Program Services and Childhood Health Committee Meeting

Thursday, April 5, 2018
3250 S.W. 3rd Avenue (Coral Way)
United Way - Ryder Room
3:30 p.m. – 5:30 p.m.

AGENDA

3:30 p.m. **Welcome and opening remarks**

Karen Weller
Vice-Chair Committee

3:40 p.m. **Public Comments**

Karen Weller
Vice-Chair Committee

3:45 p.m. **Approval of March 1, 2018 Program Services & Childhood Health Committee minutes summary**
(Additional items packet, Pg. 4)

Karen Weller
Vice-Chair Committee

3:50 p.m. **Resolutions**

Karen Weller
Vice-Chair Committee

Resolution 2018-A: Authorization to negotiate and execute a funder collaboration contract with Big Brothers Big Sisters of Miami, Inc., for youth and family supports, in a total amount not to exceed $125,000.00 for a term of 12 months, commencing April 1, 2018 and ending March 31, 2019. ***(Pgs. 5-7)***

Resolution 2018-B: Authorization to negotiate and execute a funder collaboration contract with Hosanna Community Foundation to support its participation in the Annie E. Casey Foundation's Evidence2Success initiative promoting healthy child development, in a total amount not to exceed $50,000.00 for a term of 12 months, commencing April 1, 2018, and ending March 31, 2019. ***(Pgs. 8-26)***

4:00 p.m. **Early Learning Strategic Investments**

Brittany Olivieri Birken, Ph. D.
Chief Executive Officer, Florida Children's Council
Michele Watson
Watson Policy Solutions

Resolution 2018-C: Authorization for a procurement waiver from competitive solicitation for tiered payment differentials and contracted slot payments; and authorization to negotiate and execute a contract with The Early Learning Coalition of Miami-Dade/Monroe for up to $12,000,000.00 for tiered payment differentials and contract slot payments to early learning programs that meet various quality-level thresholds, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019. ***(Pgs. 27-29)***

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Board of Directors

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Steve Hope
Esther Jacobo
Tiombe Bisa Kendrick-Dunn
Inson Kim
Marissa Leichter
Frank Manning
Susan Neimand, Ph.D.
Marta Pérez, Ph.D.
Judge Orlando Prescott
Hon. Isaac Salver
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David Turino

David Lawrence Jr.
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James R. Haj
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County Attorney's Office
Legal Counsel

Resolution 2018-D: Authorization to negotiate and execute a contract with The Children's Forum for up to $250,000.00 for the administration of the Child Care WAGE$ Florida program for the education and employment stability of child care practitioners and for The Children's Trust to encumber a purchase order in the amount of $1,200,000.00 for wage supplement payments, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019. ***(Pgs. 30-31)***

Resolution 2018-E: Authorization for a procurement waiver from competitive solicitation for the Professional Development Registry; and authorization to negotiate and execute a contract with The Children's Forum for the administration of the Professional Development Registry, in a total amount not to exceed $365,000.00, and for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019. ***(Pgs. 32-33)***

Resolution 2018-F: Authorization for a procurement waiver from a competitive solicitation for the Web-based Early Learning System (WELS); and authorization to negotiate and execute a contract with WELS System Foundation in a total amount not to exceed $200,000.00 for the use of WELS, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019. ***(Pgs. 34-35)***

Resolution 2018-G: Authorization to negotiate and execute a one-year contract with The Early Learning Coalition of Miami-Dade/Monroe for a local funding match in the amount of $1,230,000.00 to draw down funds from The State of Florida Child Care Executive Partnership (CCEP) child care subsidy program, commencing July 1, 2018 and ending June 30, 2019. ***(Pgs. 36-37)***

Resolution 2018-H: Authorization to negotiate and execute a one-year contract with Redland Christian Migrant Association (RCMA) for local funding match to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed $100,589.00, commencing July 1, 2018 and ending June 30, 2019. ***(Pgs. 38-39)***

Resolution 2018-I: Authorization to negotiate and execute a contract with The United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant in a total amount not to exceed $420,000.00, for a term of up to 12 months commencing, August 1, 2018 and ending July 31, 2019. ***(Pgs. 40-41)***

Resolution 2018-J: Authorization to negotiate and execute a one-year contract with Catalyst Miami, Inc., for a local funding match to a federal grant for the Public Allies program, in a total amount not to exceed $100,000.00, commencing July 1, 2018 and ending June 30, 2019. ***(Pgs. 42-43)***

Resolution 2018-K: Authorization to negotiate and execute a second contract renewal with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a combined total amount of $8,274,814.00. Each contract will be for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with two remaining 12-month renewals. ***(Pgs. 44-47).*** **See the attached chart in the resolution.**

Resolution 2018-L: Authorization to negotiate and execute second year contract renewals with nine providers, identified herein, for Family Strengthening services, in a combined total amount of $2,401,321.00, commencing August 1, 2018 and ending July 31, 2019. ***(Pgs. 48-51)*** **[Citrus Health Network, Empowering Youth, Inc., Empowering Youth, Inc., Gang Alternative, Inc., Haitian Neighborhood Center, Sant La, Sundari Foundation, Inc., University of Miami, School of Education & Human Development, University of Miami Miller School of Medicine].**

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2018-M: Authorization for a procurement waiver from competitive solicitation for the food program for school-age children and youth attending Trust-funded programs; and authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition Youth, Inc. (FLIPANY) with four possible renewals, for after-school snacks, meals and nutrition services, in a total amount not to exceed $600,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019. ***(Pgs. 52-53)***

Resolution 2018-N: Contract amendment to reflect the addition of a sub-contractor to contract YAS 1814-4360 with Early Childhood Quality Consultants (ECQC), d/b/a Playing The Game of Life, Inc. ***(Pg. 54)***

5:15 p.m. **CEO Report**

- *Solicitations Update*

James R. Haj
President/CEO

5:30 p.m. **Adjourn**

Reminder:
Next Committee Meeting: Thursday, May 17, 2018

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Program Services & Childhood Health Committee Meeting Summary
March 1, 2018
3:30 –4:30 p.m.

These actions were taken by the Program & Childhood Health Committee on March 1, 2018:

Motion to approve the February 1, 2018 Program Services and Childhood Health Committee meeting minutes was made by Gilad Ferradaz and seconded by Marissa Leichter. Motion passed unanimously, 6-0.

Resolution 2018-A: Motion to recommend the resolution to the Board of Directors on March 12, 2018 was made by Gilda Ferradaz and seconded by Marissa Leichter. Authorization to negotiate and execute contracts with six providers following a competitive solicitation for comprehensive school-based health services, each for a term of 12 months commencing July 1, 2018 and ending June 30, 2019, in a combined total amount not to exceed $16,250,000.00. **Motion passed unanimously, 5-0. Recusal by Karen Weller.**

Resolution 2018-B: Motion to recommend the resolution to the Board of Directors on March 12, 2018 was made by Karen Weller and seconded by Marissa Leichter. Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2018 and ending June 30, 2019, in a total amount not to exceed $400,000.00. **Motion passed unanimously, 6-0.**

Resolution 2018-C: Motion to recommend the resolution to the Board of Directors on March 12, 2018 was made by Gilda Ferradaz and seconded by Karen Weller. Authorization to negotiate and execute contract renewals with eight providers for Early Childhood Community-Research Demonstration projects that support early childhood development through the implementation and evaluation of programs with high need populations, in a combined total amount of $1,730,753.00, each for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with two possible renewals. **Motion passed unanimously, 4-0. Recusals by Tiombe Bisa Kendrick-Dunn and Dr. Marta Pérez.**

Resolution 2018-D: Motion to recommend the resolution to the Board of Directors on March 12, 2018 was made by Karen Weller and seconded by Marissa Leichter. Authorization to negotiate and execute a contract with the UM-NSU Center for Autism and Related Disabilities (CARD) for autism spectrum disorders (ASD) diagnostic evaluation services for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, in a total amount not to exceed $300,000.00. . **Motion passed unanimously, 4-0. Recusals by Tiombe Bisa Kendrick-Dunn and Dr. Marta Pérez.**

Resolution 2018-E: Motion to recommend the resolution to the Board of Directors on March 12, 2018 was made by Marissa Leichter and seconded by Karen Weller. Authorization to negotiate and execute a contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, in a total amount not to exceed $355,664.00. **Motion passed unanimously, 6-0.**

Resolution 2018-F: Motion to recommend the resolution to the Board of Directors on March 12, 2018 was made by Tiombe Bisa Kendrick-Dun and seconded by Dr. Marta Pérez. Authorization to renew a funder collaboration contract with the U.S. Soccer Foundation to support the Soccer for Success program, for a term of 12 months, commencing April 1, 2018 and ending March 31, 2019 in an amount not to exceed $100,000.00. **Motion passed unanimously, 6-0.**

Meeting adjourned at 3:48 p.m.

The Children's Trust Board Meeting

April 16, 2018

Resolution 2018-A

Strategic Plan Priority Investment Area(s):	Youth Development; After School Programs; and Cross-funder collaboration of goals, strategies and resources.
Strategic Plan Headline Community Result(s):	Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.
Recommended Action:	Authorization to negotiate and execute a funder collaboration contract with Big Brothers Big Sisters of Miami, Inc., for youth and family supports, in a total amount not to exceed $125,000.00 for a term of 12 months, commencing April 1, 2018 and ending March 31, 2019.
Budget Impact:	Funding in the amount of $125,000.00 for this resolution is allocated for FY 2017-18 and projected to be available in FY 2018-19.

Background: Traditional 1:1 mentorship programming has not been part of The Children's Trust's array of funded programs in recent years. Nonetheless, The Children's Trust recognizes that mentoring can help youth manage challenging life transitions, such as stress caused by problems at home or school, transitioning to adulthood and a host of other issues that may affect adolescents. Mentoring coupled with holistic wraparound programing and family support services provide another gateway for The Trust to help young people and their families achieve better outcomes.

This resolution seeks the board's authority to negotiate and execute a funder collaboration contract with Big Brothers Big Sisters of Miami, Inc. (BBBS). The project will support the engagement of 1,500 additional youth and families in Big Brothers Big Sisters of Miami, Inc. 1:1 mentoring program, innovative strategies, and family support programs. The Children's Trust will invest $125,000.00, while a host of other funders (in the attached list) will invest $500,000.00 collectively resulting in a funder collaborative investment totaling $625,000.00. For every dollar, The Children's Trust invests, more than five dollars are being leveraged in return.

For nearly 60 years, BBBS has been helping to secure the future of at-risk kids by matching them with committed mentors who invest their perspective and time to awaken each child to new possibilities. Each year, BBBS serves more than 7,000 youth, volunteers, and parents through community-based, school-based and employer-based mentoring programs. Through this work, BBBS seeks to improve youth academic, social development and health and wellness outcomes, while providing cultural enrichment, digital literacy programming, and career readiness supports.

Description of Services: BBBS will use this funding to support its efforts to help break the cycle of delinquency and poverty of participating youth. This contract will service 1,500

additional youth and families who will benefit from 1:1 mentorship and family support programs, including children in foster care, children with disabilities and children whose parents are incarcerated.

BBBS believe in continuous quality and improvement. The organization engages in evaluating its effectiveness. The evaluation of the program strategies indicate that participants continue to show promise. The outcome results are as follows:

- 76 percent of BBBS youth improve school attendance;
- 87 percent of BBBS youth improve academic performance;
- 94 percent of BBBS youth improve behavior; and
- 95 percent of BBBS youth attend college.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Project Funding Profile

Funder	**Amount**
Edie Laquer	$100,000.00
Gorson Family Trust	$ 67,500.00
Rick Rosen	$ 50,000.00
Chuck Fallon	$ 40,000.00
Big Brothers/Big Sisters	$242,500.00
The Children's Trust	$125,000.00
TOTAL	**$625,000.00**

The Children's Trust Board Meeting

April 16, 2018

Resolution 2018-B

Strategic Plan Priority Investment Area(s):	Youth Development; After School Programs; and Cross-funder collaboration of goals, strategies and resources.
Strategic Plan Headline Community Result(s):	Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.
Recommended Action:	Authorization to negotiate and execute a funder collaboration contract with Hosanna Community Foundation to support its participation in the Annie E. Casey Foundation's Evidence2Success initiative promoting healthy child development, in a total amount not to exceed $50,000.00 for a term of 12 months, commencing April 1, 2018, and ending March 31, 2019.
Budget Impact:	Funding in the amount of $50,000.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Background: The Children's Trust is proposing to fund a local initiative that will engage the community in a manner that allows their voices to be heard by local government. This initiative will be led by Hosanna Community Foundation that won an Evidence2Success grant from the Annie E. Casey Foundation based on discussion of resources such as data and technical support available from The Children's Trust, University of Miami and City of Miami. Hosanna Community Foundation is a small community based organization that currently provides direct services to the Liberty City community. This initiative will allow Hosanna Community Foundation to create a data collection team and a data analysis team which will inform the selection of targeted evidence-based programs to be implemented in the Liberty City community. Currently, Hosanna Community Foundation is an afterschool and summer subcontractor for The Children's Trust.

The Annie E. Casey Foundation's Evidence2Success initiative promotes healthy child development by supporting public investment in programs, public-private partnerships, proven to help young people. A tenet of the framework includes the engagement of community residents in decision-making and action alongside agency leaders. The three-year Evidence2Success roadmap allows the data-driven partnership to better understand how children are doing in their well-being; select proven evidence-based programs to enhance strengths and address needs; and, develop financing and action plans to support the ongoing use of these community evidence-based programs. At the end of Phase I and based upon analysis of the information collected, Hosanna Community Foundation and other community leaders will determine which community-based programs are most needed in Liberty City. A detailed timeline with corresponding milestones is attached hereto. Decades of research show that engaging whole communities in understanding and addressing the underlying causes of social problems can improve the well-being of both kids and adults. Evidence2Success provides cities and states with a road map for involving communities in making smart investments in evidence-based programs.

Evidence2Success is a framework for improving well-being and development in children and youth. It brings together public systems, schools, neighborhoods and elected officials to invest in programs that are tested and effective for improving outcomes. Local data, system practice changes and strategic financing help communities implementing Evidence2Success to invest more effectively in their young people by increasing the community's focus on prevention and early intervention. Evidence2Succeess is guided by principles of evidence, prevention science, authentic community engagement and race equity to reduce disparities for children of color and other marginalized populations and to change the way business is done in public systems.

The Children's Trust, as part of its funder collaboration initiative will contribute up to $50,000.00 per year over a three-year period to help implement the Evidence2Success initiative in Liberty City with Hosanna Community Foundation. The Children's Trust's projected investment of up to $150,000.00 in the three-year period has the potential of leveraging $450,000.00 from the Annie E. Casey Foundation. The Children's Trust's decision to join the funder collaboration was based on the following criteria: a 4:1 match, not a program that would be funded through a solicitation and the benefits of partnering with other funders in the collaboration. This proposal is not quite a 4:1 match, however, The Hosanna Community Foundation with assistance from The Children's Trust is also working to secure other local partners that will cover the other costs of the program not covered by the Annie E. Casey Foundation grant or The Children's Trust's contributions.

The table below outlines Annie E. Casey Foundation's investment to implement the initiative over a three-year period. The Children's Trust investment will go towards paying salaries not covered by the Annie E. Casey Foundation's grant.

Purpose	Year 1 (FY2018)	Year 2 (FY2019) (pending renewal)	Year 3 (FY2020) (pending renewal)	3-Year Total
Support for staffing and related intermediary functions related to partner collaboration	$50,000.00	$50,000.00	$50,000.00	$150,000.00
Support for data collection, analysis and administration of the Youth Experience Survey	$50,000.00	$50,000.00	$50,000.00	$150,000.00
Purchase of tested and effective programs (includes training and materials costs)		$150,000.00		$150,000.00
Total	**$100,000.00**	**$250,000.00**	**$100,000.00**	**$450,000.00**

Description of Services: The attached overview of expected Milestones and Benchmarks details the description of services as required by the Annie E. Casey Foundation.

Geographic Area: Liberty City.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-C

Strategic Plan Priority Investment Area: Early Childhood Development: Child Care Quality Improvement.

Strategic Plan Headline Community Result(s): Children attend quality child care; and children are ready for kindergarten.

Recommended Action: Authorization for a procurement waiver from competitive solicitation for tiered payment differentials and contracted slot payments; and authorization to negotiate and execute a contract with The Early Learning Coalition of Miami-Dade/Monroe for up to $12,000,000.00 for tiered payment differentials and contract slot payments to early learning programs that meet various quality-level thresholds, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019.

Budget Impact: Funding in the amount of $12,000,000.00 for this resolution is allocated for FY 2017-18 with a projected availability in FY 2018-19.

Description of Services: The Children's Trust will build on Florida's current strategic investments to improve the quality of early learning programs for children at greatest risk of school failure through the Early Learning Performance Funding Project (ELPFP). This funding seeks to better customize and address the financial challenges of child care providers in low income/high-need ZIP codes, resulting in higher quality programming for children. The Children's Trust established targeted investments and processes designed to address local challenges and needs. Funding for the achievement and maintenance of quality standards would be available to early learning providers through a payment differential and through contracted slot payments. The Early Learning Coalition of Miami-Dade/Monroe (ELC) has a contract with the State Office of Early Learning (OEL) to administer school readiness payments, Gold Seal payments and administer the ELPFP in Miami-Dade County. This shift allows The Children's Trust to leverage state funding.

The child care payment differential and the value of the contracted slot will be established based on the level of quality, as measured by the Classroom Assessment and Scoring System (CLASS) tool, a research-based observational system to measure teacher-child interactions. Child care providers will have access to separately-funded quality improvement supports from the Early Learning Coalition, including professional development, accreditation supports, and on-site technical assistance and coaching.

Contracted slot payments address the early learning capacity issues in our community. Because Miami has a significant oversaturation of the childcare market and coupled with low payment rates for children receiving school readiness subsidies, providers are unable to meet and maintain high quality standards. The Children's Trust will offer guaranteed payment for slots in high quality programs, to serve children that are not otherwise served by the school readiness program. The Trust proposes to serve children that become ineligible for school readiness subsidy during the school year, families that have income up to 250% of the federal poverty rate, children on the school readiness waitlist or children and families referred from one of our funded programs.

To receive a payment differential on top of the current school readiness subsidy rate, eligible providers would be required to have a CLASS score that meets a minimum threshold of quality and must also provide infant and toddler care, a service in short supply that is critical to closing the achievement gap. The requirement to offer infant and toddler care is aimed at increasing access through reducing some of the financial disincentives for offering this more expensive care for our youngest children.

The proposed strategies will positively impact the quality of early learning in Miami-Dade County in several ways:

1) children at greatest risk of school failure in low income ZIP codes will have increased access to quality early learning experiences that prepare them for early grade success;
2) child care providers in high-poverty/high-need areas will have financial supports and incentives to increase quality;
3) the Early Learning Coalition of Miami-Dade will be able to provide payment differentials to improve the access to quality child care for families in high-need communities; and
4) The Trust will model how variances in identifying and addressing the financial challenges of providers can be used to improve quality, increase access for infants and toddlers, and positively impact the child care market.

Background: The Children's Trust has made significant investments to increase the quality of child care in Miami-Dade County for almost a decade through the Quality Counts program. These strategic investments have assisted many child care providers in achieving goals and accessing resources. With growing recognition of the importance of quality early learning experiences, particularly for children at-risk of school failure, there is now a larger body of research and a greater understanding of how best to target interventions, resources, and policy that can most directly support increased quality.

As the Trust continues to refine its approaches to child care provider supports, there is opportunity to refine strategic investments based on the current landscape, research proven strategies, as well as the current realities of the child care market. This is inclusive of leveraging Florida's current strategic investments to improve quality for children at greatest risk of school failure through the Early Learning Performance Funding Project (ELPFP).

Request for Procurement Waiver (requires approval of a 2/3 vote of board members present): This resolution is requesting a waiver of the procurement process and is seeking the authorization to negotiate and execute a contract with the ELC to administer tiered payment differentials and contracted slot payments to early learning providers for contract year 2018-19. The ELC was created after The Florida Partnership for School Readiness, section 411.01, Florida Statutes, was endorsed. The ELC was created to enact school readiness programs and administer federal, state and local funds allocated by the State Office of Early Learning (OEL) within the Agency for Workforce Innovation (AWI) for subsidized child care in Miami-Dade and Monroe Counties. As such, they are the sole entity responsible for administering all state and federal child care payments to early learning providers.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-D

Strategic Plan Priority Investment Area: Early Childhood Development, Child Care Quality Improvement.

Strategic Plan Headline Community Result(s): Children attend quality child care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract with The Children's Forum for up to $250,000.00 for the administration of the Child Care WAGE$ Florida program for the education and employment stability of child care practitioners and for The Children's Trust to encumber a purchase order in the amount of $1,200,000.00 for wage supplement payments, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019.

Budget Impact: Funding in the amount of $1,450,000.00 for this resolution is allocated for FY 2017-18 with a projected availability in FY 2018-19.

Description of Services: Provision of Child Care WAGE$ Florida program in accordance with national wage subsidy and incentive program, will help early learning programs in Miami-Dade County attract and retain more educated practitioners. Higher practitioner wages are linked to program retention and staff stability allows programs to successfully improve quality over time. In addition, children benefit from stable relationships with caregivers they know and with whom they form trusting relationships. Both of which are elements critical to optimal development. Teacher and program director competency and stability are directly related to children's learning gains. Preschools with highly qualified and well-paid teachers are better equipped to narrow the achievement gap, if any.

Currently, 665 practitioners in 196 programs are receiving wage supplements from the Child Care WAGE$ Florida program in Miami-Dade County. These practitioners have a turnover rate of 16 percent as compared to a national turnover rate of approximately 30 percent. More than 85 percent of participating practitioners in the wage supplement program for two or more years improve their education level by one level or already have an AA degree in child development or higher.

Key components to be delivered by The Children's Forum include:

- Manage the entire WAGE$ program with counselors who meet with participants and center directors, review eligibility for payments, verify credentials and discuss with teachers ways they can ascend the salary scale.
- Maintain accurate records and submit detailed check requests to The Children's Trust.

Background:
The Children's Trust has funded the Child Care WAGE$ Florida program for the past 12 years. During 2017, 889 early learning practitioners received salary supplements. Eight percent of the participating teachers reached educational achievement sufficient to raise one or more levels on the WAGE$ scale. Quality Counts educators have higher quality interactions with

children in their classrooms when they hold degrees and accept more scholarships and WAGE$ supplements.

The Children's Forum holds exclusive distributor rights and is the sole licensee in Florida for the Child Care WAGE$ Florida program. As such and in accordance with The Children's Trust's procurement policy section 2000. General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single source purchases), a competitive solicitation is not required.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-E

Strategic Plan Priority Investment Area: Early Childhood Development, Child Care Quality Improvement

Strategic Plan Headline Community Result(s): Children attend quality child care; and children are ready for kindergarten

Recommended Action: Authorization for a procurement waiver from competitive solicitation for the Professional Development Registry; and authorization to negotiate and execute a contract with The Children's Forum for the administration of the Professional Development Registry, in a total amount not to exceed $365,000.00, and for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019.

Budget Impact: Funding in the amount of $365,000.00 for this resolution is allocated for FY 2017-18 with a projected availability in FY 2018-19.

Background: In 2004, The Children's Trust board of directors voted to establish Quality Counts, a quality rating and improvement system for early care and education programs that aims to improve the quality of child care and concomitant children's readiness for school. Quality Counts provides support to early learning programs with a focus on teacher education, training, and retention; quality of the classroom environment and teacher-child interactions; and curriculum and program administration.

The long-term goals of Miami-Dade's early learning quality improvement system are to create a coherent, coordinated early childhood education system in the community and to ensure that all children have access to high-quality early learning programs and are prepared and ready to learn upon Kindergarten entry. Quality improvement of early learning programs is accomplished by ensuring child care programs are accountable to high quality standards, incentivizing ongoing professional development among early care and education practitioners, supporting child care program improvement through financial and technical incentives, and educating consumers to demand quality programs for young children.

Description of Services: The Professional Development Registry (PDR) is a data management system for tracking the size and accomplishments of the Quality Counts workforce, which include educational achievements, career advising activities, and scholarships. This system provides a vehicle for answering key questions about the workforce such as trends and distribution across settings, training, and levels of education, workplace conditions and compensation, and diversity and longevity of the workforce.

The PDR has been collecting and verifying staff qualification documentation for all early learning practitioners participating in Quality Counts since 2007. There are currently more than 3,600 active practitioners in the PDR. The data system also produces records to validate and verify qualifications or ongoing professional development for licensing, program accreditation, wage incentives, and credentials.

The existing PDR contract with The Children's Forum expires on July 31, 2018. This resolution seeks authorization from the board to waive the competitive procurement process for the PDR

for Quality Counts practitioners and to execute a new contract with The Children's Forum for them to continue to administer the PDR.

Key Components to be delivered include:

- Maintenance of and enhancements to the data management system.
- Maintenance of a website for practitioners with an on-line community training calendar of classes, as well as information about local education institutions and their training and education programs.
- Verification of all educational and continuing education records submitted by practitioners.
- Management of all data for the staff qualifications component of the Quality Counts quality rating and improvement system, including producing a comprehensive Workforce Report.

Request for Procurement Waiver (requires approval of a 2/3 vote of board members present): This resolution is Requesting a Procurement Waiver and is seeking the authorization to negotiate and execute a contract with The Children's Forum (the current provider) to administer the PDR for contract year 2018-19. The initial investment to co-develop the PDR was extensive and the current vendor maintains the existing system for a relatively minimal cost. Given the time and money it would take to implement a new data system, it is not practical nor economical to re-bid the data system at this time. The system holds data for over 11,000 early learning practitioners, including the 3,600 active practitioners mentioned above and also inactive practitioners, and it would be very costly to replicate the system or transfer all of the data to a new system.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-F

Strategic Plan Priority Investment Area: Early Childhood Development, Child Care Quality Improvement

Strategic Plan Headline Community Result(s): Children attend quality child care; and children are ready for kindergarten

Recommended Action: Authorization for a procurement waiver from a competitive solicitation for the Web-based Early Learning System (WELS); and authorization to negotiate and execute a contract with WELS System Foundation in a total amount not to exceed $200,000.00 for the use of WELS, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019.

Budget Impact: Funding in the amount of $200,000.00 for this resolution is allocated for FY 2017-18 with a projected availability in FY 2018-19.

Background: In 2004, The Children's Trust Board of Directors voted to establish Quality Counts, a quality rating and improvement system (QRIS) for early care and education programs that aims to improve the quality of child care and in turn improve children's readiness for school. Quality Counts provides support to early learning programs around teacher education, training, and retention; quality of the classroom environment and teacher-child interactions, and curriculum and program administration.

The long-term goals of Miami-Dade's early learning quality improvement system are to create a coherent, coordinated early childhood education system in the community to ensure that all children have access to high quality early learning programs and are prepared and ready to learn upon entering kindergarten. Quality improvement of early learning programs is accomplished by ensuring child care programs are accountable to high quality standards, incentivizing ongoing professional development among early care and education practitioners, supporting child care program improvement through financial and technical incentives, and educating consumers to demand quality programs for young children.

Description of Services: WELS is a comprehensive data system for early learning quality rating improvement systems. It has a proven track record of (1) integrating data from diverse data systems, (2) providing an easy system for providers, quality improvement specialists, and other stakeholders, to streamline and improve the quality improvement process, and (3) tracking early learning classroom and program data over time to facilitate determination of child care program quality and evaluation of return on investments that improve program quality and workforce professional development.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): This resolution is requesting a Procurement Waiver and is seeking authorization to negotiate and execute a contract with WELS System Foundation (the current provider) for the management and use of WELS for contract year 2018-2019. The existing WELS contract is supported through a subcontract with the Early Learning Coalition of Miami-Dade/Monroe and will expire on July 31, 2018.

The initial investment to co-develop WELS was extensive and the current vendor maintains the existing system for a relatively minimal cost. The system development was initially funded by the Early Childhood Initiative Foundation/Ready Schools Miami from a Kellogg grant at a cost of $900,000.00. Once the Quality Counts system launched in January 2008, the Children's Trust assumed the costs for the maintenance, support and continued development. Since then, the Trust has invested approximately $250,000.00 per year for maintenance and support, data integration services and assessments and continued system development.

The system holds data for over 500 early learning programs and it would be very costly to replicate the system or transfer all of the data to a new system. Additionally, given the time and expense it would take to implement a brand-new data system, it is not practical nor economical to re-bid the data system at this time. Currently, the Office of Early Learning is using a state version of WELS for the Performance Funding Project. Miami will transition to the use of Florida WELS by Fall 2019. Since Florida is using the same data system, Miami data will be maintained without The Children's Trust continuing to incur maintenance and support costs beginning in August 2019.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

April 16, 2018

Resolution 2018-G

Strategic Plan Priority Investment Area: Early Childhood Development: Early care and education slots.

Strategic Plan Headline Community Result(s): Children attend quality child care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a one-year contract with The Early Learning Coalition of Miami-Dade/Monroe for a local funding match in the amount of $1,230,000.00 to draw down funds from The State of Florida Child Care Executive Partnership (CCEP) child care subsidy program, commencing July 1, 2018 and ending June 30, 2019.

Budget Impact: Funding in the amount of $1,230,000.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Background: The Early Learning Coalition of Miami-Dade/Monroe Inc. (ELC) was created after The Florida Partnership for School Readiness, section 411.01, Florida Statutes, was enacted. The ELC was created to enact school readiness programs and administer federal, state and local funds allocated by the State Office of Early Learning (OEL) within the Agency for Workforce Innovation (AWI) for subsidized child care in Miami-Dade and Monroe Counties.

The Child Care Executive Partnership (CCEP) program is an innovative, public/private partnership program that helps employers meet the needs of a growing segment of their work force – working parents. Through this program, federal and state funding is "matched" with contributions from local governments, charitable foundations, and participating businesses on a dollar-for-dollar basis to provide child care services to participating families.

The Florida CCEP purchasing pool-fund serves as a general funding source to assist eligible low to moderate wage families earning up to 200 percent of the federal poverty level (FPL) to access child care subsidies. This ceiling is slightly higher than the basic subsidy eligibility criteria of 150 percent. CCEP allows families to continue accessing a portion of the subsidy even if they receive a pay raise. Funds contributed locally are matched dollar-for-dollar by the state and distributed according to the ELC's priorities. All funds matched by The Children's Trust will only be used for residents of Miami-Dade County.

In addition to the purchasing pool, and in conjunction with the objectives of the CCEP Board, the ELC has been working to engage corporations to participate in the CCEP employee benefit program which is an alternate CCEP approach where corporations provide funds for employee child care assistance and the state matches that amount. These funds are awarded exclusively to the participating corporation's eligible employees.

The annual cost per slot is estimated at $5,000.00, including $3,500.00 in subsidy plus an expected family sliding scale co-pay of about $1,500.00 dependent upon family income. One slot might be used by more than one child over the course of a year. Recipients of CCEP subsidy funding are required to attend programs that have a Gold Seal designation.

During the past eight contract periods, The Children's Trust contributed $480,000.00 yearly in a one-to-one match. For fiscal year 2017-18, the amount of match funding provided to the ELC increased to $1,230,000.00 which allowed the ELC to draw down $1,230,000.00 of the state's CCEP funds. To minimize disruption of care, program participants will transfer to other eligible subsidy categories when funding is exhausted. This match supports child care services for more than 705 children.

Description of services: The Children's Trust will provide the local match funding to the Provider according to the terms and conditions set forth above. By participating through a local match, The Children's Trust will assist the Early Learning Coalition of Miami-Dade/ Monroe (ELC) in drawing down the maximum amount of funding it is entitled to receive from the State Child Care Executive Partnership child care subsidy program.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-H

Strategic Plan Priority Investment Area: Early Childhood Development

Strategic Plan Headline Community Result(s): Children attend quality child care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a one-year contract with Redland Christian Migrant Association (RCMA) for local funding match to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed $100,589.00, commencing July 1, 2018 and ending June 30, 2019.

Budget Impact: Funding in the amount of $100,589.00 for this resolution is allocated for FY 2017-18 with a projected availability in FY 2018-19.

Description of services to be provided: The Children's Trust will provide local match funding to assist the Redlands Christian Migrant Association, Inc. (RCMA) in drawing down the maximum amount of federal-state child care development funds to subsidize child care for the working poor it is entitled to receive through Florida's Office of Early Learning (OEL).

A six percent local match is required to draw down the portion of child care subsidy funds allocated for working poor farm worker families. Each dollar of match draws down $16.00 from the OEL. The $100,589.00 sought by this resolution will result in a $1,609,424.00 draws down, which would cover over 200 slots estimated at $4,000.00 each. Over the course of a year, parents would be required to contribute a co-pay of an additional $1,000.00. Approximately 787 children will be served during the contract year.

Background: RCMA provides quality child care and early education for children of migrant and seasonal farm workers and rural, low-income families throughout Florida. RCMA was founded in 1965 by Mennonite Church volunteers in the Redlands farming area of southern Miami-Dade County to provide a safe, nurturing environment for children while their parents worked in the fields. Today, RCMA serves nearly 6,900 children in more than 75 centers in 21 counties throughout the state. More than 1,150 children are on waiting lists statewide.

RCMA is a non-profit, non-sectarian organization that is funded through public and private sources including the state Office of Early Learning, United Way, public schools, county governments, children's services councils, agribusiness and other corporations and individual donors. The slots and funding will be allocated as follows:

- More than one child may use a slot during the year. Match contributions are invoiced for specific sets of subsidized children.
- This contribution will be used for children covered in the first quarter of the Office of Early Learning 2018- 2019 fiscal year (July 1 through June 30).
- RCMA has six child development centers including a school-age program located in the Miami-Dade area, three of which are in the Homestead and Florida City area.
- They are currently serving approximately 650 Hispanic children 0-5 years of age.

During the past eleven contract periods, The Children's Trust contributed $50,000.00 yearly in local match funding to RCMA. The total estimated local match needed by RCMA in Miami-

Dade County for fiscal year 2017-18 is $218,589.00; Miami-Dade County provides $118,000.00 of this match. The recommendation is for The Children's Trust to increase its prior $50,000.00 annual match by $50,589.00 in order to leverage the full federal amount, for a total match from The Children's Trust of $100,589.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-I

Strategic Plan Priority Investment Area:	Early Childhood Development: Early care and education slots.
Strategic Plan Headline Community Result(s):	Children attend quality child care; children regularly access medical, dental and behavioral health care; and children are ready for kindergarten.
Recommended Action:	Authorization to negotiate and execute a contract with The United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant in a total amount not to exceed $420,000.00, for a term of up to 12 months commencing, August 1, 2018 and ending July 31, 2019.
Budget Impact:	Funding in the amount of $420,000.00 for this resolution is allocated for FY 2017-18 with a projected availability in FY 2018-19.

Background: Since 1965, the federal Head Start program has provided comprehensive early education and support services to low-income three and four-year olds and their families. In light of mounting evidence that the earliest years of children's lives is critical to their growth and development, the Early Head Start (EHS) program was established in 1994 to serve children from birth to three years of age and pregnant women.

In 2014, $650 million additional dollars of federal funding was made available to expand Early Head Start (EHS) services nationally. These funds were awarded competitively to grantees throughout the country to expand access to high-quality, comprehensive services for low-income infants and toddlers and their families; at least 10 percent of children served must have diagnosed disabilities, regardless of income. All children receive comprehensive services, which include health, mental health, nutrition and family support services; family advocates work closely with families to address each family's unique challenges and help them work toward self-sufficiency. In the fall of 2014, the United Way was awarded $4,428,000.00 in federal funds for the expansion of Early Head Start in Miami-Dade County.

In addition to the traditional EHS model, the unique priorities of this grant include:

- partnerships with community-based child care centers and family child care homes to improve the quality of early learning services in low-income communities; and
- leveraged funding from federal child care subsidies and other state and local funding sources.

The average cost of EHS services is $18,000.00 per child. These costs result from significantly lower adult-child ratios (i.e., 1 adult to 4 toddlers in EHS compared to 1 adult to 11 toddlers to meet licensing standards), significantly better-trained teachers, as well as the provision of health, mental health, nutrition, and family support services. Children with special needs, at least 10 percent of the children served, receive additional services to meet their specific needs.

The grant requires a local match. A cash match from The Children's Trust, combined with in-kind match, such as access to parenting and early childhood programs funded by The

Children's Trust and other community partners, will be used as local match to purchase high quality early learning slots for infants and toddlers.

The United Way of Miami-Dade (UW) is at full capacity of funded slots. The UW is serving 200 infants and toddlers at nine community based early learning programs. This resolution represents the third year of providing a local match for a five-year federal award.

Description of services: This resolution will allow The Children's Trust to award the United Way of Miami-Dade $420,000.00 in match funds.

This local cash match from The Children's Trust will be used to leverage federal funding for high quality early care and education learning slots for infants and toddlers through the Early Head Start - Child Care Partnership Grant. Children served shall be Miami-Dade County residents and meet the eligibility and requirements of the EHS-CCP grant.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-J

Strategic Plan Priority Investment Areas:	Community Awareness and Advocacy; Promote Citizen Engagement and Leadership
Strategic Plan Headline Community Result(s):	Children are supported by nurturing and involved parents; children are ready for kindergarten; and students are succeeding academically.
Recommended Action:	Authorization to negotiate and execute a one-year contract with Catalyst Miami, Inc., for a local funding match to a federal grant for the Public Allies program, in a total amount not to exceed $100,000.00, commencing July 1, 2018 and ending June 30, 2019.
Budget Impact:	Funding in the amount of $100,000.00 for this resolution is allocated for FY 2017-18 and projected to be available in FY 2018-19.

Description of Services: Catalyst Miami's Public Allies program is a leadership program that encourages young adults to move into careers that support positive community change in Miami-Dade County. The young adults participating in the program, known as "Public Allies," serve in full-time apprenticeship positions at local non-profits, where they create, improve and expand on services that address various issues such as youth development, education, community health, economic development, and environmental issues.

For this upcoming year, Catalyst Miami will receive approximately 40 percent of the Public Allies operating cost from Public Allies, Inc. The remaining 60% of its program funding is acquired through local matching funds. Non-profits participating in the apprenticeship program strive to contribute up to $14,500.00 per Public Ally placed at their agencies. However, there is a gap in meeting the local match requirement because some non-profits are unable to contribute the full amount. The Children's Trust proposes to provide $100,000.00 in matching funds to help fill that gap.

The Children's Trust's financial contribution will allow partner non-profit organizations to host a Public Ally in their offices for a 10-month apprenticeship, for a minimum of 1700 hours, at least 40 hours per week. Through this apprenticeship, Public Allies receive intensive bi-weekly training to strengthen and develop leadership skills. During this time emphasis is also placed on the Public Allies program's core values: (1) collaboration; (2) integrity; (3) diversity/inclusion; (4) continuous learning; and (5) building on assets. Public Allies are not only charged with learning to incorporate these values into their personal lives, but also must infuse these ideas into the organizations in which they are serving. In return, non-profit partner organizations are contractually required to support their Public Allies through professional coaching and mentoring. Catalyst Miami's non-profit partner organizations also

receive quarterly trainings from Catalyst Miami's staff to encourage cross-sector collaboration and support.

Background: AmeriCorps is a federal program operated by the Corporation for National and Community Service, an independent federal agency whose mission is to improve lives, strengthen communities and foster civic engagement through service and volunteering. AmeriCorps' leadership programs support youth and young adults as they move into careers that support positive community change through training and on-the-job learning in positions serving neighborhood-based community organizations. Catalyst Miami has served as the program's hub community organization in Miami-Dade County since its inception in 2007. Likewise, The Children's Trust has provided a local match since 2007. The Public Allies program supports Catalyst Miami with partial program funding to support 16 young adults.

In Miami Dade County, the Public Allies' focus areas have included: after school programming, youth mentoring within the juvenile justice system, aftercare programs for children of women affected by domestic violence, in-school tutoring of elementary age children, children and family counseling services, water sport activities for disabled children, environmental awareness education for elementary school children, assisting with eye testing of elementary age children, life skills classes for children through movement dance and art, and parent engagement in elementary schools. Fifty-three percent (53%) of Public Allies are placed in small organizations (25 staff or less); 27 percent are in medium organizations (26-99 employees); and 20 percent are in large organizations (100 or more staff). Public Allies partner organizations commit to both fiscal and programmatic contractual agreements.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-K

Strategic Plan Priority	**Investment Areas:** Family and Neighborhood Supports: Place-based and Countywide Partnerships.
Strategic Plan Headline	**Community Result(s):** Children regularly access medical, dental and behavioral health care; children are supported by nurturing and involved parents; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.
Recommended Action:	Authorization to negotiate and execute a second contract renewal with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a combined total amount of $8,274,814.00. Each contract will be for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with two remaining 12-month renewals.
Budget Impact:	Funding in the amount of $8,274,814.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Description of Services: Family and neighborhood support partnerships focus on place-based and other special populations of children and families experiencing challenges related to child behavior, school attendance, and child welfare countywide. Partnerships are made up of community-based health and social services organizations, government, education, business, law enforcement, justice and funding agencies, with a focus on prevention/reduction of youth violence/disruptive behavior, chronic absenteeism and/or child maltreatment and are structured to meet immediate family needs while also supporting longer-term child and family goals related to these focus areas.

Through partnerships, a broad array of educational, social service, physical and mental health, substance abuse, income and housing supports are provided through a coordinated and collaborative delivery system that contributes to the overall well-being of high-risk children, youth, and families. Partnerships coordinate activities and serve as a bridge to existing services, initiatives, coalitions and community groups. Those engaged facilitate community-wide involvement and access to Trust-funded and other relevant services, which enhances the likelihood of meeting the participants' existing needs.

Funded partnerships use the continuum of evidenced-based and promising services that are aligned with the Center for the Study of Social Policy's (CSSP) Strengthening Families approach. Partnership outcomes focus on building the CSSP Strengthening Families' protective factors: (1) parental resilience; (2) social connections; (3) concrete supports in times of need; (4) knowledge of parenting and child development; and (5) social and emotional competence of children.

Background: This resolution seeks to renew 14 contracts for a total of $8,274,814.00. This includes six countywide programs focused on special populations and eight community-based programs serving 21 neighborhoods.

Organization Name	Service Area: COUNTYWIDE (Special Populations)	Amount Recommended
Advocate Program Inc.	Children/youth in high conflict families	$581,034.00
Americans for Immigrant Justice	Unaccompanied immigrant minors	$500,000.00
CCDH, Inc. dba Advocacy Network Children with Disabilities	Children/youth with disabilities	$411,948.00
Children of Inmates, Inc.	Children/youth of incarcerated parents	$645,000.00
Educate Tomorrow	Children/youth in the dependency system	$788,199.00
The Alliance for GLBTQ Youth	Gay, Lesbian, bisexual, transgender, questioning youth	$565,000.00

Organization Name	Service Area: NORTH	Amount Recommended
City of Miami Beach	Miami Beach	$400,000.00
Concerned African Women, Inc.	Miami Gardens North Miami Opa-Locka	$509,544.00
Gang Alternative, Inc.	Little Haiti West Little River North Miami North Miami Beach	$700,000.00
Opa-Locka Community Development Corp.	Opa-Locka Miami Gardens	$500,000.00

Organization Name	Service Area: CENTRAL	Amount Recommended
Connect Familias, Inc.	Allapattah Flagami Little Havana	$500,000.00
New Horizons Community Mental Health Center, Inc.	Brownsville Liberty City Overtown	$1,060,000.00

Organization Name	Service Area: SOUTH	Amount Recommended
City of Homestead	Cutler Bay Florida City Goulds Homestead Leisure City Naranja	$608,089.00
Community Health of South Florida, Inc.	Coconut Grove Perrine Richmond Heights	$506,000.00

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Family & Neighborhood Support Partnership Progress

Provider	Service Area	Expected Families to be Enrolled as of 3/5/18	Actual Families Enrolled as of 3/5/18	% Children with Disabilities Served
Advocate Program	Countywide	90	84 (93%)	30%
Alliance for GLBTQ Youth	Countywide	85	21 (25%)	11%
Americans for Immigrant Justice, Inc.	Countywide	232	272 (>100%)	67%
CCDH dba The Advocacy Network on Disability	Countywide	36	42 (>100%)	100%
Children of Inmates	Countywide	72	110 (>100%)	30%
City of Homestead	Cutler Bay Florida City Goulds Homestead Leisure City Naranja	220	186 (85%)	28%
City of Miami Beach	Miami Beach	76	135 (>100%)	24%
Community Health of South Florida	Coconut Grove Perrine Richmond Heights	121	118 (98%)	33%
Concerned African Women	Miami Gardens North Miami Opa-Locka	121	117 (97%)	20%
Connect Familias, Inc.	Allapattah Flagami Little Havana	93	89 (95%)	60%
Educate Tomorrow	Countywide	100	111 (>100%)	33%
Gang Alternative	Little Haiti West Little River North Miami North Miami Beach	131	145 (>100%)	29%
New Horizons CMHC	Brownsville Liberty City Overtown	226	237 (>100%)	53%
Opa-Locka Community Development	Opa-Locka Miami Gardens	121	90 (83%)	31%

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-L

Strategic Plan Priority Investment Areas: Parenting: Group parenting & advocacy, home visitation & individual parenting; Health & Wellness: Behavioral health supports; Family & Neighborhood Supports

Strategic Plan Headline Community Result(s): Children regularly access behavioral health care, children are supported by nurturing & involved parents, students are succeeding academically, children behave appropriately in schools, homes & communities, and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute second year contract renewals with nine providers, identified herein, for Family Strengthening services, in a combined total amount of $2,401,321.00, commencing August 1, 2018 and ending July 31, 2019.

Budget Impact: Funding in the amount of $2,401,321.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

Description of Services: The Children's Trust's Family Strengthening initiative is a cross-cutting funding approach that focuses on families with adolescents. It is designed to assist families that are experiencing challenges such as disruptive child behavior, tumultuous parent-child relationships, youth violence, and parent mental health and/or substance abuse issues. This initiative is designed to support high-risk youth and their families through evidence-based, individualized parenting and clinical intervention services. Family Strengthening services are accessible in the community and the home and support families served by current Children's Trust family and neighborhood support services, the Together for Children countywide collaborative to reduce youth violence, and the child delinquency/dependency systems.

Family Strengthening services support the achievement of several of The Children's Trust's strategic plan headline community results and seek to change negative patterns of interaction and communication. Additionally, some programs may provide support for participants by including enhanced family support models focused on research-based trauma-informed care, and when necessary, family bereavement support services as well as natural helper/peer support that encourages treatment engagement and follow-through on needed behavioral health, substance abuse and parenting-related services.

The nine organizations listed below are recommended for renewal with one program being recommend at 50% reduced funding and service numbers, based on expected program demand and the historical implementation rate of this provider. Additionally, review of data and the extremely low demand for services (8% of expected) resulted in the Institute for Child and Family, Stop Now and Plan (SNAP) not being recommended for renewal:

Organization	Evidence Based Program (EBP)	Amount up to
Citrus Health Network	Parent-Child Interaction Therapy-PCIT	$180,607.00
Empowering Youth, Inc.	Culturally Informed and Flexible Family-Based Treatment for Adolescents-CIFFTA	$83,713.00
Florida International University, College of Public Health & Social Work	Trauma Focused Cognitive Behavioral Therapy-TF-CBT	$254,883.00
Gang Alternative, Inc	Trauma-Focused Cognitive Behavioral Therapy- TF-CBT	$375,323.00
Haitian Neighborhood Center, Sant La	Culturally Informed and Flexible Family-Based Treatment for Adolescents-CIFFTA	$244,800.00
Institute for Child and Family Health*	Functional Family Therapy	$172,042.00
Sundari Foundation, Inc.	Parent Child Interaction Therapy-PCIT, Trauma Focused Cognitive Behavioral Therapy-TF-CBT	$371,773.00
University of Miami, School of Education & Human Development	Culturally Informed and Flexible Family-Based Treatment for Adolescents-CIFFTA	$316,521.00
University of Miami Miller School of Medicine	Parent-Child Interaction Therapy-PCIT	$401,659.00
	Total	$2,401,321.00

*Reduced funding

Attached is a summary of the initiative's progress.

Background: In accordance with Request for Proposal 2017-03, The Children's Trust's initial contracts awarded for Family Strengthening services were for a term of 15 months, May 1, 2017, to July 31, 2018. The contracts included three months of startup to facilitate EBP training, staff hiring and referral coordination. Year two renewals are for 12 months.

During the first year of implementation of this new initiative, there were start-up challenges that resulted in a slower than expected roll out and implementation of the initiative. Key to service delivery is the referral system that dictates the demand and corresponding service utilization. The referral system development is ongoing with procedural aspects completed and more refinements necessary, that will result in additional referrals to the Family Strengthening providers. The creation of new partnerships to make this initiative successful has been slow as would be expected in the first year of any new initiative. Based on the low rate of referrals providers are adjusting their strategies and continue to develop partnerships that are yielding a greater number of referrals. We expect the numbers to progressively increase shortly.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2017.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Family Strengthening Progress

Provider	EBP	Expected Families to be Enrolled as of 2/28/18	Actual Families Enrolled as of 2/28/18	Average Number of Sessions per Family	Percentage of Families with Children with Disabilities
Citrus Health Network	PCIT	47	34 (72%)	10	41%
Empowering Youth, Inc.	CIFFTA	14	21 (>100%)	11	62%
Florida International University,	TF-CBT	44	33 (75%)	5	77%
Gang Alternative, Inc.	TF-CBT	54	65 (>100%)	5	42%
Haitian Neighborhood Center, Sant-La	CIFFTA	42	24 (57%)	6	29%
Institute for Child and Family Health, Inc.	FFT	82	33 (40%)	5	17%
Sundari Foundation, Inc.	PCIT & TF-CBT	61	35 (57%)	4	71%
University of Miami, School of Education & Human Development	CIFFTA	64	31 (48%)	10	52%
University of Miami, Miller School of Medicine	PCIT	65	28 (43%)	12	69%

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-M

Strategic Plan Priority Investment Area: Health and Wellness: Food and Nutrition.

Strategic Plan Headline Community Result(s): Students are succeeding academically; and children meet recommended levels of physical activities.

Recommended Action: Authorization for a procurement waiver from competitive solicitation for the food program for school-age children and youth attending Trust-funded programs; and authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition Youth, Inc. (FLIPANY) with four possible renewals, for after-school snacks, meals and nutrition services, in a total amount not to exceed $600,000.00, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019.

Budget Impact: Funding in the amount of $600,000.00 for this resolution is allocated for FY 2017 -2018 and projected to be available in FY 2018-2019

Description of services: The Children's Trust requires all after-school and summer programs to provide participants with food that meets the United States Department of Agriculture (USDA) nutrition program requirements. The Trust's existing food and nutrition contract with Florida Introduces Physical Activity and Nutrition Youth, Inc., (FLIPANY) expires July 31, 2018. This resolution seeks authorization from the board to waive the competitive procurement process for the food services for youth development programs.

FLIPANY provides after-school snacks and meals, hot and cold, for programs not located in a Miami-Dade Public School or a licensed child care center. FLIPANY delivers healthy snacks to after-school providers on a weekly basis. Each week's deliveries are based on the average number of snacks consumed in the prior week. Additionally, FLIPANY provides several sites with evening suppers to feed the children and youth. The suppers are reimbursed through the USDA.

Background: After-school sites with children who meet free and reduced lunch criteria or are in the school boundaries with children who met the criteria, must be approved by the Florida Department of Health (DOH) to qualify for federal reimbursement for snacks and suppers from the USDA. FLIPANY assists sites in the DOH approval process and receives the federal payments for food services once approved. Currently, 67 out of 82 Trust program sites are approved for federal USDA reimbursement. The Children's Trust pays full cost for snacks, meals, beverages and food administration at sites that do not meet DOH requirements. For the six months of August 2017-January 2018, FLIPANY leveraged $423,929.00 in federal reimbursements for snacks, lunches, and suppers by ensuring all eligible sites are DOH approved.

FLIPANY has been providing high-quality services for Trust-funded programs for over five years. Last year, FLIPANY served 591,035 snacks and 127,805 suppers at Trust programs. Currently, FLIPANY also provides food service training and a variety of nutrition education activities for children, parents and provider staff to encourage healthy eating and lifestyles.

Request for Procurement Waiver (requires approval of a 2/3 vote of board members present): This resolution is requesting a Procurement Waiver and is seeking the authorization to negotiate and execute a contract with FLIPANY for contract year 2018-2019. FLIPANY has established an infrastructure for food distribution that would be very costly to replicate if a new vendor was selected through a competitive procurement process. This is because the DOH approval of sites is tied to the food vendor, and all currently-approved sites would have to go through the approval process again. The Trust would have to absorb the full cost of food at all sites during the implementation of the process.

The food services represent $600,000.00 of FLIPANY's current $850,000.00 contract. The remaining $250,000.00 that supports nutrition education services, will be released in a competitive procurement process.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-N

Recommended Action:	Contract amendment to reflect the addition of a sub-contractor to contract YAS 1814-4360 with Early Childhood Quality Consultants (ECQC), d/b/a Playing The Game of Life, Inc.
Budget Impact:	There is no budget impact for this action.

Background and services: Resolution #2017-17, which was approved by the board on October 19, 2016, requires certain contract amendments to receive board approval. This includes any change of a subcontractor. Early Childhood Quality Consultants (ECQC), d/b/a Playing The Game of Life, Inc., wishes to add a subcontractor to their budget.

The provider is an afterschool and summer camp provider. Early Childhood Quality Consultants (ECQC), d/b/a Playing The Game of Life, Inc., has entered into a partnership with HPC Engineering Consulting Service, LLC. (HPC) for one of HPC's staff members to serve as the Community Liaison for ECQC. This position was listed previously in ECQC's approved budget under a different line item and was a designated staff position. Rather than having ECQC staff fill the position of Community Liaison, ECQC seeks to have the HPC staff member fulfill this position and provide the same service. The Community Liaison coordinates any after school related activities and fulfills responsibilities including, but not limited to securing consistent and appropriate space for activities and storage for equipment for the afterschool program sites. The community liaison is also responsible for troubleshooting problems or issues that arise during program operating hours, serving as a liaison for parents and the program, and provides recruitment support to ensure optimum enrollment levels.

Action: Contract YAS 1814-4360 will be amended to reflect the addition of HPC Engineering Consulting as a sub-contractor to fulfil the functions of the vacant Community Liaison position.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____