



# **Board of Directors Meeting**

**Monday, July 8, 2019**

**4:00 p.m.**

**Location:**

**United Way – Ansin Building**

**3250 SW 3<sup>rd</sup> Avenue**

**Miami, Florida 33129**

**Ryder Room**





# Board of Directors Meeting

Monday, July 8, 2019  
3250 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way – Ryder Room  
4:00 p.m. – 6:00 p.m.

## AGENDA

### Board of Directors

Kenneth C. Hoffman Chair	4:00 p.m.	<b>Welcome and Opening Remarks</b>	Kenneth C. Hoffman <i>Chair</i>
Mark A. Trowbridge Vice-Chair			
Steve Hope Treasurer	4:05 p.m.	<b>Public Comments</b>	Kenneth C. Hoffman <i>Chair</i>
Karen Weller Secretary			
Magaly Abrahante, Ph.D. Laura Adams Daniel Bagner, Ph.D. Constance Collins Mary Donworth Richard P. Dunn II Dr. Antonia Eyssallenne Gilda Ferradaz	4:15 p.m.	<b>Approval of June 17, 2019 Board of Directors Minutes Summary</b> <i>(Additional Items Packet) (Pgs. 4-6)</i>	Karen Weller <i>Secretary</i>
Lourdes P. Gimenez Nicole Gomez Mindy Grimes-Festge Sen. Anitere Flores Nelson Hincapie Pamela Hollingsworth Hon. Barbara Jordan Tiombe Bisa Kendrick-Dunn Maurice Kemp Nancy Lawther, Ph.D. Marissa Leichter Frank Manning Susan Neimand, EdD. Marta Pérez, Ph.D. Hon. Orlando Prescott Javier Reyes Hon. Isaac Salver Michael Turino	4:20 p.m.	<b>Appreciation for Outstanding Service to The Children's Trust</b>	Kenneth C. Hoffman <i>Chair</i> James R. Haj <i>President/CEO</i>
		<ul style="list-style-type: none"><li>• <i>Dr. Antonia Eyssallenne, At-Large board member</i></li></ul>	
David Lawrence Jr. Founding Chair	4:25 p.m.	<b>Finance &amp; Operations Committee Report</b>	Steve Hope <i>Committee Chair</i>
James R. Haj President & CEO		<b>Recommendation of the Finance &amp; Operations Committee for a proposed millage of 0.4680 or 0.4415 for FY 2019-2020 as passed through the motion below:</b>	
		Motion to adopt the millage rate of 0.4680 or to retain the current millage rate of 0.4415 for the fiscal period 2019/2020	
County Attorney's Office Legal Counsel			James R. Haj <i>President/CEO</i> William Kirtland Chief Financial Officer

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

4:45 p.m.     **Resolutions**

Steve Hope  
*Committee Chair*

**Resolution 2019-91:** Authorization for a procurement waiver from a formal competitive solicitation to expend monies to be paid to the Miami Herald Publishing Co. for The Children’s Trust’s truth in millage rate (TRIM), board vacancies and advertisements related to funding announcements, activities, initiatives, events and programs, in addition to the 2020 Silver Knight and Spelling Bee sponsorships, in a total amount not to exceed \$75,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. *(Pgs. 7-8)*

**Resolution 2019-92:** Authorization to expend up to \$50,000.00 for community engagement support services in the Haitian community with Hermantin Consulting LLC, for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020 *(Pgs. 9-11)*

**Resolution 2019-93:** Authorization to negotiate and execute a contract amendment with Variety Children’s Hospital d/b/a Nicklaus Children's Hospital to provide comprehensive school-based health services to West Miami Middle School, in a total amount not to exceed \$71,800.00 for a term of 12 months, commencing July 1, 2019, and ending June 30, 2020, in a new total amount not to exceed \$1,466,800.00. *(Pgs. 12-13)*

5:15 p.m.     **Program Services and Childhood Health Committee Report**

Pamela Hollingsworth  
*Committee Chair*

**Resolution 2019-84 (Deferred):** Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed \$100,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. *(Pgs. 14-16)*

5:45 p.m.     **CEO Report**

James R. Haj  
*President/CEO*

- *The Children’s Trust Marlins game – August 8, 2019*
- *Early Childhood Research Demonstration Projects – August 20, 2019*
- *Board Retreat – August 29, 2019*
- *Family Expo – September 7, 2019*
- *TRIM I & TRIM II – September 9 & September 16, 2019*
- *Amendment Report (Pgs. 17-18)*
- *CEO Report on contracts under \$25,000.00 (Pgs. 19-20)*
- *Summer Field Trips – His House Children’s Home & Centro Mater*
- *Board Attendance (Pgs. 21-22)*

6:00 p.m.     **Adjourn**

**Reminder:**  
**Next Board Retreat: \*Thursday, August 29, 2019\***

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.



**Board of Directors Meeting Summary  
June 17, 2019  
4:03 p.m.**

**These actions were taken by The Children's Trust June 17, 2019:**

\*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

**Motion to approve the May 20, 2019 minutes was made by Hon. Isaac Salver and seconded by Rodester Brandon. Motion passed unanimously, 22-0.**

**Finance & Operations Committee Report**

**Resolution 2019-78: Motion to approve the resolution was made by Rodester Brandon and seconded by Dr. Marta Perez.** Authorization to renew services and execute related contracts with multiple IT vendors in a total amount not to exceed \$1,292,500.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. **Motion passed unanimously, 24-0.**

**Resolution 2019-79: Motion to approve the resolution was made by Hon. Isaac Salver and seconded by Rev. Richard Dunn.** Authorization to execute a service order agreement with TM Telcomm Corp., and issue monthly payments for voice over IP (VoIP) telephone service and data connection in a total amount not to exceed \$95,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. **Motion passed unanimously, 24-0.**

**Resolution 2019-80: Motion to approve the resolution was made by Hon. Orlando Prescott and seconded by Mark Trowbridge.** Authorization to negotiate and execute a contract renewal with The United Way of Miami-Dade County, Inc., for match funding for the Community Based Care Alliance of Miami-Dade County (CBC Alliance), in a total amount not to exceed \$64,000.00, for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. **Motion passed, 20-0. Recusals by Marissa Leichter, Gilda Ferradaz, Nelson Hincapie, Mary Donworth.**

**Motion to reconsider the resolution was made by Mark Trowbridge and seconded by Hon. Orlando Prescott. Motion passed unanimously, 24-0.**

**Second Vote to approve the resolution was made by Hon. Orlando Prescott and Dr. Daniel Bagner. Motion passed, 19-0. Recusals by Marissa Leichter, Gilda Ferradaz, Nelson Hincapie, Mary Donworth, and Frank Manning.**

**Program Services and Childhood Health Committee Report**

**Resolution 2019-81: Motion to approve the resolution was made by Rodester Brandon and seconded by Hon. Orlando Prescott.** Authorization to negotiate and execute a contract renewal with Miami-Dade County Department of Cultural Affairs, for a local funding match for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. **Motion passed unanimously, 24-0.**

**Resolution 2019-82: Motion to approve the resolution was made by Tiombe Bisa Kendrick-Dunn and seconded by Rev. Richard Dunn.** Authorization to enter into a service agreement with Miami-Dade County for a local funding match to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$150,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. **Motion passed unanimously, 24-0.**

**Resolution 2019-83: Motion to approve the resolution was made by Mary Donworth and seconded by Mark Trowbridge.** Authorization to negotiate and execute a funder collaboration contract renewal with Big Brothers Big Sisters of Miami, Inc. (BBBS), in an amount not to exceed \$125,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. **Motion passed unanimously, 24-0.**

**Resolution 2019-84: Motion to approve the resolution was made by Dr. Daniel Bagner and seconded by Hon. Orlando Prescott.** Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed \$100,000.00 for a term of 12 months commencing, October 1, 2019, and ending September 30, 2020. **Motion passed, 21-0. Recusals by Gilda Ferradaz, Dr. Susan Neimand, and Tiombe Bisa Kendrick-Dunn.**

**Resolution was tabled. Motion to defer the resolution until the July 8 board meeting for further clarification of the involvement of the entities that sit on the board was made by Rev. Richard Dunn and Steve Hope. Motion passed unanimously, 24-0.**

**Resolution 2019-85: Motion to approve the resolution was made by Mark Trowbridge and seconded by Mindy Grimes-Festge.** Authorization to negotiate and execute a funder collaboration contract with The Miami Foundation, Inc. to support increased participation in the 2020 Census, in an amount not to exceed \$100,000.00 for a term of 12 months, commencing July 1, 2019, and ending June 30, 2020 and to enter into a memorandum of understanding with the partners of the Miami-Dade Counts 2020 project for the implementation of the Census 2020 Fund. **Motion passed, 22-2. Recusals by Pamela Hollingsworth and Mary Donworth. Opposed by Hon. Isaac Salver and Dr. Marta Perez.**

**Resolution 2019-86: Motion to approve the resolution was made by Dr. Daniel Bagner and seconded by Rev. Richard Dunn.** Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020. **Motion passed unanimously, 24-0.**

**Resolution 2019-87: Motion to approve the resolution was made by Mary Donworth and seconded by Mindy Grimes-Festge.** Authorization to negotiate and execute a nine-month contract extension with Miami Dade Family Learning Partnership for the Read to Learn Book Club, in an amount not to exceed \$262,500.00, commencing August 1, 2019, and ending April 30, 2020. **Motion passed unanimously, 24-0.**

**Resolution 2019-88: Motion to approve the resolution was made by Rev. Richard Dunn and seconded by Steve Hope.** Authorization to negotiate and execute a contract renewal with Grace Christian Preparatory, Inc. to deliver after-school and summer programming for 60 children, in an amount not to exceed \$159,401.00, for a term of 12 months, commencing August 1, 2019, and ending July 31, 2020 for year-round programming, with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 24-0.**

**Resolution 2019-89: Motion to approve the resolution was made by Karen Weller and seconded by Rev. Richard Dunn.** Authorization to negotiate and execute a contract renewal with Opa-Locka Community Development Corporation, Inc. to deliver after-school and summer programming for 120 children, in an amount not to exceed \$340,338.00, for a term of 12 months, commencing August 1, 2019, and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 24-0.**

**Resolution 2019-90: Motion to approve the resolution was made by Rodester Brandon and seconded by Nelson Hincapie.** Authorization to execute a memorandum of understanding with members of the Future Bound Miami Consortium for the Children’s Savings Account program in Miami-Dade County. **Motion passed, 21-0. Recusals by Tiombe Bisa Kendrick-Dunn, Dr. Marta Perez, and Mary Donworth.**

**Meeting adjourned at 5:45 p.m.**

## The Children's Trust Board Meeting

**Date: July 8, 2019**

**Resolution: 2019-91**

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**Strategic Plan Priority Investment Area:** Community Awareness and Advocacy: Public Awareness and Program Promotion

**Strategic Plan Headline Community Result(s):** This investment supports all community results.

**Recommended Action:** Authorization for a procurement waiver from a formal competitive solicitation to expend monies to be paid to the Miami Herald Publishing Co. for The Children's Trust's truth in millage rate (TRIM), board vacancies and advertisements related to funding announcements, activities, initiatives, events and programs, in addition to the 2020 Silver Knight and Spelling Bee sponsorships, in a total amount not to exceed \$75,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020.

**Budget Impact:** Funding in the amount of \$75,000.00 for this resolution is projected to be available in FY 2019-20.

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**Background:** The Miami Herald Publishing Co. (Miami Herald) has published print and online advertisements for The Children's Trust since 2003. The Children's Trust wishes to continue its relationship with the Miami Herald. Additionally, it has proven to be a valuable and effective advertising partner that offers a significant return on The Children's Trust's investment.

**Request for Procurement Waiver (requires approval of a 2/3 vote of board members present):** This resolution requests a procurement waiver from a formal competitive solicitation to expend monies to advertise The Children's Trust's funding announcements, activities, initiatives, events and programs, and participate as a sponsor at the 2020 Silver Knight and Spelling Bee, with the Miami Herald. A waiver is being sought because the use of a formal competitive process is impractical where the Miami Herald is the only major newspaper company in Miami-Dade County that publishes daily and in two languages. Additionally, the Miami Herald extends its nonprofit rate to The Children's Trust and typically doubles the investment in free added value through advertising campaign sponsorships.

**Description of Services:** The Children's Trust publishes advertisements in the Miami Herald's printed newspaper and on its website to reach a broad audience. These advertisements are used to announce truth in millage rate (TRIM), board vacancies, funding opportunities and community activities, events, and programs. In light of the above, The Children's Trust selected the Miami Herald as its primary print advertisement vehicle. With regards to the awards sponsorship, The Miami Herald Silver Knight Awards is one of the nation's most highly regarded student awards programs. It recognizes outstanding students who have unselfishly applied their special knowledge and talents to contribute significant service to their communities. The Miami Herald Spelling Bee offers the opportunity for South

Florida schools to participate in the Scripps National Spelling Bee program, with the champion representing their county in the 2020 Scripps National Spelling Bee near Washington, D.C.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 8<sup>th</sup> day of July, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA  
BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

**Date: July 8, 2019**

**Resolution: 2019-92**

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**Strategic Plan Priority Investment Area:** Community Awareness and Advocacy – Promote citizen engagement and leadership; Public awareness and program promotion; Cross-funder collaboration of goals, strategies and resources.

**Strategic Plan Headline Community Result(s):** This investment supports all community results.

**Recommended Action:** Authorization to expend up to \$50,000.00 for community engagement support services in the Haitian community with Hermantin Consulting LLC, for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020.

**Budget Impact:** Funding in the amount of \$50,000.00 is projected to be available in FY 2019-20.

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**Description of Services:** In partnership with The Children's Trust, Hermantin Consulting LLC supports the Haitian-American community in designing and implementing culturally-sensitive, community-driven projects and plans focused on improving neighborhood conditions and building capacity. The intent is to improve communal environmental factors that support children, youth and families. Ms. Leonie Hermantin is the principal partner of Hermantin Consulting LLC. She has developed and implemented strategies to ensure organizations serving the Haitian community are connected to The Children's Trust programs and resources.

Over the past year, Ms. Hermantin has demonstrated her impact and contributions to the mission of The Children's Trust, and more specifically, to the goals of the community engagement team. She represents The Children's Trust at multiple community events and educates the community about the resources and supports provided by The Children's Trust. Additionally, Ms. Hermantin was instrumental in developing and launching the Fit2Read initiative, which offered parents living in North Miami the opportunity to promote early literacy, build vocabulary and create family traditions grounded in the love of reading and learning. She also leads community meetings using asset-based community development strategies. Additionally, Ms. Hermantin represents The Children's Trust through Haitian media appearances.

Ms. Hermantin's principal responsibilities are to:

- facilitate and participate in meetings with individuals, community organizations, professional groups, neighborhood groups, faith-based groups, corporations and others to promote an understanding of community needs;
- promote and raise awareness of The Children's Trust program investments;

- serve as a liaison between The Children’s Trust and the Haitian-American and North Miami/Northeast Miami-Dade quadrant;
- facilitate listening sessions and provide support for youth involvement forums;
- convene community/resident leaders to solicit cultural understanding for community issues, needs and priorities;
- work with community groups/collaborations to facilitate the development and execution of resident plans and projects;
- remain informed of data-driven community information, demographic characteristics, growth patterns, projected municipal and community plans and other information affecting children and families;
- jointly plan and participate in the development of community-based special events;
- assist in the planning and development of new community programs and the expansion of existing programs based on community priorities and data demonstrated needs;
- engage in organized youth violence prevention efforts led by the community;
- develop, maintain and implement a community engagement action plan;
- prepare reports of findings, conclusions, and recommendations for improved programmatic, community outreach and engagement investments; and
- perform other duties at the request of The Children’s Trust.

**Background:** The Children’s Trust community engagement team was established in 2015 to support the core value of the existing strategic plan for The Children's Trust to “See youth and families as change agents, in addition to program participants.” The team’s mission is to listen, connect, and engage individuals and agencies to support positive community change. The team is comprised of four community-based staff, each assigned to designated quadrants of Miami-Dade County (North, South, Central, Northeast), who collaborate with community stakeholders to promote the mission and vision of The Children’s Trust. The role of the community liaison is to provide necessary supports in pursuit of this endeavor.

In accordance with the procurement policy, Section 2000-E, General Purchasing and Procurement Policy – Purchases of Goods and Services greater than \$5,000 and up to and including \$50,000, quotes were solicited for the announced opportunity. Three independent consultants (Hermantin Consulting LLC, Mr. Ludnel St. Preux, and Association of Exchange and Development of Activities and Partner, Inc.) responded and expressed interest by submitting their qualifications and a proposal. Staff reviewed the responses based on the following criteria:

- submission completeness;
- relevant professional qualifications and demonstrable related experience;
- proposed scope of work;
- proposed fee for the services;
- professional references provided; and
- a written summary of activities and outcomes/accomplishments related to community engagement conducted in the Haitian-American community.

Of the quotes received, Hermantin Consulting LLC met the criteria listed above, was the highest ranked, and demonstrated the most experience providing the services requested. The Children’s Trust first contracted with Hermantin Consulting LLC in May 2015 to help expand and enhance the overall capacity of the community engagement team. Since then, she has

been working with the Haitian-American community in Miami-Dade County on behalf of The Children's Trust and has successfully supported the team's mission, focus and reach.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 8<sup>th</sup> day of July, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

Date: July 8, 2019

Resolution: 2019-93

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**Strategic Plan Priority** Investment Area: Health and Wellness: Comprehensive School-based Health.

**Strategic Plan Headline Community Result(s):** Children regularly access medical, dental and behavioral health care; students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract amendment with Variety Children's Hospital d/b/a Nicklaus Children's Hospital to provide comprehensive school-based health services to West Miami Middle School, in a total amount not to exceed \$71,800.00 for a term of 12 months, commencing July 1, 2019, and ending June 30, 2020, in a new total amount not to exceed \$1,466,800.00.

**Budget Impact:** This item is budget neutral.

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**Description of Services:** Variety Children's Hospital d/b/a Nicklaus Children's Hospital currently provides comprehensive school-based health services at 12 schools, which include seven nurses and 14 licensed practical nurses. By adding West Miami Middle School, one additional full-time nurse is needed to provide continuity of care to the middle school population. Essential nursing care, disease prevention, and health promotion activities provided under the program include:

- nursing care; medication administration and assistance with self-administration;
- chronic disease management, including one-on-one education for children with chronic conditions such as asthma, diabetes, severe allergies, seizures, and sickle cell;
- state-mandated screenings such as vision, Body Mass Index (BMI); oral health risk assessment, health education, disease prevention counseling based on individual health needs and school climate, and fluoride varnish application; and
- referral and connection of families with needed community services and resources, including other programs funded by The Children's Trust.

**Background:** On March 18, 2019, the board of The Children's Trust approved resolution #2019-54, authorizing the renewal of six contracts, including contracts with Variety Children's Hospital d/b/a Nicklaus Children's Hospital, to provide comprehensive school-based health services. This was following a competitive solicitation process through request for proposals #2018-01.

Citrus Health Network previously provided health services at West Miami Middle School. Variety Children's Hospital d/b/a Nicklaus Children's Hospital is the only other provider in the catchment area besides Citrus Health Network. Based on the proximity of the school and the residential area of its registered students, it was determined, in partnership with Miami-Dade County Public Schools, that Variety Children's Hospital d/b/a Nicklaus Children's Hospital would be the recommended school-based health provider for West Miami Middle School. This allows for feeder pattern alignment with greater synergy and collaboration. Citrus Health

Network's contract will be reduced by \$71,800.00 and the number of schools they staff will decrease from 20 to 19.

**Geographic Area:** West Miami.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 8th day of July, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

July 8, 2019

### Resolution 2019-84 (Deferred)

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**Strategic Plan Priority Investment Area(s):** Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

**Strategic Plan Headline Community Result(s):** Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed \$100,000.00 for a term of 12 months, commencing October 1, 2019, and ending September 30, 2020.

**Budget Impact:** Funding in the amount of \$100,000.00 is projected to be available in FY 2019-20.

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**Description of Services:** Miami Homes For All, Inc. (MHFA) coordinates system partners to identify and track homeless youth and provide immediate access to appropriate programs and services, including housing, education, healthcare, employment, mentorship/peer groups, and other supportive services. MHFA is the main support agency for the Helping Our Miami-Dade Youth Collective (HOMY Collective), which is a community-wide, multi-sector effort to create a locally designed, comprehensive system of care to prevent and address youth homelessness in Miami-Dade County. With the help of MHFA, the HOMY Collective has grown to more than 100 agencies with six separate committees. Together, they make sure our community's youth have safe and stable housing as well as wraparound services that will help them become more resilient adults. The collaboration seeks to reach Miami's most vulnerable, and often invisible, youth with the ultimate goal of ensuring stable housing for all youth. This funder collaboration project allows more homeless youth to be served with wraparound services and supports.

Over the past year, MHFA has led the HOMY Collective to improve marketing, outreach, identification and assessment of homeless families and youth. This effort has also launched Youth Access Points, or youth-friendly community locations for outreach, intake and shelter referral within a day, even after normal business hours. MHFA recruited Educate Tomorrow, Pridelines, Miami Bridge Youth and Family Services, Citrus Health Network and Our Kids of Miami-Dade/Monroe to serve as Youth Access Points. MHFA also partnered with the University of Miami to survey, provide technical support and strategic coordination between 40 direct service providers to better serve youth experiencing homelessness. This effort has supported the improvement of iCount Miami, our community's youth point-in-time housing census. The 2018 iCount Miami total youth surveyed was 319, while the improved 2019 strategy surveyed 714 youth.

Earlier this year, MHFA was a sponsor of the 100-Day Challenge to End Youth Homelessness. The goal was to increase youth access to youth-friendly shelter programs and services. In 100 days, 120 youth were placed in a shelter within one day of entering the local youth coordinated entry system. Nineteen youth exited to safe and stable housing, either reuniting

Resolution 2019-84 (Deferred) – Community Awareness & Advocacy: Cross-funder Collaboration

Miami Homes For All, Inc.

July 8, 2019

with family or in their own apartment. The remaining youth are still in shelters or transitional housing programs. Importantly, MHFA partnered with CareerSource South Florida to connect 52 youth with education, employment, and training, marking the first time in the national 100-Day Challenge history that the local workforce board partnered to offer a continuum of care designed to prevent homelessness.

**Background:** MHFA, formerly known as the Miami Coalition for the Homeless, was created to promote community efforts to help prevent and end homelessness in South Florida by establishing alliances with agencies and organizations. Since its inception, MHFA has sought to develop formal partnerships to break down silos and support all individuals who experience homelessness at any point in their lives.

MHFA is dedicated to preventing and ending youth homelessness, defined as individuals 13 to 24 years of age, unaccompanied by a parent or guardian who are experiencing housing instability. Homeless youth often couch-surf, live in shelters or live in transitional housing. MHFA, in partnership with the HOMY Collective, aims to provide Miami-Dade County's homeless youth with wraparound services and supports.

MHFA concentrates on advocacy, prevention, and informational services to enhance existing community efforts while filling identifiable gaps in supports. MHFA seeks to work in partnership with multi-sector organizations to create a comprehensive system of care. Specifically, MHFA seeks to:

- improve outreach, identification and assessment of participant needs;
- increase the supply of youth-specific, developmentally-appropriate housing options;
- leverage existing resources and improve systems coordination;
- ensure disconnected and vulnerable youth develop healthy, permanent relationships;
- support the social, emotional and physical well-being of youth; and
- expand homelessness prevention efforts and improve collaboration between systems.

The Children's Trust invests \$100,000.00, while The Homeless Trust invests \$360,000.00 in a funder collaborative investment, totaling \$460,000.00. For every dollar The Children's Trust invests, approximately \$3.60 is leveraged in return. The Children's Trust funds are used to provide operational support and structure for the partnership of approximately 100 agencies working together to address youth homelessness through the HOMY Collective. The funds will be pooled with nearly \$3.4 million to support the work of the HOMY Collective.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract is exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for another year.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 8<sup>th</sup> day of July 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## AMENDMENT REPORT

March 1, 2019 - July 1, 2019

Agency	Initiative	Amendment Category
Advocate Program	Family & Neighborhood Support Partnerships	Change in staffing plan
Alliance for GLBTQ	Family & Neighborhood Support Partnerships	Change in participant numbers
Americans for Immigrant Justice, Inc.	Family & Neighborhood Support Partnerships	Change in participant numbers
Amigos Together for Kids	Parenting	Change in activity
Amigos Together for Kids	Youth Development: K-5	Change in participant numbers
ARC	Youth Development: 6-12	Change in outcomes
Arts for Learning	Youth Development: K-5	Change in staffing plan
Branches, Inc.	Youth Development: K-5	Change in staffing plan
Casa Valentina	Youth Development: 6-12	Change in outcomes
Catholic Charities	Parenting	Change in outcomes
Children's Forum	Early Childhood Development	Change in staffing plan
City of Homestead	Youth Development: 6-12	Change in program activities
City of Miami Beach	Youth Development: 6-12	Change in participant numbers
City of Miami Gardens	Youth Development: K-5	Change in program activities
City of North Miami Beach	Youth Development: K-5	Change in site participant numbers
CMB Visions Unlimited	Youth Development: K-5	Change in site participant numbers
ConnectFamilias, Inc.	Family & Neighborhood Support Partnerships	Change in staffing plan
Dave and Mary Alper JCC	Youth Development: K-5	Change in staffing plan
Easter Seals	Youth Development: K-5	Change in staffing plan
Educate Tomorrow	Family & Neighborhood Support Partnerships	Change in target population
Educate Tomorrow	Youth Development: 6-12	Change in staffing plan
Educate Tomorrow	Youth Development: K-5	Change in contract end date
Family & Children Faith	Youth Development: 6-12	Change in participant numbers; Change in activity dosage
First Serve Miami, Inc.	Youth Development: K-5	Change in staffing plan
FLIPANY	Youth Development: K-5	Change in staffing plan
FOCAL	Youth Development: 6-12	Change in staffing plan
HONEY SHINE, INC.	Youth Development: 6-12	Change in staffing plan
LE JARDIN HEAD START PROGRAM, INC.	Parenting	Change in outcomes
LE JARDIN HEAD START PROGRAM, INC.	Parenting	Change in staffing plan
MUSICALL, INC.	Youth Development: K-5	Change in staffing plan
New Jerusalem	Youth Development: K-5	Change in staffing plan
NOVA Southeastern	Program & Professional Development	Change in staffing plan
Overtown Youth Center	Parenting	Change in participants
PEACE CDC	Youth Development: 6-12	Change in staffing plan

**AMENDMENT REPORT**  
 March 1, 2019 - July 1, 2019

Agency	Initiative	Amendment Category
Reading and Math, Inc.	Early Childhood Development	Change in participant numbers; Change in staffing plan
ReCapturing the Vision	Youth Development: 6-12	Change in activity
Richmond Perrine	Youth Development: K-5	Change in staffing plan
Sundari Foundation	Early Childhood Development	Change in staffing plan
Sundari Foundation	Family Strengthening	Change in staffing plan
THUMBELINA PLAY & LEARNING CENTER, INC.	Youth Development: K-5	Change in staffing plan
UM	Early Childhood Development	Change in outcomes
UM	Early Childhood Development	Change in outcomes
UM	Family Strengthening	Change in staffing plan
UM	Parenting	Change in staffing plan
UM	Parenting	Change in staffing plan
United Cerebral Palsy	Youth Development: 6-12	Change in staffing plan
YWCA	Youth Development: K-5	Change in participant numbers
YWCA	Youth Development: K-5	Change in staffing plan

**THE CHILDREN'S TRUST**  
**President/CEO**  
**Contracts - <= \$25,000**  
**April 1, 2019 through June 30, 2019**

**Promote Citizen Engagement and Leadership**

1	93rd St Community Development Corporation Inc	60	\$24,000.00	To support the literacy and fitness components of a six (6) week summer program for 60 youth in Liberty City.
2	A Worthy Cause Inc	50	\$12,000.00	To support the literacy and fitness components of a six (6) week summer program for 50 youth in Near South Dade areas.
3	Agape 4 Orphans International Inc	40	\$20,000.00	To support the literacy and fitness components of a seven (7) week summer program for 40 special needs youth in Coconut Grove
4	Association of Exchange and Development of Activities and Partner	40	\$10,000.00	To support an eight (8) week civic engagement and youth advocacy workshop for 30 youth and 10 adults in the South Dade.
5	Center for Social Change Inc	300	\$3,000.00	To provide support a leadership program in nine (9) neighborhoods across Miami-Dade County serving 120 youth and 180 adults.
6	Christian Fellowship Community Development Corporation	50	\$12,000.00	To support the literacy and fitness components of a eight (8) week summer program for 50 youth in Liberty City.
7	Coach Sam Burley Foundation Inc	50	\$12,500.00	To support the literacy and fitness components of a six (6) week summer program for 50 youth in Near South Dade.
8	Dance Center of Florida	45	\$12,000.00	To support the literacy and fitness components of a nine (9) week summer program for 45 youth in Wynwood.
9	Diva Arts and Entertainment Inc	65	\$10,000.00	To support the literacy and fitness components of a seven (7) week summer program for 65 youth in North Dade.
10	Evolutionary Arts Life Foundation Inc	100	\$20,000.00	To support the literacy and fitness components of a six (6) week summer program for 100 youth in North Dade.
11	Fab Sports Academy Corp	120	\$20,000.00	To support the literacy and fitness components of a nine (9) week summer program for 120 youth in Riverside.
12	G R L Investment Group LLC	5,000	\$1,200.00	To support the 6th Annual Easter Day Extravaganza event and follow community meeting series to build community trust with law enforcement for 2,500 children/youth and 2,500 adults.
13	Grace Christian Ministry	30	\$21,500.00	To support the literacy and fitness components of a six (6) week summer program for 30 youth in Brownsville.
14	Greater St Matthews Holiness Church Inc	50	\$20,000.00	To support the literacy and fitness components of a six (6) week summer program for 50 youth in Florida City.
15	Ground Game Training LLC	60	\$20,000.00	To support the literacy and fitness components of a eight (8) week summer program for 60 youth in South Miami.
16	Guardian Watch Inc	24	\$12,000.00	To support the literacy and fitness components of a six (6) week summer program for 24 Dependency youth in North Dade.
17	Helping Hands Youth Center Inc	25	\$10,000.00	To support the literacy and fitness components of a eight (8) week summer program for 25 youth in Liberty City.
18	JoAnns A Place of Refuge Inc	50	\$20,000.00	To support the literacy and fitness components of a six (6) week summer program for 50 youth in Naranja.
19	Jordan Grove MBL Corp dba Jordan Grove Missionary Baptist Church	25	\$12,000.00	To support the literacy and fitness components of a eight (8) week summer program for 25 youth in Liberty City.
20	Lil Abner Foundation Inc	100	\$7,863.99	To support the literacy and fitness components of a nine (9) week summer program for 100 youth in Sweetwater Area.
21	Loyola Elementary LLC	50	\$15,000.00	To support the literacy and fitness components of a nine (9) week summer program for 50 youth in West Dade.
22	Macedonia Community Outreach Ministries Inc	30	\$15,000.00	To support the literacy and fitness components of a six (6) week summer program for 30 youth in Coconut Grove.
23	MC3 Consulting Inc	100	\$10,000.00	Facilitate the development and/or implementation of a community plans in three neighborhoods with at least 100 residents in Miami-Dade County.
24	Miami Youth Garden Inc	50	\$20,000.00	To support the literacy and fitness components of a eight (8) week summer program for 50 youth in Liberty City.
25	NAMI Miami Dade County Inc	500	\$10,000.00	To support youth mental health awareness and advocacy through a three (3) month outreach effort for 500 youth countywide.
26	National Black Child Development Institute Inc Miami Affiliate	20	\$10,000.00	To support the community planning with residents and providers in a 12 week workshop for 20 participants in Coconut Grove.
27	PFA Charities Inc	400	\$21,000.00	To support the water safety and swimming components of a six (6) week summer program for 400 youth in Liberty City.
28	Pswap Mentoring and Swim Organization Inc	1,250	\$24,500.00	To support the water safety and swimming components of a six (6) week summer program for 1,000 children/youth and 250 parents in multiple locations throughout Miami-Dade County.
29	RER Consulting Enterprise LLC	60	\$10,000.00	To support the youth / police relations through a three (3) month advocacy and outreach program for 60 youth throughout Miami-Dade County.

**THE CHILDREN'S TRUST**  
**President/CEO**  
**Contracts - <= \$25,000**  
**April 1, 2019 through June 30, 2019**

**Promote Citizen Engagement and Leadership**

30	The Center for Virtual and Community Advancement Inc	60	\$20,000.00	To support the literacy and fitness components of a six (6) week summer program for 60 youth in Florida City.
31	The Greater Goulds Optimist Club Inc	75	\$23,750.00	To support the literacy and fitness components of a nine (9) week summer program for 75 youth in the Goulds neighborhood in South Dade.
32	The Historic Hampton House Community Trust Inc	250	\$20,000.00	To promote community awareness and advocacy among 250 families and their young children (350) under six years old.
33	The Optimist Foundation of Greater Goulds Florida Inc	40	\$12,000.00	To support the literacy and fitness components of a six (6) week summer program for 40 youth in Goulds.
34	The START Program Inc	30	\$15,000.00	To support the literacy and fitness components of a six (6) week summer program for 30 youth in Coconut Grove.
35	The West Perrine Community Development Corporation Inc.	1,000	\$13,000.00	To support a 16 week community advocacy effort in South Miami-Dade County for over 750 Youth and 250 parents using music to support positive academic outcomes and social change.
36	Tomlin Transportation Consulting Inc	20	\$10,000.00	To support the literacy and drivers education components of a six (6) week summer program for 20 youth in Perrine.
37	Triumph Steps Inc	80	\$12,000.00	To support the social emotional component of a six (6) week summer program for 80 youth countywide.
38	Triumph Steps Inc	20	\$10,000.00	To support the youth mental health awareness and advocacy through a three (3) month outreach effort for 20 providers countywide.
39	Urban Promise Miami	20	\$20,000.00	To support the literacy and fitness components of a seven (7) week summer program for 20 youth in Riverside Park neighborhood in Little Havana.
40	Youth Development Institute Inc	30	\$23,000.00	To support the literacy and fitness components of a six (6) week summer program for 30 youth in North Dade.
	<b>Subtotal</b>	<b>10,369</b>	<b>\$594,313.99</b>	<b>Note:</b> These 40 grants serve 10,369 children/youth and adults throughout Miami-Dade County. The grantees also leverage funds from other funders and sources amounting to \$1,018,472.42. This is a 1:1.7 funding leverage investment opportunity for The Children's Trust.

**Public Awareness and Program Promotion**

1	National Black Child Development Institute Inc Miami Affiliate	350	\$6,000.00	Event to promote literacy and wellness education for children and their families ranging from age 0 to 18.
2	Omega Power and Praise Ministry Inc	1,000	\$1,500.00	Sponsorship of Omega Power and Praise Ministry, one-day Family and Community Awareness Expo.
3	Sosyete Koukouy of Miami Inc	2,500	\$2,000.00	For sponsorship of Little Haiti Book Festival promotes literacy to children and their families.
	<b>Subtotal</b>	<b>3,850</b>	<b>\$9,500.00</b>	<b>Note:</b> These three (3) grants serve 3,850 children/youth and adults throughout Miami-Dade County. The grantees also leverage funds from other funders and sources amounting to \$83,340.00. This is a 1:8.8 funding leverage investment opportunity for The Children's Trust.

Program		Total Funded	# Contracts
Promote Citizen Engagement and Leadership	10,369	\$594,313.99	40
Public Awareness and Program Promotion	3,850	\$9,500.00	3
<b>TOTAL</b>	<b>14,219</b>	<b>\$603,813.99</b>	<b>43</b>

## Board of Directors meeting October 2018 - September 2019

**A** = Absent; **X** = Present **Grey Shaded area** = Inactive;  
**D** = Designee Attended (Non-Voting); **E** = Excused Absence

Qty	Board Member	2018						2019					Absent	Present	Excused	Inactive/ Pending Mtgs.	Designee
		Oct. 22	Nov. 19	Jan. 22	Feb. 19	Mar. 18	Apr. 22	May 20	Jun 17	July 8	Sept. (Trim I) 9	Sept. (Trim II) 16					
1	Dr. Magaly C. Abrahante	X	X	E	X	X	X	X	A				1	6	1	3	0
	Laura Adams		X	X	A	X	A	X	X								
2	Dr. Daniel Bagner	X	X	X	X	X	X	X	X				0	8	0	3	0
3	Sanford Bohrer		A	A	X	X	A						3	2	0	6	0
4	Rodester Brandon	X	X	X	X	X	X	X	X				0	8	0	3	0
5	Constance Collins		X	X	X	X	X	X	X				0	7	0	4	0
6	Mary Donworth	X	X	X	X	X	X	X	X				0	8	0	3	0
7	Richard Dunn		X	X	X	A	A	X	X				2	5	0	4	0
8	Rep. Nicholas Duran	A	A	A	A								4	0	0	7	0
9	Dr. Antonia Eyssallenne	X	A	A	A	X	A	X	A				5	3	0	3	0
10	Gilda Ferradaz	X	X	X	E	X	X	X	X				0	7	1	3	0
	Sen. Anitere Flores					A	A	A	A								
	Carlos Gimenez (designee Maurice Kemp)			D	D	A	A	D	A								
11	Carlos Gimenez (designee Inson Kim)	D	A										1	0	0	9	1
12	Lourdes Gimenez		X	X	X	X	X		A				1	5	0	5	0
13	Nicole Gomez		X	X	X	X	A		X				1	5	0	5	0
14	Mindy Grimes-Festge	X	X	A	A	X	X		X				2	5	0	4	0
15	Nelson Hincapie	X	X	X	X	A	A		X				2	5	0	4	0
16	Kenneth C. Hoffman	X	X	X	X	X	X		A				1	6	0	4	0
17	Pamela Hollingsworth	X	X	X	E	X	X		X				0	6	1	4	0
18	Steve Hope	E	X	A	X	X	X		X				1	5	1	4	0

## Board of Directors meeting October 2018 - September 2019

**A** = Absent; **X** = Present **Grey Shaded area** = Inactive;  
**D** = Designee Attended (Non-Voting); **E**= Excused Absence

Qty	Board Member	2018					2019						Absent	Present	Excused	Inactive/ Pending Mtgs.	Designee
		Oct. 22	Nov. 19	Jan. 22	Feb. 19	Mar. 18	Apr. 22	May 20	Jun 17	July 8	Sept. (Trim I) 9	Sept. (Trim II) 16					
19	Esther Jacobo	A	X										1	1	0	9	0
20	Hon. Barbara Jordan				X	X	X	X	A								
21	Tiombe-Bisa Kendrick-Dunn	X	A	X	A	X	X	X	X				2	6	0	3	0
22	Nancy Lawther	A	X	X	A	X	X	X	X				2	6	0	3	0
23	Marissa Leichter	X	X	X	X	X	X	X	X				0	8	0	3	0
24	Frank Manning	X	X	X	X	X	X	A	A				2	6	0	3	0
25	Dr. Susan Neimand	X	X	E	X	X	X	X	X				0	7	1	3	0
26	Dr. Marta Pérez	X	X	X	X	X	X	X	X				0	8	0	3	0
27	Hon. Orlando Prescott	E	A	X	X	X	X	A	X				2	5	1	3	0
28	Javier Reyes		X	X	X	X	X	X	X				0	7	0	4	0
29	Hon. Isaac Salver	X	A	X	E	X	A	X	X				2	5	1	3	0
30	Com. Xavier Suarez	X	X	X									0	3	0	8	0
31	Mark Trowbridge	X	X	X	X	X	X	X	X				0	8	0	3	0
32	Rita Vega	X	A	A	A	X	A	X	A				5	3	0	3	0
33	Karen Weller	X	X	X	X	X	X	X	X				0	8	0	3	0
<b>QUORUM (Present Members)</b>		21	25	24	22	28	22	21	22	0	0	0					
<b>Absent</b>		3	8	6	6	4	9	3	8	0	0	0					
<b>Excused</b>		2	0	1	3	0	0	0	0	0	0	0					
<b>Inactive</b>		0	0	0	0	0	0	0	0	0	0	0					
<b>Designee Attended</b>		1	0	1	1	0	0	1	0	0	0	0					
<b>TOTAL</b>		26	33	31	31	32	31	24	30	0	0	0					