Executive Committee Meeting
Monday, October 18, 2021
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
“In person quorum with some virtual attendants”
4:10 p.m. – 6:00 p.m.

AGENDA

4:10 p.m. Welcome and Opening Remarks
Kenneth Hoffman
Chair

4:15 p.m. Public Comments
Kenneth Hoffman
Chair

4:18 p.m. Approval of the September 21, 2020 and January 19, 2021 Executive Committee meetings minutes
Summaries. (Additional Items Packet) (Pgs. 4-6)
Karen Weller
Secretary

4:20 p.m. Finance & Operations Committee Report
Mark Trowbridge
Committee Chair

Resolution 2022-01: Authorization to enter into a sponsorship agreement with Actors’ Playhouse at the Miracle Theatre Inc., for co-production and presenting sponsorship of the Young Talent Big Dreams talent search, in an amount not to exceed $65,000.00, for a term of 12 months, commencing retroactively on October 1, 2021, and ending on September 30, 2022. (Pgs. 7-8)

Resolution 2022-02: Authorization for a procurement waiver for training and professional development services to fund the Florida International University (FIU) Center for Children and Families Miami International Child & Adolescent Mental Health (MICAMH) Conference to be held in-person in Miami on February 16-18, 2022, inclusive of free admission for providers affiliated with The Children’s Trust, in an amount not to exceed $50,000.00. (Pgs. 9-11)

Resolution 2022-03: Authorization to expend up to $50,000.00 for Community Engagement Team support services in the Haitian community with Hermantin Consulting, LLC, for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022. (Pgs. 12-14)

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.
Resolution 2022-04: Authorization to accept a $192,600.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing retroactively on October 1, 2021, and ending June 30, 2022. (Pgs. 15-16)

Resolution 2022-05: Authorization for the expenditure of dues for membership in the Florida Children’s Council, Inc. (FCC) in a total amount not to exceed $110,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022. (Pgs. 17-19)

Resolution 2022-06: Authorization to enter into an agreement with Agencia Central LLC, and Webauthor, LLC, vendors selected from the Web Development Request for Qualification (RFQ) #2021-07 and subsequent bid process to develop The Children’s Trust contiguous web presence which includes www.thechildrenstrust.org, StayHome.Miami and www.trustcentral.org, for a term of 12 months, commencing retroactively October 1, 2021, and ending September 30, 2022, with an option to renew for two additional years, in a total amount not to exceed $130,400.00, subject to annual funding appropriations. (Pgs. 20-22)

Resolution 2022-07: Authorization for a procurement waiver for license and permit for the operation of The Children’s Trust’s information technology upgrade to Trust Central in support of care coordination and community referrals; and authorization to negotiate and execute a contract and related agreements with Webauthor.com, LLC, in a total amount not to exceed $60,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022. (Pgs. 23-25)

Resolution 2022-08: Authorization to extend the lease contract with The Children’s Advocacy Complex, LLC, commencing November 22, 2021, and ending November 21, 2030. (Pgs. 26-27)

5:15 p.m.  Program Services and Childhood Health Committee Report  Pamela Hollingsworth  Committee Chair

Resolution 2022-09: Authorization to negotiate and execute contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed $2,217,499.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations. (Pgs. 28-30)

Resolution 2022-10: Authorization to negotiate and execute contract renewals with 12 providers, identified herein, to deliver high-quality summer camp services for 945 slots for elementary school children, in a total amount not to exceed $1,515,523.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations. (Pgs. 31-33)

Resolution 2022-11: Authorization to negotiate and execute contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,532 slots for middle and high school youth, in a total amount not to exceed $2,597,209.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations. (Pgs. 34-36)

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.
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**Resolution 2022-12**: Authorization to negotiate and execute a match contract with Miami-Dade County for the seventh year of the Summer Youth Internship Program, in a total amount not to exceed $1,500,000.00, for a term of 12 months, commencing March 1, 2022, and ending on February 28, 2023. (Pgs. 37-40)

**Resolution 2022-13**: Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed $880,000.00, for a term of 12 months, commencing August 1, 2022, and ending July 31, 2023. (Pgs. 41-45)

**Resolution 2022-14**: Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed $150,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022. (Pgs. 46-49)

5:55 p.m. **CEO Report**

- Quarterly CEO Reports (Pg. 50)
- Amendment Report (Pg. 51)
- Monthly Media Report (Pgs. 52-68)
- Spooky Symphony – October 24, 2021
- Upcoming Board Meetings
  - Early Childhood Community Research Results Summit – November 4, 2021 (12:30 pm – 3:00 pm)
  - Ad Hoc Early Childhood Committee meeting – November 9, 2021 (9:00 am – 12:00 pm)
  - Racial Equity and Social Justice Ad Hoc Committee meeting – December 2, 2021 (3:30 pm – 5:30 pm) – via Zoom

6:00 p.m. **Adjourn**

**Reminder:**  
Next Board Meeting: *Monday, November 15, 2021*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.
Executive Committee Meeting Summary

Summary of Actions Taken

September 21, 2020

4:15 p.m. – 5:00 p.m.

The Executive Committee Meeting on September 21, 2020 was held virtually.


Legal Counsel in attendance: Shanika Graves and Leith Kobrinski.


Guests in attendance: None

Meeting was called to order at 4:15 p.m. by Kenneth C. Hoffman, Chair of the Executive Committee.

There was no action taken at Executive Committee meeting on September 21, 2020, only discussion items.

- Board Retreat 2021
  - Dates and Topics

- Departmental Updates
  - Programs
  - Finance

Meeting adjourned at 5:00 p.m.
Executive Committee Meeting Summary  
January 19, 2021  
4:24 p.m.

These actions were taken by The Children's Trust on January 19, 2021, with a quorum of members physically present and some members attending virtually:

*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion was made to authorize The Children's Trust to apply for the Racial Equity 2030 Challenge issued by W.K. Kellogg Foundation and Lever for Change by Nelson Hincapie and seconded by Marissa Leichter. Motion passed unanimously, 7-0.

Program Services & Childhood Health Committee Report

Resolution 2021-20: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope. Authorization to negotiate and execute a contract with Miami-Dade County, Community Action and Human Services Department (CAHSD), for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed $991,667.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. Motion passed unanimously, 7-0.

Resolution 2021-21: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope. Authorization to negotiate and execute a contract with the United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed $490,000.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. Motion passed unanimously, 7-0.

Resolution 2021-22: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope. Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe in an amount not to exceed $758,333.00 and the United Way of Miami-Dade in an amount not to exceed $408,333.00 for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed $1,166,666.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. Motion passed, 6-0. Recusal by Pamela Hollingsworth.

Resolution 2021-23: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Marissa Leichter. Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for match funding for the State of Florida Child Care Executive Partnership (CCEP) grant, in a total amount not to exceed $1,537,500.00 for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022. Motion passed, 6-0. Recusal by Pamela Hollingsworth.

Resolution 2021-24: Motion to approve the resolution as amended was made by Steve Hope and seconded by Karen Weller. Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed $127,500.00, for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022. Motion passed unanimously, 7-0.
Resolution 2021-25: Motion to approve the resolution as amended was made by Marissa Leichter and seconded by Steve Hope. Authorization to negotiate and execute a one-time match contract with Voices For Children Foundation, Inc., in a total amount not to exceed $95,000.00 for a term of 8 months, commencing February 1, 2021, and ending September 30, 2021. Motion passed, 6-0. Recusal by Nelson Hincapie.

Resolution 2021-26: Motion to approve the resolution as amended was made by Karen Weller and seconded by Steve Hope. Authorization to execute a contract amendment with Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY), to remove a subcontractor in Contract #2114-4450. Motion passed unanimously, 7-0.

Resolution 2021-27: Motion to approve the resolution as amended was made by Steve Hope and seconded by Marissa Leichter. Authorization to release a Request for Qualification (RFQ) competitive solicitation for the development of The Children’s Trust website. Motion passed unanimously, 7-0.

Meeting adjourned at 4:51 p.m.
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-01

Strategic Plan Priority Investment Area: Community Awareness and Advocacy

Strategic Plan Headline Community Results: This investment supports all community results.

Recommended Action: Authorization to enter into a sponsorship agreement with Actors’ Playhouse at the Miracle Theatre Inc., for co-production and presenting sponsorship of the Young Talent Big Dreams talent search, in an amount not to exceed $65,000.00, for a term of 12 months, commencing retroactively on October 1, 2021, and ending on September 30, 2022.

Budget Impact: Funding in the amount of $65,000.00 for this resolution is allocated for FY 2021-22.

Background: Young Talent Big Dreams (YTBD) is an annual countywide performing arts competition now entering its twelfth year. It is open to all children and youth ages 8-17 residing in Miami-Dade County. Actors’ Playhouse is a 501 (c)(3) entity that operates a theater and has over 30 years of experience implementing programs for children and youth. The Children’s Trust is recognized as the competition’s presenting sponsor in exchange for its financial support. The Children’s Trust also co-produces the competition, involving the staff in discussions around audition location selection, prizes, judges, media, competition rules, etc. In 2021, as a result of the coronavirus pandemic, general auditions, semifinals, and finals of the competition were held online. Despite the virtual format, auditions for YTBD continued to attract hundreds of children and youth. The intent is to return to in-person auditions, semifinals and finals in the upcoming year provided appropriate and safe conditions.

The competition continues to successfully achieve The Children’s Trust’s goals of increasing participation in the spoken word and dance categories, and attracting more ethnically and racially diverse contestants with talent from throughout the community. Additionally, many YTBD participants have subsequently participated in other national live and televised performances and pursued careers in the performing arts.

Description of Services: Actors' Playhouse closely collaborates with The Children's Trust to plan, develop, and execute all aspects of the YTBD competition. Participants compete in six individual and three group categories, including pop, rock, or rap vocals; dance; musical instrument; and original spoken word. The competition consists of several auditions held throughout Miami-Dade County, along with semifinal and final competitions. Actors' Playhouse manages the coordination of the competition's many moving parts components, which include:

1. Securing audition venues, either at a reduced cost or free of charge.
2. Overseeing all audition sessions.
3. Recruiting dozens of professional volunteer judges.
4. Producing the semifinal and final shows.
5. Soliciting and securing the donation of masterclasses and other prizes for participants.
6. Promoting auditions and the semifinal and final shows.

This year’s budget includes additional funds for the creation and production of graphic materials, as well as the video production for the Finals’ event. These are tasks not previously completed by Actors’ Playhouse. This funding is per the procurement policy, section 2008 Community Outreach Activities.

**Geographic Area:** Countywide

The foregoing recommendation was offered by __________ who moved its approval. The motion was seconded by __________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency________________________

Resolution 2022-01 – Actor’s Playhouse. (Communications – Events – Signature Events)
October 18, 2021
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-02

Strategic Plan Priority Investment Area: Program and Professional Development – Supports for quality program implementation.

Strategic Plan Headline Community Result(s): Children regularly access medical, dental & behavioral health care; students are succeeding academically; children behave appropriately in schools, homes & communities; and youth successfully transition to adulthood.

Recommended Action: Authorization for a procurement waiver for training and professional development services to fund the Florida International University (FIU) Center for Children and Families Miami International Child & Adolescent Mental Health (MICAMH) Conference to be held in person in Miami on February 16-18, 2022, inclusive of free admission for providers affiliated with The Children’s Trust, in an amount not to exceed $50,000.00.

Budget Impact: Funding in the amount of $50,000.00 for this resolution is allocated for FY 2021-22.

Description of Services: This sponsorship supports a national, three-day interdisciplinary conference in Miami, where leading experts, the best in their fields, present state-of-the-art, evidence-based prevention and treatment interventions for mental health and educational problems in children and adolescents. The conference offers keynote presentations, hands-on breakout workshops, student poster sessions, and continuing education credits. The 2022 Miami International Child & Adolescent Mental Health (MICAMH) Conference will have sessions focused on pandemic-related issues in addition to other current mental health concerns. The Children’s Trust’s $50,000.00 sponsorship enables 200 Trust-affiliated program staff to attend the conference at no cost (100 for the full three days and 100 for a single day). The increased sponsorship level aims to meet the demand for conference attendance without necessitating a waiting list, such as the one that prevented people from attending in 2020, when our sponsorship could only accommodate 145 people attending. This professional development opportunity supports the continued high-quality mental health supports within our funded programs. The total estimated cost for the conference is $145,000.00, which is raised by FIU’s Center for Children and Families. If for any unexpected reason the conference is not held in person, The Children’s Trust sponsorship for a virtual conference will not exceed $15,000.00, and if the conference is canceled, The Children’s Trust sponsorship will be considered withdrawn.

Background: The Children’s Trust’s strategic plan prioritizes program and professional development investments for Trust-funded provider staff. Investments focus on implementing evidence-based programs and practices that address child and adolescent mental health, familial relationships, social-emotional skills and academic performance. One in five children
in the U.S. suffers from a mental health disorder, and about half of such conditions emerge by the start of adolescence. In Miami-Dade County, the prevalence rates of children and adolescents impacted by mental health issues are even more alarming than national averages, likely related to high poverty rates and the related social determinants associated with adverse effects. All of this has further been exacerbated by the prolonged pandemic and related challenges to educational engagement.

Past conference session topics have included:
- bullying prevention and intervention;
- preventing adolescent suicide;
- diversity issues and cultural psychotherapy;
- resilience in childhood;
- pediatric anxiety disorders;
- structural stigma and sexual minority youth;
- treating externalizing problems;
- treating shy and inhibited children;
- needs after trauma; and
- shared decision-making.

The Children’s Trust has provided funding for this conference since it relocated to Miami in 2011, with consistently positive benefits noted. The 2020 MICAMH Conference drew 529 unique mental health professionals, educators and graduate students from across the United States. In 2020, The Children's Trust funding of $30,000 allowed for the attendance of 145 Trust-affiliated providers from more than 40 local organizations. Additional interested staff on a waiting list were unable to be accommodated. There have been consistently high rates of satisfaction, increased knowledge gained, and an impact on actual implementation of evidence-based practices, according to attendee surveys. Nearly 90 percent of respondents rated the overall conference a 4 or 5 on a 5-point scale, and 100 percent agreed that they would recommend MICAMH to their colleagues. The MICAMH conference was not held in 2021 due to the coronavirus pandemic.

**Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present):** To continue to allow for the anticipated number of Trust-funded staff registrations to attend this conference, this resolution is requesting a waiver of the competitive procurement process. The policy notes that professional development funding requests are limited to no more than $24,999.99 per provider per fiscal year.

**Geographic Area:** Conference attendance available to providers from across the county.
The foregoing recommendation was offered by __________ who moved its approval. The motion was seconded by _______ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY __________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ____________________
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-03

Strategic Plan Priority Investment Area: Community Awareness and Advocacy – Promote citizen engagement and leadership.

Strategic Plan Headline Community Results: Supports all community headline results.

Recommended Action: Authorization to expend up to $50,000.00 for Community Engagement Team support services in the Haitian community with Hermantin Consulting, LLC, for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022.

Budget Impact: Funding in the amount of $50,000.00 for this resolution is allocated for FY 2021-2022.

Description of Services: In partnership with The Children’s Trust, Hermantin Consulting, LLC continues to help the Haitian American community design and implement culturally-sensitive, community-driven projects and plans. The Children’s Trust community engagement team focuses on enhancing neighborhood conditions and building capacity to improve communal environmental factors for youth development. Ms. Leonie Hermantin is the principal partner of Hermantin Consulting, LLC. She has developed and implemented strategies to ensure that organizations serving the Haitian community and other community members are aware of and connected with The Children’s Trust programs and resources.

Ms. Hermantin’s previous work with The Trust has been effective and beneficial. The Children’s Trust first contracted with her company in May 2015, to expand and enhance the community engagement team capacity. She represents The Children’s Trust at multiple community events and meetings. She engages in individual outreach to provide additional awareness and education about The Children’s Trust in both English and Haitian-Creole. Despite the COVID-19 pandemic over the past year, Ms. Hermantin has attended or facilitated more than 50 virtual community meetings with individuals and community and professional organizations in Little Haiti, North Miami, Miami Gardens, Homestead, and Florida City. Ms. Hermantin was instrumental in the development and implementation of The Trust’s 2020 Census outreach and engagement strategy in Haitian American communities. She also assisted in the expansion of the Fit2Read Initiative, which offers parents in North Miami the opportunity to learn how they can promote early literacy, build vocabulary, and create family traditions grounded in the love of reading and learning.

Ms. Hermantin leads neighborhood discussions on Asset-Based Community Development strategies and cultivates relationships with grassroots leaders in priority communities. Through the Haitian American Faith Based Network, she has created a strong collaborative of Haitian American faith leaders concerned and engaged in the efforts to strengthen families and improve educational outcomes for children and youth. Ms. Hermantin also represents The Children’s Trust through Haitian media appearances.

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The principal responsibilities of Hermantin, LLC include:

- facilitating and participating in meetings with individuals, community organizations, professional groups, neighborhood groups, faith-based groups, corporations, and others to promote an understanding of community needs;
- promoting and raising awareness of The Children’s Trust program investments;
- serving as a liaison between The Children’s Trust and the Haitian American communities throughout Miami-Dade County;
- facilitating listening sessions and providing support for youth involvement forums;
- convening community/resident leaders to solicit cultural understanding for community issues, needs, and priorities;
- working with community groups/collaborations to facilitate the development and execution of resident plans and projects;
- remaining informed of data-driven community information, demographic characteristics, growth patterns, projected municipal and community plans, and other information affecting children and families;
- jointly planning and participating in the development of community-based special events;
- assisting in the planning and development of new community programs and in the expansion of existing programs based on community priorities and data-demonstrated needs;
- engaging in organized youth violence prevention efforts led by the community;
- developing, maintaining, and implementing a community engagement action plan; and
- preparing reports of findings, conclusions, and recommendations to provide guidance for improved programmatic, community outreach and engagement investments.

**Background:** The Children’s Trust community engagement team was established in 2015 to support the core values of The Children’s Trust’s strategic plan to, “see youth and families as change agents, in addition to program participants.” The community engagement team’s mission is to listen, connect, and engage individuals and agencies to support positive community change. The team is comprised of four community-based staff assigned to four designated quadrants of Miami-Dade County (North, South, Central, and Northeast). The team serves to promote the mission and vision of The Children’s Trust by collaborating with community stakeholders. Hermantin Consulting, LLC provides essential support in pursuit of this endeavor.

Per the procurement policy, section 2000-E, General Purchasing and Procurement Policy – Purchase of Goods and Services greater than $5,000, and up to $50,000, bids were solicited for the announced opportunity. The independent contractor solicitation was posted on The Children’s Trust website from July 20, 2021, to August 20, 2021. Additionally, the advertisement was posted on The Children’s Trust’s official LinkedIn page in July and was included as an article, with a direct link to the application, in Sant La’s Haitian Community Newsletter, which provides direct email communication to Haitian American organizations and community members on July 30, 2021.

Hermantin Consulting, LLC was the only entity to submit a bid for the opportunity. Staff reviewed the response based on the following criteria:

- submission completeness;
- relevant professional skills and demonstrable related experience;

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October 18, 2021
• proposed scope of work;
• proposed fee for the services;
• professional references provided; and
• written summary of activities and outcomes/accomplishments related to community engagement conducted in the Haitian American community.

Hermantin Consulting, LLC met the criteria listed above and demonstrated extensive experience providing the services requested.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ____________________________
SECRETARY

Approved by County Attorney for form and legal sufficiency ____________________________

Resolution 2022-03 – Community Awareness and Advocacy, Promote Citizen Engagement and Leadership
October 18, 2021
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-04

Strategic Plan Priority Investment Area: Health & Wellness: Comprehensive school-based health.

Strategic Plan Headline Community Results: Children regularly access behavioral health care.

Recommended Action: Authorization to accept a $192,600.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing retroactively on October 1, 2021, and ending June 30, 2022.

Budget Impact: This item is cost neutral as it is contingent upon receiving $192,600.00 in external funding from Miami Beach Chamber Foundation, Inc. and the City of Miami Beach.

Description of Services: The City of Miami Beach has long identified student behavioral health as a priority. It has raised funds to staff all eight public schools in the city with licensed mental health professionals who:

- promote school-wide wellness initiatives;
- implement protocols that ensure behavioral screenings are administered efficiently and respectfully;
- support identified students and their families by linking them with appropriate clinical intervention and supportive services;
- collaborate with various clinical teams at participating schools and in the community; and
- deliver culturally competent services and support systems.

Background: In 2013, the City of Miami Beach and the Miami Beach Chamber Education Foundation (The Foundation) spearheaded a health task force with several community stakeholders. The city sought guidance from The Children’s Trust, Miami-Dade Health Department, Miami-Dade County Public Schools, and other school health stakeholders to plan for the healthcare needs of students attending the eight M-DCPS in Miami Beach. The participating schools are Biscayne Elementary School, North Beach Elementary School, South Pointe Elementary School, Treasure Island Elementary School, Feinberg-Fisher K-8 Center, Ruth K. Broad K-8 Center, Nautilus Middle School, and Miami Beach Senior High School.

Once funds were realized to support student behavioral health, The Children’s Trust offered to manage and monitor these services within its currently-funded school-based health contract with Borinquen Medical Health Center to serve the Miami Beach schools. Borinquen Medical Health Center, a participating member of the task force, presently holds this contract based on a competitive solicitation process that began in July 2018, for a five-year funding cycle.
The Foundation serves as the fiscal agent collecting funds from all the participating Miami Beach municipalities and dispersing such funds to The Children’s Trust to provide behavioral health services at the eight schools.

**Programmatic highlights from the 2020-21 school year include:**
- 402 students received counseling services;
- 2,638 mental health services were provided;
- 64 families received counseling; and
- more than 90 percent of students receiving counseling services returned to class.

**Geographic Area:** City of Miami Beach, North Bay Village, the Town of Bay Harbor Islands, the Town of Surfside, and Bal Harbor Village.

The foregoing recommendation was offered by __________________ who moved its approval. The motion was seconded by __________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of October, 2021.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY __________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency __________________________
The Children’s Trust Board Meeting
October 18, 2021

Resolution 2022-05

Strategic Plan Priority Investment Area: Community Awareness and Advocacy: Promote public policy, advocacy and legislative agendas.

Strategic Plan Headline Community Results: This investment supports all community results.

Recommended Action: Authorization for the expenditure of dues for membership in the Florida Children’s Council, Inc. (FCC) in a total amount not to exceed $110,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022.

Budget Impact: Funding in the amount of $110,000.00 for this resolution is allocated for FY 2021-2022.

Description of Services: The Florida Children’s Council, Inc. (FCC) is a statewide non-profit organization, whose members consist of nine Children’s Services Councils (CSCs or Councils): CSC of Broward County, Kids Hope Alliance (Jacksonville), CSC of Palm Beach County, CSC of Martin County, CSC of St. Lucie County, the Children’s Trust of Alachua County, the Hillsborough Children’s Board, Manatee Children’s Services and The Children’s Trust. The FCC serves as the unified messenger on behalf of all member CSCs and the interests of the hundreds of thousands of children and families they collectively represent. The FCC develops a unified legislative strategy to ensure that Florida’s children are healthy, safe, and successful in school with the help of its policy staff and membership expertise.

The Children’s Trust plays a vital and active role in statewide advocacy. Success comes from collaboration with other CSCs to pursue a common legislative agenda on early childhood education and care, children’s safety, children’s health, the child welfare system, and juvenile justice. The FCC is instrumental in the Councils’ cooperative endeavors. Collectively, the Councils have reached a level of significant investment and success in investing local resources in evidence-based services, which positions the Councils to exert meaningful influence on state policies affecting children and families through statewide advocacy and dissemination of evidence-based literature. Collaborative efforts with state leaders are vital in developing a long-range policy plan to strengthen crucial supports and resources. These will address hunger, transportation, housing, workforce development, health, education, and early intervention services for children and families, particularly those living in poverty. In this work, the FCC maintains active relationships with leaders in the executive and legislative branches of government that further the Councils’ collective work.
The FCC aims to make a difference in the lives of children and families by strengthening and expanding the work and mission of CSCs. A snapshot of the FCC’s work during FY 2020-21 is provided below:

- The FCC hosts an annual meeting and affinity group meetings of senior leadership and key staff members from the CSCs to provide opportunities to engage in cross-community sharing on work areas essential to child, youth, and family services, including finance, research, program, public policy, and communications.
- The FCC hosts an annual legislative meeting in Tallahassee (this year via Zoom) in preparation for the Legislative Session, in which the Council Board meets with Legislators, Agency Secretaries and Directors, and other influential leaders to discuss continued partnerships throughout the state on issues affecting children and families. This helps to strengthen relationships and is crucial during leadership transitions to inform new leaders about the critical work of individual CSCs and the collective work across the state.
- To expand the work of CSCs throughout the state, the FCC serves as a resource for counties to collect information from other CSCs, conduct presentations on the outcomes and impact of CSCs, provide information and advice on procedural items, and more. This year, the FCC worked in partnership with community leaders from Escambia County and Leon County to support their referendum activities, which resulted in the establishment of two new CSC communities.
- The FCC continues to work with community and state partners and the National Grade-Level Reading Campaign to create a statewide movement to ensure all children read on grade-level by the end of third grade through promoting school readiness and quality instruction, tackling chronic absenteeism, and improving summer learning, as well as engaging parents as their children’s first teachers.
- In partnership with the Early Learning Consortium, the FCC served as the technical expert and leader to research and identify opportunities for more effective public policy supporting kindergarten readiness and early grade success. This resulted in two legislative bill packages, which both successfully passed in consecutive legislative sessions.
- The FCC was successful on several fronts this session, including advocating for the Early Learning and Early Grade Success (HB 419). The bill passed both chambers unanimously in May and was signed into law by the Governor the same month. The FCC also advocated for Assistance Programs (HB 1349). The bill passed both chambers unanimously in May and was signed into law by the Governor in June.
- The approved state budget (General Appropriations Act FY 21-22/SB 2500) includes increased funding for early childhood education, K-12 school safety, child welfare, mental health, and substance abuse, as well as human trafficking prevention and victim services.

**Background:** By engaging and enhancing the collective strengths of the individual CSCs, FCC promotes policies that build effective prevention and early intervention systems of support for Florida’s children and families. Among other things, the FCC:

1. Provides an umbrella for leadership, coordination, and centralized management.
2. Promotes and supports the needs of children and their families.
3. Advocates at the state level for policy decisions to help communities, children, youth, and families.
In its mission to promote policies that build effective prevention and early intervention systems, the FCC focuses on the four key areas below:

- **Advocacy** – Advance a prevention and early intervention agenda for children at state and national levels.
- **Awareness** – Educate local communities, policymakers, businesses, community leaders, and other organizations about the work and worth of CSCs.
- **Relationships** – Build productive partnerships with individuals and organizations interested in making smart, strategic investments in Florida’s children and their families.
- **Expansion** – Help communities maximize their return on investment through peer learning and resource maximization and by establishing CSCs in additional counties.

The FCC is located in Tallahassee, Florida. Each Council is assessed membership dues to support the FCC's operating expenses, including FCC staff salaries. The Children’s Trust has been a member of the FCC since 2004. The membership fee structure is tiered and calculated based on the total ad valorem collected by each CSC member. The fee structure is as follows:

- **Tier 1**: Up $20,000,000.00, fee = $12,000.00 per year
- **Tier 2**: $20,000,001.00 to $50,000,000.00, fee = $25,000.00 per year
- **Tier 3**: $50,000,001.00 to $100,000,000.00, fee = $80,000.00 per year
- **Tier 4**: $100,000,001.00 and up, fee = $110,000.00 per year

The 2021-2022 membership dues for The Children’s Trust total is $110,000.00; the same amount as last year. Per the procurement policy, Section 2000 – G-8, Exemptions to Formal Competitive Procurement Process, this expenditure for membership dues is exempt from the competitive solicitation process.

**Geographic Area**: Statewide.

The foregoing recommendation was offered by _________ who moved its approval.

The motion was seconded by _________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-06

Strategic Plan Priority Investment Area: Community Awareness and Advocacy

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to enter into an agreement with Agencia Central LLC, and Webauthor, LLC, vendors selected from the Web Development Request for Qualification (RFQ) #2021-07 and subsequent bid process to develop The Children’s Trust contiguous web presence which includes www.thechildrenstrust.org, StayHome.Miami and www.trustcentral.org, for a term of 12 months, commencing retroactively October 1, 2021, and ending September 30, 2022, with an option to renew for two additional years, in a total amount not to exceed $130,400.00, subject to annual funding appropriations.

Budget Impact: Funding in the amount of $130,400.00 for this resolution is allocated for FY 2021-2022.

Description of Services: This resolution approves Agencia Central LLC and Webauthor, LLC for the development of The Children’s Trust new web presence. A web presence encompasses not only a website (www.TheChildrensTrust.org) but an entire electronic/virtual community outreach strategy. This strategy includes email, SMS (text messaging), and leveraging our various social media accounts in addition to a contiguous website. The website will have a mobile-responsive user experience while providing user-centric information using the method(s) specified by the end-user. For example, a user may receive updates posted on the website via their Twitter account. This approach will ensure that we consistently provide the most relevant information to the user at any given moment. Users will have customized content curated for them rather than having to search for relevant information. This will increase the use of our various electronic community outreach approaches. Using an identity management system, relevant information about each user will be stored and used to determine which content(s) is most relevant to display to the user. Currently, we are grouping our multiple constituents as follows: parents/caregivers, service providers, and the public-at-large looking for information about The Children’s Trust.

The new web presence at a minimum will:

- Provide general public access to information pertinent to The Children’s Trust, including its legal authority, public calendars, and meeting postings, general solicitations and procurement resources, community data and more. The new website’s target audience is community members looking for information about The Children’s Trust and those intending to conduct business with The Children’s Trust.

Resolution 2022-06– Web Development (Information Technology)
October 18, 2021
• Expand and consolidate our web presence so that www.thechildrenstrust.org, StayHome.Miami and www.trustcentral.org become one contiguous website. Trust Central (www.TrustCentral.org) is The Children’s Trust’s current business process application system that contains resources, funding information and transactional functionality for Trust-funded service providers and applicants seeking funding.
• Authenticate users against Trust Central (provider portal and central identity management security system).
• Integrate seamlessly with The Children’s Trust’s current social media presence.
• Have workflows for approval of the content, including calendar events.
• Have search capabilities that include posted documents such as PDFs, not simply text written on the website.
• Be able to display applications (i.e., searchable program directory) from other Trust websites, such as Trust Central in a seamless manner.
• Display information in English, Spanish, and Haitian Creole.
• Address ADA accessibility requirements.
• Be hosted in servers located in the continental United States.
• Be available 24/7 with requisite failover/load balancer to manage peak access and virtually eliminate downtime.
• Be cloud-based with requisite hosting, backups, maintenance, and security protocols.

The Children’s Trust seeks to develop a parent portal where families will find relevant information and resources, and high-quality content for children of all ages. Content from the current parent microsite StayHome.Miami will be migrated to the new parent portal. The parent portal will become part of our contiguous web presence.

<table>
<thead>
<tr>
<th>Vendor</th>
<th>Services</th>
<th>Amount not to exceed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agencia Central, LLC</td>
<td>Vision and strategy for a user centric web presence</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Webauthor, LLC</td>
<td>Hosting and technical services for a user centric web presence</td>
<td>$80,400.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$130,400.00</strong></td>
</tr>
</tbody>
</table>

**Background:** On January 19, 2021, the Board of The Children’s Trust approved the release of a request for qualifications (RFQ) to procure web development services through resolution #2021-27. RFQ #2021-07 for Web Development services was issued on May 4, 2021. Three applications were received and reviewed. The comprehensive review process included an independent application rating by three trained reviewers and a review team debriefing. The three applicants were invited to bid on providing the services. Two of them submitted bids. The team reviewed the bids and recommended using both companies rather than selecting one. The team believes that by selecting both companies, a more robust and innovative solution will be developed that can be easily enhanced and transformed for future needs. Agencia Central LLC and Webauthor, LLC are recommended for funding for these services.

The anticipated contract period is from October 1, 2021, through September 30, 2022. Contracts awarded may be renewed for up to two additional 12-month terms, for three years of funding. At year three, The Children’s Trust will evaluate the applicant’s performance and

Resolution 2022-06– Web Development (Information Technology)
October 18, 2021
determine if renewal is justified for up to two additional 12-month terms, for a cumulative total of five years of funding.

**Geographic Area:** Countywide

The foregoing recommendation was offered by __________ who moved its approval. The motion was seconded by __________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

**THE CHILDREN’S TRUST**  
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ____________________
Strategic Plan Priority Investment Area: Technology to support Family & Neighborhood Supports Partnerships.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization for a procurement waiver for license and permit for the operation of The Children’s Trust’s information technology upgrade to Trust Central in support of care coordination and community referrals; and authorization to negotiate and execute a contract and related agreements with Webauthor.com, LLC, in a total amount not to exceed $60,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022.

Budget Impact: Funding in the amount of $60,000.00 for this resolution is allocated for FY 2021-2022.

Description of Services: Family and Neighborhood Supports Partnerships (FNSP) are due for a new competitive solicitation, expected to be released in early 2022. Through the ongoing initiative strategic planning over the past year, there have been a number of improvements identified to meet the needs of families and youth that require the support of an enhanced, centralized IT system to support care coordination functions and track community referrals carried out by Trust funded providers.

FNSP offers comprehensive and individualized supports for children, youth, and their families experiencing challenges that limit them from realizing their total health, social, educational and economic potential. Supports aim to amplify strengths and to counter the effects of adverse childhood experiences, such as child abuse or neglect, exposure to family and community trauma and violence, family mental health and legal issues, and extreme and/or inter-generational poverty. Populations served include residents of vulnerable neighborhoods affected by poverty, crime, unemployment, and community violence, as well as countywide populations with specific needs and challenging life experiences, as noted in the populations served column in the table below. The basic assumption is that if we promote positive childhood experiences, build family and youth strengths and relationships, as well as support basic needs, then children and families will achieve better outcomes.

FNSP providers include community-based health and social service organizations, governmental agencies, educational entities, private sector businesses, nonprofit organizations, law enforcement agencies, juvenile justice agencies, and faith-based organizations. These, and other funding agencies work together to strengthen the system of care. Services are designed to stabilize child and family environments and generally include: a screening to assess family/youth strengths, risks, and needs; care coordination and wraparound supports guided by an individualized success plan; referral coordination and follow-up to connect with community services and resources; natural helper supports; and other specialty services. Natural helpers are trained paraprofessionals, typically from or representative of the population served, who encourage treatment engagement and follow-through for behavioral health, substance abuse and parenting-related services.
As indicated by the nature of the services, FNSP offers ongoing, multiple touchpoints using various modes of contact with families and youth over extended time periods, guided by individualized success plans. These services, often delivered by a team of professionals, require an improved data tracking system that supports the implementation of coordinated, high-quality care coordination and tracking of community referrals into the program and out to community services. Assessments will be programmed to offer FNSP staff guidance on goal setting with families/youth. It is critical to ensure that families/youth are engaged and supported to achieve their goals. The system will provide FNSP staff with reminders of needed contacts and follow-up actions, as well as document goal progress and attainment. The intention is to capture all the touchpoints that take place between the program and the families/youth. This will provide the Trust with a fuller view of the frequency, intensity and duration of the supports required to stabilize and guide families/youth towards goal achievement over time. All supports and time expended from the care coordination team will be documented in The Trust's centralized care coordination and community referral system.

**Background:** The Children’s Trust’s Trust Central system will be augmented so that the care coordination and community referrals can be tracked in a centralized data reporting module. WebAuthor.com, LLC, is the approved IT vendor for Trust Central, as approved by Resolution 2021-77 on July 19, 2021. Trust Central is the consolidated software as a service solution that hosts services that are crucial to the daily business activities of staff and funded providers, including interacting with providers efficiently through customer relationship management, solicitations, contracting, capturing data to track funded program activities and outcomes, budgets and payments, as well as overall program performance metrics.

**Request for Procurement Waiver (requires approval of a 2/3 vote of board members present):** The Children’s Trust is requesting a procurement waiver. The software to be developed is an extension of the SAMIS programmatic data reporting module currently used in Trust Central.

This resolution is requesting a waiver of the procurement process to negotiate and execute a contract and related agreement with WebAuthor, LLC, Inc. for software solutions that were initially selected through a competitive solicitation and are now tailored to meet The Children’s Trust’s operational needs. Once the services were solicited, the staff at The Children’s Trust have worked with the software vendors to customize the software, thereby making it specific to The Children’s Trust use, and concomitantly resulting in a software product adapted for The Trust. Due to the investment in time, effort and funding, it is not practical or economical to solicit these services. This waiver is in the best interest of The Children’s Trust, and the use of the formal competitive process is impractical for the specific reasons described in this resolution.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by _________ who moved its approval.

The motion was seconded by _________ and upon being put to a vote, the vote was as follows:

Resolution 2022-07 – Software as a Service (Research & Evaluation)
October 18, 2021
The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October 2021.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-08

Strategic Plan Priority Investment Area: Administrative/Operations.

Strategic Plan Headline Community Results: Lease for the administrative office of The Children’s Trust.

Recommended Action: Authorization to extend the lease contract with The Children’s Advocacy Complex, LLC, commencing November 22, 2021, and ending November 21, 2030.

Budget Impact: Funding for this resolution is allocated in the FY 2021-22, and is projected to be available for the subsequent years.

Description of Services: Authorization to extend the lease contract with The Children’s Advocacy Complex, LLC for approximately 17,934 rentable square feet of air-conditioned office space now existing and located at 3150 S.W. 3rd Ave, 8th Floor, Miami-Dade County, Florida, and generally known as the United Way of Miami-Dade – Children’s Advocacy Complex Building commencing on November 22, 2021, through November 21, 2030. This includes 63 designated parking spaces for The Children’s Trust in the parking garage.

The lease term is extended for a period of nine years. The first year of the lease term was negotiated for an initial 12-month annual fixed rate of $22.11 per square foot and does not incur an increase. Subsequent years will increase as indicated on the table below. The rent will be negotiated on the eighth and ninth year of the lease term based on occupancy costs and or Consumer Price Index (CPI) not to exceed 3 percent yearly.

<table>
<thead>
<tr>
<th>PERIOD</th>
<th>INCREASE</th>
<th>MONTHLY BASE RENT</th>
<th>ANNUAL BASE RENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>11/22/21 – 11/21/22</td>
<td>0.00%</td>
<td>$33,041.15</td>
<td>$396,493.80</td>
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<tr>
<td>11/22/22 – 11/21/23</td>
<td>0.50%</td>
<td>$33,206.33</td>
<td>$398,476.00</td>
</tr>
<tr>
<td>11/22/23 – 11/21/24</td>
<td>0.50%</td>
<td>$33,372.42</td>
<td>$400,469.00</td>
</tr>
<tr>
<td>11/22/24 – 11/21/25</td>
<td>0.50%</td>
<td>$33,539.25</td>
<td>$402,471.00</td>
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<tr>
<td>11/22/25 – 11/21/26</td>
<td>1.50%</td>
<td>$34,042.33</td>
<td>$408,508.00</td>
</tr>
<tr>
<td>11/22/26 – 11/21/27</td>
<td>1.50%</td>
<td>$34,553.00</td>
<td>$414,636.00</td>
</tr>
<tr>
<td>11/22/27 – 11/21/28</td>
<td>1.50%</td>
<td>$35,071.29</td>
<td>$420,855.00</td>
</tr>
</tbody>
</table>
Background: Since February 2007, The Children Trust has leased office space on the eighth floor of the Children’s Advocacy Complex Building, 3150 S.W. 3rd Avenue, Miami, Florida 33129. The current lease will expire on November 21, 2021, and The Children’s Trust desires to continue use of space for the operations of The Trust.

Geographic Area: N/A

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ________________
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-09

Strategic Plan Priority Investment Area: Early Childhood Development: Developmental Screening, Assessment & Early Intervention.

Strategic Plan Headline Community Results: Children attend quality child care; children are supported by nurturing and involved parents; children are ready for kindergarten; children behave appropriately in schools, homes and communities; and students are succeeding academically.

Recommended Action: Authorization to negotiate and execute contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed $2,217,499.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations.

Budget Impact: Funding in the amount of $2,217,499.00 for this resolution is allocated for FY 2021-22.

Description of Services: The benefits of early intervention services and the risks of summer learning loss, one of The Children’s Trust’s goals is to provide continuity of the beneficial impacts of school-year early intervention services through the summer months. The agencies listed below offer full-day summer programs for young children who receive academic school-year services funded through the Individuals with Disabilities Education Act (IDEA), Part B or Part C, or who have developmental delays in areas of speech/language, cognition, physical well-being, social-emotional challenges or behavioral problems.

The following providers are recommended for renewal:

<table>
<thead>
<tr>
<th>Agency</th>
<th>Funding Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dave and Mary Alper JCC</td>
<td>$37,504.00</td>
</tr>
<tr>
<td>Easter Seals of South Florida Inc.</td>
<td>$446,486.00</td>
</tr>
<tr>
<td>FIU – Center for Children &amp; Families</td>
<td>$482,435.00</td>
</tr>
<tr>
<td>Miami Lighthouse for the Blind</td>
<td>$121,428.00</td>
</tr>
<tr>
<td>The Arc of South Florida</td>
<td>$495,315.00</td>
</tr>
<tr>
<td>UM – Department of Pediatrics</td>
<td>$207,331.00</td>
</tr>
<tr>
<td>UM – Department of Psychology</td>
<td>$130,000.00</td>
</tr>
<tr>
<td>United Cerebral Palsy</td>
<td>$297,000.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$2,217,499.00</strong></td>
</tr>
</tbody>
</table>

Summer programs for young children with delays/disabilities operate five days a week (Monday-Friday) for at least eight hours per day over a period of six to 11 weeks. Although some children with specific exceptionalities may not attend the entire program day, the specified hours are made available to accommodate working families’ needs for high-quality summer care. During Summer 2021, programs were proactive and intentional to meet the needs of the families they serve. Services are individualized for each child/family to support the child’s overall development and mitigate the significant learning loss due to closures caused by the coronavirus disease 2019 (COVID-19 pandemic).
Services are expected to meet children’s individual developmental needs, align with the goals of their school year service plans (i.e., Individual Family Service Plan, Individual Education Plan), be tailored to the ages and levels of functioning, and allow for active exploration of the environment. Schedules for the summer program are comprised of structured and non-structured activities based on routines that support child development. Services include self-directed, hands-on learning activities, active play, quiet learning, and regular, supported interaction with peers and teachers. All programs provide purposeful family engagement and support to encourage communication.

**Background:** Children with identified delays or special needs in early childhood who receive appropriate, responsive intervention are more likely to develop to their full potential. Contrary, undetected or untreated delays may cause affected children to experience long-term challenges, and the necessary treatment can be increasingly more costly, complicated, and resistant to intervention. The IDEA ensures that children with disabilities get the appropriate services needed to succeed in school. Services offered through IDEA, Part B (for children ages 3 through 21) and Part C (for children birth through age 2), are available for children who have developmental delays or have been diagnosed with a physical or mental condition that creates a high probability of subsequent developmental delay. The Trust’s summer services goals are to provide continuity of the beneficial impacts of school-year early intervention services through the summer months and to reduce the risks of summer learning loss.

The review process for contract renewal consideration included qualitative and quantitative data reviews and a virtual activity observation. Due to the COVID-19 pandemic, summer camp services were delivered both virtually and in-person. Providers were able to offer high-quality individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control (CDC) guidelines. During the summer of 2021, 425 children received services from the service providers identified herein. All eight providers are recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of October 2021.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ____________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ________________
Our summer early intervention programs continued to offer comprehensive services for birth to five-year-old children with disabilities. This investment promotes school readiness for children who receive school-year early intervention and exceptional education programming. Providers were required to follow local and CDC guidelines and appropriate group sizes for in-person services. Program observations were conducted in-person, and the analysis of these observations indicates that participants were fully engaged during the sessions. This is significant considering the unique health and social challenges this vulnerable population faces while attending center-based services during the pandemic. Limited virtual services were available for some children with complex health issues to ensure continuity of services during the summer. To limit face-to-face interactions between Trust staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC guidelines.

### Summary of Summer 2021 Services

<table>
<thead>
<tr>
<th>Agency name</th>
<th>Children served</th>
<th>Average sessions per child</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arc of South Florida, Inc.</td>
<td>103</td>
<td>34</td>
</tr>
<tr>
<td>Dave and Mary Alper Jewish Community Center</td>
<td>10</td>
<td>17</td>
</tr>
<tr>
<td>Easter Seals South Florida</td>
<td>48</td>
<td>27</td>
</tr>
<tr>
<td>FIU Board of Trustees Center for Children &amp; Families*</td>
<td>50</td>
<td>7</td>
</tr>
<tr>
<td>The Miami Lighthouse for the Blind and Visually Impaired Inc.*</td>
<td>18</td>
<td>8</td>
</tr>
<tr>
<td>United Cerebral Palsy Association dba. United Community Options</td>
<td>94</td>
<td>22</td>
</tr>
<tr>
<td>University of Miami Department of Psychology</td>
<td>38</td>
<td>29</td>
</tr>
<tr>
<td>University of Miami Department of Pediatrics</td>
<td>64</td>
<td>31</td>
</tr>
</tbody>
</table>

* FIU Board of Trustees and the Miami Lighthouse for the Blind and Visually Impaired Inc. had to limit screen time with their participants based on their age and/or disabilities. Therefore, they conducted longer sessions with the children and their families, but less frequently; thus, their average sessions per child are lower relative to other programs.

Not approved for legal sufficiency
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-10

**Strategic Plan Priority Investment Area:** Youth Development: Summer Camps.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to negotiate and execute contract renewals with 12 providers, identified herein, to deliver high-quality summer camp services for 945 slots for elementary school children, in a total amount not to exceed $1,515,523.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of $1,515,523.00 for this resolution is allocated for FY 2021-22.

**Description of Services:** The Children’s Trust funds summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of children with disabilities, while specialty disability programs engage 40 percent or more. Summer programs operate five days per week (Monday-Friday) for at least 10 hours per day over a period of six to 11 weeks.

Programs follow a structured schedule of activities to support literacy, social-emotional learning (SEL), and physical fitness. Literacy supports focus on learning to read for grades K-3 and on reading to learn for grades 4-5, using evidence-based group literacy strategies and differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. SEL focuses on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels of physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skill-building activities vary across programs and may include STEM (science, technology, engineering, math), arts and culture, civic engagement, and/or specialized programming for children with disabilities.

**The following providers are recommended for renewal:**

<table>
<thead>
<tr>
<th>Agency</th>
<th>Amount Not to Exceed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breakthrough Miami, Inc.</td>
<td>$104,400.00</td>
</tr>
<tr>
<td>First Serve Miami, Inc.</td>
<td>$62,574.00</td>
</tr>
<tr>
<td>Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)*</td>
<td>$80,000.00</td>
</tr>
<tr>
<td>Greater Miami Youth Symphony of Dade County, Florida, Inc.</td>
<td>$49,590.00</td>
</tr>
<tr>
<td>Judah Christian Center Ministries, Inc.</td>
<td>$62,574.00</td>
</tr>
<tr>
<td>Michael-Ann Russell Jewish Community Center, Inc.</td>
<td>$250,193.00</td>
</tr>
<tr>
<td>Shake-A-Leg Miami, Inc.</td>
<td>$196,997.00</td>
</tr>
<tr>
<td>Agency</td>
<td>Amount Not to Exceed</td>
</tr>
<tr>
<td>-------------------------------------------------------------</td>
<td>----------------------</td>
</tr>
<tr>
<td>South Florida Autism Center, Inc.</td>
<td>$139,679.00</td>
</tr>
<tr>
<td>St. Alban's Day Nursery, Inc.</td>
<td>$80,513.00</td>
</tr>
<tr>
<td>The Miami Lighthouse for the Blind &amp; Visually Impaired, Inc.</td>
<td>$166,136.00</td>
</tr>
<tr>
<td>University of Miami Department of Psychology</td>
<td>$154,500.00</td>
</tr>
<tr>
<td>YWCA of Greater Miami-Dade, Inc.</td>
<td>$168,367.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,515,523.00</strong></td>
</tr>
</tbody>
</table>

*FLIPANY was previously funded as a year-round provider in Resolution No. 2020-47 but moving forward will only provide summer services.

**Background:** On May 29, 2018, The Children’s Trust board approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle. The 12 programs listed above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for elementary school children.

The review process for contract renewal consideration included qualitative and quantitative data reviews as well as an activity observation. Due to the coronavirus disease 2019 (COVID-19) pandemic, summer camp services were delivered both virtually and in-person. Providers were able to offer high-quality, individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control (CDC) guidelines. During the summer of 2021, 840 children received services from the service providers identified herein and 30 percent of the children served reported living with a disability. All 12 providers are being recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by _______________ who moved its approval. The motion was seconded by _______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _______________

SECRETARY

Approved by County Attorney for form and legal sufficiency _______________
YOUTH DEVELOPMENT K-5: SUMMER ONLY

Our youth development k-5 summer programs ensured elementary school students had access to enriching programming. We have seen much dedication and creativity as programs supported the families of Miami-Dade County during this uncertain time. Providers were required to follow local and CDC guidelines and appropriate group sizes for in-person services. Program observations were conducted in-person, and the analysis of these observations indicates that participants were fully engaged during the sessions. Limited virtual services were available for some children as needed. To limit face-to-face interactions between Trust staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC guidelines.

<table>
<thead>
<tr>
<th>Agency name</th>
<th>Number of days of services</th>
<th>Children served</th>
<th>% of children with disabilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breakthrough Miami, Inc.</td>
<td>29</td>
<td>158</td>
<td>22%</td>
</tr>
<tr>
<td>First Serve Miami, Inc.</td>
<td>39</td>
<td>37</td>
<td>6%</td>
</tr>
<tr>
<td>Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)*</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Greater Miami Youth Symphony of Dade County, Florida, Inc.</td>
<td>24</td>
<td>67</td>
<td>20%</td>
</tr>
<tr>
<td>Judah Christian Center Ministries, Inc.</td>
<td>39</td>
<td>72</td>
<td>18%</td>
</tr>
<tr>
<td>Michael-Ann Russell Jewish Community Center, Inc.</td>
<td>41</td>
<td>165</td>
<td>21%</td>
</tr>
<tr>
<td>Shake-A-Leg Miami, Inc.</td>
<td>39</td>
<td>95</td>
<td>45%</td>
</tr>
<tr>
<td>South Florida Autism Center, Inc.</td>
<td>35</td>
<td>40</td>
<td>80%</td>
</tr>
<tr>
<td>St. Alban’s Day Nursery, Inc.</td>
<td>34</td>
<td>53</td>
<td>23%</td>
</tr>
<tr>
<td>The Miami Lighthouse for the Blind &amp; Visually Impaired, Inc.</td>
<td>35</td>
<td>45</td>
<td>73%</td>
</tr>
<tr>
<td>University of Miami</td>
<td>29</td>
<td>17</td>
<td>100%</td>
</tr>
<tr>
<td>YWCA of Greater Miami-Dade, Inc.</td>
<td>45</td>
<td>91</td>
<td>17%</td>
</tr>
</tbody>
</table>

*FLIPANY was previously funded as a year-round provider but ended services before summer. Moving forward they will only provide summer services.

Not approved for legal sufficiency
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-11

**Strategic Plan Priority Investment Areas:** Youth Development: Summer Camps.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,532 slots for middle and high school youth, in a total amount not to exceed $2,597,209.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of $2,597,209.00 for this resolution is allocated for FY 2021-22.

**Description of Services:** The Children’s Trust funds summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of youth with disabilities, while specialty disability programs engage 40 percent or more. Typically, summer programs must operate for at least six weeks with a minimum of 90 contact hours per youth. However, programs may break up their service periods into cohorts and offer shorter intervals for at least 15 days of service for youth. Programs follow a structured schedule of activities to support social-emotional learning (SEL) along with skills-building in one or more specialized areas, such as arts, STEM (science, technology, engineering, math), civic engagement, sports, entrepreneurship, or college readiness. Many programs also include family engagement activities.

**The following providers are recommended for renewal:**

<table>
<thead>
<tr>
<th>Agency</th>
<th>Amount Not to Exceed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breakthrough Miami Inc.</td>
<td>$456,750.00</td>
</tr>
<tr>
<td>Centro Campesino Farmworker Center Inc.</td>
<td>$84,486.00</td>
</tr>
<tr>
<td>Fit Kids of America Corp.</td>
<td>$155,907.00</td>
</tr>
<tr>
<td>FIU Board of Trustees College of Engineering and Computing</td>
<td>$126,133.00</td>
</tr>
<tr>
<td>Honey Shine, Inc.</td>
<td>$202,938.00</td>
</tr>
<tr>
<td>Network for Teaching Entrepreneurship, Inc.</td>
<td>$251,926.00</td>
</tr>
<tr>
<td>Shake-A-Leg Miami, Inc.</td>
<td>$113,696.00</td>
</tr>
<tr>
<td>Teen Up-ward Bound, Inc.</td>
<td>$78,280.00</td>
</tr>
<tr>
<td>The Dave and Mary Alper Jewish Community Center, Inc.</td>
<td>$42,744.00</td>
</tr>
<tr>
<td>The District Board of Trustees of Miami Dade College, FL</td>
<td>$83,577.00</td>
</tr>
<tr>
<td>The Miami Lighthouse for the Blind &amp; Visually Impaired, Inc.</td>
<td>$169,870.00</td>
</tr>
</tbody>
</table>

Resolution 2022-11 - Youth Development, Youth Enrichment: Summer Camp (6-12) Renewals
October 18, 2021
<table>
<thead>
<tr>
<th>Agency</th>
<th>Amount Not to Exceed</th>
</tr>
</thead>
<tbody>
<tr>
<td>The New Jerusalem Community Development Corporation</td>
<td>$119,383.00</td>
</tr>
<tr>
<td>Town of Cutler Bay</td>
<td>$135,700.00</td>
</tr>
<tr>
<td>Trinity Church, Incorporated</td>
<td>$174,119.00</td>
</tr>
<tr>
<td>University of Miami - Children &amp; Youth Law Clinic Law School</td>
<td>$128,100.00</td>
</tr>
<tr>
<td>University of Miami - Frost School of Music</td>
<td>$146,400.00</td>
</tr>
<tr>
<td>University of Miami - Kinesiology &amp; Sport Sciences</td>
<td>$127,200.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$2,597,209.00</strong></td>
</tr>
</tbody>
</table>

**Background:** On May 29, 2018, The Children’s Trust board approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle. The 17 programs listed above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for middle and high school youth.

The review process for contract renewal consideration included qualitative and quantitative data reviews as well as an activity observation. Summer camp services were delivered primarily in-person, with some limited virtual and hybrid programming, due to the continued impact of the COVID-19 pandemic. During the summer of 2021, 1218 youth received services from the service providers identified herein and 18 percent of the youth served reported living with a disability. All 17 providers are being recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by __________________ who moved its approval. The motion was seconded by __________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA  
BY ____________________________  
SECRETARY

Approved by County Attorney for form and legal sufficiency ___________________
Our youth development 6-12 summer programs ensured middle and high school students had access to enriching programming. We have seen much dedication and creativity as programs supported the families of Miami-Dade County during this uncertain time. Providers were required to follow local and CDC guidelines and appropriate group sizes for in-person services. Program observations were conducted in-person, and the analysis of these observations indicates that participants were fully engaged during the sessions. Limited virtual services were available for some children as needed. To limit face-to-face interactions between Trust staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC guidelines.

<table>
<thead>
<tr>
<th>Agency name</th>
<th>Number of days of services</th>
<th>Children served</th>
<th>Percent of children with disabilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breakthrough Miami, Inc.</td>
<td>30</td>
<td>483</td>
<td>15%</td>
</tr>
<tr>
<td>Centro Campesino Farmworker Center Inc.</td>
<td>29</td>
<td>28</td>
<td>7%</td>
</tr>
<tr>
<td>Fit Kids of America</td>
<td>44</td>
<td>76</td>
<td>13%</td>
</tr>
<tr>
<td>FIU Board of Trustees</td>
<td>29</td>
<td>73</td>
<td>15%</td>
</tr>
<tr>
<td>Honey Shine, Inc.</td>
<td>24</td>
<td>68</td>
<td>15%</td>
</tr>
<tr>
<td>Network for Teaching Entrepreneurship, Inc.</td>
<td>30</td>
<td>74</td>
<td>8%</td>
</tr>
<tr>
<td>Shake-A-Leg Miami, Inc.</td>
<td>39</td>
<td>49</td>
<td>61%</td>
</tr>
<tr>
<td>Teen Up-ward Bound, Inc.</td>
<td>24</td>
<td>29</td>
<td>28%</td>
</tr>
<tr>
<td>The Dave and Mary Alper Jewish Community Center, Inc.</td>
<td>19</td>
<td>24</td>
<td>42%</td>
</tr>
<tr>
<td>The District Board of Trustees of Miami Dade College, FL</td>
<td>30</td>
<td>34</td>
<td>9%</td>
</tr>
<tr>
<td>The Miami Lighthouse for the Blind &amp; Visually Impaired, Inc.</td>
<td>44</td>
<td>34</td>
<td>59%</td>
</tr>
<tr>
<td>The New Jerusalem Community Development Corporation</td>
<td>38</td>
<td>17</td>
<td>18%</td>
</tr>
<tr>
<td>Town of Cutler Bay</td>
<td>30</td>
<td>31</td>
<td>36%</td>
</tr>
<tr>
<td>Trinity Church, Incorporated</td>
<td>32</td>
<td>34</td>
<td>12%</td>
</tr>
<tr>
<td>University of Miami (Children &amp; Youth Law Clinic Law School)</td>
<td>29</td>
<td>44</td>
<td>21%</td>
</tr>
<tr>
<td>University of Miami (Frost School of Music)</td>
<td>33</td>
<td>85</td>
<td>14%</td>
</tr>
<tr>
<td>University of Miami (Kinesiology &amp; Sport Sciences)</td>
<td>23</td>
<td>35</td>
<td>3%</td>
</tr>
</tbody>
</table>

Summary of Summer 2021 Services

- **31** average days of services
- **1,218** youth served
- **18%** (221) reported living with one or more disabilities
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-12

**Strategic Plan Priority Investment Area:** Youth Development: Youth Enrichment, Employment and Supports; and Community Awareness & Advocacy: Cross-funder Collaboration of goals, strategies & resources.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a match contract with Miami-Dade County for the seventh year of the Summer Youth Internship Program, in a total amount not to exceed $1,500,000.00, for a term of 12 months, commencing March 1, 2022, and ending on February 28, 2023.

**Budget Impact:** Funding in the amount of $1,500,000.00 for this resolution is allocated for FY 2021-2022 and projected to be available in FY 2022-2023.

**Description of Services:** This resolution seeks $1,500,000.00 in funding from The Children’s Trust to support the seventh year of the Summer Youth Internship Program (SYIP). This collaboration includes the South Florida Workforce Investment Board (SFWIB), Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and The Foundation for New Education Initiatives, Inc. (The Foundation). The Children’s Trust will contract with Miami-Dade County to pool funding for the program, and Miami-Dade County will contract with The Foundation to fund, implement and operate the program. SFWIB matches The Children’s Trust's commitment to financing and contracts with M-DCPS to fund the internship program. M-DCPS and The Foundation provide additional in-kind resources vital to the program’s success.

The internship program recruits and subsequently connects rising 10th to rising 12th-grade students (including youth with disabilities and youth involved in the child welfare system) who live in Miami-Dade County with paid summer internships. There is an emphasis on engaging at-risk youth, and at least 10 percent of program participants will be youth with disabilities. The program intends to employ at least 2,500 youth interns. The youth interns will each set up a credit union account with collaborating partner EdFed Credit Union, earn a stipend of $1,300.00 and work 30 hours per week for five to six weeks. In addition to receiving a stipend for summer work experience, youth interns may also earn high school course credits and be allowed to earn college credits.

The summer internship program's unique structure includes:

- Parent/guardian orientations
- Student and employer orientations.
- Online pre-internship training for interns.
• Job coaches.
• An ongoing training curriculum with weekly assignments.
• An online interface to match interns with employers.

The program kicks off in early spring for youth to begin employment in the summer of 2022. The importance of early work experience extends well beyond the weeks of summer employment. These experiences are directly linked to positive short and long-term outcomes for teens, such as increased school-year attendance, higher graduation rates, decreased incidences of youth-involved violence, improved future employment prospects, and increased earnings later in life.

The $1,500,000.00 funding from The Children’s Trust is leveraged by SFWIB’s investment of $1,500,000.00 and Miami-Dade County’s investment of $1,000,000.00. In 2021, Miami-Dade County committed an additional $800,000.00 (total $1,800,000.00) for the 2021 program and may be contributing an amount above the anticipated $1,000,000.00 for the 2022 program as well. Additionally, the vital in-kind services and supports that M-DCPS and South Florida Educational Credit Union provide offer a combined value of approximately $250,000.00. These resources include program and administrative staff, space, bank accounts and student stipend payment processing. These elements are crucial to strengthening the program’s recruitment and operational processes. The combined available budget for the 2022 Summer Youth Internship Program, without the additional possible infusion of investment from the County, is $4,250,000.00. The Children’s Trust leverages over $1.83 for every dollar invested. The partners named above will seek to engage other funders, including in the private sector, to expand the delivery and capacity of the program. Discussions are also ongoing, exploring the possibility of further program expansion to include youth in additional education settings, such as charter schools and private schools.

**Background:** In the summer of 2016, for the first time in our community’s history, Miami-Dade County, The Children’s Trust, Miami-Dade County Public Schools, and the Foundation for New Education Initiatives, Inc., formally collaborated with the single, unified goal of providing paid summer internships for youth across the county. This collaborative summer internship program provides valuable work and life experiences for high school youth in Miami-Dade County. The program encourages the development of positive work habits, offers hands-on professional experience in varied career fields, and motivates youth to further their education and improve their ability to pursue a wide range of career options.

By offering both practical work experience and developmental opportunities, SYIP aims to enable participants to contribute to the county’s workforce as they develop critical skills. The collaboration sets the stage for continued partnership, developing a more robust and proficient future workforce by providing meaningful employment for Miami-Dade County’s youth. Attached is a summary of the program’s past performance for summer of 2021, highlighting that 2,321 students were served; 26 percent of whom are students with disabilities and 75 percent of whom qualify for free and reduced-price lunch.

**Procurement Policy:** Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Resolution 2022-12 – Youth Development, Youth Enrichment, Employment & Supports
October 18, 2021
The funding amount from The Children’s Trust and the program cost remained constant since the 2018-19 program year.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by __________ who moved its approval. The motion was seconded by __________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ____________________
PROGRAM SUMMARY

In its sixth year of operation, the Summer Youth Internship Program continues to serve our community despite the ongoing challenges with COVID-19. Contingency plans were created which allowed us to adapt to the changing CDC and local municipality guidelines. The Children’s Trust, Miami-Dade County, CareerSource South Florida, EdFed - The Educational Federal Credit Union and the Foundation for New Education Initiatives, collaborated with a single intent in mind: to provide a meaningful paid summer internship opportunity for youth across Miami Dade County. The unique structure of this high-quality summer internship program included parent, student and employer orientations conducted virtually, online pre-internship training for interns, student interns assigned to certified M-DCPS teachers, a curriculum consisting of weekly assignments, an online interface, and Miami.GetMyInterns.org for enrollment and matching of student interns and employers.

NUMBERS AT A GLANCE

- 2,321 youth were placed in 655 participating companies.
- 623 or 26% of youth placed in internships had a disability.
- 99% completed the program working a total of 369,507 hours.
- 75% of youth enrolled qualified for free/reduced price lunch.

PROGRAM HIGHLIGHT

By offering both practical work experience and developmental opportunities, the Summer Youth Internship aims to enable participants to contribute to the county’s workforce as they develop critical skills and a sense of fiscal responsibility. All students enrolled in SYIP are required to open a bank account through EdFed - The Educational Federal Credit Union.

OUTCOMES

Three satisfaction surveys were distributed at the conclusion of the program to determine the quality of programming.

- 97% of youth were satisfied with the Summer Youth Internship Program.
- 99% of employers were satisfied with the Summer Youth Internship Program.
- 99% of instructors were satisfied with the Summer Youth Internship Program.

INTERNSHIP SETTING

Facing ongoing challenges with the COVID-19 pandemic, the Summer Youth Internship Program was able to continue making opportunities available in multiple formats in addition to the traditional in-person setting.

More than half of interns’ work experience took place in an in-person setting, with only 16% of students working remotely.
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-13

Strategic Plan Priority Investment Area: Family and Neighborhood Supports: Place-based Service Partnerships.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care services; children are supported by nurturing and involved parents; students are succeeding academically; children behave appropriately in schools, homes, and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed $880,000.00, for a term of 12 months, commencing August 1, 2022, and ending July 31, 2023.

Budget Impact: Funding in the amount of $880,000.00 for this resolution is allocated for FY 2021-22 and is projected to be available in FY 2022-23.

Description of Services: The HERO (Here Everyday Ready On-time) truancy prevention program, a component of the Case Management Referral Program, is a district-wide systemic approach to reducing youth violence by identifying the most at-risk children and providing them with the necessary prevention and intervention services to increase school attendance. This collaboration continues with Miami-Dade County, Miami-Dade County Public Schools (M-DCPS) and the Foundation for New Education Initiatives (The Foundation). Services provided with this funding will support more than 14,500 elementary school children with chronic unexcused absences across 39 M-DCPS schools. Recognizing that inconsistent school attendance is typically a symptom of more severe challenges, the program utilizes M-DCPS student attendance data to identify at-risk children and address causes that negatively affect their healthy development and success.

While the COVID-19 pandemic challenged the program’s effectiveness during the 2020-21 school year, a total of 16,495 elementary school children were contacted across the 39 schools, of which 9,902 participated in the HERO truancy prevention program through the response to intervention model described below. A total of 1,135 home visits were conducted, and 1,356 families participated in Truancy Child Study Team meetings. Additionally, 1,188 referrals/coordination of services were made to service providers, including to The Children’s Trust’s Family and Neighborhood Support Partnerships and Family Strengthening providers. A formal referral communication process has been established.

Through licensed social workers hired through the program, any child identified as at-risk of missing school is provided with interventions tailored to the specific needs of the child and...
family, to address identified challenges before the child becomes chronically absent. The program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continuous absences, as follows:
  - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 2 Meeting:** Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
  - **Truancy Court:** A Truancy Court petition is filed with the Clerk of Courts; hold an initial hearing.
  - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wraparound services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
  - **Second Hearing:** Judge orders the Achievement Plan.
  - **Monitoring:** Judge monitors student’s progress on the Achievement Plan.
  - **Successful Truancy Court Case:** Case is closed successfully.
  - **Unsuccessful Truancy Court Case:** Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

Altogether, the coordinated suite of services and supports for the children and youth described above is estimated to cost $2,104,051.00. The Children’s Trust invests $880,000.00 for this match contract, while Miami-Dade County contributes $167,898.00 and in kind services through the Juvenile Services Department, and Miami-Dade County Public School provides in-kind services and supports valued at $1,056,153.00. Miami-Dade County has a new Office of Neighborhood Safety and Peace and Prosperity Plan initiative, both of which are, in part, aimed at addressing underlying factors that contribute to community violence that affects youth. As this programming is implemented and developed the Case Management Referral Program might be augmented or impacted. Any changes that impact the program will be reported to this board.

**Background:** The HERO truancy prevention program is a component of the Case Management Referral Program. An innovative countywide collaboration that identifies and assists youth and families who are at the highest risk of being victims or perpetrators of violence. The Case Management Referral Program works to align services for said youth and their families, supports neighborhood programs and providers, and measures the progress of
students who receive said services and supports. This program works in collaboration with the Together for Children efforts, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. The HERO truancy prevention program serves three geographic regions in Miami-Dade County (north, central, and south), spanning 20 ZIP codes.

On September 13, 2016, through resolution #2016-92, the board approved a formal partnership between The Children’s Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and the Foundation for New Education Initiatives, Inc. (The Foundation), to implement the HERO truancy prevention program. The program identifies M-DCPS elementary and K-8 students most at risk and provides them with the necessary prevention and intervention services to increase school attendance and reduce youth violence risk. HERO initially supported more than 12,000 elementary school children exhibiting chronic unexcused absences across 33 schools. On January 16, 2018, resolution #2018-33 expanded the program to serve 14,500 children in 39 schools.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust. It shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The funding amount from The Children’s Trust and the program’s cost remains the same as the 21-22 program year.

**Geographic Area:** Countywide

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th day of October, 2021.

**THE CHILDREN’S TRUST**

MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency __________________________

Resolution 2022-13 – Family and Neighborhood Supports, Place-based Service Partnerships
October 18, 2021
Student Attendance Shows an Increase

During the 2020-2021 School Year, 1,356 families participated in Truancy Child Study Team Meetings (Levels 1, 2, and 3). The expectation is that the student’s attendance will increase after meeting with an attendance interventionist.

54% of students showed an increase in attendance percentage when comparing their attendance pre- and post-truancy Child Study Team (TCST) Meetings.

Truancy Child Study Team Meetings

During the 2020-2021 School Year, 1,356 families participated in Truancy Child Study Team Meetings (Levels 1, 2 and 3). 169 Parents were no-shows to the scheduled meetings.

- 1380-Level 1 Meetings (Initiated at 5-9 unexcused absences)
- 55- Level 2 Meetings (5 additional unexcused absences after initial meeting)
- 2- Level 3 Meetings (5 additional unexcused absences after level 2 meeting)

Eligibility Screening

During the 2020-2021 School Year, 16,495 letters were sent home to parents/guardians introducing them to the H.E.R.O. Truancy Prevention Program. There were 60% (9,902) of those families that received prevention or intervention activities. After receiving intervention and prevention activities, 13.7% (1,356) advanced to Truancy Child Student Team Meetings.

The H.E.R.O. Program is Making the Grade

It is the goal of the H.E.R.O. Truancy Prevention Program that students will pass all core content courses (English, math, science, social studies). Based on the grades of the 2020-2021 participants, the following outcomes were recorded:

<table>
<thead>
<tr>
<th>Subject</th>
<th>Percentage of Students with Passing Grades</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mathematics</td>
<td>71%</td>
</tr>
<tr>
<td>Reading</td>
<td>61%</td>
</tr>
<tr>
<td>Language Arts</td>
<td>65%</td>
</tr>
<tr>
<td>Science</td>
<td>71%</td>
</tr>
<tr>
<td>Social Studies</td>
<td>75%</td>
</tr>
<tr>
<td>Overall</td>
<td>69%</td>
</tr>
</tbody>
</table>

2021 H.E.R.O Success Story of the Year

H.E.R.O’s (Formerly iAttend) interventionist was constantly reaching out to a family that was not signing in daily for MSO (online) school. The interventionist through much conversation found out that the father of the 6 students passed from COVID-19 and he was the only one working. The mother needed assistance and was given stabilization from the H.E.R.O. Program. With the assistance of the interventionist, the students were able to go from MSO to physical schooling which guaranteed breakfast and lunch daily for the students. They have had 100% attendance since being switched to physical schooling.
### Follow-Up Services

<table>
<thead>
<tr>
<th>Follow-Up Service</th>
<th>Number of Services Rendered</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parent Conferences by Phone</td>
<td>19,320</td>
</tr>
<tr>
<td>Home Visitations</td>
<td>1,135</td>
</tr>
<tr>
<td>Student Conferences</td>
<td>386</td>
</tr>
<tr>
<td>Parent Conferences in Person/Virtual</td>
<td>940 (In-Person)</td>
</tr>
<tr>
<td></td>
<td>1,542 (Virtual)</td>
</tr>
<tr>
<td>Coordinating Services</td>
<td>1,188</td>
</tr>
<tr>
<td>Parent Letters</td>
<td>1,396</td>
</tr>
<tr>
<td>Court Appearances</td>
<td>0</td>
</tr>
</tbody>
</table>

### ADDITIONAL COVID-19 RELIEF STRATEGIES

<table>
<thead>
<tr>
<th>Strategy</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Re-Engaging Parents and Students with Schools during COVID-19</td>
<td>536</td>
</tr>
<tr>
<td>Connecting Parents and Families with Providers/MDCPS Programs and Follow-Up</td>
<td>564</td>
</tr>
<tr>
<td>Number of Unique Families Receiving Stabilization/Assistance with Basic Needs</td>
<td>178</td>
</tr>
<tr>
<td>Number of Unique Families Being Connected to Devices/Internet/Hotspots</td>
<td>1,589</td>
</tr>
<tr>
<td>Number of Unique Families Being Provided Access to Meals</td>
<td>107</td>
</tr>
</tbody>
</table>
The Children’s Trust Board Meeting

Date: October 18, 2021

Resolution: 2022-14

Strategic Plan Priority Investment Area: Community Awareness and Advocacy: Cross-funder Collaboration of goals, strategies and resources.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed $150,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022.

Budget Impact: Funding in the amount of $150,000.00 for this resolution is allocated for FY 2021-2022.

Background: Many entities across the nation have collaborated to bring broadband internet connectivity to low-income families, especially families with students, some of whom rely upon online learning resources. The cities of Chicago and Philadelphia have both launched collaborations focused on this goal. The Miami Connected initiative adapts best practices from these successful initiatives to Miami-Dade’s specific needs, and its partners collaborate to support a collective effort.

American Community Survey (Census) 2018 data indicate more than 100,000 students living in approximately 60,000 households in Miami-Dade County do not currently have broadband internet service. This significantly impacts their ability to take part in online learning activities outside of the schoolhouse.

Like Chicago Connected and PHLConnectEd, the Miami Connected initiative led by the Miami Foundation is engaging community-based organizations (CBOs) to support outreach to families and provide technical assistance to expand exposure to free broadband internet service in Miami-Dade County. Given the diversity of communities across the county, Miami Connected is also employing a hyperlocal “salesforce” strategy that identifies trusted community-based partners to lead the marketing and engagement work.

Miami Connected is continuously optimizing the enrollment process and working in collaboration with Miami-Dade County Public Schools (M-DCPS) for outreach to eligible families. Miami Connected works to ensure students and families not only have broadband internet connection, but also help students and families build the digital skills needed to effectively utilize it for enhanced educational and economic opportunities. Miami Connected is developing its digital skills training programming and collaborating with Chicago Connected, PHLConnectED, and other similar initiatives across the country to leverage shared resources and lessons learned.

The Miami Foundation has been the lead partner for this innovative initiative since its inception in September 2020 and also serves as its fiscal sponsor by establishing a fiscal sponsorship fund to support Miami Connected’s financial/fund development maturity and independence.
**Description of Services:** Miami Connected offers no-cost broadband internet to the families of eligible students. Students are eligible if they attend a Title I School and/or qualify for free or reduced-price lunch, which is a designation that applies to public, charter, and non-profit private schools. Through Miami Connected, hyperlocal CBOs, including Catalyst Miami, Overtown Children & Youth Coalition, Overtown Youth Center, Touching Miami with Love, Be Strong International, and Mexican American Council are serving as trusted sources to enroll families to receive free broadband internet service (either fixed-line access or Wi-Fi hotspots). CBOs will also continue to provide digital literacy training to support students and families in navigating online resources, including educational opportunities, health resources, employment opportunities, and other social services.

Miami Connected was formally launched in March 2021, after some initial delays due to staffing, and enrollment of families began in April. Since its launch the initiative has:

- expanded eligibility to include families of an additional 118,000 students receiving free or reduced-price lunch or attending a Title I school;
- launched comprehensive outreach efforts in the neighborhoods of Overtown and Homestead, which data showed had some of the lowest rates of internet connectivity;
- developed outreach partnerships with 12 Miami-Dade County Public Schools and four CBOs; and
- enrolled 500 families who are now receiving services or finalizing the enrollment process with the Internet Service Provider.

Over the course of the next year, the initiative will expand to include comprehensive outreach efforts in the additional priority neighborhoods of Liberty City and Little Haiti, while increasing countywide communications to all eligible families. Additionally, while the initial launch of the initiative focused on M-DCPS student/family recruitment, they are working to include children who attend private and charter schools.

The implementation partners to date are: The Miami Foundation, Achieve Miami, Miami-Dade County Public Schools, City of Miami, Samvid Ventures, Catalyst Miami, Overtown Children & Youth Coalition, Overtown Youth Center, Touching Miami with Love, and The Children’s Trust. Additional partners are being engaged on an ongoing basis.

The total projected cost for the project is $14,409,957.00. The Children’s Trust’s proposed investment is $150,000.00 in this second year of the funder collaboration project. Additional funders will contribute $14,259,957.00 through grants and in-kind contributions collectively. To date, $6,295,100.00 has been raised, including The Trust contribution. Current contributors to this initiative include:

<table>
<thead>
<tr>
<th>Funder</th>
<th>Received</th>
<th>Pledged</th>
<th>Total Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ken Griffin</td>
<td>$2,500,000.00</td>
<td>$2,500,000.00</td>
<td>$5,000,000.00</td>
</tr>
<tr>
<td>The Children’s Trust</td>
<td>$150,000.00</td>
<td></td>
<td>$150,000.00</td>
</tr>
<tr>
<td>The Miami Foundation</td>
<td>$250,000.00</td>
<td></td>
<td>$250,000.00</td>
</tr>
<tr>
<td>Leslie Miller Saiontz</td>
<td>$49,600.00</td>
<td>$200,400.00</td>
<td>$250,000.00</td>
</tr>
<tr>
<td>Samvid Ventures</td>
<td>$250,000.00</td>
<td></td>
<td>$250,000.00</td>
</tr>
<tr>
<td>Helios Education Foundation</td>
<td>$200,000.00</td>
<td></td>
<td>$200,000.00</td>
</tr>
<tr>
<td>Funder</td>
<td>Received</td>
<td>Pledged</td>
<td>Total Amount</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>-----------</td>
<td>----------</td>
<td>---------------</td>
</tr>
<tr>
<td>Blackstone</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>eMerge Americas</td>
<td></td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>City of Miami</td>
<td></td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>TD Bank &amp; Miami HEAT</td>
<td></td>
<td>$30,000.00</td>
<td>$30,000.00</td>
</tr>
<tr>
<td>Terra Group</td>
<td>$7,500.00</td>
<td>$2,500.00</td>
<td>$10,000.00</td>
</tr>
<tr>
<td>Simkins Family Foundation</td>
<td>$5,000.00</td>
<td></td>
<td>$5,000.00</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td><strong>$3,462,200.00</strong></td>
<td><strong>$2,832,900.00</strong></td>
<td><strong>$6,295,100.00</strong></td>
</tr>
</tbody>
</table>

The remaining funds are expected to be raised from additional funding partners by the Miami Connected collaborative to reach the total anticipated budget of the project.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Without continued swift action to narrow the digital divide, we will witness a widening of the achievement gap during a time when the future of Miami-Dade’s economy depends on innovative, equitable education for our children. By uniting public and private sector interests, Miami Connected endeavors to collectively ensure that all children in Miami-Dade have online access to support a strong, fulfilling education that will lead them and our community forward.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of October, 2021.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ____________________________
Secretary

Approved by County Attorney for form and legal sufficiency ________________
Resolution 2022-14 – Cross-Funder Collaboration
October 18, 2021
IMPACT REPORT

Miami Connected is working to ensure all students and families in Miami-Dade County are set up for success in today's digital world by providing access to free broadband internet at home, digital skills training and career opportunities in technology.

COLLECTIVE IMPACT

As a collective impact initiative, partnerships with public, private, philanthropic and community stakeholders are central to the initiatives success and sustainability.

METRICS

- School Partners: 12
- Students Reached by Outreach Efforts: 11K
- Families Signed Up: 670
- Hours of Support & Technical Assistance Provided: 555
- Families Report not Having Internet: 22%
- Families Enrolled in Digital Skills Training: 60

CONNECTING TO RESOURCES

When engaging families during the enrollment process, we also connected them with other relevant resources.

Thanks to this, a mother called us after getting connected asking for resources in response to her daughter's medical emergency and we were able to refer her to medical and transportation resources.

TIMELINE

- March: Public launch
- April: Family enrollment begins
- June: Expanded eligibility to include a total of 218,000 M-DCPS students
- August: Collaborated with 6 Homestead schools and Miami-Dade Virtual School
- December: Transition outreach focus to Liberty City & Little Haiti
- Increase countywide outreach
- Implement and execute digital skills training
<table>
<thead>
<tr>
<th>Qty</th>
<th>Organization</th>
<th># Served</th>
<th>Final Agreement Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Achieve Miami Inc</td>
<td>360 youth</td>
<td>$18,000.00</td>
<td>Supports targeted services to high need populations/neighborhoods provided by organizations.</td>
</tr>
<tr>
<td>2</td>
<td>Cannonball Youth Club Inc</td>
<td>200 youth</td>
<td>$7,500.00</td>
<td>Literacy/athletic based program in South Miami Heights for youth.</td>
</tr>
<tr>
<td>3</td>
<td>Coconut Grove Optimist Preparatory Inc</td>
<td>150 youth</td>
<td>$10,000.00</td>
<td>Alternative sports program for youth of Coconut Grove.</td>
</tr>
<tr>
<td>4</td>
<td>Kids N Tough Academy Inc</td>
<td>75 youth</td>
<td>$10,000.00</td>
<td>Mental health based counseling program in North Miami for youth.</td>
</tr>
<tr>
<td>5</td>
<td>Naranja Ravens Athletic Club Inc</td>
<td>300 youth</td>
<td>$10,000.00</td>
<td>A series of youth-led community events and rallies to offset violence and low education attainment in Naranja.</td>
</tr>
<tr>
<td>6</td>
<td>Naranja Ravens Athletic Club Inc</td>
<td>50 Youth</td>
<td>$9,400.00</td>
<td>Provides tutoring, social and emotional mentoring, computer skills, and athletic skills.</td>
</tr>
<tr>
<td>7</td>
<td>Regis House Inc</td>
<td>100 youth</td>
<td>$10,000.00</td>
<td>Counseling services for 100 children of low-income families in Central Miami-Dade.</td>
</tr>
<tr>
<td>8</td>
<td>Superhero Leadership Academy Inc</td>
<td>100 Youth</td>
<td>$15,000.00</td>
<td>Supports targeted services to high need populations/neighborhoods.</td>
</tr>
<tr>
<td>9</td>
<td>The Salvation Army</td>
<td>150 youth</td>
<td>$10,000.00</td>
<td>Music services for 150 children of low-income families in Central Miami-Dade for beginning of school year.</td>
</tr>
<tr>
<td>10</td>
<td>Tradisyon Lakou Lakay Inc</td>
<td>60 youth</td>
<td>$15,000.00</td>
<td>Supports targeted services to high-need populations/neighborhoods.</td>
</tr>
<tr>
<td>11</td>
<td>Womens Fund of Miami-Dade</td>
<td>Miami-Dade girls</td>
<td>$10,000.00</td>
<td>Supports efforts to create central data source on the needs, status, and well-being of girls and women; and the impact of public policies and economic trends.</td>
</tr>
</tbody>
</table>

Subtotal $124,900.00

<table>
<thead>
<tr>
<th>Qty</th>
<th>Organization</th>
<th># Served</th>
<th>Final Agreement Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Believers of Authority Ministries Inc</td>
<td>200 youth, 75 adults</td>
<td>$3,000.00</td>
<td>Sponsorship of community back to school event.</td>
</tr>
<tr>
<td>2</td>
<td>City of North Miami</td>
<td>1,800 residents</td>
<td>$3,000.00</td>
<td>Sponsorship of community civic awareness and involvement.</td>
</tr>
<tr>
<td>3</td>
<td>Community Youth Against Violence Inc</td>
<td>500 youth and adults</td>
<td>$6,000.00</td>
<td>Sponsorship of Anti-Gun Violence Youth Rally &amp; Forum Peace Walk.</td>
</tr>
<tr>
<td>4</td>
<td>Courtney Vega Sports Athletic Foundation Inc</td>
<td>200 youth 500 adults</td>
<td>$3,000.00</td>
<td>Sponsorship of community awareness and involvement connected to Sickle Cell Anemia.</td>
</tr>
<tr>
<td>5</td>
<td>Hard Knocks Foundation Inc</td>
<td>400 youth and adults</td>
<td>$8,000.00</td>
<td>Sponsorship of community event that encourages youth to choose books over guns.</td>
</tr>
<tr>
<td>6</td>
<td>Inspiring Community Health Inc</td>
<td>125 adults and children</td>
<td>$2,500.00</td>
<td>Sponsorship of community back to school event.</td>
</tr>
<tr>
<td>7</td>
<td>Kiwanis Foundation of North Dade Inc</td>
<td>300 families</td>
<td>$4,000.00</td>
<td>Sponsorship of 2021 BreastfeedMiami event &quot;The Art of Breastfeeding&quot;.</td>
</tr>
<tr>
<td>8</td>
<td>NAMI Miami Dade County Inc</td>
<td>1,000 youth and adults</td>
<td>$5,000.00</td>
<td>Sponsorship of mental health walk, &quot;NAMI Walks Your Way.&quot;</td>
</tr>
<tr>
<td>9</td>
<td>Prosperity Social and Community Development Group Inc</td>
<td>60 youth and adults</td>
<td>$2,000.00</td>
<td>Sponsorship of annual Chapter 10 Celebration event attended by community representatives and students.</td>
</tr>
<tr>
<td>10</td>
<td>The Little Lighthouse Foundation</td>
<td>2000 youth, 50 adults</td>
<td>$5,000.00</td>
<td>Sponsorship of community back to school event.</td>
</tr>
</tbody>
</table>

Subtotal $41,500.00

<table>
<thead>
<tr>
<th>Program</th>
<th>Total Funded</th>
<th># Agreements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Promote Citizen Engagement and Leadership</td>
<td>$124,900.00</td>
<td>11</td>
</tr>
<tr>
<td>Public Awareness and Program Promotion</td>
<td>$41,500.00</td>
<td>10</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$166,400.00</strong></td>
<td><strong>21</strong></td>
</tr>
<tr>
<td>Agency</td>
<td>Initiative</td>
<td>Amendment Category</td>
</tr>
<tr>
<td>---------------------------------------</td>
<td>-----------------------------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>CCDH/The Advocacy Network</td>
<td>Partnerships</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>Concerned African</td>
<td>Youth Development: K-5</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>ConnectFamilias, Inc.</td>
<td>Partnerships</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>Educate Tomorrow</td>
<td>Youth Development: K-5</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>Knowledge Builders</td>
<td>Youth Development: K-5</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>Miami Children's Initiative, Inc.</td>
<td>Youth Development: 6-12</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>Miami Dade County</td>
<td>Partnerships</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>Miami Lighthouse</td>
<td>Early Intervention</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>UM -Frost School of Music</td>
<td>Youth Development: 6-12</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>UM - Kinesiology &amp; Sport Sciences</td>
<td>Youth Development: 6-12</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>YMCA</td>
<td>Youth Development: K-5</td>
<td>Change in staffing plan</td>
</tr>
<tr>
<td>YWCA</td>
<td>Youth Development: K-5</td>
<td>Change of legal name</td>
</tr>
</tbody>
</table>
The Children's Trust Family Expo goes on tour

The Miami Times
Tue Aug 31, 2021

The Children's Trust has downsized and adapted its annual Family Expo, which has historically taken place at the Miami-Dade County Fair &...

Reach: 31.6k
Desktop Reach 10.5k
Mobile Reach 21k

NBC 6 South Florida News at 5:30pm

WTVJ-MIA (NBC)
Mon Sep 27, 2021

have excessive absences, that is a concern to us as well. >> The children's trust often works with family. They say it's concerning so much...

NBC 6 South Florida News at 4pm

WTVJ-MIA (NBC)
Mon Sep 27, 2021

dade county, it is at the high school level. And we spoke to the children's trust about this issue. They say it's concerning so many kids...

Joel Osteen

WFOR-MIA (CBS)
Mon Sep 27, 2021

be speech delays or developmental delays. >> Partnership with the children's trust and financial support from the movement the clear masks...

CBS 4 Sunday Morning

WFOR-MIA (CBS)
Sun Sep 26, 2021 be speech delays or develop mental delays. >> The partnership with the children's trust and financial support, the clear masks made into the...
Local 10 News @ 9AM
WPLG-MIA (ABC)
Fri Sep 24, 2021

> It is all part of the innovative project funded by the children's trust. You can find it so far on our website local10.com....

Local 10 News on WSFL
The CW South Florida
Fri Sep 24, 2021

> Gio: it is all part of an innovative project funded by the children's trust. You can find more information on our website local10.com....

Local 10 News @ 4PM
WPLG-MIA (ABC)
Thu Sep 23, 2021

vasquez has the story. >> An innovative project funded by the children's trust is helping the women and children of low pus house share...

CBS 4 News
WFOR-MIA (CBS)
Wed Sep 22, 2021

way to teach their students amid a pandemic in partnership with a children's trust. Clear masks have made their way into the classroom at...
Miami Proud: Homestead Miami Mariachi Conservatory Connects Kids To Their Heritage Through Music

CBS Miami
Thu Sep 30, 2021

Foundation, for elementary kids, and with the support of the Children’s Trust and other donors, the conservatory is thriving and serves...

Reach: 1.33M
Desktop Reach 583k
Mobile Reach 744k

Celebrate Halloween with ‘Spooky Symphony’ on Oct. 24 at Miami-Dade County Auditorium

Miami Community Newspapers
Wed Sep 29, 2021

Orchestra will be conducted by Daniel Andai. The concert is presented by The Children’s Trust. The concert is Sunday, Oct. 24, 4 p.m., at...

Reach: 53.3k
Desktop Reach 21.3k
Mobile Reach 32.1k

SFYS to perform in a free Halloween concert, Oct. 30, at Miracle Theatre

Miami Community Newspapers
Wed Sep 29, 2021

of Cultural Affairs, Miami Dade County Mayor and County Commissioners, Children’s Trust, Miami Dade County Office of Management and Budget,...

Reach: 53.3k
Desktop Reach 21.3k
Mobile Reach 32.1k
School Districts Work to Track Down Students Who Are Unaccounted For

NBC Miami
Mon Sep 27, 2021

at home,” said Tatiana Canelas, associate director of programs at the Children’s Trust. “So it is so important they come back to the schools...

Reach: 1.02M
Desktop Reach 358k
Mobile Reach 666k

El poder de contar historias transforma vidas en Lotus House

WPLG Local 10
Thu Sep 23, 2021

primeros días de la pandemia de COVID-19. Rachel Spector, de The Children’s Trust, explicó que pagaron el proyecto a través de su “Fondo de...

Reach: 3.25M
Desktop Reach 997k
Mobile Reach 2.25M

Power of storytelling transforms lives in Lotus House

WPLG Local 10
Thu Sep 23, 2021

days of the COVID-19 pandemic. Rachel Spector of The Children’s Trust explained they paid for the project through their “Innovation Fund.”...

Reach: 3.25M
Desktop Reach 997k
Mobile Reach 2.25M
GIRL Fest with Girl Scouts of Tropical Florida 9/25/21

The Soul Of Miami
Tue Sep 21, 2021

is made possible by our partners at Publix Super Markets Charities and The Children's Trust. No need to register in advance. This event is...

Reach: 1.17k
Desktop Reach 995
Mobile Reach 179

Clear Masks Make It Possible For Children To See A Teacher’s Facial Expressions At Baptist Health System Learning Centers

CBS Miami
Tue Sep 21, 2021

development delays,” said Mejia. With a partnership with the Children’s Trust and financial support from the Healthy West Kendall Movement,...

Reach: 1.33M
Desktop Reach 583k
Mobile Reach 744k
**Children’s Trust hosts Family Expo with pop-up event at HistoryMiami Museum**

Wsvn 7  
Sun Sep 19, 2021  
and fun throughout the county. Ximena Nunez, The *Children’s Trust* director of communications, said each exhibition highlights the most...  
Reach: 1.46M  
Desktop Reach 494k  
Mobile Reach 965k

**No Tax Increase in Homestead’s Proposed 2022 Budget**

South Dade News Leader  
Fri Sep 17, 2021  
as well as adoption of parts of the City’s insurance package. A *Children’s Trust* grant of $643,089 requiring an $81,771 match to fund the...  
Reach: 3.25k  
Desktop Reach 1.87k  
Mobile Reach 1.37k

**Las Girl Scouts Of Tropical Florida invitan al GIRL FEST 2021**

MiamiDiario.com  
Sun Sep 12, 2021  
evento es posible gracias al apoyo de Publix Super Markets Charities y The *Children’s Trust*. CUÁNDO: sábado 25 de septiembre de 2021; de 10...  
Reach: 460k  
Desktop Reach 54.7k  
Mobile Reach 405k
Girl Scouts of Tropical Florida presents: GIRL FEST 2021

Miami's Community Newspapers
Fri Sep 10, 2021

is made possible by our partners at Publix Super Markets Charities and The Children’s Trust. WHEN: Saturday, September 25, 2021; from 10 a...

Reach: 53.3k
Desktop Reach 21.3k
Mobile Reach 32.1k

Unmasking the mask debate for your children: Talk to your kids, teach tolerance | Opinion

Miami Herald
Fri Sep 10, 2021

of parenting and youth development programs across the county for The Children’s Trust. For more information, visit thechildrenstrust.org ....

Reach: 6.63M
Desktop Reach 1.94M
Mobile Reach 4.69M

The Children’s Trust awards $1.5M to county for cultural arts programs

Miami's Community Newspapers
Tue Sep 7, 2021

of Cultural Affairs was awarded $1.5 million by The Children’s Trust to support cultural arts programs for children and youth throughout...

Reach: 53.3k
Desktop Reach 21.3k
Mobile Reach 32.1k
Need some help? Here’s a list of resources for women living in Miami-Dade

Miami Herald
Sun Sep 5, 2021

.org. • The Children’s Trust: The organization runs several programs focused on children and families, including “Thrive by 5,” a...

Reach: 8.6M
Desktop Reach 2.55M
Mobile Reach 6.06M

The Children’s Trust Family Expo goes on tour

The Miami Times
Tue Aug 31, 2021

excited that The Children’s Trust can bring the Family Expo back to Miami-Dade,” said the organization’s president and CEO, James R. Haj. “...

Reach: 31.6k
Desktop Reach 10.5k
Mobile Reach 21k

The Children’s Trust Family Expo is Back, and It Multiplied!

Wsvn 7
Fri Aug 27, 2021

) – September 11, 10 a.m. – 3 p.m. The Children’s Trust Family Expo at PK People Matter Pop-up 3000 NW 199th Street Central Miami-Dade (...
MDC in the news

Miami Dade College
Wed Aug 25, 2021

" Date: June 22, 2021 Miami’s Community News: “MDC to join Children’s Trust and The Underline to launch teen businesses” Date: June 21, 2021...

Reach: 9.66k
Desktop Reach 4.46k
Mobile Reach 5.2k

The Children’s Trust Family Expo returns with more free fun, resources

WPLG Local 10
Tue Aug 17, 2021

, we are excited that The Children’s Trust can bring the Family Expo back to Miami-Dade,” said The Children’s Trust President and CEO James...

Reach: 4.27M
Desktop Reach 1.24M
Mobile Reach 3.03M

The Children’s Trust Family Expo Returns for Children and Families in Miami-Dade

Miami’s Community Newspapers
Wed Aug 11, 2021

, we are excited that The Children’s Trust can bring the Family Expo back to Miami-Dade,” said The Children’s Trust President and CEO James...

Reach: 73.3k
Desktop Reach 22.6k
Mobile Reach 50.7k
August/September 2021 Community Events Calendar

WPLG Local 10
Wed Aug 11, 2021

The 2021 Children’s Trust Family Expo Time: 10 a.m. – 3 p.m.
The Children’s Trust Family Expo returns this year...

Reach: 4.27M
Desktop Reach 1.24M
Mobile Reach 3.03M
Thu Sep 30, 2021

QT @childrenstrust: @nbc6; As #PediatricCancerAwareness Month comes to a close, we want to highlight the unsung heroes going the extra mile to put a smile on the faces of children battling cancer. Thank you, Fight Like a Kid, your efforts. https://t.co/UtAyi3nbHR

Thu Sep 30, 2021

QT @DavidLawrenceK8: Thank you Assistant Principal Vitro for spreading the love of reading to our young Dolphins. ❤️#AttendanceMatters #valuesmatter @MDCPSTitle1 @childrenstrust @MDCPSREADING; Our assistant principal, Ms. Vitro, reading to our young Dolphins #AttendanceMatters https://t.co/4bXvgTaHsU

Thu Sep 30, 2021

#tbt Thanks again to the families and students who stopped by to say hi to us at the Family Expo Event earlier this month! We loved being a part of it with @childrenstrust. #composingbetterlives #ThrowbackThursday #MiamiGardens https://t.co/f9olItn0bu

Thu Sep 30, 2021

RT @childrenstrust: Have you been wondering what the Free Application for Federal Student Aid (FAFSA) is and how it can help you and your family? Join us virtually https://t.co/1alMQhc1fz https://t.co/1hARTnk42by
Thu Sep 30, 2021

@FutureBoundMIA @MiamiDadeBCC @MayorDaniella @MDCPS @UnitedWayMiami @CityofMiami @childrenstrust @EdFedCU @SantLaHaitian @HealthSFL @CatalystMiami @ja_miami @MiamiFoundation Right investment at the right time.

Thu Sep 30, 2021

The Children's Trust tries to support each and every child in Miami-Dade County however we can. If you are the parent of a child with a disability, click on the link below to learn more about available resources. https://t.co/ifa9T8vYVt

Thu Sep 30, 2021

DavidLawrenceK8 had a great Title Meeting on Tues.Sept.28. Thank you Principal Brinson, AP Parlor, our fantastic community liaison Mr. Bequer, & our amazing parents.❤️

#nationalparentinvolvement @DavidLawrenceK8 @childrenstrust @MDCPSTitleI @DavidLawrenceK8 @Sepulveda_MDCPS https://t.co/AyI519J9D0

Thu Sep 30, 2021

QT @childrenstrust: @WPLGLocal10 ; Check out these inclusive and adaptive Halloween costumes for all children to enjoy! https://t.co/dXO7aozR5X
Wed Sep 29, 2021

@CommishEileen @FutureBoundMIA @MiamiDadeBCC @MayorDaniella @MDCPS @UnitedWayMiami @CityofMiami @childrenstrust @EdFedCU @SantLaHaitian @MiamiSup @HealthSFL @CatalystMiami @ja_miami @MiamiFoundation @eyesonmyworld @MiamiMayor You certainly did.

Wed Sep 29, 2021

@LMM40 @FutureBoundMIA @MiamiDadeBCC @MayorDaniella @MDCPS @UnitedWayMiami @CityofMiami @childrenstrust @EdFedCU @SantLaHaitian @MiamiSup @HealthSFL @CatalystMiami @ja_miami @MiamiFoundation @eyesonmyworld @MiamiMayor Glad to have led the effort to expand this excellent program countywide.

Wed Sep 29, 2021

RT @childrenstrust: Missing school can have consequences on a child's academic and social development. The Children's Trust programs and providers are here to support families across Miami-Dade. Visit https://t.co/AxQ5z9qHsc for more information. @nbc6 @LauraNBC6 @MDCPS https://t.co/Sk1uAfK4V2

Wed Sep 29, 2021

QT @childrenstrust: Thank you @LauraNBC6 and @nbc6 for highlighting the Trust's expertise and widespread resources for families.; Missing school can have consequences on a child's academic and social development. The Children's Trust programs and providers are here to support families across Miami-Dade. Visit https://t.co/AxQ5z9qHsc for more information. @nbc6 @LauraNBC6 @MDCPS https://t.co/Sk1uAfK4V2
@FutureBoundMIA @MiamiDadeBCC @MayorDaniella @MDCPS @UnitedWayMiami @CityofMiami @childrenstrust @EdFedCU @SantLaHaitian @MiamiSup @HealthSFL @CatalystMiami @ja_miami @MiamiFoundation So exciting to witness our efforts going to scale! A shout out to @eyesonmyworld for being a special champion! Just 2 years ago @MiamiMayor @CityofMiami stepped out of the gate with 30 inaugural schools. With a team like @FutureBoundMIA eager to see what happens next!!

Wed Sep 29, 2021

RT @childrenstrust: Missing school can have consequences on a child's academic and social development. The Children’s Trust programs and providers are here to support families across Miami-Dade. Visit https://t.co/AxQSz9qHsc for more information. @nbc6 @LauraNBC6 @MDCPS https://t.co/Sk1uAfK4V2

Wed Sep 29, 2021

Missing school can have consequences on a child's academic and social development. The Children's Trust programs and providers are here to support families across Miami-Dade. Visit https://t.co/AxQSz9qHsc for more information. @nbc6 @LauraNBC6 @MDCPS https://t.co/Sk1uAfK4V2

Tue Sep 28, 2021

QT @childrenstrust: Please participate. @miamiDiaperBank provides diapers for 2 @MDCPS ❤️. It's #DiaperNeedAwarenessWeek so head over to @MiamiDiaperBank’s page and find out how you can help! https://t.co/mnS5GEDHrbq
Tue Sep 28, 2021

RT @childrenstrust: We are proud to work with Lotus House, who transform the lives of women and children every day. Thank you for the amazing opportunities you give to families in our community. @ChristinaWPLG https://t.co/8AB5AAC6lt

Mon Sep 27, 2021

RT @LotusHouse1: Check out today’s @WPLGLocal10 feature on our newest innovations project, the Studio! Made possible by @childrenstrust © https://t.co/CESp4QyceH And check out our show, Lotus Village Voices, on Spotify, Apple or YouTube#childrenfirst #diystudio #storytelling #podcast https://t.co/n1dITuEW0X

Mon Sep 27, 2021

It was great seeing @MiamiDadeCounty, @MayorDaniella and our partners @TurkishAirlines, Truist, AvMed, TeamFootWorks, CRBE, @childrenstrust at the @corporaterun ! #MBCR2021 #StrongerMiami https://t.co/E0ATHAvHkI

Mon Sep 27, 2021

Schedule this week: @atmsenior @fergusonfalcons @MLECJaguars Screenwriting 1- Genre/Story Structure 1st Act w/film clips- outline & synopsis #filmeducation @miamidadearts @thechildrenstrust @FLCulturalAffairs Miami-Dade County Government @mdcfilmandtv @miamischools @MDCPS
Mon Sep 27, 2021

@HITS973 @itscarolinaliv @childrenstrust @JacksonHealth Hi @HITS973, i want to hear my favorite song, so can you please play #MONEY by our LISA from @BLACKPINK. Thank you xo

Mon Sep 27, 2021

Please try to help him sir please situation becomes worse day by day @SonuSood @KTRTRS @childrenstrust https://t.co/jcwbOQg35k

Sun Sep 26, 2021

What a great time with the @childrenstrust yesterday! Check out where their next pop up in #SouthFlorida will be at https://t.co/y0uOFafKrX   https://t.co/IQpf2zi70Y

Sun Sep 26, 2021

@CommKCarusoMPD @FIU @childrenstrust They have been absolutely wonderful to Crime Stoppers. They are becoming great partners!

Sun Sep 26, 2021

@CrimeStopper305 @FIU @childrenstrust Awe that’s so awesome that’s my old honor society! So happy to see them continuing to contribute to a great cause in our community!