



## Program Services and Childhood Health Committee Meeting

Thursday, April 11, 2019  
The Children's Trust  
3150 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way - Ryder Room  
3:30 p.m. – 5:30 p.m.

### Board of Directors

Kenneth C. Hoffman  
Chair  
Mark Trowbridge  
Vice-Chair  
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Magaly Abrahante, Ph.D.  
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Mary Donworth  
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Dr. Antonia Eyssallenne  
Gilda Ferradaz  
Lourdes P. Gimenez  
Nicole Gomez  
Mindy Grimes-Festge  
Sen. Anitere Flores  
Nelson Hincapie  
Pamela Hollingsworth  
Hon. Barbara Jordan  
Tiombe Bisa Kendrick-Dunn  
Maurice Kemp  
Nancy Lawther, Ph.D.  
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Frank Manning  
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Rita Vega

David Lawrence Jr.  
Founding Chair

James R. Haj  
President & CEO

County Attorney's Office  
Legal Counsel

### AGENDA

- |           |   |                                      |
|-----------|---|--------------------------------------|
| 3:30 p.m. | <b>Welcome and opening remarks</b>  | Pamela Hollingsworth<br><i>Chair</i> |
| 3:40 p.m. | <b>Public Comments</b>  | Pamela Hollingsworth<br><i>Chair</i> |
| 3:45 p.m. | <b>Approval of March 7, 2019 Program Services &amp; Childhood Health Committee minutes summary</b><br><i>(Addl. Items packet, Pgs. 3-4)</i> | Pamela Hollingsworth<br><i>Chair</i> |
| 3:50 p.m. | <b>Resolutions</b>  | Pamela Hollingsworth<br><i>Chair</i> |

**Resolution 2019-A:** Authorization to negotiate and execute contract renewals with 84 providers identified herein, to deliver high-quality after-school programming for 12,677 children and summer programming for 13,204 children, in a total amount not to exceed \$37,005,312.00 each for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round and school-year programs, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 5-14)*

**Resolution 2019-B (Amended):** Authorization to negotiate and execute contract renewals with 59 providers identified herein, to deliver high-quality after-school programming for 3,825 youth and summer programming 1,467 for youth, in a total amount not to exceed \$14,450,249.00, each for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round and school-year programs, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 15-22)*

**Resolution 2019-C:** Authorization to negotiate and execute a contract renewal with CCDH, Inc. d/b/a The Advocacy Network on Disabilities in an amount not to exceed \$788,000.00 for program and professional development support services for The Children's Trust providers and staff for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 23-24)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2019-D:** Authorization to negotiate and execute a contract renewal with Nova Southeastern University, Inc. in an amount not to exceed \$661,676.00 for program and professional development support services for The Children's Trust's providers and staff for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 25-27)*

**Resolution 2019-E:** Authorization for a procurement waiver for the food program for school-age children and youth attending Trust-funded programs; and authorization to negotiate and execute a contract renewal with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. *(Pgs. 28-29)*

**Resolution 2019-F:** Authorization to negotiate and execute a one-year contract with Catalyst Miami, Inc. for a local funding match to a federal grant for the Public Allies program, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing July 1, 2019, and ending June 30, 2020. *(Pgs. 30-32)*

**Resolution 2019-G:** Authorization to execute two contract amendments with Urgent, Inc. to add subcontractors in Contract YAS#1914-1360 and YEN #1916-1360. *(Pgs. 33-34)*

5:15 p.m. **CEO Report**

James R. Haj  
President/CEO

- *Champions for Children – June 13, 2019*
- *Family Expo – September 7, 2019*
- *Summer Youth Internship*

5:30 p.m. **Adjourn**

**Reminder:**  
**Next Committee Meeting: Thursday, May 9, 2019**

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.



**Program Services & Childhood Health Committee Meeting Summary**  
**March 7, 2019**  
**3:32 p.m.**

**These actions were taken by the Program & Childhood Health Committee on March 7, 2019:**

**\*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

**Motion to approve the February 7, 2019 Program Services and Childhood Health Committee meeting minutes was made by Richard Dunn and seconded by Karen Weller. Motion passed unanimously, 11-0.**

**Resolution 2019-A: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Dr. Daniel Bagner and seconded by Lourdes Gimenez.** Authorization to waive the competitive solicitation to allow for tiered payment differentials and child scholarship slot payments; and permission to negotiate and execute a contract with The Early Learning Coalition of Miami-Dade/Monroe for tiered payment differentials and child scholarship slot payments to early learning programs that meet various quality-level thresholds, in a total amount not to exceed \$12,000,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed, 10-0. Recusal by Pamela Hollingsworth.**

**Resolution 2019-B: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Rev. Richard Dunn and seconded by Mary Donworth.** Authorization to negotiate and execute a renewal contract with the Children's Forum for an amount not to exceed \$600,000.00 for the management of the Early Learning Career Center, and for The Children's Trust to expend up to \$1,000,000.00 for educator scholarships in a total amount not to exceed \$1,600,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 11-0.**

**Resolution 2019-C: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Mary Donworth and seconded by Rev. Richard Dunn.** Authorization to negotiate and execute a contract with the Children's Forum for an amount not to exceed \$250,000.00 for the administration of the Child Care WAGE\$ Florida program for the education and employment stability of child care practitioners and for The Children's Trust to encumber a purchase order in the amount of \$1,990,000.00 for wage supplement payments in a total amount not to exceed \$2,240,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed unanimously, 11-0.**

**Resolution 2019-D: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Mary Donworth and seconded by Karen Weller.** Authorization to waive the competitive solicitation for the Web-based Early Learning System (WELS); and authorization to negotiate and execute a contract with WELS System Foundation for the use of the WELS data system, in a total amount not to exceed \$200,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed unanimously, 11-0.**

**Resolution 2019-E: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Mary Donworth and seconded by Dr. Daniel Bagner.** Authorization to waive the competitive solicitation for the Professional Development Registry; and authorization to negotiate and execute a contract with The Children's Forum for the administration of the Professional Development Registry, in a total amount not to exceed \$365,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed unanimously, 11-0.**

**Resolution 2019-F: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Dr. Daniel Bagner and seconded by Lourdes Gimenez.** Authorization to negotiate and execute a contract renewal with the University of Miami Miller School of Medicine (UM) in an amount not to exceed \$1,300,000.00 for comprehensive early intervention services for children with mild developmental delays who do not meet eligibility requirements for the Individuals with Disabilities Education Act (IDEA) parts B or C, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 11-0.**

**Resolution 2019-G: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Rev. Richard Dunn and seconded by Tiombe Bisa Kendrick-Dunn.** Authorization to negotiate and execute a contract with the UM-NSU Center for Autism and Related Disabilities (CARD) for autism spectrum disorders (ASD) diagnostic evaluation services, in a total amount not to exceed \$300,000.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed unanimously, 13-0.**

**Resolution 2019-H: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Mary Donworth and seconded by Karen Weller.** Authorization to negotiate and execute contract renewals with seven providers for Early Childhood Community-Research Demonstration projects that support early childhood development through the implementation and evaluation of programs with high-need populations, in a total amount not to exceed \$1,539,358.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with one remaining 12-month renewal, subject to annual funding appropriations. **Motion passed, 11-0. Recusals by Tiombe Bisa Kendrick-Dunn and Dr. Daniel Bagner.**

**Resolution 2019-I: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Rev. Richard Dunn and seconded by Rodester Brandon.** Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2019 and ending June 30, 2020, in a total amount not to exceed \$400,000.00. **Motion passed unanimously, 11-0.**

**Resolution 2019-J: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Rodester Brandon and seconded by Lourdes Gimenez.** Authorization to negotiate and execute renewal contracts with six providers for comprehensive school-based health services, each for a term of 12 months, commencing July 1, 2019 and ending June 30, 2020, in a combined total amount not to exceed \$16,250,000.00; and also requesting authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP). **Motion passed unanimously, 11-0.**

**Resolution 2019-K: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Tiombe Bisa Kendrick-Dunn and seconded by Karen Weller.** Authorization to negotiate and execute contracts with 12 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children's Trust's mission, in a total amount not to exceed \$866,000.00, for a term of 12 months, commencing April 1, 2019 and ending March 31, 2020. **Motion passed unanimously, 11-0.**

**Resolution 2019-L: Motion to recommend the resolution to the Board of Directors on March 18, 2019 was made by Tiombe Bisa Kendrick-Dunn and seconded by Rev. Richard Dunn.** Authorization to execute a contract amendment with the City of North Miami Beach to add Focus Learning Academy as a subcontractor in Contract #YAS-1914 – 7020. **Motion passed unanimously, 11-0.**

**Meeting adjourned at 4:00 p.m.**

## **The Children's Trust Board Meeting**

**Date: April 22, 2019**

**Resolution: 2019- A**

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**Strategic Plan Priority Investment Area:** Youth Development: After-school programs and summer camps

**Strategic Plan Headline Community Result(s):** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewals with 84 providers identified herein, to deliver high-quality after-school programming for 12,677 children and summer programming for 13,204 children, in a total amount not to exceed \$37,005,312.00 each for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round and school-year programs, with three remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$37,005,312.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-2020.

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**Description of Services:** The Children's Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage 10 percent or more children with disabilities. Programs operate five days per week (Monday-Friday). After-school programs are offered following the Miami-Dade County Public School calendar (180 days) and may also include up to 31 full days on teacher planning days, holidays and spring break, based on what was proposed in the funding application. Summer programs operate at least ten hours per day for a period of six to eleven weeks.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL) and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to focus on reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels for high- intensity physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skills-building activities vary across programs and may include STEM (science, technology, engineering, math), arts and culture, civic engagement and/or specialized programming for children with disabilities.

**The following providers are recommended for renewal:**

<b>Agency</b>	<b>Amount Not to Exceed</b>
Abundant Living Citi Church, Inc.	\$160,380.00
Amigos Together for Kids, Inc.	\$227,650.00
The Arc of South Florida	\$1,228,703.00
Arts for Learning/Miami, Inc.	\$243,450.00
Belafonte TACOLCY Center, Inc.	\$141,172.00
Big Ideas Educational Services, Inc.	\$221,618.00
Boys and Girls Clubs of Miami-Dade, Inc.	\$475,000.00
Branches, Inc.	\$576,404.00
Carlmar, Inc. d.b.a. Town Center Preschool	\$207,316.00
Centro Campesino Farmworker Center Inc.	\$255,000.00
The Children's Village d.b.a. The Resource Room	\$333,828.00
City of Hialeah	\$905,998.00
City of Miami Beach	\$464,940.00
City of Miami Gardens	\$328,225.00
City of North Bay Village	\$169,252.00
City of North Miami Beach	\$336,938.00
CMB Visions Unlimited, Inc.	\$387,266.00
Communities In School of Miami, Inc.	\$273,352.00
Easter Seals South Florida, Inc.	\$292,078.00
Educate Tomorrow	\$110,619.00
Empowering Youth, Inc.	\$106,460.00
Excel Kids Academy, Inc.	\$231,444.00
Family & Children Faith Coalition, Inc.	\$2,072,737.00
The Family Christian Association of America, Inc.	\$688,237.00
First Step Champions, Inc.	\$183,586.00
Fit Kids of America	\$500,000.00
FIU Board of Trustees (College of Engineering and Computing)	\$510,818.00
FIU Board of Trustees (Center for Children and Families)	\$1,308,300.00
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	\$222,262.00
Gang Alternative, Inc.	\$1,177,692.00
Hosanna Community Foundation, Inc.	\$208,269.00
Just Kids Centers, Inc.	\$385,080.00
Kayleen's Learning Center Corp.*	\$617,024.00
Kidworks, USA, Inc.	\$455,036.00
Knowledge Builders of Florida, Inc.	\$149,177.00
Leadership Learning Center at Saint John Bosco, Inc.	\$496,519.00
Miami Children's Initiative, Inc.	\$192,969.00
Miami Dade County (Parks, Recreation and Open Spaces)	\$938,791.00
MUSICALL, INC.	\$184,419.00
New Hope Development Center, Inc.	\$116,073.00
The New Jerusalem Community Development Corporation	\$763,140.00
Overtown Youth Center, Inc.	\$409,620.00
PEACE CDC, Inc.	\$498,246.00
Richmond-Perrine Optimist Club, Inc.	\$498,421.00
SBC Community Development Corporation of Richmond Heights, Inc.	\$212,919.00
The Urban League of Greater Miami, Inc.	\$349,460.00
Thomas Armour Youth Ballet, Inc.	\$1,010,000.00
Thumbelina Learning Center II	\$222,173.00
Tiny Town Day Care Center, Inc. d.b.a Kids Paradise Childcare & Learning Center	\$174,098.00
Town of Cutler Bay	\$185,636.00

<b>Agency</b>	<b>Amount Not to Exceed</b>
United Cerebral Palsy Association of Miami, Inc.	\$1,052,770.00
Urgent, Inc.	\$197,238.00
YWCA of Greater Miami-Dade, Inc.	\$168,367.00
<b>Total</b>	<b>\$23,826,170.00</b>

\*Funding increase to correct a calculation error in the solicitation.

**The following providers are recommended for expansion:**

<b>AGENCY</b>	<b>Current Amount</b>	<b>Increased Amount</b>	<b>New Total Amount Not to Exceed</b>
American Children's Orchestras for Peace, Inc.	\$307,500.00	\$16,544.00	\$324,044.00
Adults Mankind Organization, Inc.	\$169,274.00	\$11,608.00	\$180,882.00
Ayuda, Inc.	\$130,000.00	\$107,692.00	\$237,692.00
Centro Mater Childcare Services, Inc.	\$1,085,294.00	\$128,561.00	\$1,213,855.00
Chabad Chayil, Inc.	\$235,412.00	\$83,102.00	\$318,514.00
Coalition of Florida Farmworker Organizations, Inc.	\$144,222.00	\$18,942.00	\$163,164.00
Community Coalition, Inc.	\$162,071.00	\$43,703.00	\$205,774.00
Concerned African Women, Inc.	\$727,027.00	\$103,556.00	\$830,583.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$356,281.00	\$47,606.00	\$403,887.00
Early Childhood Quality Consultant, LLC(ECQC) d.b.a. Playing the Game of Life	\$342,242.00	\$109,737.00	\$451,979.00
Family Action Network Movement, Inc. (FANM)	\$235,553.00	\$42,802.00	\$278,355.00
Foundation of Community Assistance and Leadership, Inc. (FOCAL)	\$222,182.00	\$55,544.00	\$277,726.00
Future Leaders Academy of Kendall, Corp.	\$203,376.00	\$117,077.00	\$320,453.00
Institute for Child & Family Health, Inc.	\$159,214.00	\$39,798.00	\$199,012.00
Kids Learning Center of South Dade, Inc.	\$140,970.00	\$140,981.00	\$281,951.00
Kids Learning Center of South Dade III, Inc.	\$193,667.00	\$193,671.00	\$387,338.00
Kingdom Academy, Inc.	\$243,743.00	\$129,762.00	\$373,505.00
La Viña del Señor, Inc./Kidz XL Sports	\$176,556.00	\$17,784.00	\$194,340.00
The Liberty City Optimist Club of Florida, Inc.	\$173,732.00	\$43,447.00	\$217,179.00
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	\$211,383.00	\$24,605.00	\$235,988.00
The Miami Children's Museum, Inc.	\$553,896.00	\$83,106.00	\$637,002.00
Multi Ethnic Youth Group Association, Inc.	\$111,600.00	\$55,800.00	\$167,400.00
Recapturing the Vision International, Inc.	\$667,311.00	\$166,433.00	\$833,744.00
Sanrau Corp. d.b.a. Lago Mar Pre-School	\$209,455.00	\$41,909.00	\$251,364.00

<b>AGENCY</b>	<b>Current Amount</b>	<b>Increased Amount</b>	<b>New Total Amount Not to Exceed</b>
Sunflowers Academy, Inc.	\$428,539.00	\$71,390.00	\$499,929.00
Teen Up-ward Bound, Inc.	\$236,408.00	\$45,395.00	\$281,803.00
Thumbelina Learning Center Corporation	\$250,000.00	\$154,346.00	\$404,346.00
Tiger and Dragon Group, Inc.	\$173,584.00	\$57,880.00	\$231,464.00
Touching Miami With Love Ministries, Inc.	\$630,505.00	\$21,959.00	\$652,464.00
Trinity Church, Incorporated	\$736,128.00	\$42,931.00	\$779,059.00
Young Men's Christian Association of South Florida, Inc. (YMCA)	\$1,252,438.00	\$91,908.00	\$1,344,346.00
<b>Total</b>	<b>\$10,869,563.00</b>	<b>\$2,309,579.00</b>	<b>\$13,179,142.00</b>

**Background:** On May 29, 2018, the board of The Children's Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. The comprehensive review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants, an initiative-wide review and a cross-portfolio review. Consideration was given to programs' past performance, costs, duplication and priority under-served geographic areas.

During the first six months of programming, The Children's Trust staff assessed the progress of programs by conducting several site visits to observe program implementation and evaluate the appropriateness of activities and data collection.

The review process for contract renewal consideration included qualitative and quantitative data reviews, site visits and activity observations. Results summarized in the attached table include the following: service utilization, population focus, staffing, data quality, and fiscal health. As of January 31, 2019, more than 12,000 children received services, with an average service utilization of 86 percent. Twenty percent of the children served reported living with a disability.

Providers with a 90 percent or higher service utilization performing in the mastery or advancing range on each data point are considered for expansion funding. A total of 31 providers are in this category and recommended for expansion funding, resulting in an additional 690 after-school program slots and 930 summer camp slots, for a combined total amount not to exceed \$2,309,579.00.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22<sup>nd</sup> day of April, 2019.**

THE CHILDREN'S TRUST



MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## YOUTH DEVELOPMENT K-5: MID-YEAR PROGRESS

### Executive Summary

This first year of the 5-year funding cycle for the K-5 grades Youth Development programs continues our daily comprehensive approach to afterschool and summer services for elementary school students. There is nearly a 20% increase in the number of children served going from 10,841 to 12,707.

This initiative has grown, with 26% of the programs being new to the initiative. Our intentional approach in the solicitation was to remove barriers to entry; these numbers show we were successful in leveling the playing field. As part of the on-boarding process for new providers we expected a learning curve in the first year, these numbers are meeting our expectations.

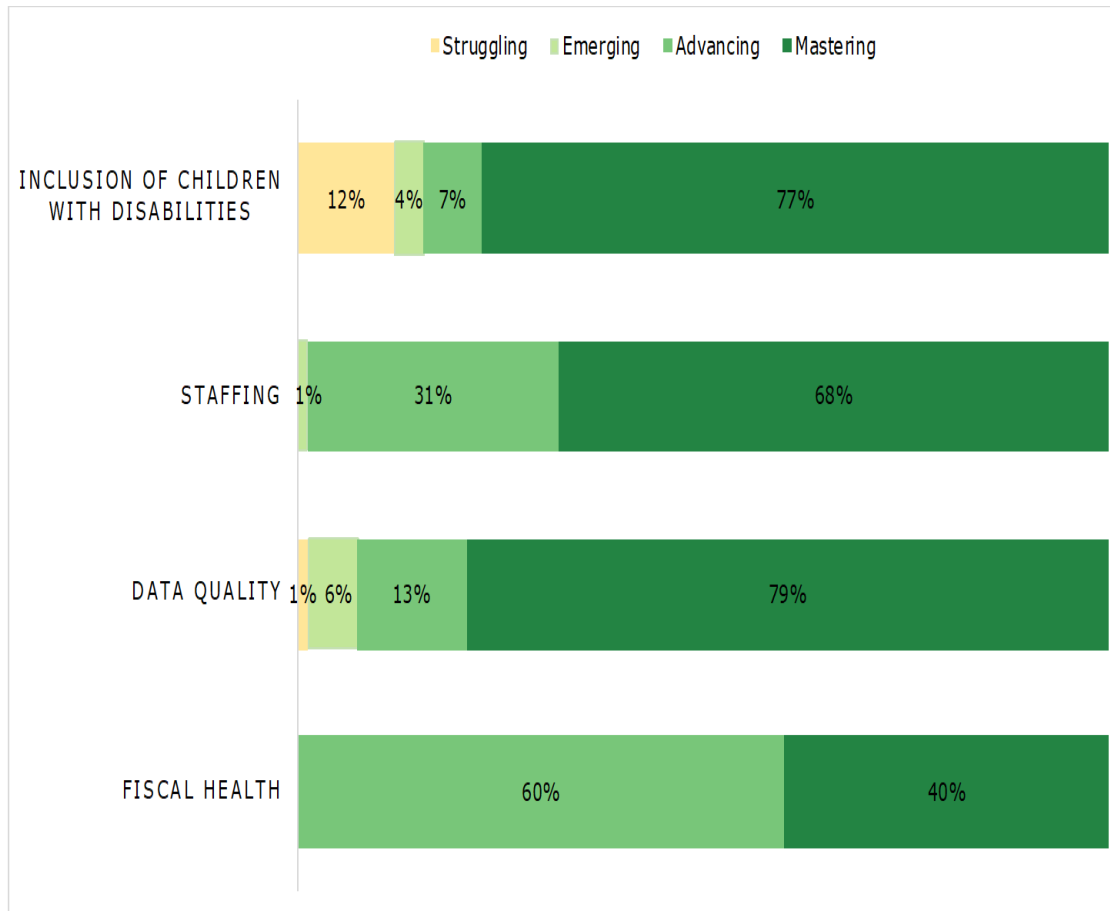
Staff members have developed growth plans along with providers to increase utilization, ensure qualified staff are hired, data quality and inclusion of children with disabilities.

**86%**  
average  
service  
utilization

**12,802**  
children  
served

**20%**  
(2,617)  
children with  
disabilities

### Programs Progress through January 31, 2019



**MASTERING:** Performance and implementation for the component are exceptional and substantially above the contracted requirements.

**ADVANCING:** Performance and implementation for the component meet and may exceed some contracted requirements.

**EMERGING:** Performance and implementation for the component meet some contracted requirements, with some improvements needed.

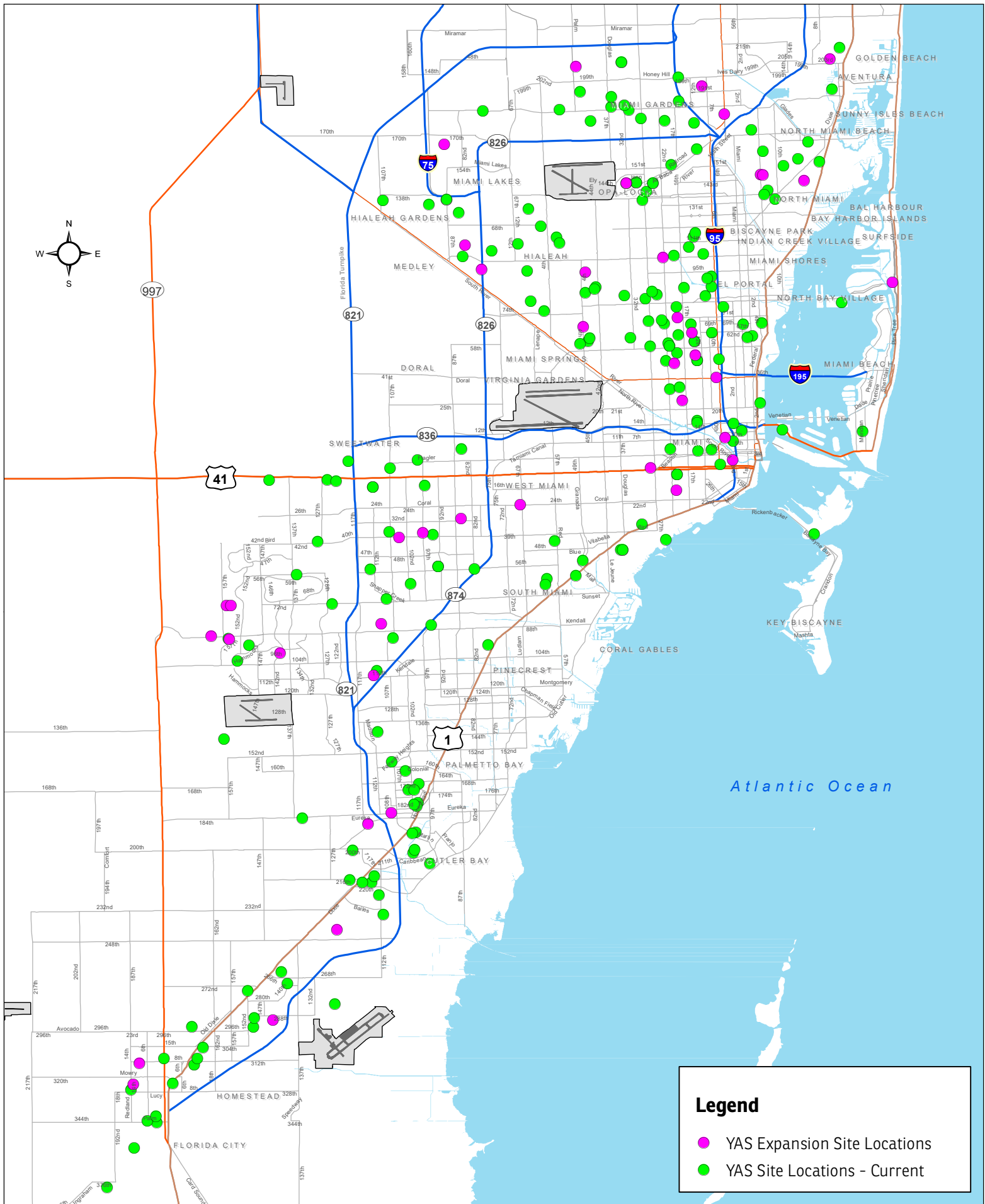
**STRUGGLING:** Performance and implementation for the component fall below most contracted requirements, with significant improvements needed.

Agency Name	Fiscal Health*	Staffing	Data Quality	Inclusion of Children with Disabilities	Service Utilization
Abundant Living Citi Church, Inc.	Advancing	Advancing	Mastering	Mastering	84%
American Children's Orchestras for Peace, Inc.	Mastering	Advancing	Mastering	Mastering	98%
Adults Mankind Organization, Inc.	Mastering	Mastering	Mastering	Mastering	104%
Amigos Together for Kids, Inc.	Mastering	Mastering	Mastering	Mastering	57%
The Arc of South Florida	Mastering	Advancing	Mastering	Mastering	92%
Arts for Learning/Miami, Inc.	Mastering	Mastering	Emerging	Mastering	89%
Ayuda, Inc.	Mastering	Mastering	Mastering	Mastering	96%
Belafonte TACOLCY Center, Inc.	Advancing	Mastering	Mastering	Mastering	67%
Big Ideas Educational Services, Inc.	New Provider	Advancing	Advancing	Struggling	83%
Boys and Girls Clubs of Miami-Dade, Inc.	Advancing	Advancing	Advancing	Mastering	89%
Branches, Inc.	Mastering	Advancing	Mastering	Mastering	90%
Carlmar, Inc. d.b.a. Town Center Preschool	Advancing	Mastering	Mastering	Mastering	100%
Centro Campesino Farmworker Center Inc.	New Provider	Advancing	Mastering	Emerging	89%
Centro Mater Childcare Services, Inc.	Mastering	Mastering	Mastering	Advancing	94%
Chabad Chayil, Inc.	Mastering	Mastering	Mastering	Mastering	90%
The Children's Village d.b.a. The Resource Room	Advancing	Mastering	Mastering	Struggling	61%
City of Hialeah	Advancing	Advancing	Mastering	Mastering	84%
City of Miami Beach	Advancing	Advancing	Emerging	Struggling	91%
City of Miami Gardens	Advancing	Advancing	Mastering	Mastering	50%
City of North Bay Village	Advancing	Mastering	Mastering	Struggling	80%
City of North Miami Beach	New Provider	Emerging	Mastering	Mastering	82%
CMB Visions Unlimited, Inc.	Advancing	Mastering	Mastering	Mastering	53%
Coalition of Florida Farmworker Organizations, Inc.	New Provider	Advancing	Advancing	Mastering	99%
Communities in School of Miami, Inc.	Advancing	Mastering	Mastering	Mastering	77%
Community Coalition, Inc.	Advancing	Advancing	Mastering	Mastering	97%
Concerned African Women, Inc.	Advancing	Mastering	Mastering	Mastering	95%
The Dave and Mary Alper Jewish Community Center, Inc.	Advancing	Mastering	Mastering	Mastering	91%
Easter Seals South Florida, Inc.	Advancing	Advancing	Mastering	Struggling	78%
Early Childhood Quality Consultant, LLC(ECQC) d.b.a. Playing the Game of Life	Mastering	Mastering	Mastering	Mastering	93%
Educate Tomorrow	Mastering	Mastering	Mastering	Advancing	52%
Empowering Youth, Inc.	Mastering	Mastering	Mastering	Mastering	88%
Excel Kids Academy, Inc.	New provider	Mastering	Advancing	Struggling	81%
Family & Children Faith Coalition, Inc.	Advancing	Advancing	Mastering	Mastering	76%
The Family Christian Association of America, Inc.	Advancing	Advancing	Advancing	Mastering	94%
Family Action Network Movement, Inc. (FANM)	Mastering	Mastering	Advancing	Mastering	118%
First Step Champions, Inc.	Advancing	Mastering	Mastering	Mastering	92%
Fit Kids of America	Mastering	Mastering	Mastering	Mastering	99%
FIU Board of Trustees (College of Engineering and Computing)	Mastering	Mastering	Mastering	Mastering	94%
FIU Board of Trustees (Center for Children and Families)	Mastering	Advancing	Mastering	Mastering	71%

Agency Name	Fiscal Health*	Staffing	Data Quality	Inclusion of Children with Disabilities	Service Utilization
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	Advancing	Mastering	Mastering	Mastering	49%
Foundation of Community Assistance and Leadership, Inc. (FOCAL)	New Provider	Mastering	Advancing	Advancing	95%
Future Leaders Academy of Kendall, Corp.	New Provider	Mastering	Mastering	Mastering	98%
Gang Alternative, Inc.	Advancing	Advancing	Mastering	Mastering	56%
Hosanna Community Foundation	New Provider	Mastering	Mastering	Mastering	60%
Institute for Child & Family Health, Inc.	Mastering	Mastering	Mastering	Mastering	98%
Just Kids Centers, Inc.	Advancing	Advancing	Mastering	Struggling	75%
Kayleen's Learning Center Corp.	Advancing	Mastering	Mastering	Mastering	76%
Kids Learning Center of South Dade, Inc	Mastering	Mastering	Mastering	Mastering	98%
Kids Learning Center of South Dade III, Inc.	Advancing	Mastering	Mastering	Mastering	98%
Kidworks, USA, Inc.	Mastering	Mastering	Mastering	Struggling	75%
Kingdom Academy, Inc.	Mastering	Mastering	Mastering	Mastering	99%
Knowledge Builders of Florida, Inc.	Advancing	Advancing	Mastering	Mastering	73%
La Viña del Señor, Inc./Kidz XL Sports	Advancing	Mastering	Mastering	Mastering	104%
Leadership Learning Center at Saint John Bosco, Inc.	Advancing	Mastering	Mastering	Emerging	86%
The Liberty City Optimist Club of Florida, Inc.	New Provider	Mastering	Mastering	Mastering	109%
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	Advancing	Mastering	Mastering	Advancing	95%
Miami Children's Initiative, Inc.	Advancing	Mastering	Advancing	Struggling	90%
The Miami Children's Museum, Inc.	Advancing	Mastering	Mastering	Advancing	94%
Miami Dade County (Parks, Recreation and Open Spaces)	Advancing	Mastering	Advancing	Mastering	84%
Multi Ethnic Youth Group Association, Inc.	Advancing	Mastering	Advancing	Mastering	111%
MUSICALL, INC.	New Provider	Advancing	Mastering	Mastering	33%
New Hope Development Center, Inc.	New Provider	Mastering	Emerging	Advancing	82%
The New Jerusalem Community Development Corporation	Mastering	Mastering	Mastering	Mastering	87%
Overtown Youth Center, Inc.	Advancing	Advancing	Advancing	Mastering	84%
PEACE CDC, Inc.	Advancing	Mastering	Mastering	Mastering	104%
Recapturing the Vision International, Inc.	Mastering	Mastering	Mastering	Mastering	92%
Richmond-Perrine Optimist Club, Inc.	Advancing	Advancing	Mastering	Emerging	76%
Sanrau Corp. d.b.a. Lago Mar Pre-School	Advancing	Mastering	Mastering	Mastering	111%
SBC Community Development Corporation of Richmond Heights, Inc.	New Provider	Mastering	Mastering	Mastering	83%
Sunflowers Academy, Inc.	Advancing	Advancing	Mastering	Mastering	98%
Teen Up-ward Bound, Inc.	Advancing	Mastering	Mastering	Mastering	91%
The Urban League of Greater Miami, Inc.	New Provider	Advancing	Emerging	Mastering	32%
Thomas Armour Youth Ballet, Inc.	Mastering	Mastering	Mastering	Mastering	81%
Thumbelina Learning Center Corporation	Advancing	Mastering	Mastering	Mastering	109%

Agency Name	Fiscal Health*	Staffing	Data Quality	Inclusion of Children with Disabilities	Service Utilization
Thumbelina Play & Learning Center, Inc.	New Provider	Mastering	Mastering	Mastering	91%
Tiger and Dragon Group, Inc.	Advancing	Advancing	Mastering	Mastering	97%
Tiny Town Day Care Center, Inc. d.b.a. Kids Paradise Childcare & Learning Center	Advancing	Mastering	Mastering	Mastering	98%
Touching Miami With Love Ministries, Inc.	Mastering	Mastering	Mastering	Mastering	91%
Town of Cutler Bay	Advancing	Mastering	Mastering	Struggling	90%
Trinity Church, Incorporated	Mastering	Mastering	Mastering	Mastering	100%
United Cerebral Palsy Association of Miami, Inc.	Mastering	Mastering	Mastering	Mastering	85%
Urgent, Inc.	Advancing	Mastering	Advancing	Mastering	73%
Young Men's Christian Association of South Florida, Inc. (YMCA)	Mastering	Mastering	Mastering	Mastering	92%
YWCA of Greater Miami-Dade, Inc.	Mastering	Advancing	Emerging	Mastering	103%

\* The audits of new providers are not due yet.



## The Children's Trust Board Meeting

**Date: April 22, 2019**

### **Resolution: 2019-B (Amended)**

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**Strategic Plan Priority Investment Areas:** Youth Development: After-school programs and summer camps; Youth enrichment programs

**Strategic Plan Headline Community Result(s):** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewals with 59 providers identified herein, to deliver high-quality after-school programming for 3,825 youth and summer programming 1,467 for youth, in a total amount not to exceed \$14,450,249.00, each for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 for year-round and school-year programs, with three remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$14,450,249.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

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**Description of Services:** The Children's Trust provides funding for after-school programs and summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage 10 percent or more youth with disabilities. School-year programs must engage youth for at least 50 days over a period of no less than 36 weeks with a minimum of 150 contact hours over the school year. Year-round programs offer both school year after-school and summer activities. Summer programs must operate for at least 15 days over a period of no less than six weeks with a minimum of 90 contact hours per youth.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL) and skills-building in one or more specialized areas, such as arts, STEM (science, technology, engineering, math), civic engagement, sports, job training/coaching, entrepreneurship or college readiness. Many programs also include family engagement activities.

#### **The following providers are recommended for renewal:**

<b>Year-Round Providers</b>	
<b>Agency</b>	<b>Amount Not to Exceed</b>
Abundant Living Citi Church, Inc.	\$352,410.00
Ayuda Inc.	\$257,904.00
Barry University	\$274,208.00
Boys & Girls Clubs of Miami-Dade Inc.	\$512,725.00

<b>Year-Round Providers</b>	
<b>Agency</b>	<b>Amount Not to Exceed</b>
Casa Valentina, Inc.	\$195,262.00
City of Hialeah	\$375,000.00
City of Homestead	\$195,811.00
City of Miami Beach	\$371,089.00
City of Miami Gardens	\$210,080.00
CMB Visions Unlimited, Inc.	\$297,635.00
Coalition of Florida Farmworker Organizations, Inc.	\$146,841.00
Concerned African Women, Inc.	\$290,097.00
Easter Seals South Florida, Inc.	\$504,019.00
Educate Tomorrow	\$285,600.00
Empowering Youth, Inc.	\$210,840.00
Family & Children Faith Coalition, Inc.	\$499,800.00
Family Action Network Movement, Inc. (FANM)	\$80,511.00
Federation of Families, Miami-Dade Chapter, Inc.	\$285,280.00
Foundation of Community Assistance and Leadership, Inc. (FOCAL)	\$162,346.00
Gang Alternative, Inc.	\$336,391.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	\$117,000.00
Leadership Learning Center at Saint John Bosco, Inc.	\$279,650.00
Mexican American Council, Inc.	\$351,545.00
Miami Children's Initiative, Inc.	\$162,168.00
Miami Dade County (Parks, Recreation and Open Spaces)	\$416,533.00
Miami Dance Project, Inc.	\$195,858.00
MUSICALL, Inc.	\$55,872.00
Opa-Locka Community Development Corporation, Inc.	\$457,043.00
Overtown Youth Center, Inc.	\$271,040.00
Parks Foundation of Miami-Dade, Inc.	\$364,434.00
Peace CDC, Inc.	\$195,750.00
Read2Succeed, Inc.	\$91,758.00
Recapturing the Vision International, Inc.	\$181,782.00
Shepherd of God Christian Academy, Corp.	\$115,033.00
The Arc of South Florida	\$656,565.00
The Children's Village d.b.a. The Resource Room	\$211,511.00
The Liberty City Optimist Club of Florida, Inc.	\$113,893.00
Tiger and Dragon Group, Inc.	\$63,676.00
Touching Miami with Love Ministries, Inc.	\$289,256.00
United Cerebral Palsy Association of Miami, Inc.	\$240,673.00
Urgent, Inc.	\$592,207.00
Voices for Children/Guardian Ad Litem	\$128,151.00
World Literacy Crusade of Florida, Inc.	\$257,520.00
<b>Total</b>	<b>\$11,652,767.00</b>

<b>After-School Only Providers</b>	
<b>Agency</b>	<b>Amount Not to Exceed</b>
Adults Mankind Organization, Inc.	\$164,248.00
Be Strong International, Inc.	\$200,000.00



<b>After-School Only Providers</b>	
<b>Agency</b>	<b>Amount Not to Exceed</b>
Branches, Inc.	\$244,170.00
City of North Miami Beach	\$98,975.00
FIU Board of Trustees (School of Education and Human Development)	\$225,000.00
Florida Film Institute, Inc.	\$161,927.00
Greater Miami Youth for Christ, Inc.	\$187,434.00
Guitars Over Guns Organization, Inc.	\$302,634.00
Haitian Neighborhood Center, Sant La	\$172,800.00
Kids Learning Center of South Dade III, Inc.	\$156,871.00
Kingdom Academy, Inc.	\$186,208.00
Miami Dade County (Community Action and Human Services Department)	\$179,823.00
Miami Music Project, Inc.	\$169,344.00
OIC of South Florida, Inc.	\$189,000.00
Prosperity Social & Community Development Group, Inc.	\$75,600.00
The Motivational Edge, Inc.	\$83,448.00
<b>Total</b>	<b>\$2,797,482.00</b>

**Background:** On May 29, 2018, the board of The Children's Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. The comprehensive review process included independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants, an initiative-wide review and a cross-portfolio review. Consideration was given to programs' past performance, costs, duplication and priority under-served geographic areas.

During the first six months of programming in the five-year funding cycle, The Children' Trust staff assessed the progress of programs by conducting several site visits to observe program implementation and evaluate the appropriateness of activities and data collection.

The review process for contract renewal consideration included qualitative and quantitative data reviews, site visits and activity observations. Results summarized in the attached table include the following: service utilization, population focus, staffing, service delivery, data quality, and fiscal health. As of January 31, 2019, more than 4,000 youth received services, with an average service utilization of 70 percent. Twenty-four percent of the youth served reported living with a disability. Most providers are performing in the mastering and advancing ranges on the items reviewed.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22<sup>nd</sup>**  
**day of April, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## YOUTH DEVELOPMENT 6-12: MID-YEAR PROGRESS

### Executive Summary

In the first six months of the 5-year funding cycle of the Youth Development programs, for the 6-12 grades, the process represents a new approach to after-school and summer services for middle and high schools. Developed with the provider, community feedback and a best practice approach, it represents a meaningful shift practice to allow for greater flexibility in implementation to meet the needs of this population.

Experience and knowledge with middle and high school populations are also critical factors to developing the best fit model of service delivery and many of the programs that modeled their program after the five days a week elementary format experienced challenges with competing with the many choices these 6-12 graders have particularly high school students. Choices such as sports leagues, jobs, and clubs often compete for the youth's time.

This initiative has grown significantly, with 63% of the programs being new to the initiative. Our intentional approach in the solicitation was to remove barriers to entry; these numbers show we were successful in leveling the playing field. As part of the onboarding process for new providers we expected a learning curve in the first year, these numbers are meeting our expectations.

Also, we more than doubled the number of children served. We enhanced our program design which resulted in greater flexibility. This provides a wide range of implementation formats resulted in some expected challenges, such as data entry which now requires attendance entry at the activity level instead of attendance by days. This continues to be a learning opportunity, and additional resources and support on this front are ongoing.

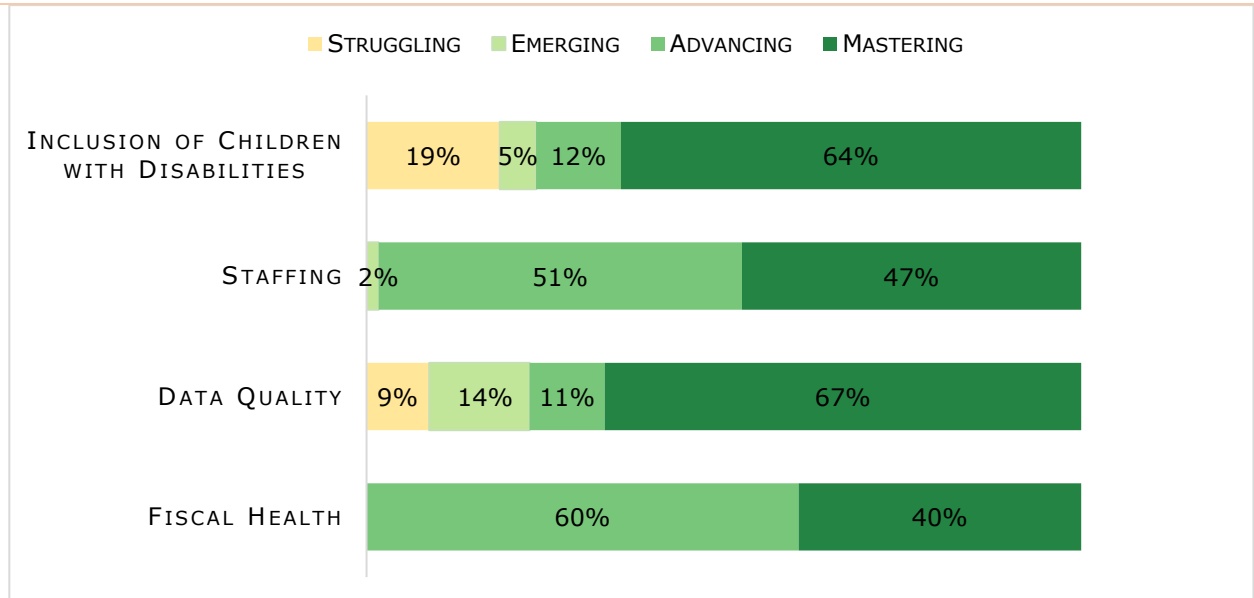
To address the challenges in rapid growth and program design changes, staff members have developed growth plans along with providers. Our providers continue to make great strides in increasing utilization, ensuring qualified staff is hired, data quality and the inclusion of children with disabilities. As an example, we are exploring flexibility options such as using cohorts where youth can participate for a portion of the school year or summer, while still meeting the minimum hours' participation requirements is one strategy exercise, we will engage in with providers for year two implementation.

70%  
average  
service  
utilization

4,027  
Youth  
served

24%  
(980)  
youth  
with  
disabilities

### Programs Progress through January 31, 2019



**MASTERING:** Performance and implementation for the component are exceptional and substantially above the contracted requirements.

**ADVANCING:** Performance and implementation for the component meet and may exceed some contracted requirements.

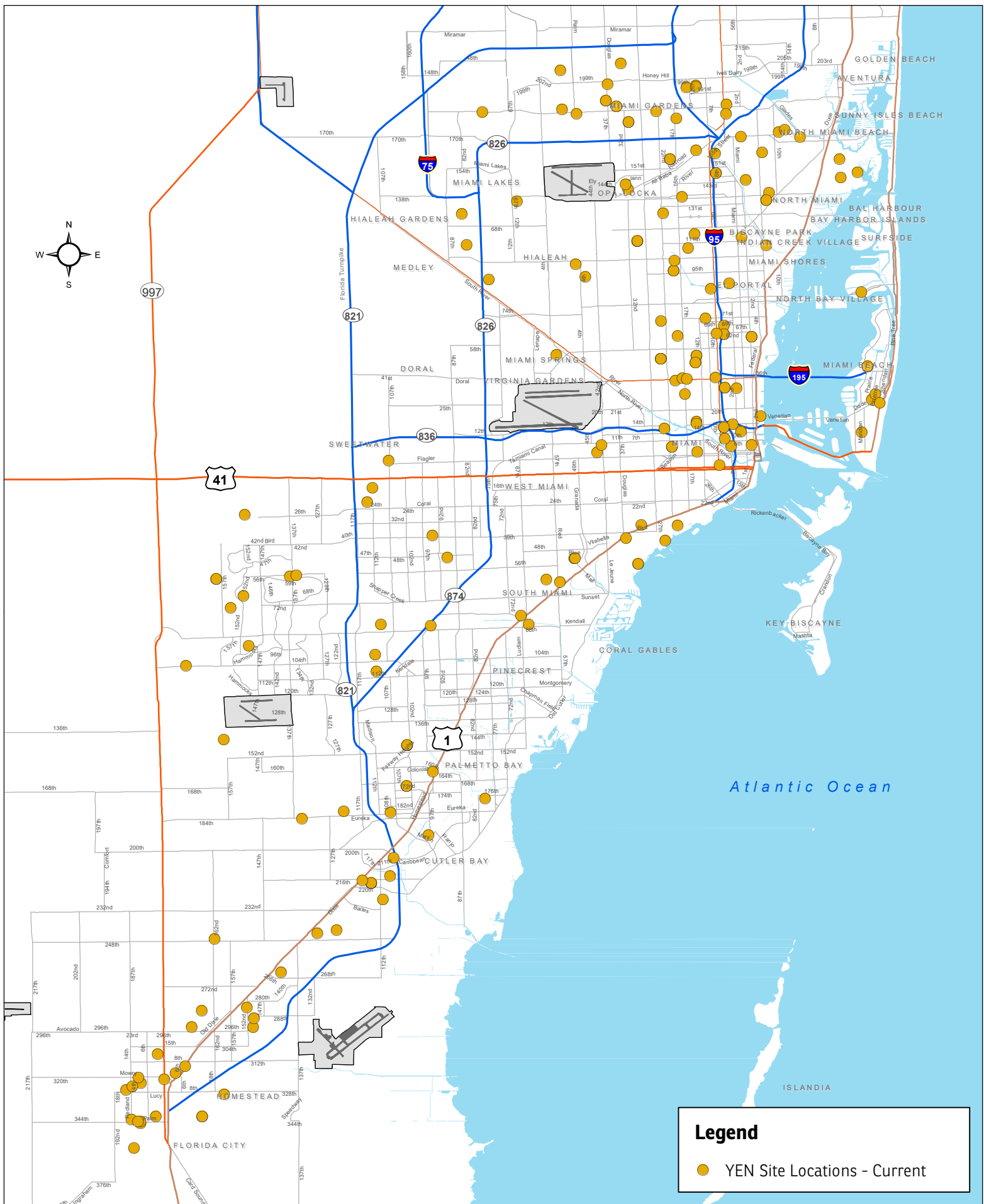
**EMERGING:** Performance and implementation for the component meet some contracted requirements, with some improvements needed.

**STRUGGLING:** Performance and implementation for the component fall below most contracted requirements, with significant improvements needed

Agency Name	Fiscal Health*	Staffing	Data Quality	Inclusion of Children with Disabilities	Service Utilization
Abundant Living Citi Church, Inc.	Advancing	Advancing	Mastering	Mastering	98%
Adults Mankind Organization, Inc.	Mastering	Mastering	Mastering	Mastering	49%
The Arc of South Florida	Mastering	Advancing	Mastering	Mastering	121%
Ayuda, Inc.	Mastering	Mastering	Mastering	Advancing	81%
Barry University	New Provider	Advancing	Mastering	Advancing	43%
Be Strong International, Inc.	New Provider	Mastering	Mastering	Mastering	59%
Boys and Girls Clubs of Miami-Dade, Inc.	Advancing	Advancing	Struggling	Struggling	95%
Branches, Inc.	Mastering	Advancing	Mastering	Emerging	129%
Casa Valentina, Inc.	Advancing	Mastering	Mastering	Mastering	73%
The Children's Village d.b.a. The Resource Room	Advancing	Mastering	Emerging	Struggling	55%
City of Hialeah	Advancing	Mastering	Mastering	Mastering	94%
City of Homestead	Advancing	Advancing	Emerging	Mastering	13%
City of Miami Beach	Advancing	Advancing	Mastering	Struggling	106%
City of Miami Gardens	Advancing	Advancing	Mastering	Mastering	8%
City of North Miami Beach	New Provider	Mastering	Mastering	Mastering	30%
CMB Visions Unlimited, Inc.	Advancing	Advancing	Emerging	Advancing	51%
Coalition of Florida Farmworker Organizations, Inc.	New Provider	Advancing	Mastering	Mastering	21%
Concerned African Women, Inc.	Advancing	Mastering	Mastering	Struggling	27%
Easter Seals South Florida, Inc.	Advancing	Mastering	Mastering	Mastering	98%
Educate Tomorrow	Mastering	Advancing	Mastering	Mastering	54%
Empowering Youth, Inc.	Mastering	Mastering	Mastering	Mastering	102%
Family & Children Faith Coalition, Inc.	Advancing	Advancing	Mastering	Mastering	62%
Family Action Network Movement, Inc.	Mastering	Advancing	Struggling	Advancing	20%
Federation of Families, Miami-Dade Chapter Inc.	New Provider	Advancing	Mastering	Struggling	47%
FIU Board of Trustees (School of Education and Human Development)	Mastering	Mastering	Emerging	Mastering	81%
Florida Film Institute, Inc.	Mastering	Mastering	Mastering	Struggling	83%
Foundation of Community Assistance and Leadership, Inc.	New Provider	Mastering	Emerging	Struggling	36%
Gang Alternative, Inc.	Advancing	Advancing	Mastering	Mastering	85%
Greater Miami Youth for Christ, Inc.	Mastering	Advancing	Mastering	Mastering	41%
Greater Miami Youth Symphony of Dade County, Florida, Inc.	Mastering	Mastering	Mastering	Mastering	51%
Guitars Over Guns Organization, Inc.	New Provider	Mastering	Mastering	Mastering	76%
Kids Learning Center of South Dade III, Inc.	Advancing	Mastering	Mastering	Mastering	141%
Kingdom Academy, Inc.	Mastering	Mastering	Mastering	Mastering	99%
Leadership Learning Center at Saint John Bosco, Inc.	Advancing	Mastering	Mastering	Mastering	133%
The Liberty City Optimist Club of Florida, Inc.	New Provider	Mastering	Mastering	Mastering	28%
Mexican American Council, Inc.	Advancing	Mastering	Mastering	Emerging	54%
Miami Children's Initiative, Inc.	Advancing	Advancing	Emerging	Advancing	21%

Agency Name	Fiscal Health*	Staffing	Data Quality	Inclusion of Children with Disabilities	Service Utilization
Miami Dade County	Advancing	Advancing	Mastering	Mastering	49%
Miami Dade County	Advancing	Advancing	Mastering	Mastering	13%
Miami Dance Project, Inc.	Mastering	Mastering	Mastering	Mastering	91%
Miami Music Project, Inc	New Provider	Advancing	Mastering	Mastering	114%
MUSICALL, INC.	New Provider	Emerging	Mastering	Mastering	29%
OIC of South Florida, Inc.	Advancing	Mastering	Mastering	Mastering	57%
Opa-Locka Community Development Corporation, Inc.	Advancing	Advancing	Advancing	Mastering	35%
Overtown Youth Center, Inc.	Advancing	Advancing	Advancing	Advancing	82%
Parks Foundation, Inc.	New Provider	Mastering	Advancing	Mastering	5%
PEACE CDC, Inc.	Advancing	Mastering	Advancing	Advancing	111%
Prosperity Social & Community Development Group, Inc.	New Provider	Advancing	Emerging	Emerging	46%
Read2Succeed, Inc.	New Provider	Advancing	Emerging	Struggling	38%
Recapturing the Vision International, Inc.	Mastering	Mastering	Mastering	Mastering	90%
Haitian Neighborhood Center, Sant La	Mastering	Advancing	Mastering	Mastering	28%
Shepherd of God Christian Academy, Corp.	New Provider	Advancing	Struggling	Struggling	92%
The Motivational Edge, Inc.	New Provider	Advancing	Struggling	Mastering	7%
Tiger and Dragon Group, Inc.	Advancing	Advancing	Mastering	Mastering	114%
Touching Miami With Love Ministries, Inc.	Mastering	Mastering	Mastering	Mastering	323%
United Cerebral Palsy Association of Miami, Inc.	Mastering	Mastering	Advancing	Mastering	126%
Urgent, Inc.	Advancing	Advancing	Advancing	Struggling	85%
Voices For Children/Guardian Ad Litem	New Provider	Advancing	Struggling	Struggling	19%
World Literacy Crusade of Florida, Inc.	Advancing	Mastering	Advancing	Mastering	56%

\* The audits of new providers are not due yet.



**Legend**

- YEN Site Locations - Current

## **The Children's Trust Board Meeting**

**Date: April 22, 2019**

**Resolution: 2019-C**

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**Strategic Plan Priority Investment Area:** Program and Professional Development:  
Supports for quality program implementation

**Strategic Plan Headline Community Result(s):** This investment supports all headline community results.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with CCDH, Inc. d/b/a The Advocacy Network on Disabilities in an amount not to exceed \$788,000.00 for program and professional development support services for The Children's Trust providers and staff for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$788,000.00 is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

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**Description of Services:** The Advocacy Network on Disabilities offers supports for quality, inclusive programming for children and youth with disabilities and their families in the following areas:

1. assessing the readiness of programs not typically serving children with disabilities to appropriately include all children;
2. supporting the implementation of best practices to increase the quality of inclusive programming that considers each child's individual needs;
3. providing public outreach, education, and advocacy around the inclusion of children with disabilities that assist The Children's Trust and its providers in promoting welcoming programs;
4. informing and supporting agency policies, practices, and actions that encourage a culture of inclusion;
5. linking children and families to resources;
6. maintaining a resource hotline; and
7. designing a pilot program of flex funds to encourage and support the inclusion of children with more significant disabilities in general population programs.

The Advocacy Network on Disabilities' All Children Together (ACT) project works to increase the participation of children with disabilities and their families in all aspects of community life through capacity building, advocacy and promoting best practices. Utilizing research-based strategies for positive outcomes in adult learning, ACT staff members work collaboratively with programs funded by The Children's Trust to ensure that providers have the materials, training, skills and support needed to facilitate the creation of positive, nurturing, developmentally-appropriate programs that welcome all children. ACT provides countywide Program and Professional Development (PPD) support services to direct service and program management staff, as well as agency-level administrators of Trust-funded programs and Trust staff. They also offer advocacy and service linkage for children and youth with disabilities and

their families. Activities include an assessment of an organization's inclusion readiness, individualized coaching and technical assistance, peer learning opportunities, as well as online and in-person training.

In the first five months of the 2018-19 contract year (August 2018-January 2019), online and in-person group training have been attended by 743 people. In the same timeframe, coaching and technical assistance have been provided to 142 individuals through 204 visits.

**Background:** PPD continues to be a vital cornerstone of the success of The Children's Trust's strategic plan. The Children's Trust recognizes that its mission is accomplished through its contracted service providers and aims to support providers to achieve meaningful, measurable results by consistently delivering high-quality services using best practices through strong, sustainable organizations. PPD agencies incorporate best practices in capacity building, implementation research, adult learning and organizational development into their services.

On July 9, 2018, following a competitive solicitation process, the board approved resolution 2018-94, which authorized The Children's Trust to negotiate and execute a contract with CCDH, Inc. d/b/a The Advocacy Network on Disabilities for program and professional development support services for inclusion support services for programs serving children and youth for Trust-funded provider agencies and Trust staff for a total amount not to exceed \$788,000.00.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval.

The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22<sup>nd</sup> day of April, 2019.**

THE CHILDREN'S TRUST

MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

**Date: April 22, 2019**

**Resolution: 2019-D**

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**Strategic Plan Priority Investment Area:** Program and Professional Development:  
Supports for quality program implementation

**Strategic Plan Headline Community Result(s):** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with Nova Southeastern University, Inc. in an amount not to exceed \$661,676.00 for program and professional development support services for The Children's Trust's providers and staff for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$661,676.00 is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

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**Description of Services:** Nova Southeastern University's Project RISE (Research, Inspiration, Support and Evaluation) offers quality supports for youth development after-school and summer program providers serving children and youth in kindergarten through grade 12. Project RISE provides the following services:

1. supports for the implementation of general program quality standards and continuous quality improvement for youth development providers;
2. training, brief consultation and coaching to support engaging best practices and fidelity implementation of core services required by the Youth Development RFP 2018-02.
  - a) For programs serving students in grades K through 5, this includes: academic supports focused on universal group literacy, as well as differentiated literacy instruction (for struggling readers), and homework assistance during the school year; and health and wellness services including social-emotional learning and physical activity.
  - b) For programs serving students in grades 6 through 12, this includes academic supports and social-emotional learning;
3. child and youth engagement and effective group behavior management; and
4. supports for fidelity administration and analysis of common initiative-specific measures, including program observation and participant outcome measures.

Nova Southeastern University, Inc., takes an individualized approach to the programs providing services based on a pre-assessment of needs. Nova's Project RISE targets youth development staff, coaching them to 1) create a positive, nurturing, developmentally-appropriate program environment, 2) successfully implement program curriculum and

activities, 3) accurately administer and score participant outcome measures. Project RISE implements a model using universal, selected and targeted approaches with youth development providers depending on the results of assessments and observations of activities. Project RISE works on quality improvement efforts by creating a culture where data on child performance (outcomes) is used to guide decisions about how to allocate training resources and ultimately to determine if the efforts made to improve quality are working or require further refinement.

The approach includes, but is not limited to:

- group training sessions including in-person and online training;
- peer learning opportunities such as communities of practice and peer networks;
- coaching intervention to individual organizations onsite;
- program quality assessments; and
- identifying and linking service providers to additional learning opportunities.

In the first five months of the 2018-19 contract year (August 2018-January 2019), online and in-person group training have been attended by 3,153 people. In the same timeframe, coaching and technical assistance have been provided to 30 sites through 165 visits.

**Background:** Program and Professional Development (PPD) continues to be a vital cornerstone of the success of The Children's Trust's strategic plan. The Children's Trust recognizes that its mission is accomplished through its contracted service providers and aims to support providers to achieve meaningful, measurable results by consistently delivering high-quality services using best practices through strong, sustainable organizations. PPD agencies incorporate best practices in capacity building, implementation research, adult learning, and organizational development into their services.

On July 9, 2018, following a competitive solicitation process, the board approved resolution 2018-95, which authorized The Children's Trust to negotiate and execute a contract with Nova Southeastern University, Inc. for program and professional development support services for programs serving children and youth for Trust-funded provider agencies and Trust staff for a total amount not to exceed \$661,676.00.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval.  
The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22<sup>nd</sup> day of April, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## **The Children's Trust Board Meeting**

**Date: April 22, 2019**

**Resolution: 2019-E**

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**Strategic Plan Priority Investment Area:** Health and Wellness: Food and Nutrition

**Strategic Plan Headline Community Result(s):** Students are succeeding academically.

**Recommended Action:** Authorization for a procurement waiver for the food program for school-age children and youth attending Trust-funded programs; and authorization to negotiate and execute a contract renewal with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020.

**Budget Impact:** Funding in the amount of \$600,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

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**Description of Services:** Through partnerships with the Florida Department of Health (DOH) and the Florida Department of Agriculture (FDA), FLIPANY provides nutritious lunches, snacks, and suppers to 195 Children's Trust-funded after-school programs for children and youth in grades K-12. In addition to food distribution, FLIPANY offers administrative services to these agencies to help them meet the requirements of the After-school Meal Program funded by the FDA and administered by DOH.

The Children's Trust requires all after-school and summer programs to provide participating children with food that meets the United States Department of Agriculture nutrition program requirements. FLIPANY is the after-school snack and meal provider for programs not located in a Miami-Dade County Public School or a licensed child care center. FLIPANY delivers healthy snacks to after-school providers weekly based on the average number of snacks consumed in the prior week.

Additionally, an increasing number of sites are now serving evening suppers daily. This service is highly rated by the children and the staff and is available as either a hot or cold meal. FLIPANY is encouraging providers to serve evening suppers to ensure that basic nutritional needs are met.

During the first six months of the current contract:

- FLIPANY facilitated the process and received DOH approval and federal reimbursement for an additional 84 sites.
- FLIPANY provided 497,924 snacks and 166,298 suppers/lunches, which resulted in \$862,121.00 in federal reimbursement.
- The snacks have received good reviews by the children, who particularly love the fresh fruit and the tastiness of the food. The after-school staff also give high marks for snack delivery and the quality of the snacks.

**Background:** After-school sites with children who meet free and reduced lunch criteria, or that are in the school boundaries with children who met the requirements, are approved by DOH for federal reimbursement. FLIPANY assists sites in getting approved by the DOH. Federal reimbursement rates are \$0.88 for snacks and \$3.46 for lunch or supper. The reimbursement rates have now increased to \$0.89 for snacks, \$3.48 for lunch or suppers, as of September 2018. The Children's Trust pays for snacks, meals, beverages and food administration at sites that do not meet DOH requirements. FLIPANY has been providing the snacks and meals to Trust-funded providers since June 2015.

**Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present):** This resolution is requesting a waiver of the competitive procurement process and is seeking the authorization to negotiate and execute a contract with FLIPANY for contract year 2019-2020. FLIPANY has established an infrastructure for food distribution that would be very costly to replicate if a new vendor was selected through a competitive procurement process. This is because the DOH approval of sites is tied to the food vendor, and all currently-approved sites would have to go through the approval process again. The Children's Trust would have to absorb the full cost of food at all sites during the implementation of the process.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22<sup>nd</sup> day of April, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## **The Children's Trust Board Meeting**

**Date: April 22, 2019**

**Resolution: 2019-F**

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**Strategic Plan Priority Investment Areas:** Community Awareness and Advocacy: Promote Citizen Engagement and Leadership

**Strategic Plan Headline Community Result(s):** Children are supported by nurturing and involved parents; children are ready for kindergarten; and students are succeeding academically.

**Recommended Action:** Authorization to negotiate and execute a one-year contract with Catalyst Miami, Inc. for a local funding match to a federal grant for the Public Allies program, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing July 1, 2019, and ending June 30, 2020.

**Budget Impact:** Funding in the amount of \$100,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

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**Description of Services:** Catalyst Miami's Public Allies program is a leadership program that encourages young adults to move into careers that support positive community change in Miami-Dade County. The young adults participating in the program, known as "Public Allies," serve in full-time apprenticeship positions at local non-profits, where they create, improve and expand on services that address various issues such as youth development, education, community health, economic development and environmental issues.

For this upcoming year, Catalyst Miami will receive approximately 40 percent of the Public Allies' operating cost from Public Allies, Inc. through AmeriCorps. The remaining 60 percent of program funding is acquired through local matching funds. Non-profits participating in the apprenticeship program strive to contribute up to \$14,500.00 per Public Ally placed at their agencies. However, there is a gap in meeting the local match requirement because some non-profit organizations are unable to contribute the full amount. The Children's Trust's \$100,000.00 in match funds helps to fill that gap.

The Children's Trust's financial contribution will allow partner non-profit organizations to host 10 Public Allies for a 10-month apprenticeship, for a minimum of 1,700 hours, at least 40 hours per week. Through this apprenticeship, Public Allies receive intensive bi-weekly training to strengthen and develop leadership skills along with the program's core values: (1) collaboration; (2) integrity; (3) diversity/inclusion; (4) continuous learning; and (5) building on assets. Public Allies are not only charged with learning to incorporate these values into their personal lives, but also must infuse these ideas into the organizations they serve. In return, non-profit partner organizations are contractually required to support their Public Allies through professional coaching and mentoring. Catalyst Miami's non-profit partner

organizations also receive quarterly trainings from Catalyst Miami's staff to encourage cross-sector collaboration and support.

**Background:** AmeriCorps is a federal program operated by the Corporation for National and Community Service, an independent federal agency whose mission is to improve lives, strengthen communities and foster civic engagement through service and volunteering. AmeriCorps' leadership programs, such as Public Allies, support youth and young adults as they move into careers that support positive community change through training and on-the-job learning in positions serving neighborhood-based community organizations. Catalyst Miami has served as Public Allies' hub community organization in Miami-Dade County since its inception in 2007. Likewise, The Children's Trust has provided a local match since 2007.

In Miami Dade County, the Public Allies' focus areas have included: after-school programming; youth mentoring within the juvenile justice system; after-care programs for children of women affected by domestic violence; in-school tutoring of elementary age children; children and family counseling services; water sport activities for disabled children; environmental awareness education for elementary school children; assisting with eye testing of elementary age children; life skills classes for children through movement, dance and art; and parent engagement in elementary schools. Fifty-three percent of Public Allies are placed in small organizations (25 staff or less); 27 percent are in medium organizations (26-99 employees); and 20 percent are in large organizations (100 or more staff). Public Allies partner organizations commit to both fiscal and programmatic contractual agreements.

Per the procurement policy, section 2006 match funding and funder collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance, quality program results, outcome achievement, availability of funding and an ability to maintain the underlying primary funding source(s).

Catalyst Miami, Inc. has performed satisfactorily. In the current year, 11 Public Allies have been enrolled and placed in partner organizations. Additionally, 100 percent of the Public Allies who graduated last year secured employment or enrolled in higher education within three months of graduation (75 percent target).

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22<sup>nd</sup> day of April, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

**Date: April 22, 2019**

**Resolution: 2019-G**

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**Strategic Plan Priority Investment Area:** Youth Development: After-school programs; Summer camps & reading enhancements; Youth enrichment programs

**Strategic Plan Headline Community Result(s):** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to execute two contract amendments with Urgent, Inc. to add subcontractors in Contract YAS#1914-1360 and YEN #1916-1360.

**Budget Impact:** There is no budget impact for this action.

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**Description of Services:**

Youth Development K-5 (YAS) - The Children's Trust funds after-school and summer camp programming for elementary school children (grades K-5) in inclusive programs. Urgent, Inc. operates the after-school program five days per week (Monday-Friday) in accordance with the Miami-Dade County Public School calendar for 180 days. The summer program also operates five days per week for a period of six weeks.

YD 6-12 (YEN) - This youth enrichment program offers disadvantaged middle and high-school age youth (as well as young adults transitioning from the foster care system or living with disabilities) the ability to expand their horizons; develop essential social, emotional, cognitive and physical skills; and explore opportunities that can lead them to develop lifelong interests and success. Programs provide academic and social/life skills support while focusing on youth employment and arts programming.

On May 29, 2018, the Board approved funding for Youth Development K-12 initiatives following a competitive solicitation through resolutions #2018-71 & #2018-72. The contracts listed below require an amendment to reflect subcontractor changes. Resolution #2017-17, approved by the board on October 19, 2016, requires certain contract amendments to receive board approval, including any changes of a subcontractor.

<b>Agency</b>	<b>Contract Number</b>	<b>Subcontractor Change</b>
Urgent, Inc	YAS-1914-1360	Add Reserve Elder for the delivery of arts enrichment activities.
	YEN- 1916-1360	Add three subcontractors as follows: 1. Reserve Elder for college and career readiness activities. 2. PATH To Hip Hop for occupational job training related to mixed-media/broadcast/radio.

		3. Florida Film House for occupational job training related to film production, video and photography.
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**Action:** Amend Contracts #YAS-1914-1360 and YEN 1916-1360 to reflect the addition of the subcontractors included in the table above.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22<sup>nd</sup> day of April, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_