



## Program Services and Childhood Health Committee Meeting

Thursday, March 1, 2018  
3250 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way - Ryder Room  
3:30 p.m. – 5:30 p.m.

### AGENDA

#### Board of Directors

Laurie Weiss Nuell  
Chair

Lily de Moya  
Vice Chair

Kenneth C. Hoffman  
Treasurer

Vacant  
Secretary

Magaly Abrahante, Ph.D.  
Daniel Bagner, Ph.D.

Miguel Balsera, Ph.D.

Rodester Brandon

Rep. Nicholas Duran

Dr. Antonia Eyssallenne

Gilda Ferradaz

Alvin Gainey

Mindy Grimes-Festge

Nelson Hincapie

Pamela Hollingsworth

Steve Hope

Esther Jacobo

Tiombe Bisa Kendrick-Dunn

Inson Kim

Marissa Leichter

Frank Manning

Susan Neimand, Ph.D.

Marta Pérez, Ph.D.

Judge Orlando Prescott

Hon. Isaac Salver

Com. Xavier L. Suarez

Mark Trowbridge

David Turino

Karen Weller

David Lawrence Jr.

Founding Chair

James R. Haj

President & CEO

County Attorney's Office

Legal Counsel

3:30 p.m. **Welcome and opening remarks**

Pamela Hollingsworth  
*Chair*

3:40 p.m. **Public Comments**

Pamela Hollingsworth  
*Chair*

3:45 p.m. **Approval of February 1, 2018 Program Services &  
Childhood Health Committee minutes summary**

*(Additional items packet, Pg. 3)*

Pamela Hollingsworth  
*Chair*

3:50 p.m. **Resolutions**

Pamela Hollingsworth  
*Chair*

**Resolution 2018-A:** Authorization to negotiate and execute contracts with six providers following a competitive solicitation for comprehensive school-based health services, each for a term of 12 months commencing July 1, 2018 and ending June 30, 2019, in a combined total amount not to exceed \$16,250,000.00. *(Pgs. 4-6)*

**Resolution 2018-B:** Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2018 and ending June 30, 2019, in a total amount not to exceed \$400,000.00. *(Pgs. 7-8)*

**Resolution 2018-C:** Authorization to negotiate and execute contract renewals with eight providers for Early Childhood Community-Research Demonstration projects that support early childhood development through the implementation and evaluation of programs with high need populations, in a combined total amount of \$1,730,753.00, each for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with two possible renewals. *(Pgs. 9-13)*

**Resolution 2018-D:** Authorization to negotiate and execute a contract with the UM-NSU Center for Autism and Related Disabilities (CARD) for autism spectrum disorders (ASD) diagnostic evaluation services for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, in a total amount not to exceed \$300,000.00. *(Pgs. 14-15)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2018-E:** Authorization to negotiate and execute a contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, in a total amount not to exceed \$355,664.00. *(Pgs. 16-19)*

**Resolution 2018-F:** Authorization to renew a funder collaboration contract with the U.S. Soccer Foundation to support the Soccer for Success program, for a term of 12 months, commencing April 1, 2018 and ending March 31, 2019 in an amount not to exceed \$100,000.00. *(Pgs. 20-24)*

5:15 p.m. **CEO Report**

- *Solicitations Update*

James R. Haj  
*President/CEO*

5:30 p.m. **Adjourn**

**Reminder:**

**Next Committee Meeting: Thursday, April 5, 2018**

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.



**Program Services & Childhood Health Committee Meeting Summary  
February 1, 2018  
3:34 –4:30 p.m.**

**These actions were taken by the Program & Childhood Health Committee on February 1, 2018:**

**Motion to approve the January 11, 2018 Program Services and Childhood Health Committee meeting minutes was made by Lily de Moya and seconded by Tiombe Bisa Kendrick-Dunn. Motion passed unanimously, 7-0.**

**Resolution 2018-A: Motion to recommend the resolution to the Board of Directors on February 12, 2018 was made by Claudia Grillo and seconded by Karen Weller.** Authorization to negotiate and execute a third and final contract renewal with Jewish Community Services (JCS) for 211 Helpline Call Center and Help Me Grow for children and families in our community, for term of 15 months commencing April 1, 2018 and ending June 30, 2019, for a total amount not to exceed \$1,717,720.00. **Motion passed unanimously, 7-0.**

**Resolution 2018-B: Motion to recommend the resolution to the Board of Directors on February 12, 2018 was made by Dr. Marta Pérez and seconded by Tiombe Bisa Kendrick-Dunn.** Authorization to negotiate and execute second and final contract renewals with twelve providers of summer programs for youth enrichment services for middle and high school-age youth, each for a four-month period, commencing May 1, 2018 and ending August 31, 2018. Total contract amount not to exceed \$1,926,659.00. **Motion passed unanimously, 7-0.**

**Resolution 2018-C: Motion to recommend the resolution to the Board of Directors on February 12, 2018 was made by Lily de Moya and seconded by Gilda Ferradaz.** Authorization to submit a partnership proposal in response to the Thirty Million Words (TMW) Community-Wide Demonstration Project Request for Partnership (RFP), due March 5, 2018. **Motion passed, 3-0. Recusals by Pamela Hollingsworth, Tiombe Bisa Kendrick-Dunn, Karen Weller, and Dr. Marta Pérez.**

**Meeting adjourned at 4:30 p.m.**

## The Children's Trust Board Meeting

Date: March 12, 2018

Resolution: 2018-A

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**Strategic Plan Priority Investment Area:** Health and Wellness

**Strategic Plan Headline Community Result(s):** Comprehensive School-based Health – Children regularly access medical, dental and behavioral health care services.

**Recommended Action:** Authorization to negotiate and execute contracts with six providers following a competitive solicitation for comprehensive school-based health services, each for a term of 12 months commencing July 1, 2018 and ending June 30, 2019, in a combined total amount not to exceed \$16,250,000.00.

**Budget Impact:** Funding in the amount of \$16,250,000.00 is allocated for FY 2017-18 and is projected to be available in 2018-19.

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**Description of Services:** On September 18, 2017, The Children's Trust released a request for proposal (RFP 2018-01) to fund comprehensive school-based health services in 141 public school sites. Provision of such services will be in collaboration with Miami-Dade County Public Schools (M-DCPS) and the Miami-Dade County Health Department (M-DCHD). This RFP was open to high-performing, currently-funded school health providers to prevent delay in services and because there are a limited number of organizations within our community that can provide specialized school-based health services. The program approach involves nursing and mental health professional services and community referrals that promote a healthy school environment intended to identify, prevent and/or remedy student health problems. All staff will be qualified and properly licensed.

The RFP required the following staffing: 77 social workers, 40 mental health professionals, 66 registered nurses, 112 licensed practical nurses and 16 health aides/medical assistants. High school sites are staffed with registered nurses (RN), with bachelor's degrees. Middle schools are staffed by a pool of nurses, which include one RN who is assigned to two schools and an LPN. Each elementary school is staffed with one full-time LPN. All LPNs are provided with oversight from a rotating RN which includes ongoing consultations, review of clinical notes, observations of LPN encounters and shadowing

Key nursing care, disease prevention and health promotion activities that will be provided under the program include:

- Nursing care; medication administration and assistance with self-administration;
- Chronic disease management; one-on-one education to children with chronic conditions such as asthma, diabetes, severe allergies, seizure and sickle cell;
- State-mandated screenings such as vision, Body Mass Index (BMI); oral health risks assessment, education, counseling and fluoride varnish application; and
- Referral and connection of families to needed community services and resources, including other programs funded by The Children's Trust.

Behavioral health services, delivered by social workers and other mental health professionals, include screening, assessment and intervention for students with developmental and behavioral concerns, as well as preventive education and support services that promote a healthy school climate. The funded agencies will provide a multi-tier model of services, which will include schoolwide and small group interventions, as well as intensive interventions for individual students based on need. To ensure successful implementation, school administrators and staff will be involved in planning and conducting interventions.

Key mental health and social work services include:

- Screenings for developmental, social, emotional and behavioral well-being for early identification of students with mental health and behavioral concerns;
- Timely and responsive assessment or intervention services for at-risk students;
- Individual, group and family counseling to address targeted problems interfering with students' functioning and well-being;
- Risk reduction for vulnerable students by promoting awareness and responding to crises and assisting schools in reinstating a state of functional safety and security; and
- Schoolwide, preventive education and supports.

The following agencies are recommended for funding:

Agency	2018-19 Contract Amount not to Exceed	Total Students Enrolled in Assigned Schools	2016-17 Encounters*	2016-17 Unduplicated Students Seen in the Health Suites**	# of Schools Served
Borinquen Health Care Centers	\$3,481,000.00	30,226	53,035	21,397	31
Citrus Health Network	\$2,299,000.00	15,582	39,519	11,442	20
Community Health of South Florida	\$3,649,000.00	31,136	52,406	21,652	29
Jessie Trice Community Health Center	\$4,399,000.00	29,956	82,284	24,175	40
University of Miami	\$1,027,000.00	9,711	12,859	6,304	9
Variety Children's Hospital dba Nicklaus Children's Hospital	\$1,395,000.00	9,786	41,732	8,300	12

\*Includes all types of visits: non-routine medication, routine medication, social worker and consultation.

\*\*These numbers exclude students who received only screenings and health education.

**Background:** This resolution seeks to fund six health organizations to provide health services to ensure continuity of health services, this funding was open only to high-performing, currently-funded school health providers.

Programmatic highlights from 2016-17 School Year, include:

- More than 94,000 unique students received services (visits, screenings and health education).
- 83 percent (177,062) of visits to the health suites resulted in students returning to class.
- Social workers completed 11,803 encounters, of which 35 percent were for counseling.
- 17 percent (33,734) of school health visits resulted in a referral, most were to medical providers/primary care physician.
- 36,304 students were screened for weight, and 8,478 were referred for further services.
- More than 800 group health sessions were held, serving a total of 21,442 students. The topics discussed in most sessions were hygiene, nutrition and general health.
- More than 6,400 students with chronic conditions received nursing assessments to help determine their needs for Individual Health Care Plans and ensure the successful management of their health conditions.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 12<sup>th</sup> day of March, 2018.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY: \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# The Children's Trust Board Meeting

March 12, 2018

## Resolution 2018-B

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**Strategic Plan Priority Investment Area:** Health and Wellness

**Strategic Plan Headline Community Result(s):** Comprehensive School-based Health – Children regularly access medical, dental and behavioral health care services.

**Recommended Action:** Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2018 and ending June 30, 2019, in a total amount not to exceed \$400,000.00.

**Budget Impact:** Funding in the amount of \$400,000.00 for this resolution is allocated for FY 2017-18 and projected to be available in FY 2018-19.

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**Description of Services:** The comprehensive vision program, implemented by Miami Lighthouse for the Blind and Visually Impaired, Inc., (MLB) is designed to provide eye examinations and prescription eyeglasses to 4,005 eligible children.

The primary goals of this program are the early detection of vision impairments, the facilitation of access to vision care, and promotion of optimal visual functioning to ensure students succeed academically and socially. Services are delivered using two family-centered approaches: 1) the instant vision program (IVP), whereby four mobile clinics are dispatched to various schools daily to conduct comprehensive eye health and vision examinations and prescribe glasses to financially-disadvantaged children referred by Miami-Dade County Public Schools (M-DCPS) and The Trust's school health staff; and 2) the voucher program (in-office) where free eye exams and eyeglasses are available through vouchers dispensed by MLB and accepted by local participating optometrists. Services are currently being provided to 4005 children enrolled in M-DCPS and pre-school age children. In the next year, MLB will serve and additional 350 uninsured or underinsured children. A full-time position will be dedicated to supporting the completion of referrals made from sites that are not school-based health clinics.

This contract is paid on a unit cost of \$92.00 per exam. The actual cost of the eye exam and glasses is \$181.00 per child. MLB leverages other funds from various sources, such as The Miami Foundation, Florida Department of Health and the Dr. John T. MacDonald Foundation. The table below highlights the services provided during the 2016-17 contract year.

**Background:** This resolution seeks to fund one organization to provide vision services under the board approved procurement policy exemption in section G-3: Health services involving examination.

The National Health Interview Survey by Child Trends found, for children under age six, 32 percent of all children without health insurance did not have a well-child visit, which typically includes a vision screening. This is four times the eight percent rate of insured children without well-child visits (Child Trends, 2014). Early identification of vision problems facilitates school achievement and child health outcomes. National adolescent health survey data reveal more

than 90 percent of visual impairment among 12 to 19 year-olds is due to uncorrected refractive error, which is easily remedied by eyeglasses.

SERVICES PROVIDED (2016-2017)	NUMBER
Number of referrals received from M-DCPS	6,567
Number of eye examinations completed	6,488
Number of eyeglasses provided to children (not every child is determined to be in need of eyeglasses)	4,587

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 12<sup>th</sup> day of March, 2018.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY: \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

Date: March 12, 2018

Resolution: 2018-C

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**Strategic Plan Priority Investment Areas:** Early Childhood Development Program & Professional Development: Program Evaluation & Community Research

**Strategic Plan Headline Community Result(s):** Children attend quality child care, children are supported by nurturing & involved parents, children are ready for kindergarten, and children behave appropriately in schools, homes & communities.

**Recommended Action:** Authorization to negotiate and execute contract renewals with eight providers for Early Childhood Community-Research Demonstration projects that support early childhood development through the implementation and evaluation of programs with high need populations, in a combined total amount of \$1,730,753.00, each for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, with two possible renewals.

**Budget Impact:** Funding in the amount of \$1,730,753.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

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**Description of Services:** These are four-year Early Childhood Research Demonstration Projects ("Projects") that require active partnerships between community-based early childhood organizations and qualified research partners, with funding invested in both high-quality program implementation and rigorous program evaluation and/or research that can help establish the effectiveness of the programming. The Children's Trust would like to invest in early childhood programs with proven outcomes for children and families. Community-based services may take place in school, center or home-based locations. Projects are expected to demonstrate positive teacher, family and/or child-level outcomes using a solid research/evaluation design.

The eight applicants listed below are being recommended for renewal:

Provider	Community-Based Organization	Research Organization	Recommended up to Amount	Program Description
Citrus Health Network	Citrus Health Network; local early care and education programs	Behavioral Science Research Institute	\$193,127.00	Implement and evaluate Teacher-Child Interaction Training (TCIT) in child care settings. TCIT is a universal prevention program to provide teachers with the

Provider	Community-Based Organization	Research Organization	Recommended up to Amount	Program Description
				<p>knowledge and skills to build strong relationships with children and effective strategies to address challenging behaviors.</p> <p>This project will evaluate the effects of teacher training and professional development on student outcomes in programs serving typically developing children.</p>
Florida International University Board of Trustees	Miami-Dade County Head Start	Florida International University Board of Trustees	\$93,887.00	<p>Implement and evaluate the RULER approach in combination with Visible Thinking and Global Thinking Routines in VPK/Head Start classrooms to develop higher levels of Emotional Intelligence in PreK students.</p> <p>This project will evaluate the effects of teacher training and professional development on student outcomes.</p>
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Miami Lighthouse for the Blind and Visually Impaired, Inc.	University of Miami Department of Psychology	\$200,000.00	<p>Evaluate the Lighthouse Learning Center school readiness inclusion model to assess short term (school year) and long term (four years) outcomes for children and families.</p> <p>This project will evaluate the effects of teacher training and professional development on student outcomes.</p>
Reading and Math, Inc.	YWCA of Miami-Dade; Miami-Dade County Public Schools Office	NORC at University of Chicago and Center for Applied Research -	\$233,677.00	Project will implement and evaluate Florida Reading Corps model to provide pre-literacy and literacy support for all pre-K students as well as

<b>Provider</b>	<b>Community-Based Organization</b>	<b>Research Organization</b>	<b>Recommended up to Amount</b>	<b>Program Description</b>
	of Early Childhood	Serve Minnesota		individualized tutoring for indicated students.  This project is evaluating child outcomes related to literacy and school readiness.
Sundari Foundation, Inc., dba Lotus House	Sundari Foundation, Inc., dba Lotus House	Dr. Emily Arcia; Dr. Paul Graziano-Florida International University	\$301,808.00	Project is to launch and test a pilot project offering parent-child interaction therapy (PCIT) to young children and their mothers. PCIT will be compared with child-parent dyadic psychotherapy (CPP), which is currently being provided to families.  This project will evaluate the effects of two different dyadic interventions with mother and child on social-emotional development.
University of Miami Miller School of Medicine	ARC; Easter Seals; UM Debbie School; Linda Ray Intervention Center	University of California at Santa Barbara	\$290,943.00	Implement and evaluate Teacher-Child Interaction Training (TCIT) to promote social-emotional development among young children with developmental disabilities.  This project will evaluate the effects of teacher training and professional development on student outcomes for children with disabilities.
University of Miami Department of Psychology	Miami Children's Initiative; Miami-Dade County Public Schools Office of Early Childhood Programs	University of Miami Department of Psychology	\$191,395.00	Implement and evaluate the Teaching Pyramid Model which supports teachers, parents, and children with the promotion of social-emotional readiness of students.  This project will evaluate the effects of teacher training and professional

Provider	Community-Based Organization	Research Organization	Recommended up to Amount	Program Description
				development on student outcomes.
University of Miami Miller School of Medicine for Child Development	Connect Familias; Department of Health- WIC office	University of Miami Miller School of Medicine for Child Development	\$225,916.00	Implement and evaluate the evidence-based program, Mothers and Babies Intervention to address the social-emotional well-being of infants and mothers in high need areas.  This project will evaluate the effects of intervention with mothers at risk for postpartum depression on infants social-emotional development.

**Background:** On November 22, 2016, The Children’s Trust issued a Request for Proposal (RFP), RFP #2017-01, to fund Early Childhood Community-Research Demonstration projects that support early childhood development through the implementation and evaluation of projects with high need populations.

Each program is performing satisfactorily and meeting all contract deliverables. To date, each provider has received the American Public University System Institutional Review Board (IRB) approval to conduct research. The agencies are all engaged with their community partners and have recruited the appropriate number of participants.

The table below shows aggregate numbers of participants served across all eight projects. The projects used the first three months of the contract period to obtain IRB approval and set up the research design. The table below represents data through January 2018.

Measure	Year-To-Date (May 2017-January 2018)			
	CHILDREN	PARENTS	TEACHERS	STAFF/OTHER
# of participants enrolled in program receiving intervention	1,472	259	78	
# of participants in comparison group	787	191	87	
# participants receiving screening/assessment	1,861	11	363	
# home visits completed		25		
# trained		153	285	84
# coached			215	34
# attended event (not training or coaching)		54	56	38

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 12th day of March 2018.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

Date: March 12, 2018

Resolution: 2018-D

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**Strategic Plan Priority Investment Area:** Early Childhood Development

**Strategic Plan Headline Community Result(s):** Developmental screening, assessment and early intervention as needed for children with special needs; Children regularly access medical, dental and behavioral health care services; children are ready for kindergarten; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to negotiate and execute a contract with the UM-NSU Center for Autism and Related Disabilities (CARD) for autism spectrum disorders (ASD) diagnostic evaluation services for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, in a total amount not to exceed \$300,000.00.

**Budget Impact:** Funding in the amount of \$300,000.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

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**Description of Services:** This funding is for comprehensive psychoeducational diagnostic evaluation services, based on a reduced unit cost, for children ages two through five years (prior to kindergarten entry) who are determined by the Miami-Dade County Public School system (M-DCPS) or Florida Department of Health Early Steps program to need specialized evaluation due to complex behaviors and symptoms that suggest the presence of ASD. The diagnostic evaluation services include the following components, in alignment with the current Diagnostic and Statistical Manual of Mental Disorders and best practices (Huerta & Lord, 2012):

- Behavioral observations targeting social interaction, social communication skills and restricted or repetitive patterns of behavior, interests or activities across settings;
- A social/developmental history based on an interview with parent(s) or guardian(s);
- A psychological evaluation that includes assessment of academic, intellectual, social-emotional and behavioral functioning, as well as at least one standardized instrument specific to ASD, such as the Autism Diagnostic Observation Schedule (ADOS) (Lord, et al., 2000) and/or the Autism Diagnostic Interview, Revised (ADI-R) (Le Couteur, et al., 2003);
- A language evaluation that includes assessment of the pragmatic (both verbal and nonverbal) and social interaction components of social communication;
- An observation of the child's social communication skills by a speech language pathologist;
- A standardized assessment of adaptive behavior; and
- A functional behavioral assessment.

**Background:** CARD, based at the University of Miami and Nova Southeastern University, is one of seven state-funded, university-based outreach and support centers in Florida dedicated to optimizing the potential of people with autism spectrum disorders (ASD). In accordance with Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal

Competitive Procurement Process (G-3), UM-NSU CARD, which provides health-related services involving examination, is exempt from The Trust's competitive solicitation process.

UM-NSU CARD is satisfactorily meeting current contractual requirements. UM-NSU CARD has worked collaboratively with the Miami-Dade County Public School system, Early Steps and The Trust to develop the referral criteria and processes to ensure children in need of specialty evaluation services without other means of accessing them are identified and referred for evaluation. In addition, reporting processes have been established to track the use of diagnostic results for appropriate school placement and special education services.

This contract is based on a unit cost method of payment of \$2,300.00 per comprehensive psychoeducational diagnostic evaluation. This is a reduced rate from the standard fees at UM-NSU CARD for providing comprehensive evaluations of \$2,600.00 per child. The table below summarizes the services provided during contract year 2016-2017 and to date in the first six months of the current contract.

<b>Contract Period</b>	<b>Number of children referred</b>	<b>Number of evaluations completed</b>	<b>Number of children with ASD diagnosis</b>
2016-2017	147	117	107
8/1/17-1/31/18	67	52	47

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 12th day of March 2018.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

Date: March 12, 2018

Resolution: 2018-E

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**Strategic Plan Priority Investment Areas:** Parenting-Read to Learn

**Strategic Plan Headline Community Result(s):** Children are supported by nurturing and involved parents; children are ready for kindergarten; and students are succeeding academically.

**Recommended Action:** Authorization to negotiate and execute a contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019, in a total amount not to exceed \$355,664.00.

**Budget Impact:** Funding in the amount of \$355,664.00 for this resolution is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

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**Description of Services:** Read to Learn (RTL) is a strategic, communitywide partnership to improve access to literacy resources for children and families, inclusive of encouraging parents and caregivers to be involved in literacy development. Reach Out and Read (ROR) is an evidence-based model that makes up part of the RTL initiative. Reach Out and Read promotes early literacy and school readiness by integrating children's books and advice to parents about the importance of reading aloud into well-child pediatric visits. This program is located within primary care settings in low-income, high-risk areas and is designed to impact young children and families. ROR pediatric sites must serve patient populations with at least half uninsured or publicly-insured. ROR has been enhanced with the addition and distribution of new birth hospital packets, which include an infant's first book. New birth packets are distributed to 13 hospitals and birthing centers throughout Miami-Dade County. These materials provide unique, practical resources to new families and identify The Children's Trust as a go-to resource for parenting and children's needs.

**Background:** Miami Dade Family Learning Partnership holds exclusive distributor rights for the Reach Out and Read program in Miami-Dade County, a distinction awarded by the National Reach Out and Read Center. Miami Dade Family Learning Partnership is the only organization that can provide the Reach Out and Read model, an essential component of the Read to Learn initiative. As such and in accordance with The Children's Trust's procurement policy section 2000. General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single source purchases), a competitive solicitation is not required.

**Geographic Area:** Countywide.



The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 12<sup>th</sup> day of March, 2018.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

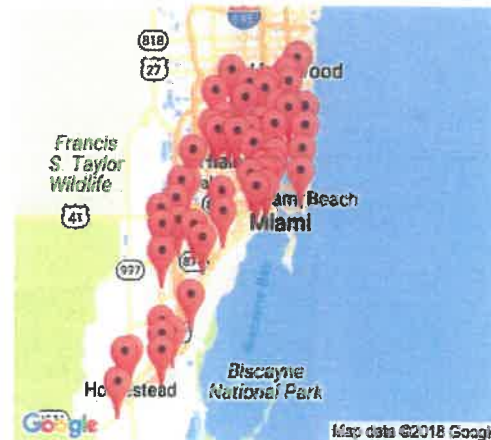
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

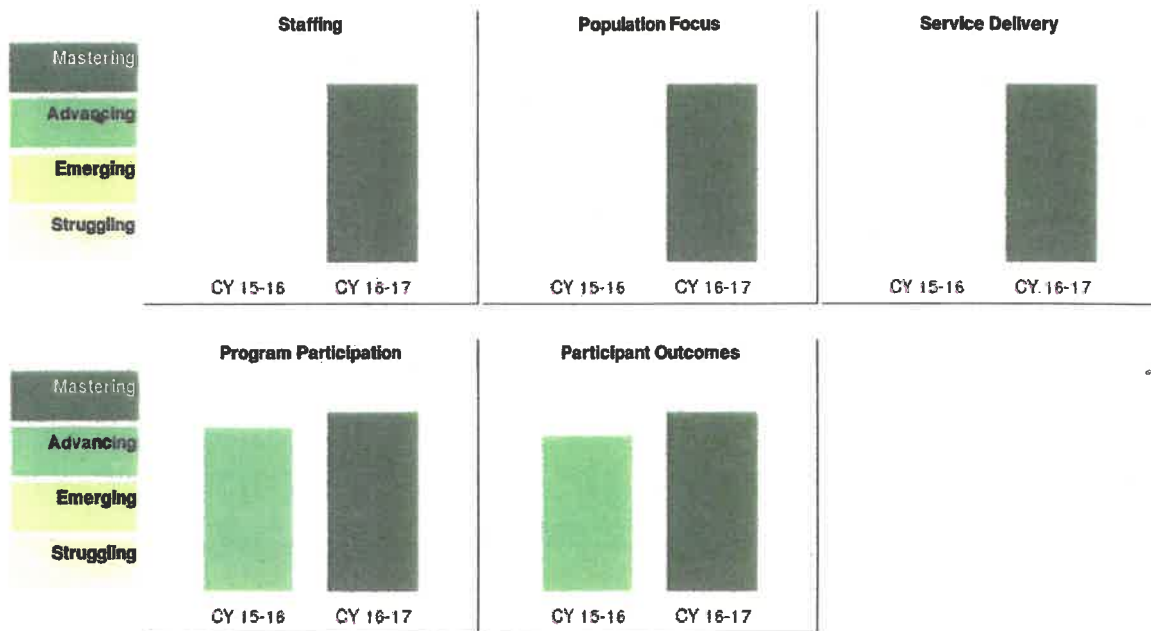
**Agency:** Miami-Dade Family Learning Partnership Inc.  
**Program Name:** PRL XX37-2771 / CEL 1725-2771 Miami Dade Family Learning Partnership - Reach Out and Read

**Contract No.:** 1725-2771  
**Funding Amount:** \$320,664.00

**Program Description:** The Miami-Dade Family Learning Partnership implements the Reach Out and Read Miami (ROR) Program, an evidence-based pediatric literacy intervention. The program provides families with children 6 months to 5 years of age with anticipatory guidance about the importance of emergent literacy and reading aloud. The services are provided through 58 medical facilities distributing approximately 100,000 new developmentally-age appropriate books in English, Spanish and Creole.



**Program Sites:** Belkys Bravo Pediatrics (1920 Coral Way); Beverly Press Health Center (1221 71st St.); Borinquen Health Care Center (3601 Federal Hwy); Doris Ison Health Center (10300 SW 216th St.); COPE Center North Alternative Education (9950 NW 19th Ave.); Institute for Child and Family Health (North Dade Unit) (15490 NW 7th Ave.); Dr. Rafael A. Penalver Clinic (971 NW 2nd St.); Jessie Trice Center for Community Health (5361 NW 22nd Ave.); Everglades Health Center (19300 SW 376th St.); Jackson Health System - Holtz Children Hospital (1611 NW 12th Ave.); Jefferson Reaves Health Center (1009 NW 5th Ave.); Jackson Health System - North Dade Health Center (16555 NW 25th Ave.); Kid Care Pediatrics (3750 W. 16th Ave.); Kidstown Pediatrics (4112 NE 1st Ave.); Martin Luther King Jr Clinica Campesina (810 W. Mowry Dr.); Miami Beach Community Health Cnt (Stanley C. Myers Cnt) (710 Alton Rd.); Nicklaus Children's Hospital (Continuing Care Center) (3100 SW 62nd Ave.); Community Partnership for the Homeless (1550 N. Miami Ave.); Naranja Health Center (13805 SW 264th St.); Nova Southeastern University North Miami Beach Health Care C (1750 NE 167th St.); Rosie Lee Wesley Health Center (6601 SW 62nd Ave.); The Village South (3180 Biscayne Blvd.); U of Miami- Pediatric Associates/PAC (1150 NW 14th St.); U of Miami- Ambulatory Care Center (1611 NW 12th Ave.); U of Miami- Pediatric Mobile Clinic (1601 NW 12th Ave.); U of Miami- Infectious Disease and Immunology (1580 NW 10th Ave.); U of Miami- Pediatric Associates/Kendall (8932 SW 97th Ave.); Children's Wellness Center (1190 NW 95th St.); Rozalyn Hester Paschal Health Center - Jackson North Office (16800 NW 2nd Ave.); Rozalyn Hester Paschal Health Center (27th Ave) (7900 NW 27th Ave.); U of Miami- Med-Ped, Jackson Mem Hosp Ambulatory Care Cnt (1611 NW 12th Ave.); Roads Pediatrics (2525 SW 3rd Ave.); Jackson Memorial Continuity Care (1611 NW 12th Ave.); Alan N. Swartz, MD (13550 N. Kendall Dr.); South Dade Health Center (13805 SW 312th St.); Pediatric Association, Skylake Office (1610 NE Miami Gardens Dr.); Miami Beach Community Health Center North (11645 Biscayne Blvd.); FIU- College of Medicine (11200 SW 8th St.); Continucare Hialeah Pediatrics (3233 Palm Ave.); Citrus Health Network (51st Pl) (551 W. 51st Place); Continucare Flagler Pediatrics (2526 W. Flagler St.); Continucare Homestead Pediatrics (442 Washington Ave.); Citrus Health Penabad (705 E. 26th St.); Pediatric Associates (4308 Alton Rd.); Borinquen North Miami Medical Center (708 NE 125th St.); Aventura Pediatric Center (20750 W. Dixie Hwy); Beachside Pediatrics (1145 Kane Concourse); Borinquen Health Center- West Dade/Sweetwater (10528 SW 8th St.); Night and Day Pediatrics (777 E. 25th St.); Jessie Trice- Miami Gardens Health Center (4692 NW 183rd St.); Rub Pediatrics (1190 NW 95th St) (1190 NW 95th St.); Rub Pediatrics (21110 Biscayne Blvd) (21110 Biscayne Blvd); Camillus Health (336 NW 5th St.); Jose R. Azaret, M.D. (11880 Bird Rd.); Kings Bay Pediatrics (8750 SW 114th St.); Fox Medical Group - Hialeah (2801 W. 12th Ave); Tender Care Pediatrics (8000 SW 117th Ave); Pediatric Associates (Homestead) (3084 NE 41st St); Pediatric Associates (Miami Lakes) (15507 NW 67th Ave.); Pediatric Associates (Aventura) (21097 NE 27th Ct); Pediatric Associates (Doral) (9655 MW 41st St); Children's Wellness Center at Opa Locka (490 Opa-Locka Blvd.); Pediatric Associates Causeway (1801 NE 123rd St.); Early Steps North (1120 NW 14th St.); West Kendall Health Center (13540 SW 135th Ave.); Pediatric Associates (West Kendall) (13734 SW 56th St.); Kidstown Pediatrics (89th St) (211 NE 89th St.); Empower U Community Health Center (7900 NW 27th Ave.); South Dade Homeless Health Center (28205 SW 124th Ct)



Agency: Miami-Dade Family Learning Partnership Inc.

**Fiscal Health**

Mastering  
12/31/15

Is the provider on a Fiscal Performance Improvement Plan (PIP)?

No

There were no findings, questioned costs or concerning disclosures included in the provider's program-specific audit and audited financial statements.

**Results Summary:**

Program is excelling in all areas of performance. While the program is doing well in all areas it acknowledges the need of seeking for additional funding to purchase more books to close the gap between the number of well-child visits and books distributed. Additionally, program is looking for additional funding to increase the number of services sites waiting in queue.

**Growth Planning:**

Program selected the areas of program participation as its relate to expand their program. Program has developed a plan to increase funding for adding new services in queue and to close the gap between the well-child visit and the books distributed; and then timeline agreed upon to accomplish desired results is 12 months. Provider feels confident that desired results can be achieved within that timeframe.

## The Children's Trust Board Meeting

March 12, 2018

### Resolution 2018-F

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**Strategic Plan Priority Investment Area(s):** Youth Development; After School Programs; and Cross-funder collaboration of goals, strategies and resources.

**Strategic Plan Headline Community Result(s):** Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to renew a funder collaboration contract with the U.S. Soccer Foundation to support the Soccer for Success program, in an amount not to exceed \$100,000.00 for a term of 12 months commencing April 1, 2018 and ending March 31, 2019, subject to approval for form and legal sufficiency.

**Budget Impact:** Funding in the amount of \$100,000.00 is allocated for FY 2017-18 and is projected to be available in FY 2018-19.

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**Background:** On March 17, 2017, The Children's Trust Board approved resolution #2017-70 and committed \$100,000.00 to support 1,000 additional slots in the Soccer for Success program (Program) for children and youth in Miami-Dade County. Soccer for Success is a funder collaboration project, between the U.S. Soccer Foundation, The Children's Trust, Anthem, Inc., the City of Miami, the City of North Miami and Health Foundation of South Florida and that leverages funding dollars to provide the Program in areas throughout the county with unmet demands.

The U.S. Soccer Foundation (Foundation) is the pre-eminent organization using soccer as a vehicle to improve the health and social outcomes of children and the underserved communities in which they live. The Foundation's unique and cost-effective programs have been shown to transform neighborhoods, increase physical activity among children and build a culture of health in communities across the country. Due to the national success of the Program, the Social Innovation Fund and the United States Department of Justice as well as other funders across the country have invested in Soccer for Success.

Annually, as part of this collaborative effort, Anthem Inc. invests \$50,000.00, the City of Miami, through Commissioner Keon Hardemon's office, invests \$30,000.00, the City of North Miami, through Councilman Alix Desulme's office, invests \$30,000.00, the Miami Foundation invests \$15,000.00 and the Health Foundation of South Florida has made a \$50,000.00 commitment to support the program. The U.S. Soccer Foundation contributes \$125,000.00 and also raises additional funds in order to grow and improve the program in Miami-Dade County. Other funders and municipalities are interested in participating and we continue to invite other interested partners to the collaborative.

Over the last year, the program has served 2,535 elementary and middle school age children through 39 countywide program sites. See the preliminary report attached.

**Description of Services:** Soccer for Success is delivered by five community partners (After School All Stars, the City of North Miami, Flipany, Liberty City Optimist Club and YMCA of South Florida) that receive funding and/or materials and equipment, program curriculum and training provided by the U.S. Soccer Foundation. The program offers structured physical activity, nutrition education and mentoring to children in underserved neighborhoods. This collaborative effort seeks to provide at least 1,000 additional program slots throughout Miami-Dade County. Soccer for Success is an evidence-based program that aims to:

- Increase the physical activity and nutritional knowledge of child participants;
- Train coaches as mentors who assist children in development of healthy, active lifestyles, and deter delinquent behavior;
- Create opportunities to connect participants and their families with services such as health clinics, farmers' markets, insurance companies and other wraparound services that partner with the Soccer for Success program operator; and
- Improve the wellbeing of children by providing a safe after-school activity.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 12<sup>th</sup> day of March 2018.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

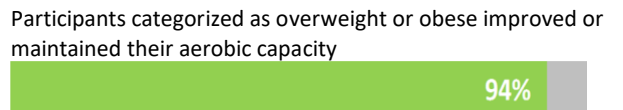
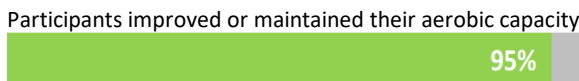
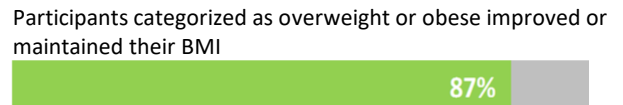
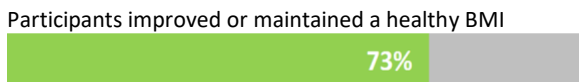
Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## Soccer for Success

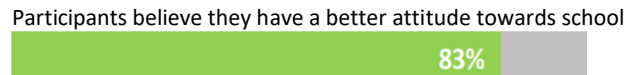
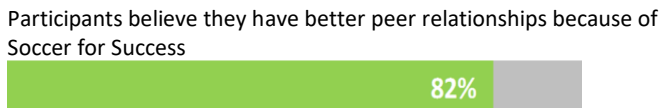
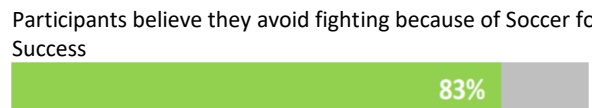
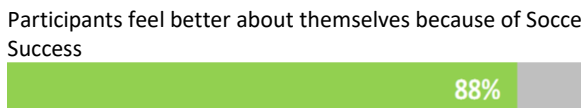
Soccer for Success, developed by the U.S. Soccer Foundation, is an evidence-based program which provides children in underserved neighborhoods with structured physical activity, nutrition education and mentoring by specially trained coach mentors. The program is delivered by five community partners (After School All Stars, the City of North Miami, Flipany, Liberty City Optimist Club and YMCA of South Florida) that receive funding and/or materials and equipment, program curriculum and training provided by the U.S. Soccer Foundation.

One year ago, The Children’s Trust collaborated with the U.S. Soccer Foundation, as well as Anthem, Inc., the City of Miami, the City of North Miami and Health Foundation of South Florida to leverage funding dollars to provide at least 1,000 program slots in areas throughout the county with unmet demands. **To date the program has served 2,535 children in grades kindergarten through eight.**

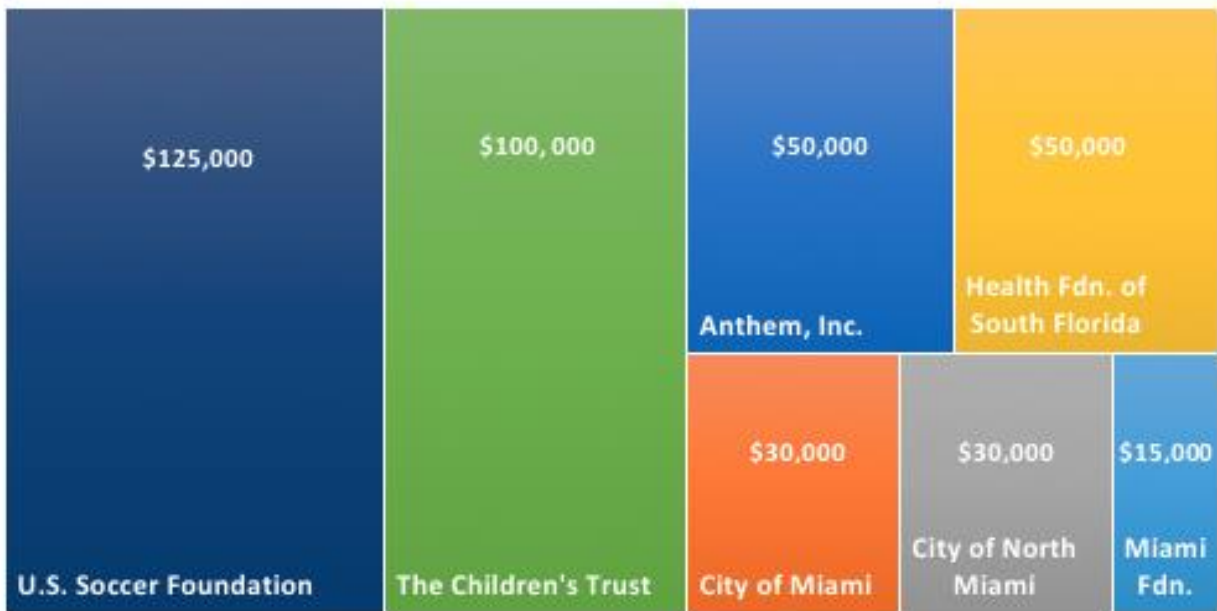
### Health Outcomes



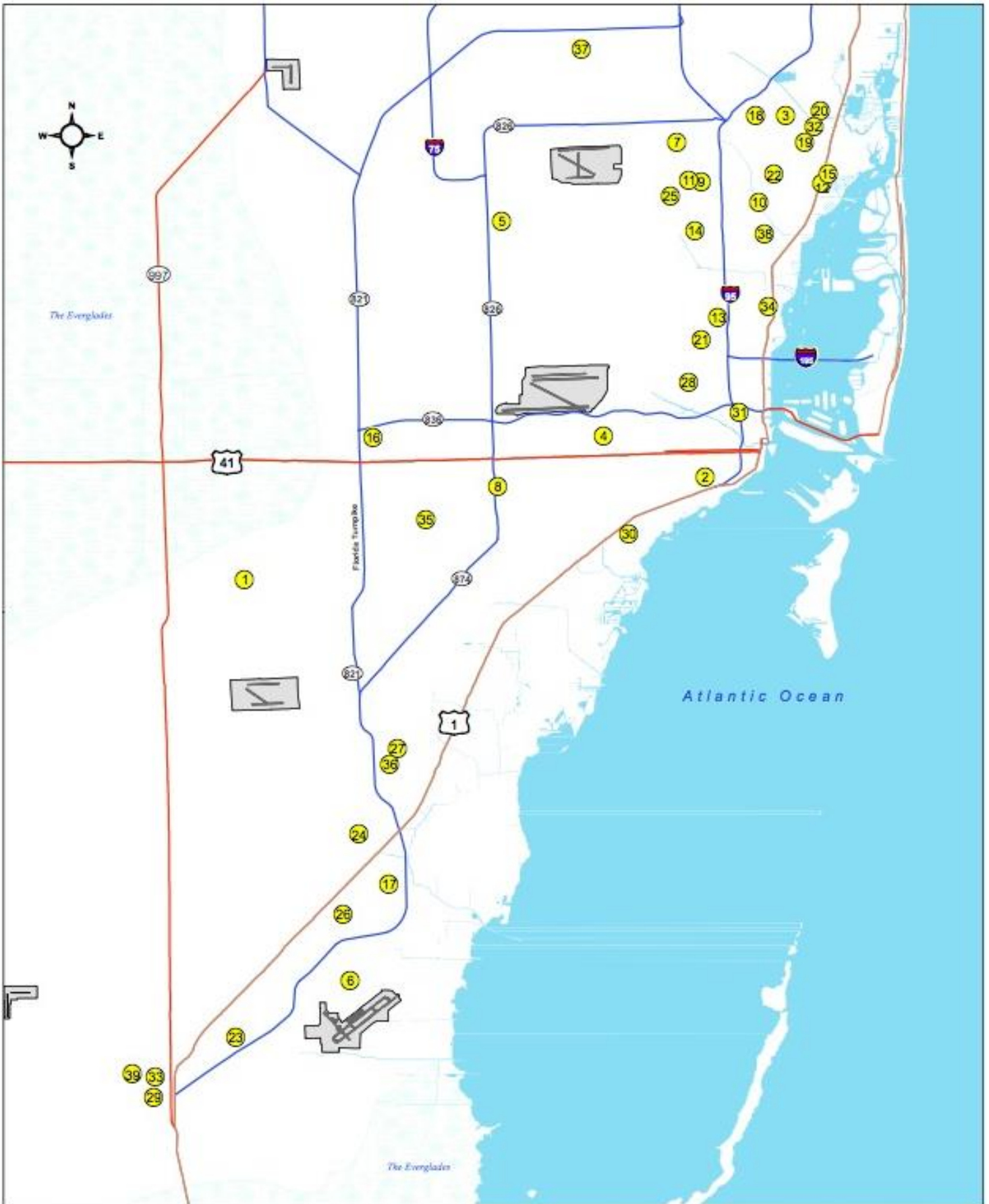
### Youth Development Outcomes



### Funding Profile



# Soccer for Success Site Map



## US Soccer Sites

Data Source:  
-The Children's Trust

Location:  
Miami-Dade County,  
Florida

Created by  
Research and  
Evaluation  
February 2018

The Children's Trust  
3150 SW 13<sup>th</sup> Ave  
Miami, FL 33139  
www.thechildrenstrust.org

### Soccer for Success Site List

Map Key	Site Operator	Site Partner	Address	City	State	Zip
1	After School All Stars	Bowman/Ashe Doolin K-8	6601 SW 152 Ave	Miami	FL	33193
2	After School All Stars	Coral Way K-8 Center	1950 SW 13TH Ave	Miami	FL	33145
3	After School All Stars	John F. Kennedy Middle School	1075 NE 167th St	Miami	FL	33162
4	After School All Stars	Kinloch Park Middle School	4340 NW 3rd St	Miami	FL	33126
5	After School All Stars	M.A. Milam K-8 Center	6020 W 16th Ave	Hialeah	FL	33012
6	After School All Stars	Mandarin Lakes K-8 Center	12225 SW 280 St	Homestead	FL	33032
7	After School All Stars	North Dade Middle School	1840 NW 157 St	Opa-locka	FL	33054
8	After School All Stars	West Miami Middle School	7525 Coral Way	Miami	FL	33155
9	City of North Miami	Ben Franklin Park	13400 NW 12th Ave	Miami	FL	33168
10	City of North Miami	Griffing Park	12220 Griffing Blvd.	North Miami	FL	33161
11	City of North Miami	Joe Clestine Center	1525 NW 135th St	North Miami	FL	33167
12	City of North Miami	Keystone Park	13050 Ixora Ct	North Miami	FL	33181
13	Flipany	Belafonte Tacolcy Center	6161 NW 9th Ave	Miami	FL	33127
14	Flipany	Boys and Girls Club	10915 NW 14th Ave	Miami	FL	33167
15	Flipany	Highland Village Park	13621 Highlands Dr,	North Miami Beach	FL	33181
16	Flipany	Lil Abner Mobile Home Park	11239 NW 4th Terrace	Miami	FL	33172
17	Flipany	Palm Glades Preparatory Academy	22655 SW 112th Ave	Miami	FL	33170
18	Flipany	Uleta Park	386 NE 169th St	North Miami Beach	FL	33162
19	Flipany	Washington Park	15290 NE 15th Ct	North Miami Beach	FL	33162
20	Flipany	Y.E.S. Center	17051 NE 19 AVE	North Miami Beach	FL	33162
21	Liberty City Optimist Club	Charles Hadley Park	1350 N.W. 50 St	Miami	FL	33142
22	YMCA of South Florida	Arch Creek Elementary School	702 NE 137th Street	North Miami	FL	33161
23	YMCA of South Florida	Campbell Drive K8 Center	15790 SW 307th St	Homestead	FL	33033
24	YMCA of South Florida	Caribbean Drive Elementary School	11990 SW 200th St	Miami	FL	33177
25	YMCA of South Florida	Carrie Meek/Westview K-8 Center	2101 NW 127th St	Miami	FL	33167
26	YMCA of South Florida	Coconut Palm K-8 Center	24400 SW 124th Ave	Homestead	FL	33035
27	YMCA of South Florida	Colonial Drive Elementary School	10755 SW 160th St	Miami	FL	33157
28	YMCA of South Florida	Comstock Elementary School	2420 NW 18th Ave	Miami	FL	33142
29	YMCA of South Florida	Florida City Elementary School	364 NW 6th Ave	Florida City	FL	33034
30	YMCA of South Florida	Frances S. Tucker Elementary School	3500 South Douglas Rd	Miami	FL	33133
31	YMCA of South Florida	Frederick Douglass Elementary School	314 NW 12th St	Miami	FL	33136
32	YMCA of South Florida	Fulford Elementary School	16140 NE 18th Ave	North Miami Beach	FL	33162
33	YMCA of South Florida	Laura C. Saunders Elementary	505 SW 8th St	Homestead	FL	33030
34	YMCA of South Florida	Morningside Elementary School	6620 NE 5th Ave	Miami	FL	33138
35	YMCA of South Florida	Olympia Heights Elementary School	9797 SW 40th St	Miami	FL	33165
36	YMCA of South Florida	Pine Lake Elementary School	16700 SW 109th Ave	Miami	FL	33157
37	YMCA of South Florida	Skyway Elementary School	4555 NW 206th Terr	Miami Gardens	FL	33055
38	YMCA of South Florida	St. Rose of Lima Catholic School	425 NE 105th St	Miami Shores	FL	33138
39	YMCA of South Florida	West Homestead Elenentary School	1550 SW 6th St	Homestead	FL	33030