s Trust Board Meeting

Date: June 17, 2019

Resolution: 2019-J

Strategic Plan Priority Investment Area: Youth development; community awareness and advocacy; and cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to execute a memorandum of understanding with members of the Future Bound Miami Consortium for the Children’s Savings Account program in Miami-Dade County.

Budget Impact: There is no budget impact for this resolution.

Background: On November 19, 2018, through resolution #2019-17, the board of The Children’s Trust approved a funder collaboration contract with Catalyst Miami, Inc. to launch a Children’s Savings Accounts (CSAs) program in Miami-Dade County. CSAs are long-term investment accounts that provide incentives to help children and their families build savings for the future. Accounts are opened with an initial seed deposit for students in kindergarten and grow through family contributions and incentives. Throughout the program, children and parents who participate have access to free financial education to build financial capability. CSAs are accessible upon high school graduation, which then helps pay for postsecondary education.

On November 14, 2016, through resolution #2017-28, the board approved the funding of an innovation contract with Catalyst Miami, Inc. to convene public and private stakeholders in a comprehensive planning process to launch a universal CSA program for all Miami-Dade County Public Schools kindergarten students. Planning began with the establishment of a diverse design team to lead the planning process towards creating a CSA implementation plan. The planning process involved coordination with Miami-Dade County Public Schools, government officials, community organizations and various parent focus groups.

From the design team, a regional consortium comprised of key community stakeholders emerged – each sharing a vision of launching a universal CSA program focused on increasing postsecondary readiness among participants, with a focus on building the financial assets among under-resourced families. Consortium partners include Catalyst Miami, Inc., The Children’s Trust, the City of Miami, The Children’s Movement of Florida, Miami-Dade County Public Schools (MDCPS), Sant La Haitian Neighborhood Center, the United Way of Miami-Dade County, the Miami Foundation, the Health Foundation of South Florida, and South Florida Educational Federal Credit Union.

Description of Services: The CSA program is a key strategy for postsecondary attainment with two program goals:
- Educational Achievement – Increase postsecondary readiness among students by fostering a postsecondary-bound identity that will help reduce the achievement gap.

At scale, the program would serve all children throughout MDCPS. The goal is to launch the program in all elementary schools located within the City of Miami, then expand to all elementary schools in Title-1 feeder patterns (schools where at least 40% of students come from low-income families) throughout the County in year two, followed by all remaining elementary schools in year three. Using this approach, it would reach scale within a five-year period.

During the ramp-up period of January 1, 2019 – July 31, 2019, the consortium is focused on preparing for year one of implementation by establishing the infrastructure, engaging parents and families and setting up the accounts for the first cohort of participants. In an effort to memorialize the partnership between consortium members, a memorandum of understanding will be executed to identify clear roles for each of the partners.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ____________ who moved its approval. The motion was seconded by ____________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17th day of June, 2019.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY ____________________________  
SECRETARY

Approved by County Attorney for form and legal sufficiency ____________________________