



Board of Directors Meeting

March 14, 2022

THE CHILDREN'S TRUST BOARD OF DIRECTORS
COMMITTEE MEETING
"IN PERSON QUORUM WITH SOME VIRTUAL ATTENDANTS"

The Children's Trust Board of Directors
Committee Meeting was held on March 14, 2022,
commencing at 4:00 p.m., at 3250 Southwest 3rd
Avenue, United Way, Ryder Conference Room, Miami,
Florida 33129. The meeting was called to order by
Kenneth Hoffman, Chair.

COMMITTEE MEMBERS:

Kenneth C. Hoffman, Chair
Pamela Hollingsworth, Vice-Chair
Mark Trowbridge, Treasurer
Karen Weller, Secretary
Dr. Edward Abraham
Dr. Magaly Abrahante
Matthew Arsenault
Dr. Dorothy Bendross-Mindingall
Constance Collins
Morris Copeland
Mary Donworth
Rev. Richard P. Dunn II
Gilda Ferradaz

1 COMMITTEE MEMBERS (Continued):

2 Lourdes P. Gimenez

3 Nicole Gomez

4 Mindy Grimes-Festge

5 Dr. Malou C. Harrison

6 Nelson Hincapie

7 Dr. Tiombe-Bisa Kendrick-Dunn

8 Marissa Leichter

9 Alexandra Martin

10 Hon. Orlando Prescott

11 Leigh Kobrinski

12

13 STAFF:

14 Aundray Adams

15 Bevone Ritchie

16 Blake Brown

17 Carol Brogan

18 Dane Minott

19 Diana Beltre

20 Elleanor Eng

21 Felix Becerra

22 Grettel Suarez

23 Imran Ali

24 Jacques Bentolila

25 James R. Haj

1	STAFF (Continued):
2	Joanna Revelo
3	Juana Leon
4	Juliette Fabien
5	Kristin Hart
6	Lisanne Gage
7	Lisete Yero
8	Lori Hanson
9	Marden Muñoz
10	Melanie Mckenna
11	Michele Mordica
12	Michelle Lopez
13	Muriel Jeanty
14	Natalia Zea
15	Patricia Leal
16	Rachel Spector
17	Samuel McKinnon
18	Sebastian Del Marmol
19	Sheryl Borg
20	Susan Marian
21	Tatiana Canelas
22	Wendy Duncombe
23	William Kirtland
24	Ximena Nunez
25	

1 GUESTS:
2 Averill Obee
3 Yulianna M. Perez
4 Rosa Martin
5 Michael Nozile
6 Nelson
7 Joanne Pierre
8 Mina Hosseini
9 Commissioner Danielle Cohen Higgins
10 Kyrie Salters
11 Annette Cacicedo
12 Viviose Gustave
13 Oneith Cadiz
14 Cibeles Stempniak
15 Yolanda Anido
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1 PROCEEDINGS

2 MR. HOFFMAN: Good afternoon and welcome to our
3 meeting of the Board of Directors. It is 4:08 and
4 we'll open the meeting. Those of you who are
5 attending virtually, please remember to keep your
6 cameras on and your microphones off unless you're
7 speaking. In addition, I'd ask those present to turn
8 their microphones on while they speak. We had
9 scheduled, as we have in the past, a number of
10 meetings. We've scheduled an Executive Committee
11 meeting in the event we did not obtain a quorum.
12 Since we have a quorum, the Executive Committee
13 meeting scheduled for 4:00 o'clock is hereby
14 cancelled.

15 I'd like to make a few announcements about our
16 directors and staff. First of all, I'd like to
17 congratulate two of our directors under recent
18 marriages, not to each other. Representative --
19 neither is here right now, but Representative Juan
20 Fernandez-Barquin, who is in Legislative Session, not
21 with us today. And Nicole Gomez also.

22 I'd also like to congratulate Mindy Grimes-
23 Festge, who was recently reelected for another term as
24 Secretary of Treasurer of United Teachers of Dade.
25 Thank you, congratulations.

1 Next, congratulations to Nelson Hincapie, who was
2 -- he was recognized as an achiever in Miami Today.
3 As you may know, Nelson recently joined the Miami-Dade
4 College Foundation as its new executive director and
5 was interviewed for that purpose. Thank you.

6 I'd also like to congratulate Dr. Harrison on her
7 selection by Angst Magazine, the premier publication
8 celebrating black achievement throughout Sunshine
9 State as one of Florida's most impactful and
10 influential black women.

11 He's not here today, but we should recognize that
12 our Founding Chair, David Lawrence received recently
13 his recognition from the Greater Miami Chamber of
14 Commerce at the Sand in my Shoes event last week, his
15 award. The award was actually a 2021 award, given a
16 year late because of COVID.

17 And finally, I also wanted to mention that an
18 event held in late February, our own CEO Jim Haj was
19 awarded MCCJs Silver Medallion award, which is
20 presented to South Floridians who have exhibited
21 extraordinary humanitarian efforts creating an
22 inclusive community. Congratulations, Jim.

23 I just wanted to point out that we're sort of
24 moving into, I hope, a post-pandemic era, but we still
25 are allowing board members to participate remotely by

1 Zoom. For board members who submit an affidavit for
2 medical necessity, The Children's Trust is
3 accommodating board members by providing Zoom link as
4 a panelist. Any board member that wants to
5 participate that doesn't have a medical necessity, has
6 not permitted to participate in the board meeting, but
7 may listen to the meeting as with any other member of
8 the public. So if you are by medical necessity
9 wanting to participate remotely, please make sure and
10 submit your affidavits on a regular basis.

11 Muriel, any public comments? No public comments.

12 Okay, with that, then I will move over to
13 Secretary Karen Weller for the approval of the minutes
14 of the last meeting.

15 MS. WELLER: Thank you, Mr. Chair. The board of
16 directors met on Tuesday, January 18, 2022. The
17 minutes can be found on page 5 through 7 of your
18 packet. Hopefully everyone has had an opportunity to
19 review. May I have a motion for approval?

20 DR. ABRAHAM: So moved, Abraham.

21 MS. WELLER: Thank you. And a second?

22 MR. TROWBRIDGE: I'll second it, Trowbridge.

23 MS. WELLER: Thank you. All those in favor?

24 (WHEREUPON, the committee members all responded
25 with "aye.")

1 MS. WELLER: Opposed?

2 (No verbal response.)

3 MS. WELLER: The motion carries. Back to you,
4 Mr. Chair.

5 MR. HOFFMAN: Okay. Going to jump ahead because
6 our honoree in the next item is running a little late,
7 but we have our Inspector General here today, to
8 provide -- every year we do training of our board
9 members. It's a brief training, but it's important.

10 I'll turn it over to Felix Jimenez.

11 MR. JIMENEZ: Thank you, Mr. Chair. And good
12 afternoon everyone. It is sincerely a pleasure to be
13 in person with everyone today. I want to tell you a
14 little bit about our office and -- our office was
15 established in 1997 when there was a clamoring for
16 good government in Dade County. So the board of
17 county commissioners created our office through
18 ordinance, they also created the commission on ethics
19 and public trust. And we -- our authority is based on
20 county ordinance. The organization and administration
21 of our office, as you can see, was designed to be
22 sufficiently independent and I'll get into that in a
23 minute, as to how important it is, the independence
24 and authenticity our office.

25 Next slide.

1 Some question, who watches the watch dog? And
2 I'd say it's -- we are an accredited agency through
3 the Florida Commission of Law Enforcement
4 Accreditation. We are also peer reviewed by the
5 Association of Inspector General. In fact, we go
6 through a 3-year cycle and this year, it so happens we
7 are going to be peer reviewed in April, I'm sorry,
8 we're going to be accredited in April, under
9 accreditation review and a peer review is scheduled
10 for the fall.

11 Next slide.

12 We're a fairly small office -- let me make sure
13 we're on the right one here. Okay, talking about
14 independence, the way the office is setup, the
15 inspector general is selected by an Ad Hoc panel that
16 comes together comprised of the State Attorney, the
17 public defender, the president of the Dade chief
18 association, the special agent in charge of FDLE and
19 the, I'm missing one, and the State Attorney. They
20 come together, they interview applicants, and they
21 make a recommendation to the board.

22 We are empowered to investigate anyone at any
23 level in county government from elected officials to
24 any county employee. And it's important to have any
25 independent funding. So our funding has -- it's a

1 unique source of funding, it's a quarter of one
2 percent of most county contracting. We do get a
3 portion of general funds, but the majority of our
4 funding is through this quarter of one percent. And
5 I'm very glad that at the last general election, we
6 were finally put into the home-rule charter of the
7 county, further giving us independence. Additional
8 independence. Our office could only be abolished
9 through a voter referendum at this time.

10 Next slide.

11 So we are a fairly small office. As you can see,
12 we have forty persons assigned. The majority, the
13 bulk of our staff, our investigative staff, we have an
14 audit unit contract oversight and a legal unit.

15 Next slide.

16 We have the ability to create offices throughout
17 the county through all the county departments. I want
18 to make a distinction between the Inspector General's
19 Office and the Commission on Ethics. Our jurisdiction
20 is only Miami Dade County, whereas Commission on
21 Ethics has jurisdiction in the municipalities.
22 There's one exception where we are contracted by the
23 Miami-Dade County Public Schools through an interlocal
24 agreement to provide inspector general services to the
25 school district. And we do that.

1 So we have a school district office. We have
2 offices at Miami Airport, JMH, Water and Sewer and
3 Port of Miami. But that does not preclude us,
4 depending on what our investigative audit means our to
5 staff and office in any other county department as
6 needed.

7 Next slide.

8 The majority of our cases result from complaints
9 that we receive. And here you can see the method in
10 which we get our complaints. The majority of those
11 complaints come in through our website. Those
12 complaints generally -- maybe 25 of those complaints
13 actually result in an investigation or audit or some
14 type of review. A lot of those complaints are not
15 within our jurisdiction or we end up having to refer
16 those. We do review every complaint that we receive
17 to make sure that its handled properly. We make sure
18 the complainant, if the complainant is known because
19 we do accept anonymous complaints. Whether the
20 complainant is known, let the complainant know what
21 has happened to their complaint, whether it pertains
22 to us or not. Often times we refer it under my
23 letterhead and make sure the complainant is aware that
24 some action is being taken on their complaint.

25 Next slide.

1 Very similarly, the public schools, our office,
2 the public schools also receives -- the majority of
3 our cases are as a result of complaints and pretty
4 much broken down about the same manner in which the
5 ones at the county are received.

6 Next slide.

7 Although we have these different entities within
8 our office, we try to work holistically, we try to get
9 everybody involved. So we have audit staff that works
10 with investigations, that works with the contract
11 oversight folks and everybody adds something to the
12 whole. It's a synergistic effect that we have. And
13 all of our attorneys are involved in the final product
14 as we review cases. Many of our cases, the majority
15 of our cases are administrative in nature. That does
16 not preclude us from conducting criminal
17 investigations where we partner with a law enforcement
18 agencies such as the State Attorney's Office, the US
19 Attorney's Office or another law enforcement agency.
20 And I'll talk about those in a minute.

21 Next slide.

22 As you can see from the budget, our budget is a
23 very small amount of the overall county budget. There
24 are almost 30,000 county employees and we have 40. So
25 I often ask, when I make this presentation, how can we

1 be effective as an agency. Well, clearly, we depend
2 on county employees, on vendors, on elected officials
3 to be the eyes and ears. And if they see something,
4 say something. So we do get a lot of complaints and a
5 lot of information from folks, county employee
6 stakeholders, elected officials, what have you, that
7 care about county government, want good government and
8 they come forward and make the complaints to us, let
9 us know what's going on.

10 Next slide.

11 And similarly, this is the budget information, a
12 number of employees at the school district is the
13 smaller amount of our budget, but even more employees
14 the county has. Again, we depend on feedback from the
15 employees in order to be able to do our job. For the
16 county, we also have something called the Employee
17 Protection Ordinance that is a whistleblower ordinance
18 where we make sure that employees have protections and
19 feel more comfortable coming forward with information.

20 Next slide.

21 So, for The Children's Trust, we have, since
22 2010, have received complaints involving cases from
23 The Children's Trust. The vast majority of those
24 complaints are from The Trust itself notifying us,
25 asking us to look at something. Interestingly, the

1 very first case ended up being a criminal case
2 involving a CDC that was defrauding The Trust and
3 defrauding their sub-providers. That case was
4 eventually referred to the State Attorney's Office and
5 ended up in criminal charges against the individual.
6 We've had several other cases that are board
7 administrative in nature or that we have worked with
8 The Trust that are mainly mismanagement and some of
9 them, they've been able to get these organizations
10 back on track and back providing the services that are
11 much needed in this community.

12 Most recently we have had another criminal case
13 involving an afterschool provider down in Homestead,
14 involving a martial arts program. That ended up
15 having the corporation charged and the president of
16 the corporation was also charged. That case is
17 pending trial, so I can't comment too much into the
18 details, but that's another case more recently that
19 was criminal in nature. We value our relationship
20 with The Trust and this is something where they call
21 us and we call them. We're able to work through these
22 cases and we're here to help in any way that we can.

23 The next slide.

24 I believe it's the last slide. It just tells you
25 the different ways that we can be contacted through

1 our website, through our hotline, in person, we have
2 lock-ins all the time. We're there for whatever we
3 can do. Safeguard The Trust and safeguard the tax
4 payers of this county.

5 Any questions?

6 Yes, sir?

7 MR. DUNN: Yes, you mentioned that there's a
8 distinction between a mismanagement case and a
9 criminal case. And I wanted to know if you can share
10 with us what's that threshold, what dictates are
11 determined a criminal case from mismanagement.
12 Because they could be closely aligned, so what is that
13 distinction?

14 MR. JIMENEZ: They are, Reverend. And usually
15 it's the intent, if there is a criminal intent to
16 defraud --

17 MR. DUNN: Got it.

18 MR. JIMENEZ: -- there's a dividing line.

19 MR. DUNN: Got it, thank you.

20 MR. JIMENEZ: Thank you very much.

21 MR. HOFFMAN: Okay, I want to take a half a step
22 backwards since Nicole Gomez just joined us. Nicole,
23 I called you out earlier to congratulate you on your
24 recent marriage, so. With that, I will turn it over
25 to our Finance and Operations Committee Chair Mark

1 Trowbridge.

2 MR. TROWBRIDGE: Thank you, Mr. Chairman. Our
3 committee met earlier this month and the major part of
4 our work was to review the audit. And so today we're
5 going to have the opportunity for the full board to
6 hear from Brandon Lopez, the senior manager from
7 Marcum LLP. As Brandon is coming forward, I will
8 remind you that this is a very important role for us
9 as board members being fiduciaries, being part of the
10 public trust in terms of what we do with the money
11 that is brought in through The Children's Trust.

12 I'm very pleased that you'll see, once again,
13 there are no management concerns, a clean audit. And
14 I know that Brandon will walk you through it and then
15 Bill will probably have some follow up comments and
16 certainly will open the floor to the entire board for
17 any comments. And for most of you who have been with
18 us for a while, you know you've worked with Marcum for
19 the last four years, this is their fourth year out of
20 the five year contract.

21 Brandon, it's great to have you with us. The
22 floor is yours.

23 MR. LOPEZ: Thank you very much. It's a pleasure
24 to be here presenting with you today. And like they
25 mentioned, I'm here to present the financial

1 statements for the fiscal year ending September 30,
2 2021. I went into a little bit more detail when we
3 had the finance committee and I'm going to do a
4 highlight overview and kind of focus on some important
5 key items and then if there's any specific questions,
6 I'll be there to address them.

7 So if you're following along, I'm going to start
8 with the independent auditor's report. So we're going
9 to go to printed page one. And if you have a copy in
10 front of you, that's printed page one, the auditor's
11 report. And this report, essentially, let's the
12 reader know what it is that we're giving an opinion
13 on, what is this report, what are management
14 responsibilities on the financial statements and what
15 are our responsibilities as the auditor. But most
16 importantly is the following page, printed page two.
17 And that is the opinion. And like we've mentioned
18 before, this opinion is a unmodified opinion, it's a
19 clean opinion. It's really the only opinion you as a
20 board and as a good organization want to be associated
21 with, so we're very happy to let The Trust know that
22 they did receive an unmodified clean opinion for the
23 year.

24 And as you can see, this is a pretty lengthy
25 document. But I always like to mention, in the

1 following page, management discussion analysis, it
2 does a really good job of giving you an overview
3 synopsis of the year and the changes and variances
4 from year to year. And it gives the reader the
5 information of what caused those changes and why. So
6 if you do read any piece of this document in detail,
7 these ten or so pages, management discussion analysis
8 does a great job of giving you that overview. And I'm
9 going to focus on one thing that I want to highlight.

10 If we continue along to printed page 21, here we
11 get into the financial statements, right, the numbers.
12 And one thing I want to mention, the numbers you
13 receive here are consistent with those that were
14 reported to the board in the Finance Committee in
15 those monthly meetings. There were no significant
16 auditor adjustments that altered these numbers, so
17 these are consistent with what has been reported.

18 And just one thing I want to highlight, and we're
19 looking at printed page 21. You see there is the
20 change in that position, it's a negative number.
21 Normally that would maybe kind of raise some alarm
22 bells, add some additional questions, but obviously we
23 know the plan of The Trust. We know that five-year
24 plan that they have in regards to reducing that fund
25 balance. So this isn't something that gave us a cause

1 for concern, something that would maybe issue a
2 different type of opinion. And why, because the board
3 is aware of it, the Finance Committee is aware, and
4 this is a plan that they've enacted over these next
5 couple of years, so again, it might be a big number,
6 but we know exactly what those plans are in place.

7 We're going to continue along to printed page 66.

8 And this is towards the end of the financial
9 statements, it's the required supplementary
10 information. And just one thing I want to highlight
11 here, and the reason why, it's a big number. This is
12 the Florida Retirement System, right, the employee
13 benefit plan that they have for The Trust and their
14 employees. And there's a big decrease from one year
15 to the next. And as you can see on that page last
16 year, that liability that related to The Trust portion
17 is about 6.2 million.

18 This year, that number decreased to 1.1 and
19 obviously that's a big change. And the reason that
20 happened is essentially the returns in the market,
21 right, the funds that were set aside for those future
22 payouts, the market overperformed what those
23 expectations were. So essentially that reduces the
24 plans from liability. So this isn't something that
25 surprised us and because we're seeing that across the

1 board with all the governmental agencies that
2 participated in this plan. So I just wanted to
3 highlight and see that is a big number, but it's not
4 unexpected.

5 So we continue along. We're going to get into
6 the compliance reports. So we're going to go to
7 printed page 95. And this audit is two-fold. We have
8 a financial statement audit, but we also have a
9 compliance audit because The Trust follows government
10 auditing standards and GASB. So this first compliance
11 report, in total, controls financial reporting. And
12 essentially this first page, it lets the reader know
13 what are internal controls over financial reporting,
14 and what is considered a significant deficiency, and
15 what is considered a material weakness in internal
16 controls.

17 But most importantly is the following page,
18 printed page 96. It essentially lets the reader know
19 that based on the procedures we perform, there are no
20 such issues identified in internal controls, nothing
21 that rolls to level of significant deficiency or
22 material weakness. And that's very important. So
23 we're very happy to let the board and The Trust know
24 no such issues were identified in this part of our
25 procedures.

1 We continue on in the following page, page 97.
2 It's the second of the three compliance reports. And
3 this is the management letter in accordance with the
4 rules of the auditor general. And essentially what we
5 are required to do, since it's under government
6 auditing standards and in Florida, if there are any
7 recommendations, if there are any findings, we'd be
8 required to disclose that in writing. If there are
9 any disagreements with management, any differences in
10 opinions in regards to estimate, we have to disclose
11 that. But as you can see in these following pages, no
12 such issues, no such disagreements were identified.

13 And the last compliance report that we have is on
14 printed page 100. And essentially this report covers
15 the investment policy in The Trust. Are they
16 following their investment policy and if there are any
17 variances. We have to disclose that in writing in
18 this report. As you see hear, no such issues were
19 identified and the investments were in compliance with
20 their investment policy.

21 So that covers, essentially, kind of the
22 highlights that I wanted to cover. I do want to
23 mention one thing and give recommendations, not
24 recommendations, sorry, the props to Bill and his
25 team. We're here today because of them. They do a

1 great job over the year, not just reaching out to us
2 when I comes time for the audit, it's a two month
3 relationship. They do a great job throughout the
4 year, whenever there's a question, whenever there's a
5 transaction that might be a little out of the
6 ordinary, they reach out to us because they want to
7 make sure they're doing things the right way. And
8 when it comes time for the audit, there's no
9 surprises. They do a great job throughout the year
10 reaching out to us and just being open communication.

11 These last couple of years have obviously been a
12 very different environment when it comes time to
13 auditing, remote auditing, keeping sure you have all
14 the information in place. And throughout these last
15 two years, whenever there was an audit request,
16 whenever there's information that we needed
17 physically, they always had it ready for us in a
18 timely manner, which is very important. So I just
19 want to make sure I mentioned that on the record
20 because they did a great job.

21 So that covers that. I don't know if you have
22 any specific questions for me.

23 MR. SALVER: I'm not sure if this is a question
24 for you or for leadership. I was just wondering, we
25 talked about this before, the \$11,000,000.00 on page

1 six, that was -- I just wondered how that compared
2 with what was projected in budget or -- it seems to me
3 that it's within the range that we've talked about,
4 but I just wanted confirmation of that.

5 MR. HAJ: Thank you. It is. We're going to be
6 bringing that back to Finance Committee next month.
7 It is the fund balance draw down. The plan that we
8 had to draw down the balance to add approximately
9 \$50,000,000.00 per year to the community, while
10 reducing our fund balance is on track. So we will
11 have the exact amount next month to be sharing with
12 the Finance Committee and the board on where we're at.

13 MR. TROWBRIDGE: Other questions? Bill?

14 MR. KIRTLAND: If I can supplement that
15 conversation just a little bit. Based on what Brandon
16 had said, I think that was actually an excellent
17 question, to bring up, I know in the next couple of
18 months, the next few months we will be taking a deeper
19 dive into budget development for the upcoming year.
20 But there are also other corresponding resolutions
21 we'll be discussing in the future, such as funding
22 release into the next funding cycle. So there are a
23 lot of discussions to be had about future millage
24 rates and plan spending. So as far as the fund
25 balance number that drew some attention during the

1 presentation, which around, \$35,000,000.00
2 approximately, is what we consider to be within reach
3 of a long-term plan. That was developed by Committee
4 and the board members. I should be more specific and
5 say the Finance and Operations Committee and then
6 blessed also by the board. So we feel that we are on
7 track. There are still some refinements to further
8 developing plans to get that number a little more
9 finetuned and maybe a little more closer to where we
10 feel like it's at a more -- at a fund balance that we
11 consider to be in align with is what we refer to as
12 the Government Finance Officers Association
13 recommended balance, which is typically about 15
14 percent of your budget, is they say is the best
15 practice for government organization and we think
16 we're within a reasonable reach within that number.

17 A couple of other things, maybe I should also
18 mention is, I do want to give the thanks right back to
19 Brandon and his team at Marcum for doing such an
20 excellent job, really executing their audit procedures
21 this year as they have every year. So we are
22 reluctant to only have one more year with them with
23 our current agreement with Marcum because there is an
24 excellent ongoing relationship during the year as
25 Brandon mentioned, when we are discussing any new

1 financial accounting pronouncements or any new methods
2 in which we are trying to explorer as The Trust staff
3 is doing things more efficiently and effectively. If
4 any of those policies or procedures may touch an
5 accounting approach or policy, we reach out to them to
6 see if it makes sense and they give us responses and
7 we are able to bring back this report. What I would
8 consider such an expedited speed in producing and
9 printing and distributing the report within a six-
10 month window, which is actually ready within a five-
11 month window by the time we present it to the Finance
12 and Operations Committee, so that we can be eligible
13 for submitting this annual report, as we do almost
14 every year, as since The Trust has been eligible to
15 submit the report to the GFOA reviewing board to see
16 if its eligible for an annual acknowledgement in the
17 excellence of financial reporting.

18 We've done that for nine years in a row and have
19 been awarded that award for nine years in a row. And
20 from what we see, being that its ready within the
21 timetable and that there aren't any findings that are
22 reported here, we're hoping to resubmit again to that
23 same review board for hopefully a decade straight of
24 acknowledgement of financial reporting excellence. So
25 we're very happy to be eligible for something like

1 that. So I wanted to thank their team for working so
2 effectively with us so that we can do something like
3 that. And of course I want to acknowledge the board
4 and the Finance and Operations Committee members
5 itself for helping design a plan and understanding the
6 plan that's being essentially reported here, reaching
7 a fund balance goal that was developed so many years
8 ago. And really establishing a culture that allows
9 the staff to promote a very compliant approach to the
10 way we do things. So maybe -- I don't know if it's
11 any coincidence that had the Inspector General here
12 today, but I hope he heard the presentation today on a
13 clean report. Everything has been going well at The
14 Children's Trust. And I also wanted to thank the
15 staff that has a more direct involvement in producing
16 the audit, the Executive team that is sitting near me,
17 Lori, and so forth, also helping me produce some
18 language within the report. If there's anything in
19 here is -- like market predictions to our actual
20 financial reports and other statistical data, that I
21 hope everybody read all 100 pages of over the weekend
22 before coming to the meeting this Monday, so. I also
23 wanted to thank Wendy Duncombe, who is sitting very
24 much so, I see in the back of the room, our controller
25 at The Children's Trust. She really helps us

1 orchestrate the process from beginning to end. And I
2 know if you are part of the Finance and Operations
3 Committee, you've heard me say that before, but I
4 wanted to thank you very specifically in leading the
5 process each year so it goes as smoothly as Brandon
6 described, so. Sorry for being so longwinded, Jim.

7 MR. TROWBRIDGE: Do we have any other comments?

8 MR. DUNN: Yes, I ditto what you mentioned, Bill,
9 and what Brandon has already done by way of
10 investigation. I do want to reiterate, I don't want
11 it to go unnoticed, unacknowledged, the emphasis on
12 the fact that we have a great team here at The
13 Children's Trust. I know I say this almost every
14 meeting and I'm not trying to play up to anything or
15 anybody, I'm too old for that. But I'm not
16 patronizing anybody, but I just think it needs to be
17 said because we're in a climate and environment where
18 sometimes when you deal with an organization of this
19 magnitude, you see a lot of horrific things. And to
20 get that A1A rating, it's refreshing. And I want to
21 thank everybody that's involved in the process. And
22 I'm honored to be a part of something this class.

23 MR. TROWBRIDGE: Thank you, Reverend. Any other
24 questions for Bill or the team?

25 MS. DONWORTH: I'll just add a comment too. I've

1 seen a lot of financial reports and audits over the
2 years, this is beautiful. It's just so clear. Your
3 presentation was great. And just the way it's put
4 together, I'm thinking, I have to show this to our CFO
5 this is really, really good. Thank you.

6 MR. TROWBRIDGE: Any other questions or comments?
7 Anybody on Zoom that we're not seeing at the moment,
8 or hand up?

9 (No verbal response.)

10 MR. TROWBRIDGE: Madam Attorney, do we vote to
11 accept the report as it is presented?

12 Is there a motion to accept the report?

13 MR. DUNN: So moved, Dunn.

14 DR. BENDROSS-MINDINGALL: Second, Bendross-
15 Mindingall.

16 MR. TROWBRIDGE: Thank you, doctor.

17 Any further discussion regarding fiscal 2021
18 audit?

19 (No verbal response.)

20 MR. TROWBRIDGE: Seeing none, all in favor
21 signify by saying aye?

22 (WHEREUPON, the committee members all responded
23 with "aye.")

24 MR. TROWBRIDGE: Any opposed nay?

25 (No verbal response.)

1 MR. TROWBRIDGE: Motion carries and we accept the
2 audit. Thank you very much to Marcum and the entire
3 team.

4 Mr. Chair, I'll turn it back to you with the
5 great hope that in just a few months we'll be
6 gathering here again to celebrate 10 years of
7 representation and recognition on the GFOA.

8 MR. HOFFMAN: Thank you, Mark. You know, Bill
9 mentioned nine years of financial excellence and I
10 don't know if it's a coincidence, but Dr. Abrahante,
11 who is now leaving our board has been on her board for
12 nine years, so hey -- well, I do say, on a personal
13 basis, I served on the Finance Committee in my early
14 years on the board. It has been a pleasure working
15 with you. But I also think that -- put any of our
16 other directors in a lessor light, but its -- Maggie
17 has been a staunch supporter of children. She's given
18 us particular insight from within the school system
19 that we do have some others that participate in the
20 school system. It really has been an honor and a
21 pleasure to work with you as a director. And we're
22 here to provide you with a service award.

23 Jim, you have anything else you'd like to add?

24 MR. HAJ: Maggie, give me a second. Let me say a
25 few words. I just want to thank Dr. Abrahante for her

1 leadership. I've been here now six years and Maggie
2 has just been a phenomenal board member, but I've
3 known her for many years prior to that in many
4 capacities. As a colleague, a couple of her children
5 went through when I was principal at Southwest Senior
6 and she was a parent. But just to know her intellect,
7 her passion, how she navigated a school system, how
8 she got things done when others could not get things
9 done. Maggie, you are very special to me, you're very
10 special to this board. We've known each other for
11 quite some time. You will be missed. Your guidance,
12 your leadership at The Trust and through the system is
13 huge. I know that you're not going -- your passion
14 and your involvement in children and families is not
15 stopping here and it's going to continue, but you're
16 part of this Trust family. I will deeply miss you and
17 I know your board members will deeply miss you as
18 well. So thank you, Maggie.

19 MR. HOFFMAN: And now you have an opportunity for
20 rebuttal if you'd like.

21 DR. ABRAHANTE: I really, really appreciate. I'm
22 not much a person for recognition, so I'm a simple
23 person, but I really enjoy my work at The Trust. I'm
24 retiring after 39 years of business. I'll be back
25 tomorrow (inaudible) because he asked me to come so

1 I'm going to be here with him. You are going to have
2 a wonderful person in the district, my supervisor.
3 She is a wonderful human being and a great person. So
4 better replacement than what you had. Thank you so
5 much.

6 MR. HOFFMAN: Okay, with that I'll turn it over
7 to Pamela Hollingsworth for our Joint Program and
8 Services Childhood Health and Ad Hoc Health Committee
9 report.

10 MS. HOLLINGSWORTH: Thank you, Mr. Chair.

11 Good afternoon, directors, staff and guests. ON
12 February 28, an Ad Hoc Committee meeting was held for
13 the Joint Program Services and Health Committee. It
14 was a meeting in which we received an intense overview
15 of programming from Juliette, our Chief Program
16 Officer. It was rich discussion. We really had an
17 opportunity to hear and learn about the various
18 programming here at The Trust and how they -- how and
19 why they intersect so effectively with each other in
20 the meeting. Everything was brought together by Lori
21 Hanson at the end. And during the course of this
22 meeting, we had the opportunity to consider the
23 resolutions that we bring before you this afternoon.

24 So, with that, let's move on to Resolution 2022-
25 32: Authorization to negotiate and execute contract

1 renewals with six providers, identified herein, to
2 deliver comprehensive school-based health services, in
3 a total amount not to exceed \$16,250,000.00, for a
4 final term of 12 months, commencing July 1, 2022, and
5 ending June 30, 2023, subject to funding
6 appropriations; and also, to request authorization to
7 use funds from this initiative to leverage federal
8 funding through the Low-Income Pool program.

9 May I have a motion, please?

10 MS. KENDRICK-DUNN: So moved.

11 MS. HOLLINGSWORTH: Thank you, and a second?

12 DR. ABRAHAM: Second.

13 MS. HOLLINGSWORTH: Thank you. Recusals?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: And moving into discussion,
16 the floor is open.

17 Questions, observations from directors?

18 (No verbal response.)

19 MS. HOLLINGSWORTH: Hearing none, all those in
20 favor?

21 (WHEREUPON, the committee members all responded
22 with "aye.")

23

24 MS. HOLLINGSWORTH: Are there any opposed?

25 (No verbal response.)

1 MS. HOLLINGSWORTH: The resolution carries.
2 Resolution 2022-33: Authorization to enter into a
3 purchase agreement with University of Miami Department
4 of Pediatrics to support the Pediatric Mobile Clinic
5 in providing comprehensive health services throughout
6 Miami-Dade County, in a total amount not to exceed
7 \$100,000.00, for a term of 12 months, commencing July
8 1, 2022, and ending on June 30, 2023.

9 May I have a motion, please?

10 MS. GIMENEZ: So moved, Gimenez.

11 MS. HOLLINGSWORTH: Thank you.

12 MR. PRESCOTT: Second, Prescott.

13 MS. HOLLINGSWORTH: Thank you. Recusals?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: Hearing no recusals, let's
16 move into discussion please. Questions, observations,
17 from the directors?

18 (No verbal response.)

19 MS. HOLLINGSWORTH: Hearing none, all those in
20 favor?

21 (WHEREUPON, the committee members all responded
22 with "aye.")

23 MS. HOLLINGSWORTH: Are there any opposed?

24 (No verbal response.)

25 MS. HOLLINGSWORTH: The resolution carries.

1 Resolution 2022-34: Authorization to negotiate
2 and execute a contract with Miami Lighthouse for the
3 Blind and Visually Impaired, Inc., for a comprehensive
4 vision program, for a term of 12 months, commencing
5 July 1, 2022, and ending June 30, 2023, in a total
6 amount not to exceed \$400,000.00.

7 May I have motion, please?

8 MR. DUNN: So moved, Richard Dunn.

9 MS. HOLLINGSWORTH: Thank you. And a second?

10 MS. DONWORTH: Second.

11 MS. HOLLINGSWORTH: Thank you. Are there any
12 recusals?

13 (No verbal response.)

14 MS. HOLLINGSWORTH: Hearing no recusals, let's
15 please move into discussion.

16 Questions from the directors?

17 MR. HINCAPIE: Sorry. I have a question.

18 MS. HOLLINGSWORTH: Yes, Nelson.

19 MR. HINCAPIE: So, 400,000 exams were completed
20 and almost 25,000 glasses were provided. How does
21 that compare historically? Are children needing more
22 glasses now and is it because of the devices that
23 they're using? I'd love to see if there's something
24 that we need to be doing proactively to make sure
25 that, you know, we take better care of the eyesight of

1 our children.

2 MS. HOLLINGSWORTH: Thank you, Nelson.

3 The staff -- will staff weigh in or will we note

4 --

5 MR. HAJ: I understand the question. We don't

6 have the data, but I understand the point you're

7 trying to make, you just got to give us a little bit

8 of time on that one. Yeah.

9 MS. GIMENEZ: If I may. I know that in the past

10 few years we've increased our collaboration with the

11 Miami Lighthouse for the Blind through the School

12 District. So I know that we've had a significant

13 increase in the referrals for glasses and for testing.

14 But it would be nice to see the data.

15 MS. HOLLINGSWORTH: Thank you. Other questions

16 from the directors?

17 (No verbal response.)

18 MS. HOLLINGSWORTH: Hearing none, all those in

19 favor?

20 (No verbal response.)

21 MS. HOLLINGSWORTH: Are there any opposed?

22 (No verbal response.)

23 MS. HOLLINGSWORTH: Resolution carries.

24 Resolution 2022-35: Authorization to negotiate

25 and execute contract renewals with three providers,

1 identified herein, to deliver oral health preventive
2 services, in a total amount not to exceed \$548,014.00
3 for a term of 12 months, commencing October 1, 2022,
4 and ending September 30, 2023.

5 May I have motion, please?

6 DR. HARRISON: Motion.

7 MS. HOLLINGSWORTH: Thank you. And a second?

8 MS. GOMEZ: Second.

9 MS. HOLLINGSWORTH: Thank you. Are there any
10 recusals?

11 MS. WELLER: Karen Weller. I work for the Health
12 Department.

13 MS. HOLLINGSWORTH: Thank you, Karen.

14 Other recusals?

15 (No verbal response.)

16 MS. HOLLINGSWORTH: Hearing none, no further
17 recusals, let's move to discussion. The floor is
18 open, directors.

19 MS. COLLINS: I want to make a recusal. A
20 questionnaire recusal. I think this is the right item.
21 No, no, sorry.

22 MS. HOLLINGSWORTH: Did you say also this one,
23 Leigh?

24 MS. COLLINS: All right. Constance Collins, I'm
25 going to recuse on this item because Lotus House has a

1 MOU for services and relationship with Jessie Trice
2 Community Health Systems. I might add, we also have
3 relationships with services with Citrus Health Network
4 among other FQHC's.

5 MS. HOLLINGSWORTH: Okay, thank you, Constance.
6 Thank you. And moving into discussion. Questions,
7 observations, from directors?

8 (No verbal response.)

9 MS. HOLLINGSWORTH: Hearing none, all those in
10 favor?

11 (WHEREUPON, the committee members all responded
12 with "aye.")

13 MS. HOLLINGSWORTH: All those opposed?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: The resolution carries.

16 Resolution 2022-36: Authorization to negotiate
17 and execute a contract with the Public Health Trust of
18 Miami-Dade County, d/b/a Jackson Health System, in
19 partnership with the University of Miami Miller School
20 of Medicine, to implement Miami's Injury Free
21 Coalition for Kids, in a total amount not to exceed
22 \$408,000.00, for a term of 12 months, commencing
23 October 1, 2022, and ending September 30, 2023.

24 May I have a motion, please?

25 MS. GRIMES-FESTGE: So moved, Grimes-Festge.

1 MS. HOLLINGSWORTH: Thank you.

2 MS. GIMENEZ: Second, Gimenez.

3 MS. HOLLINGSWORTH: Thank you. Are there any
4 recusals?

5 (No verbal response.)

6 MS. HOLLINGSWORTH: Then the floor is open for
7 discussion.

8 Questions, observations from the directors?

9 MS. KENDRICK-DUNN: I just have one observation.
10 I had a chance to go on the brand new bus today. And
11 I learned so much. It's really amazing. I just
12 wanted to say thank you.

13 MS. HOLLINGSWORTH: Thank you, Tiombe.

14 Further observation from the Board?

15 (No verbal response.)

16 MS. HOLLINGSWORTH: Hearing none, all those in
17 favor?

18 (WHEREUPON, the committee members all responded
19 with "aye.")

20 MS. HOLLINGSWORTH: Are there any opposed?

21 (No verbal response.)

22 MS. HOLLINGSWORTH: The resolution carries.

23 Resolution 2022-37: Authorization to negotiate
24 and execute contract renewals with five providers,
25 identified herein, to deliver public benefits

1 enrollment, in a total amount not to exceed
2 \$730,750.00, for a final term of 12 months, commencing
3 October 1, 2022, and ending September 30, 2023.

4 May I have a motion, please?

5 MS. DONWORTH: Motion.

6 MS. HOLLINGSWORTH: Thank you and a second?

7 DR. ABRAHAM: Second.

8 MS. HOLLINGSWORTH: Thank you. Are there any
9 recusals?

10 (No verbal response.)

11 MS. HOLLINGSWORTH: Hearing none, let's move to
12 discussion. The floor is open. Observations,
13 questions, from the directors?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: Hearing none, all those in
16 favor?

17 (WHEREUPON, the committee members all responded
18 with "aye.")

19 MS. HOLLINGSWORTH: Are there any opposed?

20 (No verbal response.)

21 MS. HOLLINGSWORTH: We're moving back, I think.

22 MS. COOLLINS: I'm being told -- on this item,
23 because Lotus House has a relationship with Jessie
24 Trice Community Health Systems and Citrus Health
25 Network, for services provided to the sheltered women

1 and children at our shelter.

2 MS. HOLLINGSWORTH: Thank you, Constance.

3 MS. KOBRINSKI: Can we have a motion to
4 reconsider and then another vote, please?

5 MS. HOLLINGSWORTH: I'm sorry.

6 MS. KOBRINSKI: A motion to reconsider and then
7 another vote, please.

8 MS. GRIMES-FESTGE: Motion.

9 MR. HINCAPIE: Second.

10 MS. HOLLINGSWORTH: All those in favor?
11 (WHEREUPON, the committee members all responded
12 with "aye.")

13 MS. HOLLINGSWORTH: Any opposed?
14 (No verbal response.)

15 MS. HOLLINGSWORTH: Okay, the reconsideration
16 carries. And may we move to discussion?

17 MR. HINCAPIE: Motion to reconsider the item.

18 MS. HOLLINGSWORTH: Thank you. And a second?

19 MS. GRIMES-FESTGE: Second.

20 MS. HOLLINGSWORTH: Okay, let's go. Let's
21 reconsider this item.

22 Okay, the floor is open and then we do the
23 recusal.

24 Are there any recusals, please?

25 MS. COLLINS: Yes, Constance Collins, recusing on

1 behalf of Lotus House because of the relationship
2 between Lotus House and Jessie Trice, as well as,
3 Citrus Health Network benefiting women and children
4 that we shelter.

5 MS. HOLLINGSWORTH: Thank you, Constance.

6 Discussion?

7 (No verbal response.)

8 MS. HOLLINGSWORTH: Hearing none, all those in
9 favor?

10 (WHEREUPON, the committee members all responded
11 with "aye.")

12 MS. HOLLINGSWORTH: Are there any opposed?

13 (No verbal response.)

14 MS. HOLLINGSWORTH: The resolution carries.

15 Handing it back to you, Mr. Chair.

16 MR. HOFFMAN: All right, thank you.

17 One of the most important things that we're able
18 to do as directors is help give strategic advice to
19 The Trust and to management, as to, you know, how to
20 allocate funds. Going forward, we recently held a
21 Board Retreat in early February. I thank everybody,
22 again, who participated in the retreat. I think it
23 was very productive. We had, not full participation,
24 but we had quite a group that joined together both in
25 person and by Zoom. As we have in prior years, we're

1 going to start rolling out the results of your
2 feedback that was gathered at the retreat. And I'd
3 like to welcome Lori Hanson, Dr. Hanson, to provide a
4 summary of what we've discerned so far and priorities
5 that the Board has called out.

6 Lori?

7 DR. HANSON: Thank you, Ken.

8 Jim, do you want to say anything before we start?

9 MR. HAJ: No, Lori, go ahead. I'll wrap it up at
10 the end.

11 DR. HANSON: Okay, great. So, in addition to the
12 great participation in the retreat, we also the
13 benefit of two special AD HOC committees that met.
14 One in November focused on early childhood, and
15 another that you just heard about is a joint committee
16 on health, focused on health.

17 So, with that, we really were able to look at our
18 comprehensive view of our investments across all the
19 different areas of our budget and get the boards input
20 and insights. So hopefully some of you had the chance
21 to take a look at this. I'm going to walk you through
22 what was in -- what we put in the report. And this
23 mirrors what we did last year.

24 This first page just kinds of gives you almost
25 like a restaurant rating. You know, is this a high

1 dollar item or a lower dollar need for investment, but
2 really not putting exact dollars to it, yet. But,
3 these bullet points that are under each, so each row
4 is a budget category, for our budget. So, you'll see
5 the current fiscal year budget, '21, '22, in the
6 middle there. And that gives you the context of what
7 we might be adding to, in future years.

8 And then the descriptions are under each one. In
9 terms of what came out of the discussions. And
10 there's a note at the bottom of that table that just
11 gives you the context that some of the costs, that are
12 hard costs, that will be increasing for programs, in
13 terms of minimal wage increasing. And the discussion
14 that the board had around living wage. Sort of gives
15 you some anchors there of what those costs are related
16 to.

17 And then on the next page, again, related to our
18 investments and timing of when things are coming out
19 and when new funding cycles might lead to adding, you
20 know, to portfolios. You can see that we have three
21 solicitations out right now that will begin
22 programming this October, with our next fiscal year.
23 And then you can see, coming after that, is, are the
24 large solicitations you all discussed in the retreat.
25 The youth development investments and the parenting

1 investments. One slight change to what's on this
2 sheet is that we've only be bringing the approval for
3 releasing -- April, next month. We'll be bringing
4 that later in the summer after we've had more time to
5 digest your feedback, to do some more planning
6 inhouse, and to collect some input from parents and
7 youth. And then, we'll be coming back to you,
8 probably in July. And then you see the longer term
9 view there on that page.

10 We could scroll to the next page, Juana. The
11 next four pages include two pages on youth development
12 and two pages on parenting. You will recall, if you
13 participated in the retreat, that we had some key
14 discussion questions that you all went through. And
15 then other points that you all brought up are also
16 captured here. So, I'm not going to go through all of
17 those, but as I said, hopefully you've had a chance to
18 look through that. One of our main objectives today
19 is really to bring this back as a reflective mirror to
20 you all. Is this, did we get it right, did we hear
21 what your main concerns are, is there anything missing
22 that you feel you brought forth that you don't see
23 reflected here, and if so, please let us know.
24 Because then what we'd like to do is, next month,
25 bring forth that cover page, again, if we could go

1 back to that cover page, Juana. And start actually
2 putting dollar figures to that cover page so that that
3 could feed into the boards annual budget planning
4 process that will be kicked off at the finance
5 committee work.

6 So, I'm happy to take any questions or comments.

7 MR. HAJ: Lori, thank you. And just to give kind
8 of, overall kind of view, going back to Dr. Abraham,
9 your question earlier about the fund balance. So this
10 was really to come back with the dollar signs to give
11 you a high level. If this is what you wish for, we're
12 going to cross it out and come back next month. Put
13 the dollar figures in there. They'll tie directly
14 with finance committees discussion, with the TRIM.

15 So the next three or four months, we're going to
16 start having deeper dives into funding. And not just
17 one year, but looking into having a three year look
18 forward. Knowing that the next large location is
19 coming out. How do we -- not attack -- how do we keep
20 the fund balance where it needs to be. Putting
21 maximum amount into the community, but also being
22 fiscally responsible. So, it's going to be problematic
23 and fiscal discussion, in the next three months,
24 leading into TRIM.

25 So, Lori, thank you for preparation and

1 summarizing.

2 MR. HOFFMAN: Pastor Dunn?

3 MR. DUNN: Yes. I don't know if you could hear
4 me. Pardon my -- or even my persistence -- I know
5 that this again may not be the proper platform or
6 place for it, but I think it needs to be a part of the
7 discussion at some point or in its proper context.
8 I'm a firm believer that you get what you pay for.
9 And not in a self-serving perspective, but -- sure --
10 that our professionals that we have on staff are
11 appropriately -- I'm just throwing it out there, I
12 don't know where that falls, or if this is the -- but
13 that's something that -- in my head -- because I know
14 that, you know, we've been blessed to get the kind of
15 productivity that we've had.

16 When we come to these meetings, everything is
17 pretty much, it's properly packaged and ready to go.
18 And it's really simplified for any layperson to be
19 able to comprehend. So my question keeps swirling
20 around, again, this may not be the right platform or
21 place, but I wanted to -- hopefully, I could get it to
22 swirl around in some other persons head at the right -
23 - or the right platform. Moving forward, how do we
24 prepare to make sure that we do not lose the kind of
25 personnel that we have that's bringing forth this

1 spirit of excellence here at The Children's Trust?

2 MR. HOFFMAN: I appreciate it. We actually do
3 have an HR Committee that looks at executive
4 compensation, particularly our CEO's, but also deals
5 with benefit plans. We're delighted to have you on
6 that committee.

7 MR. DUNN: I'd be delighted to serve.

8 MR. HOFFMAN: Great. Any other questions or
9 comments?

10 (No verbal response.)

11 MR. HOFFMAN: No. Just so, you know, we've --
12 put a frame where we are in the process, again, this
13 is an interactive process. We did ask staff to send
14 this summary out in advance of the meeting. So those
15 who were able would have an opportunity to read it.
16 But if you have input that you're not providing at
17 this board meeting, please feel free to check in with
18 the staff. And give them either, again, specific
19 input from the retreat or your comments on what has
20 been distributed.

21 Yes, go ahead.

22 MR. ARSENAULT: Yeah, I would -- you know, as
23 part of this process, it's a critical process for us
24 as a board with prioritization. We want to do so much
25 but have to prioritize that. I would just ask, I

1 guess, staff, as we go through this, one of the
2 concerns is, is reach, right, you know there's so many
3 children throughout Miami-Dade County, could that be
4 something that is looked at? Is are we reaching as
5 many of the kids in Miami-Dade County that we can as
6 part of the program? It's not just program specific
7 but the actual communities that we're serving, that
8 that be part of this evaluation as well. Thank you.

9 MR. HOFFMAN: Thank you. Anyone else?

10 (No verbal response.)

11 MR. HOFFMAN: Oh, good. With that I'll turn it
12 over. Jim, to you, for the CEO report.

13 MR. HAJ: Mr. Chair, thank you. I'll be quick.
14 I just want to go back to the annual audit.

15 So, Bill, thank you very much to you and your
16 team. I'm not sure if Wendy is still back there.
17 Wendy, behind the scenes, getting all the work done.
18 The finance committee, thank you, very much, for your
19 leadership. And actually the whole Trust
20 organization. To be able to do this, it's a finance
21 component, but there's a lot of other people involved.

22 And although we're wrapping this up, it really is
23 just a start of our problematic and budget discussion
24 the next three or four months.

25 The Monthly Media Report, communications has done

1 an amazing job getting out into the community. That
2 is intact and it's in your packet.

3 Financial Disclosures, I know it's a little
4 early, but you'll start getting those forms soon.
5 They're due by July 1st.

6 Young Talent and Big Dreams Finals is going to be
7 April 26th at the Miracle Theater, at 4:00 p.m.

8 And then, Champions for Children, I believe the
9 invite is to get our signature event is back in person
10 after two years and it's May 24th from 11:30 to 1:30.

11 Mr. Chair, thank you.

12 MR. HOFFMAN: Okay, with that we'll -- I'm sorry?

13 Oh, I'm sorry, Dr. Bendross-Mindingall, you had -
14 - okay.

15 Yes, Lourdes?

16 MS. GIMENEZ: I don't know if -- let me turn this
17 up, I have a teachers voice, I can --

18 DR. BENDROSS-MINDINGALL: Hello. Hello.

19 MR. HOFFMAN: Please, give your comment.

20 DR. BENDROSS-MINDINGALL: Thank you. Do we have
21 children that we don't reach? In essence, do we have
22 a waiting list and if so, how do we handle that?

23 MR. HAJ: Dr. Bendross-Mindingall, I'm not
24 exactly sure. With our youth development and after
25 school and summer program, we do not have a waitlist.

1 But where we do have -- if you're talking about just a
2 waitlist, where we do have a waitlist is scholarships.
3 And now we're down to, we had approximately 1,000,
4 we're down to 350 for scholarship for early childhood
5 care centers. And those kids who are over income.
6 But we're working on trying to get sponsorships and
7 other forms of revenue to try to take those kids off
8 the waitlist. But as of now, that is the only
9 waitlist that we have.

10 DR. BENDROSS-MINDINGALL: Okay, may I continue?

11 MR. HOFFMAN: Go ahead.

12 DR. BENDROSS-MINDINGALL: Thank you, Mr. Chair.

13 My question is, because of the School District that I
14 serve, I see a lot of children, in my opinion, who
15 need to be involved in a number of activities to, I
16 would say, save their lives. So that's why I asked
17 the question about waiting list. Do you think that
18 parents are not always seeking out support? Any
19 thoughts on that, Jim?

20 Thank you, Mr. Chair.

21 MR. HOFFMAN: Jim.

22 MR. HAJ: You know, I think it's a concern that
23 we always had. We were just talking this morning
24 about summer. Summers usually the time where our
25 parents are looking to put their children into

1 centers, so we're wrapping that up. We should have
2 that on our website way before summer. So when
3 parents start looking for child care centers, not
4 child care, well child care considering kindergarten
5 through 12th grade. When they're looking for
6 opportunities, we have that available to them in
7 advance while they start looking around to try to find
8 out where they're putting their children for summer.

9 And that should be active and live and
10 interactive on our interactive website sometime in a
11 month or so, before summer programming starts.

12 DR. BENDROSS-MINDINGALL: Okay, one more. I
13 thought I was done. Do we have a liaison for the
14 schools to make sure that the information that we want
15 shared that it's shared?

16 MR. HAJ: We have several points of contacts. We
17 have our parenting initiatives, we have our mental
18 health initiatives, we have contact, and what we are
19 meeting with the school systems now is Summer 305.
20 Where last year the School District pushed close to
21 300 teachers into our summer programs. So we have
22 high level leadership meetings that have started and
23 that will continue to start more aggressively as we
24 get closer to summer. But we have many different
25 points of contacts on our different initiatives.

1 DR. BENDROSS-MINDINGALL: Okay, last point. Is
2 it possible that you could share that with me or how
3 do I reach out to -- to whom do I reach out to, to
4 make sure that I know that because I have a grave
5 concern, and I know that you do to. But that would be
6 something that I would want to know.

7 MR. HAJ: We'd be very happy to reach your office
8 and let you know the points of contacts and the
9 meeting, when we meet and who we meet with.

10 DR. BENDROSS-MINDINGALL: That's wonderful.
11 Okay, thank you.

12 Thank you, Mr. Chair.

13 MR. HOFFMAN: Thank you. Lourdes?

14 (No verbal response.)

15 MR. HOFFMAN: Okay, any other comments or
16 observations?

17 MR. DUNN: I just saw comment where one of the
18 person said they could not hear. So I know we're
19 having technical difficulties. I don't know if
20 somebody could -- but just got a comment.

21 MR. HOFFMAN: It's probably going to be a good
22 time to adjourn the meeting then. All right, I would
23 just like to say again, thank you, it was great to see
24 you in person, Dr. Abrahante, and thank you for your
25 nine years of service.

1 And with that, we'll adjourn the meeting. Thank
2 you.

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5 (Whereupon, at 5:11 p.m., the meeting was
6 adjourned.)

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CERTIFICATE OF TRANSCRIPTION

2 The above and foregoing transcript is a true and
3 correct typed copy of the contents of the file, which
4 was digitally recorded in the proceeding identified at
5 the beginning of the transcript, to the best of my
6 ability, knowledge and belief.

Christy Caldera, Transcriber

April 11, 2022