

Program Services and Childhood Health Committee Meeting Transcript

May 5, 2022

THE CHILDREN'S TRUST PROGRAM SERVICES AND CHILDHOOD HEALTH COMMITTEE MEETING "IN PERSON QUORUM WITH SOME VIRTUAL ATTENDANTS"

The Children's Trust Program Services and
Childhood Health Committee Meeting was held on May
5, 2022, commencing at 3:30 p.m., at 3250 Southwest
3rd Avenue, United Way, Ryder Conference Room,
Miami, Florida 33129. The meeting was called to
order by Pamela Hollingsworth, Chair.

COMMITTEE MEMBERS:

Pamela Hollingsworth, Chair

Karen Weller, Vice-Chair

Edward Abraham

Dr. Dorothy Bendross-Mindingall

Victor Diaz-Herman

Mary Donworth

Lourdes P. Gimenez

Valrose Graham

Annie Neasman

Sandra West

Kenneth Hoffman (ex-officio)

Leigh Kobrinski

| | - |
|----|-------------------|
| 1 | STAFF: |
| 2 | Aundray Adams |
| 3 | Bevone Ritchie |
| 4 | Carol Brogan |
| 5 | Danielle Barreras |
| 6 | Grettel Suarez |
| 7 | Imran Ali |
| 8 | Jacques Bentolila |
| 9 | James R. Haj |
| 10 | Jennifer Moreno |
| 11 | Joanna Revelo |
| 12 | Juana Leon |
| 13 | Juliette Fabien |
| 14 | Kathleen Dexter |
| 15 | Kristin Hart |
| 16 | Lisete Yero |
| 17 | Lori Hanson |
| 18 | Muriel Jeanty |
| 19 | Natalia Zea |
| 20 | Patricia Leal |
| 21 | Rachel Spector |
| 22 | Tatiana Canelas |
| 23 | William Kirtland |
| 24 | Ximena Nunez |
| 25 | |
| | |

| 1 | GUESTS: |
|----|--------------------------|
| 2 | Leidy Ramirez |
| 3 | Farida Reyes |
| 4 | Shelley Jacoby |
| 5 | Glynette |
| 6 | Nicole Fava |
| 7 | Myrna |
| 8 | Debra Rudnicki |
| 9 | Jinia Williams |
| 10 | Karine Mompremier |
| 11 | Carol Brady-Simmons |
| 12 | Virginia Jacko |
| 13 | Jeanine Peterson |
| 14 | Irenaida Diaz |
| 15 | Chris |
| 16 | Miriam Santiago |
| 17 | Rick Hernandez |
| 18 | Natalia Coletti |
| 19 | Marisel Elias |
| 20 | Gepsie |
| 21 | Antonio Drayton |
| 22 | Florence Lopez Captioner |
| 23 | Lisa Blair |
| 24 | |
| 25 | |
| | |

| 1 | PROCEEDINGS |
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| 2 | MS. HOLLINGSWORTH: I'd like to welcome all of |
| 3 | you to today's Program Services and Childhood Health |
| 4 | Committee Meeting. I hope everyone is well. It's a |
| 5 | beautiful day. And we are going to move directly to |
| 6 | public comments. |
| 7 | Muriel, do we have any public comments? |
| 8 | MS. JEANTY: No, Madam Chair, we have no public |
| 9 | comments. Thank you. |
| 10 | MS. HOLLINGSWORTH: Okay, very well. Thank you. |
| 11 | Thank you. And we will now move to approval of the |
| 12 | April 7, 2022 Program Services and Childhood Health |
| 13 | Committee Minutes. By now you will have had a chance |
| 14 | to review. May I have a motion to approve the minutes |
| 15 | as laid forth in the packet? |
| 16 | MS. NEASMAN: Annie Neasman. |
| 17 | MS. HOLLINGSWORTH: Thank you. And a second? |
| 18 | MS. GIMENEZ: Second, Gimenez. |
| 19 | MS. HOLLINGSWORTH: Thank you. All those in |
| 20 | favor? |
| 21 | (WHEREUPON, the committee members all responded |
| 22 | with "aye.") |
| 23 | MS. HOLLINGSWORTH: Okay, the minutes are |
| 24 | approved. Before we start the resolutions, Ms. |
| 25 | Muriel, do we have anyone attending by Zoom today? |

1 MS. JEANTY: Dr. Bendross-Mindingall is supposed 2 to join us via Zoom and she's not responding. She is 3 in, but we don't see her. But she is. 4 MS. HOLLINGSWORTH: Very well, thank you. So 5 moving on to resolutions. 6 Resolution 2022-A: Authorization to negotiate and 7 execute final contract renewals with 39 providers, 8 identified herein, to deliver evidence-based parenting 9 services, in a total amount not to exceed 10 \$13,937,711.00, each for a term of 12 months, 11 commencing October 1, 2022, and ending September 30, 12 2023. May I have a motion, please? 13 14 MS. DONWORTH: So moved, Donworth. 15 MS. HOLLINGSWORTH: And a second? 16 MS. WELLER: Second, Weller. 17 MS. HOLLINGSWORTH: Are there any recusals? 18 MS. NEASMAN: Recusal, Neasman. 19 MS. HOLLINGSWORTH: Okay. Thank you, Ms. 20 Neasman. And now that we've covered recusals, let's 21 move to discussion. I have just very brief notes for 22 you today. As you are aware, the Children's Trust 23 funds a continuum of evidence-based and promising 24 programs, including group advocacy, home visitation 25 and individual supports. These programs offer

| 1 | professional and peer support, educational skill |
|----|--|
| 2 | building opportunities for parents and primary |
| 3 | caregivers from the prenatal period through children |
| 4 | transition into adulthood. Now we are currently in |
| 5 | the fourth year of funding of the funding cycle |
| 6 | 2021/2022 and our programs have continued to adapt |
| 7 | effectively to the pandemic. They are guided by the |
| 8 | evidence-based curriculum and our Trust academy |
| 9 | supports. Programs have been able to meet the needs |
| 10 | of their participants both in-person and virtual. And |
| 11 | finally, between August 21 and February 2022, 3,932 |
| 12 | families were served and that's 116 percent well above |
| 13 | expectations. And 31 of families reported having at |
| 14 | least one child with one or more disabilities. |
| 15 | Discussion, comments from the committee? |
| 16 | MS. GIMENEZ: I just had a question for staff. |
| 17 | So the programs that were very low in numbers because |
| 18 | they had staffing issues, do we know if they are now |
| 19 | staffed up and the anticipation is that the numbers |
| 20 | are going to come up? |
| 21 | MR. HAJ: Madam Chair, we'll have Bevone answer |
| 22 | that question. |
| 23 | MS. RITCHIE: Yeah, so we've met with all |
| 24 | programs that had low service utilization or |
| 25 | participant numbers and they are staffed up. |

1 Challenge is that's a continual issue, so they might 2 be staffed up now, but you never know what can happen 3 because of what we're experiencing now in our 4 community. There's a lot of staff turnover that's 5 happening, but from our conversations, recent 6 conversations, yes, they are staffed up. 7 MS. HOLLINGSWORTH: Thank you, Bevone. Further 8 questions from the committee? 9 (No verbal response.) 10 MS. HOLLINGSWORTH: Hearing none, all those in 11 favor? 12 (WHEREUPON, the committee members all responded 13 with "aye.") 14 MS. HOLLINGSWORTH: Are there any opposed? 15 (No verbal response.) 16 MS. HOLLINGSWORTH: Resolution carries. 17 Resolution 2022-B: Authorization to negotiate 18 and execute final contract renewals with eight 19 providers, identified herein, for Family Strengthening 20 services, in a total amount not to exceed 21 \$3,254,155.00, for a term of 12 months, commencing 22 October 1, 2022, and ending September 30, 2023. 23 May I have a motion, please? 24 MS. GIMENEZ: So moved, Gimenez. 25 MS. HOLLINGSWORTH: Thank you. May I have a

| 1 | second? |
|----|---|
| 2 | DR. BENDROSS-MINDINGALL: Second. |
| 3 | MS. HOLLINGSWORTH: Is that Dr. Bendross- |
| 4 | Mindingall? |
| 5 | DR. BENDROSS-MINDINGALL: Excuse me, yes, it is. |
| 6 | MS. HOLLINGSWORTH: Thank you. Are there any |
| 7 | recusals? |
| 8 | MS. NEASMAN: Recusal, Neasman. |
| 9 | MS. HOLLINGSWORTH: Thank you, Ms. Neasman. And |
| 10 | as we move into discussion, remembering that this is |
| 11 | contract renewals with providers for family |
| 12 | strengthening services. The focus here is on families |
| 13 | with children and youth experiencing challenges such |
| 14 | as disruptive behavior, tumultuous parent-child |
| 15 | relationships, et cetera. |
| 16 | The evidence-based individualized parenting and |
| 17 | clinical intervention services are accessible in |
| 18 | community and in home environments to support |
| 19 | families. There is coordination to accept referrals |
| 20 | from several key community initiatives with similar |
| 21 | aids between August 2021 through February 2022. Four |
| 22 | hundred and fifty eight families have been served. |
| 23 | That's 90 percent of planned. And 54 percent of |
| 24 | families reported having at least one child with one |
| 25 | or more disabilities. |

| 1 | Discussion, comments from the committee? |
|----|--|
| 2 | MS. GIMENEZ: Chair, for staff. The virtual, |
| 3 | we're doing a hybrid virtual and in-house visit for |
| 4 | the program, do we have a percentage of how much do it |
| 5 | virtually? Is it because of the pandemic we have more |
| 6 | people going online to do their meetings? |
| 7 | MS. HOLLINGSWORTH: Bevone? |
| 8 | MS. RITCHIE: Okay, utilizing lessons learned, in |
| 9 | height of the pandemic, we crafted a policy that |
| 10 | allowed up to 30 percent virtual services because we |
| 11 | found that many of our programs were able to gain |
| 12 | greater reach and be able to serve additional |
| 13 | participants in nontraditional way. Access was |
| 14 | improved. So, we have afforded majority of our |
| 15 | programs, there are some programs where we have |
| 16 | limited, such as home visitation programs, we've |
| 17 | limited because those are intended to occur in the |
| 18 | home. |
| 19 | So, all of our group based programs have been |
| 20 | afforded the 30 percent. And as we look at community |
| 21 | data, we have adjusted up to 50 percent for some of |
| 22 | our programs to be able to see as many participants to |
| 23 | meet the needs that are happening in the community. |
| 24 | MS. HOLLINGSWORTH: Thank you, Bevone. Further |
| 25 | questions, comments from the committee? |
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1
        (No verbal response.)
2
        MS. HOLLINGSWORTH: Hearing none, all those in
3
     favor?
4
        (WHEREUPON, the committee members all responded
     with "aye.")
5
6
        MS. HOLLINGSWORTH: Are there any opposed?
7
        (No verbal response.)
        MS. HOLLINGSWORTH: The resolution carries.
8
9
        Resolution 2022-C: Authorization to negotiate and
10
      execute final contract renewals with Be Strong
11
      International, Inc., Florida International University
12
      (FIU), and University of Miami (UM), to deliver brief
13
      parenting workshops and educational or public health
14
      events, in a total amount not to exceed $1,041,730.00,
15
      for a term of 12 months, commencing October 1, 2022,
16
      and ending September 30, 2023.
17
        May I have a motion, please?
18
        MS. NEASMAN: So moved, Neasman.
19
        DR. BENDROSS-MINDINGALL: Move it.
20
        MS. HOLLINGSWORTH: Okay, we have a first and a
21
      second. Dr. Bendross-Mindingall is the second.
22
        And are there any recusals?
23
        (No verbal response.)
24
        MS. HOLLINGSWORTH: We'll move to discussion.
25
      You will recall that the Parent Club, which launched
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| 1 | in 2019 takes the approach that brief universal |
|----|--|
| 2 | interventions can offer an effective low cost way to |
| 3 | reach a large and diverse group of primary caregivers |
| 4 | who may not otherwise have access to services. |
| 5 | Current numbers demonstrate 2,367 workshops for 9,042 |
| 6 | caregivers and three languages have been provided. |
| 7 | And 98 percent of those surveyed indicated that they |
| 8 | gained skills they intend to put into practice. And |
| 9 | 97 percent believe presenters were organized, engaging |
| 10 | and knowledgeable. Discussion, comments from the |
| 11 | committee, please? |
| 12 | MS. GIMENEZ: Quick question. It's impressive, |
| 13 | both 98 percent and 97 percent. Who are the |
| 14 | presenters, who do we is this people that we |
| 15 | contract or is this staff that does presentations or |
| 16 | is it a combination of both? |
| 17 | MS. RITCHIE: There all contracted providers, so |
| 18 | we have three providers. We approach this as one, so |
| 19 | we have standard operating procedures, so guidelines |
| 20 | that all of the providers follow, so that whether you |
| 21 | go to Be Strong, or to UM, or to FIU, you're getting |
| 22 | the same level of services and the facilitators are |
| 23 | trained. We have workgroups that we work |
| 24 | collaboratively with around staff. Development, we |
| 25 | bring in presenters, so there's much effort being put |
| | |

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1
     into making sure that when -- whichever door you go
2
     into, it's the same level services you're receiving.
3
        MS. GIMENEZ: That's good because when you're
4
     providing professional development, I believe, in any
5
     area, whether it's to parents or to providers,
6
     whoever, it's important that they do hear the same
7
     message and that the presenters are all equally as
8
     good as, obviously by this survey they are. Thank
9
     you.
10
         MS. HOLLINGSWORTH: Thank you, Bevone. Further
11
      discussion from the Board?
12
         (No verbal response.)
13
         MS. HOLLINGSWORTH: Hearing none, all those in
14
      favor?
15
         (WHEREUPON, the committee members all responded
16
      with "aye.")
17
         MS. HOLLINGSWORTH: Are there any opposed?
18
         (No verbal response.)
         MS. HOLLINGSWORTH: The resolution carries. We
19
20
      are punting to our Board secretary for Resolution
21
      2022-D.
22
         MS. WELLER: Resolution 2022-D: Authorization to
23
      negotiate and execute renewal contracts with the
24
      Miami-Dade Family Learning Partnership, Inc. and All
25
      in One Mail Shop, Inc. d/b/a All in One Direct
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1 Marketing Solutions for the support and maintenance of 2 a birth to five book club, in a total amount not to 3 exceed \$2,317,239.00, for a term of 12 months, 4 commencing October 1, 2022, and ending September 30, 5 2023, with two remaining 12-month renewals. 6 May I have a motion, please? 7 DR. ABRAHAM: So moved, Abraham. 8 MS. NEASMAN: Second, Annie. 9 MS. WELLER: Any recusals? MS. HOLLINGSWORTH: Hollingsworth, recusing. I 10 11 work for the Early Learning Coalition, which has a 12 close working relationship with Family Learning 13 Partnership. 14 MS. WELLER: As we move into discussion, this is 15 a final renewal contract with the Miami-Dade Family 16 Learning Partnership and All in One Mail Shop to 17 support the birth to five book club. The Children's 18 Trust book club provides free monthly age-appropriate 19 books and supporting materials to families in Miami-20 Dade County with children from birth to their fifth 21 birthdate. By participating in the book club, parents 22 and caregivers are provided the means to help their 23 children build strong learning and social skills. 24 The book club is part of a community-wide 25 campaign for grade level reading in Miami-Dade County

1 and focuses on increasing high quality early learning 2 experiences, including early access to books in 3 English and Spanish and early parent-child reading 4 interactions supported by parent friendly guides that 5 are developmentally appropriate for children, for 6 young children. 7 The four implementation components of the book 8 club are content development and book buying, 9 professional fulfillment services, marketing and 10 ongoing operation. Currently, the book club has 11 reached its goal of 40,000 members. Is there any 12 other discussion, questions, comments? 13 (No verbal response.) 14 MS. WELLER: Okay, hearing none, all those in 15 favor? 16 (WHEREUPON, the committee members all responded 17 with "aye.") 18 MS. WELLER: Opposed? 19 (No verbal response.) 20 MS. WELLER: Okay, the motion carries. 21 Resolution 2022-E: Authorization to negotiate and 22 execute a final contract renewal with Miami Dade 23 College for The Children's Trust Books for Free 24 program, in a total amount not to exceed \$450,000.00, 25 for a term of 12 months, commencing October 1, 2022,

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1
     and ending September 30, 2023.
2
        May I have a motion, please?
3
        MS. DONWORTH: So moved, Donworth.
4
        DR. BENDROSS-MINDINGALL: Move it.
5
        MS. WELLER: Can I get a second?
        DR. BENDROSS-MINDINGALL: Bendross-Mindingall.
6
7
        MS. WELLER: Okay, thank you so much. Any
8
     recusals?
9
        (No verbal response.)
10
        MS. WELLER: I guess as we move into discussion,
11
     the Children's Trust Books for Free program ensures
12
     young children have access to books to take home and
13
      keep at no-cost from bookshelves placed in public
14
     spaces throughout Miami-Dade County. The program
15
     adjusted and pivoted during COVID-19 restrictions to
16
      meet community needs by extending its distribution
17
      model to include barbershops and laundry mats. This
18
     partnership establishment with Kiwanis of North Dade
19
      and Kiwanis of South Dade increased the bookshelf
20
     service sites from 65 to 73.
21
         The Books for Free program has an annual match
22
      requirement in cash or in-kind resources from Miami-
23
      Dade College. The college provided more than 50
24
      percent in-kind match between August 1, 2020 and
25
      September 2021 and collected 52,987 books and
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1 distributed over 114,000 books. The recommended 2 funding amount for next year is \$50,000 higher to 3 provide for the continued support of additional sites. 4 Any further discussion, questions? 5 (No verbal response.) 6 MS. WELLER: Hearing none, all those in favor? 7 (WHEREUPON, the committee members all responded 8 with "aye.") 9 MS. WELLER: The resolution carries. Resolution 10 2022-F: Authorization to negotiate and execute a 11 single source contract with Miami-Dade Family Learning 12 Partnership for Reach Out and Read early literacy 13 programming, in a total amount not to exceed 14 \$355,664.00, for a term of 12 months, commencing 15 October 1, 2022, and ending September 30, 2023. 16 May I have a motion, please? 17 MS. NEASMAN: Neasman. 18 MS. WELLER: Thank you, Ms. Neasman. 19 MS. GIMENEZ: Second, Gimenez. 20 MS. WELLER: Thank you. Any recusals? 21 MS. HOLLINGSWORTH: Hollingsworth recusing. I 22 work for the Early Learning Coalition and this is 23 based on our relationship with the Family Learning 24 Partnership. 25 MS. WELLER: thank you. Anyone else?

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1
        Okay, moving into discussion. This resolution is
2
     a single source contract with the Miami-Dade Learning
3
     Partnership Reach Out and Read program. It's an
4
     evidence-based model endorsed by the Academy of
5
     Pediatrics and has been funded by The Children's Trust
6
     as part of the parenting literacy program since 2015.
7
        The program provides families with children six
8
     months to five years of age with developmentally age-
9
     appropriate books in English, Spanish and Haitian
10
      Creole accompanied by pediatrician guidance about
11
      reading out loud. Reach Out and Read is provided in
12
      primary pediatric care settings and at least half of
13
      the population served must be uninsured or publicly
14
      insured patients. The Family Learning Partnership
15
      holds exclusive distributor rights for Reach Out and
16
      Read and partnered with 70 pediatric clinics across
17
      the county to distribute nearly 47,000 books from July
18
      of 2020 to June of 2021.
19
         Any further discussion or questions?
20
         (No verbal response.)
21
         MS. WELLER: Hearing none, all those in favor?
22
         (WHEREUPON, the committee members all responded
23
      with "aye.")
24
         MS. WELLER: Opposed?
25
         (No verbal response.)
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1 MS. WELLER: The motion carries. And I send it 2 back to you, Madam Chair. 3 MS. HOLLINGSWORTH: Thank you, Ms. Weller. And 4 our final resolution for today. Resolution 2022-G: 5 Authorization to negotiate and execute a contract with 6 Q-Q Research Consultants, LLC for research and 7 evaluation services, in a total amount not to exceed 8 \$261,734.00, for a term of 17 months, commencing 9 retroactively on May 1, 2022, and ending September 30, 2023. 10 11 May I have a motion, please? 12 MS. GIMENEZ: So moved, Gimenez. 13 MS. HOLLINGSWORTH: Thank you. And a second? 14 MS. NEASMAN: Second, Neasman. 15 MS. HOLLINGSWORTH: Are there any recusals? 16 (No verbal response.) 17 MS. HOLLINGSWORTH: Thank you. And moving into 18 discussion, I'll briefly state that as you're aware, 19 the Trust collects and analyzes extensive data 20 relating to demographics and attendance of the 21 families and the children that are served. This 22 contract seeks to incorporate additional timely 23 feedback from potential and existing program 24 participants to assess their needs, input, 25 satisfaction regarding Children's Trust funded

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1
     programs.
2
        And there are two-fold goals: One, to strengthen
3
     The Children's Trust understanding of potential
4
     program participants needs and interest as the Trust
5
     plans for future program investments. And two, to
6
     incorporate input and satisfaction feedback from
7
     current program participants to guide the Trust and
8
     funded program providers continuous learning and
9
     quality improvement. Discussion, questions from the
      committee?
10
11
         (No verbal response.)
12
         MS. HOLLINGSWORTH: Hearing none, all those in
13
      favor?
14
         (WHEREUPON, the committee members all responded
15
      with "aye.")
16
         MS. HOLLINGSWORTH: Are there any opposed?
17
         (No verbal response.)
18
         MS. HOLLINGSWORTH: The resolution carries. And
19
      with that, I punt to our CEO for the CEO report.
20
         MR. HAJ: Madam Chair, thank you. On the agenda
21
      on the CEO report, I want to add a survey that we put
22
      out in a PowerPoint presentation, if we can pop it up.
23
      I don't know who is running the computer. I know it's
24
      not on your agenda. We shared at our Finance
25
      Committee, I thought it was appropriate to share it
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1 here. I know a lot of the Board members don't see 2 what's going on behind the scenes regularly, so we 3 want to showcase some of the work that has been done 4 regarding our finances. I think throughout the years 5 -- we are stringent with our providers, we are 6 stewards of taxpayer money, so we have fiscal 7 accountability. But we've heard through the Board 8 meetings and with the providers during this difficult 9 time of COVID trying to keep staff, trying to retain 10 staff, and all the difficulties, how to be flexible 11 and still be stewards of taxpayer money at the same 12 time. 13 So, we put out a survey to our providers. We've 14 heard, you've heard through public comments throughout 15 the years and different discussions, people come up. 16 but we didn't want to listen to one or two. So let's 17 put a survey to our entire network to see what our 18 needs are, what are the thoughts about our fiscal 19 policies, what do we need to pivot, what do we need 20 strength in, what are areas for improvement. So we 21 did this survey. We got the survey back. We had a 22 provider meeting, I don't know, last week, two weeks 23 ago, three weeks ago, two weeks ago, with close to 500 24 participants shared a lot of results in what we are 25 doing to help meet the needs. Exceptionally positive.

| 1 | We heard a lot of comments from that meeting to |
|----|--|
| 2 | staff and letting us thank the Board for the support |
| 3 | they have given. And then we're going to have a |
| 4 | provider work group to sit and not just a one-time |
| 5 | shop, but ongoing about what can we do to continue |
| 6 | strengthening to provide the flexibility we need and |
| 7 | meet the needs of the community. So I'm going to ask |
| 8 | Lisete, the director of Finance, just to go through |
| 9 | the PowerPoint so you can see some of the results, |
| 10 | some of the discussions we've had and then we'll take |
| 11 | it from there. |
| 12 | Lisete? |
| 13 | MS. YERO: Thanks, Jim. Good afternoon, |
| 14 | everybody. As Jim said, we did a provider survey |
| 15 | about a month ago to just solicit some feedback on our |
| 16 | fiscal processes and procedures. And so with that we |
| 17 | got 127 responses, which is a good deal, you know, if |
| 18 | you send out the survey, you don't usually get good |
| 19 | responses and so we were really happy that we got some |
| 20 | responses from our community. |
| 21 | And with that, I want to just share some of the |
| 22 | results based off of what we asked. And so first |
| 23 | thing we asked was about the overall satisfaction with |
| 24 | our fiscal processes and policies and procedures. And |
| 25 | as you can see, most people were very satisfied. At |

| 1 | least 50 percent of the people we surveyed. And then |
|----|--|
| 2 | there were a few who were in the somewhat dissatisfied |
| 3 | and very dissatisfied section. And at the end I will |
| 4 | kind of talk about how we handled those comments. And |
| 5 | then we went and asked them about how reasonable our |
| 6 | policies and procedures with respect to different |
| 7 | processes. |
| 8 | And so, our amendment process, our invoice |
| 9 | process, our indirect costs, cap of 10 percent, our |
| 10 | advances and budget guidelines. And as you can see as |
| 11 | well, it was mostly positive feedback for that and we |
| 12 | still had some areas of improvement as well. We also |
| 13 | asked them around how clear are our expectations when |
| 14 | you receive what explanations when you receive, |
| 15 | when you ask about the reasons or purposes for fiscal |
| 16 | policies and procedures, so that in those cases if |
| 17 | they're trying to do something or they got a rejection |
| 18 | and they want to understand kind of why and what their |
| 19 | reason behind it is, then there's an explanation |
| 20 | provided. |
| 21 | So, we're just wondering, when you get those |
| 22 | explanations, does it make sense, is it clear to you, |
| 23 | and so that's what we were hoping to get out of this. |
| 24 | Only one percent of them said it was not at all clear. |
| 25 | Most people said it was very clear or somewhat clear. |

| 1 | And then we asked a question around their |
|----|--|
| 2 | understanding and abiding by our policies and |
| 3 | requirements around our amendment process, advances, |
| 4 | invoices, process and budget guidelines, and nothing |
| 5 | on this survey was surprising to us, things we've |
| 6 | heard before. And so I know there were strong |
| 7 | comments around our budget guidelines and our |
| 8 | amendments and there are some things we are still |
| 9 | addressing. And then what we did is that for all of |
| 10 | the individuals who said they either disagreed or they |
| 11 | feeling kind of that just unclear bucket, we asked |
| 12 | them follow up questions to say, can you give us some |
| 13 | examples or feedback on how we can make processes and |
| 14 | policies better. And with those, we came together as |
| 15 | a group. |
| 16 | We looked at what we could do in short-term |
| 17 | versus in the long-term. And so we presented that |
| 18 | plan, updates to our budget guidelines at our last |
| 19 | provider meeting and we got some good feedback. It |
| 20 | was resounding like they were thankful and really |
| 21 | happy. And so we are continuing to work in the |
| 22 | background to work on some of the long-term issues, |
| 23 | but for now we put out some short-term issues so we |
| 24 | could address and make sure the providers know that we |
| 25 | are listening and we are hearing and trying to address |
| | |

1 some of the issues. 2 I'll give it back to you, Jim. 3 MR. HAJ: Lisete, thank you. And, you know, one 4 thing I mentioned, we've been wanting to do this for 5 some time, but we internally weren't ready. We were 6 still building our systems and we don't want to go ask 7 people for input if we're not going to listen to the 8 input and make necessary changes. So you will also 9 have an IT reso coming to the full Board, which 10 continues, as we start automating things, making 11 things easier, letting our providers do what they do 12 best for the touchpoints and make the backend offices 13 easy and efficient as possible is our goal. And we're 14 going to continue doing so. 15 Chair? 16 MS. YERO: We sent it to our entire provider 17 communities, so about -- well, it's about 300 18 contracts, some providers have multiple contracts, so 19 I would say about 250 individual agencies --20 MR. ABRAHAM: Responded to this? 21 MS. YERO: Yeah. 22 MR. ABRAHAM: Wow, that's terrific. 23 MS. YERO: Or 160, I'm sorry. I was corrected by 24 Juliette. So yeah. 25 MR. ABRAHAM: No, no, yeah, it's still a nice

| 1 | response and it's a robust number. It's good to hear |
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| 2 | from that many people. Thank you. |
| 3 | MR. HAJ: Madam Chair, if there's no other |
| 4 | questions, we can move on. For the rest of the CEO |
| 5 | report, Young Talent, Big Dreams finals May 14. I had |
| 6 | the privilege a couple of weeks ago to see the |
| 7 | semifinalists at the Miracle Theatre. You got a lot |
| 8 | of talent. If you would like to attend, it's at 7:00 |
| 9 | p.m., please let us know, we will make sure you'll |
| 10 | have a seat. The Youth Advisory Committee Service |
| 11 | Project Showcases on May 21. Again, another amazing |
| 12 | group of young men and women. And our big Champions |
| 13 | for Children event is on May 24. I know it's on your |
| 14 | calendars from 11:30 to 1:30, we are starting at 11:30 |
| 15 | sharp. So if you want to socialize, get there a |
| 16 | little earlier, but we need to start, we have a very |
| 17 | tight agenda, recognizing some very distinguished and |
| 18 | our people doing grassroot work that need to be |
| 19 | recognized. So we're looking forward to that event. |
| 20 | Thank you, Madam Chair. |
| 21 | MS. HOLLINGSWORTH: Thank you, Jim. And with |
| 22 | that, committee members, we are adjourned. |
| 23 | |
| 24 | (Whereupon, at 4:00 p.m., the meeting was |
| 25 | adjourned.) |
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