



Board of Directors Meeting

Monday, March 14, 2022

4:00 p.m.

Location:

**United Way – Ryder Room
3250 S.W. 3rd Avenue (Coral Way)**

“In person quorum with some virtual attendants”





Board of Directors Meeting

Monday, March 14, 2022

3250 S.W. 3rd Avenue (Coral Way)

United Way – Ryder Room

"In person quorum with some virtual attendants"

4:00 p.m. – 6:00 p.m.

Board of Directors

Kenneth C. Hoffman
Chair

Pamela Hollingsworth
Vice-Chair

Mark A. Trowbridge
Treasurer

Karen Weller
Secretary

Edward Abraham, M.D.

Magaly Abrahante, Ed.D.

Laura Adams

Matthew Arsenault

Daniel Bagner, Ph.D.

Hon. Dorothy Bendross-Mindingall, Ph.D.

Hon. Danielle Cohen Higgins

Constance Collins

Morris Copeland

Victor Diaz-Herman

Mary Donworth

Richard P. Dunn II

Hon. Juan Fernandez Barquin

Gilda Ferradaz

Lourdes P. Gimenez

Nicole Gomez

Valrose Graham

Mindy Grimes-Festge

Malou C. Harrison, Ph.D.

Nelson Hincapie

Tiombe Bisa Kendrick-Dunn, Ed.D.

Marissa Leichter

Alexandra Martin

Annie R. Neasman

Hon. Orlando Prescott

Javier Reyes

Hon. Isaac Salver

Sandra West

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

AGENDA

4:00 p.m. **Welcome and Opening Remarks**

Kenneth C. Hoffman
Chair

4:05 p.m. **Public Comments**

Kenneth C. Hoffman
Chair

4:15 p.m. **Approval of January 18, 2022 Board of Directors meeting minutes summary**

(Additional Items Packet) (Pgs. 5-7)

Karen Weller
Secretary

4:20 p.m. **Appreciation for Outstanding Service to The Children's Trust**

Kenneth C. Hoffman
Chair

James R. Haj
President/CEO

- *Dr. Magaly Abrahante, Designee of Miami-Dade County Public Schools*

4:25 p.m. **Inspector General Training/Overview**

Felix Jimenez
Miami-Dade County Inspector General

4:40 p.m. **Finance & Operations Committee Report**

Mark Trowbridge
Committee Chair

Presentation and Approval of the Annual Comprehensive Financial Report (ACFR) FY 2020-21

Mark Trowbridge
Committee Chair

Branden Lopez, Senior Manager
Marcum, LLP

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

5:00 p.m. **Joint Program Svcs & Childhood Health/Ad Hoc Health Committee Report**

Pamela Hollingsworth
Committee Chair

Karen Weller
Secretary

Resolution 2022-32: Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed \$16,250,000.00, for a final term of 12 months, commencing July 1, 2022, and ending June 30, 2023, subject to funding appropriations; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP). *(Pgs. 8-11)*

Resolution 2022-33: Authorization to enter into a purchase agreement with University of Miami Department of Pediatrics to support the Pediatric Mobile Clinic in providing comprehensive health services throughout Miami-Dade County, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing July 1, 2022, and ending on June 30, 2023. *(Pgs. 12-14)*

Resolution 2022-34: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2022, and ending June 30, 2023, in a total amount not to exceed \$400,000.00. *(Pgs. 15-16)*

Resolution 2022-35: Authorization to negotiate and execute contract renewals with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed \$548,014.00 for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 17-18)*

Resolution 2022-36: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 19-21)*

Resolution 2022-37: Authorization to negotiate and execute contract renewals with five providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$730,750.00, for a final term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 22-25)*

5:40 p.m. **Board Retreat Outcomes** *(Pgs. 26-31)*

Kenneth C. Hoffman
Chair

K Lori Hanson, Ph.D.
Chief of Research, Evaluation & Strategic Planning

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

5:55 p.m. **CEO Report**

James R. Haj
President/CEO

- *Monthly Media Report (Pgs. 32-42)*
- *Financial Disclosure – due by July 1, 2022*
- *Young Talent, Big Dreams – Finals on April 26, 2022 at 4:00 p.m.*
- *Champions for Children – May 24, 2022 at 11:30 a.m. to 1:30 p.m.*

6:00 p.m. **Adjourn**

Reminder:
Next Board Meeting: *Monday, April 18, 2022

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



**Board of Directors Meeting
Summary of Actions Taken
January 18, 2022
4:00 p.m.**

These actions were taken by the Board of Directors of The Children's Trust meeting held on January 18, 2022, with a quorum of members physically present and some members attending virtually:

Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the November 15, 2021 Board of Directors meeting minutes summary was made by Dr. Daniel Bagner and seconded by Pastor Richard Dunn. Motion passed unanimously, 26-0.

Motion to approve the slate of officers recommended by the Nominating Committee was made by Pastor Richard Dunn and seconded by Marissa Leichter. Motion passed unanimously, 26-0.

Resolution 2022-18: Motion to ratify resolution 2022-18 approved by the December 13, 2021 Executive committee was made Dr. Edward Abraham and seconded by Dr. Malou Harrison. Authorization to negotiate and execute a funder collaboration agreement with The Miami Foundation, as the fiscal agent for Help the Helpers, in a total amount not to exceed \$150,000.00 for a term of 9 months, commencing on December 15, 2021, and ending September 15, 2022. **Motion passed unanimously, 27-0.**

Finance & Operations Committee Report

Resolution 2022-19: Motion to approve the resolution was made by Dr. Edward Abraham and seconded by Karen Weller. Authorization to negotiate and execute a contract renewal with Armstrong Creative Consulting, Inc., for event planning services, in a total amount not to exceed \$290,000.00, for a term of nine months, commencing retroactively on January 1, 2022, ending on September 30, 2022, with three remaining 12-month renewals. **Motion passed unanimously, 27-0.**

Resolution 2022-20: Motion to approve the resolution was made by Dr. Edward Abraham and seconded by Dr. Tiombe Bisa Kendrick-Dunn. Authorization to negotiate and execute contract renewals for advertising creative, media buying, and community outreach services, in a combined total amount not to exceed \$2,015,000.00, for a term of 12 months, commencing October 1, 2022, and ending on September 30, 2023, with one remaining 12-month renewal. **Motion passed, 26-0. Recusal by Javier Reyes.**

Resolution 2022-21: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Pamela Hollingsworth. Authorization for a procurement waiver from a formal competitive solicitation for catering services at the 2022 Champions for Children event and to expend a total amount not to exceed \$45,000.00 of the already approved \$150,000 budget with DoubleTree by Hilton Miami Airport Convention Center to host and cater the 2022 Champions for Children event. **Motion passed unanimously, 27-0.**

Resolution 2022-22: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Dr. Edward Abraham. Authorization to enter into a purchase agreement with Edward Delatorre LLC dba Monsters Ink for Trust-branded promotional items in a total amount not to exceed \$37,334.08 for a term of nine months commencing retroactively on January 1, 2022, and ending on September 30, 2022. **Motion passed unanimously, 27-0.**

Resolution 2022-23: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Pastor Richard Dunn. Authorization to accept a three year \$215,000.00 grant award from the Florida Children's Council, funded by the Helios Education Foundation, to support Trust staff and consultant support for data, program evaluation, and dissemination of results as part of The Trust's innovative partnership approach to enhance summer learning, and authorization to execute any required agreements and documents in support thereof, commencing retroactively on October 1, 2021, and ending September 30, 2024. **Motion passed unanimously, 27-0.**

Program Services and Childhood Health Committee Report

Resolution 2022-24: Motion to approve the resolution was made by Pastor Richard Dunn and seconded by Constance Collins. Authorization for a procurement waiver from the formal competitive procurement process to award a total amount not to exceed \$25,790,000.00 for the delivery of child care quality improvement services described below. The total amount breaks down to \$14,300,000.00 to negotiate and execute multiple contracts with providers, identified herein, and for The Children's Trust to encumber purchase orders in the amount of \$11,490,000.00 for educator scholarship payments, salary supplement payments to early learning educators, and high-quality tiered payment differentials to providers, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed, 25-0. Recusals by Pamela Hollingsworth and Mary Donworth.**

Resolution 2022-25: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Judge Orlando Prescott. Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe, Miami-Dade County Community Action and Human Services Department, and the United Way of Miami-Dade, for local match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$2,270,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed, 25-0. Recusals by Pamela Hollingsworth and Mary Donworth.**

Resolution 2022-26: Motion to approve the resolution was made by Dr. Dorothy Bendross-Mindingall and seconded by Dr. Tiombe Bisa Kendrick-Dunn. Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for local match funding for the State of Florida School Readiness Program Match (formerly known as Child Care Executive Partnership) grant, in a total amount not to exceed \$1,230,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed, 26-0. Recusal by Pamela Hollingsworth.**

Resolution 2022-27: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Dr. Dorothy Bendross-Mindingall. Authorization to negotiate and execute contracts with six providers, identified herein, for the second year of early childhood community-research demonstration projects within high-need communities, in a total amount not to exceed \$1,939,358.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with three remaining contract renewals. **Motion passed, 24-0. Recusals by Pamela Hollingsworth, Constance Collins, and Dr. Daniel Bagner.**

Resolution 2022-28: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Dr. Dorothy Bendross-Mindingall. Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed \$102,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 27-0.**

Resolution 2022-29: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Judge Orlando Prescott. Authorization to negotiate and execute a contract with the University of Miami-Nova Southeastern University (UM-NSU) Center for Autism and Related Disabilities (CARD) for autism spectrum disorders (ASD) diagnostic evaluation services, in a total amount not to exceed \$264,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 27-0.**

Resolution 2022-30: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Judge Orlando Prescott. Authorization to negotiate and execute a contract renewal with the University of Miami Miller School of Medicine (UM) in an amount not to exceed \$1,300,000.00 for comprehensive early intervention services for children with mild developmental delays who do not meet eligibility requirements for the Individuals with Disabilities Education Act (IDEA) parts B or C, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 27-0.**

Resolution 2022-31: Motion to approve the resolution was made by Dr. Tiombe Bisa Kendrick-Dunn and seconded by Dr. Dorothy Bendross-Mindingall. Authorization to execute a contract amendment with Ayuda, Inc. to reflect a change in subcontractors for its after-school and summer services. **Motion passed unanimously, 27-0.**

Meeting adjourned at 5:11 p.m.

The Children's Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-32

Strategic Plan Priority Investment Area: Health and Wellness: Comprehensive School-based Health.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care; students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed \$16,250,000.00, for a final term of 12 months, commencing July 1, 2022, and ending June 30, 2023, subject to funding appropriations; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP).

Budget Impact: Funding in the amount of \$16,250,000.00 is allocated for FY 2021-2022, and is projected to be available in FY 2022-2023. There is no budget impact for LIP.

Description of Services: The overarching goal of school-based health services is to improve access to quality health care by delivering essential services in schools and to make referrals to community providers for follow up services, as needed. Services promote a healthy school environment that identifies, prevents, and remedies student health problems.

The school health program is implemented in collaboration with Miami-Dade County Public Schools (M-DCPS) and the Florida Department of Health in Miami Dade County. It is provided in 145 school health suites across 141 M-DCPS schools with a collective student population of nearly 112,000. School health teams include 17 social workers, 40 mental health professionals, 6 advanced registered nurse practitioners (ARNP), 70 registered nurses (RN), 115 licensed practical nurses (LPN), and 16 health aides/medical assistants. High school sites are staffed with RNs with required bachelor's degrees. Most middle schools are staffed by a pool of nurses, including one RN assigned to two schools and an LPN. Some middle schools with more significant needs are staffed with a full-time RN. Each elementary school is assigned one full-time LPN supported by a rotating RN who provides ongoing consultation, review of clinical notes, observations of LPN encounters, and shadowing.

Essential nursing care, disease prevention and health promotion activities provided include:

- basic nursing services;
- medication administration and assistance with self-administration;
- chronic disease management, including one-on-one education for children with chronic conditions such as asthma, diabetes, severe allergies, seizures and sickle cell;
- state-mandated screenings for vision and Body Mass Index (BMI);
- oral health risk assessment, health education and disease prevention counseling based on individual health needs, as well as fluoride varnish application if requested; and
- referral and connection of families with needed community services and resources, including other programs funded by The Children's Trust.

Behavioral health services are delivered within a multi-tier model of services that includes schoolwide and small group interventions, as well as more intensive, individualized interventions when indicated. To ensure successful implementation, school administrators and staff are involved in planning and conducting interventions.

Key mental health and social work services include:

- screenings for developmental, social, emotional and behavioral well-being for early identification of students with developmental, mental health or behavioral concerns;
- timely and responsive assessment and intervention services for students who may be put at-risk by social determinants of health, as well as students with existing developmental and behavioral concerns;
- individual, group and family counseling to address specific problems interfering with student functioning and well-being;
- risk reduction for vulnerable students by promoting awareness, responding to crises, and assisting schools in reinstating a state of functional safety and security; and
- schoolwide preventive education and supports that promote a healthy school climate.

The Low-Income Pool program (LIP) consists of a broad allotment of state and federal funding primarily through intergovernmental transfers from local governments, matched by federal funds through the Agency for Healthcare Administration (ACHA). The LIP's objective is to ensure continued government support for the provision of health care services for uninsured and underinsured populations. Based on state appropriations of LIP, a percentage of the contracted amount from the four Federal Qualified Health Centers (FQHCs) may be used to draw down LIP funding, through agreements between The Children's Trust and AHCA on behalf of these FQHCs. These contracts will be used as leverage to draw down the LIP funding to Miami-Dade County's most vulnerable populations. This funding will be used exclusively for the provision of health services for children in Miami-Dade County. The funded FQHCs, a federal designation for community-based health care providers funded to provide primary care services in underserved areas, are Borinquen Health Care Centers, Citrus Health Network, Community Health of South Florida and Jessie Trice Community Health Center. Last year this arrangement drew down more than 3.5 million dollars. In addition, school health providers are required to bring at least a ten percent match to The Children's Trust funding.

The following table shows the agencies recommended for renewal, as well as the number of schools and students to be served.

Agency	Amount not to Exceed	# of Schools	School Enrollment	2020-2021 # of Visits¹	2020-2021 Unduplicated Students
Borinquen Health Care Centers	\$3,481,000.00	31	26,990	30,916	9,338
Citrus Health Network	\$2,227,200.00	19	9,423	10,531	3,445
Community Health of South Florida	\$3,649,000.00	29	27,949	26,974	9,844
Jessie Trice Community Health Center	\$4,399,000.00	40	26,041	27,947	8,416
University of Miami ²	\$1,027,000.00	9	8,378	5,153	2,184
Variety Children's Hospital d/b/a Nicklaus Children's Hospital	\$1,466,800.00	13	9,210	12,530	3,342
TOTAL:	16,250,000.00	141	107,991	114,051	36,569

¹ Includes all visit types, such as non-routine medication, routine medication, social worker, consultation.

² This provider offers holistic primary care services in addition to the standard school health services provided by other agencies.

After closing due to the pandemic, public schools began an in-person choice model in October 2020; approximately half of enrolled students remained completely virtual throughout the school year. To prevent the spread of COVID-19, most schools implemented protocols to reduce the number of students walking in the halls, which impacted the number of health suite clinic visits. School protocols prioritized the identification and isolation of students with potential COVID-19 symptoms. Parents returned fewer health screening consent forms than in prior years, resulting in 80 percent fewer student health screenings (58,283 fewer) than in the prior year. Visits declined in 2020-2021 by 54 percent (132,619 fewer) overall compared with the 2019-2020 school year, primarily due to the significantly reduced health screenings and nursing visits. Notably, mental health visits in 2020-2021 increased by 36 percent (4,599 more) from the 2019-2020 school year, indicating the great need in this area.

During the fiscal year 2020-2021:

- 77 percent of school health visits resulted in students returning to class,
- More than 11,000 school health referrals were made for community follow-up services, mostly related to nursing and mental health needs,
- About 1 in 4 of more than 4,700 screened for BMI needed weight follow-up services, and
- Nearly 1 in 5 of more than 1,500 students screened for oral health needed follow-up services.

For the current 2021-2022 school year, from the start of school through the end of January, programs have delivered the following services:

- Nearly 57,000 students served through more than 145,500 school health visits,
- Approximately 13,000 visits regarding mental health and social work services,
- About 23,500 BMI screenings, and
- More than 23,000 vision screenings.

Background: A child's physical and emotional health, and wellness significantly impact learning, behavior, and overall quality of life. Most risk factors for chronic adult diseases, mental health conditions and social challenges arise in childhood. Our strategies consider the powerful influence of social determinants and thus Trust investments aim to increase access to services for children who lack health resources and are underinsured or uninsured.

On March 12, 2018, The Children's Trust board approved funding recommendations from the request for proposals, RFP #2018-01, for comprehensive school health services for a five-year funding cycle. Following a comprehensive review process, the agencies listed above demonstrated their capacity, expertise, and qualifications to continue to provide these services. Their overall performance has met expectations, and therefore all agencies are recommended for renewal at the same funding level as the prior year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.
The motion was seconded by _____ and upon being put to a vote, the vote was
as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **14th**
day of March 2022.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-33

Strategic Plan Priority Investment Areas: Health and Wellness: Other Health Services.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care.

Recommended Action: Authorization to enter into a purchase agreement with University of Miami Department of Pediatrics to support the Pediatric Mobile Clinic in providing comprehensive health services throughout Miami-Dade County, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing July 1, 2022, and ending on June 30, 2023.

Budget Impact: Funding in the amount of \$100,000.00 is allocated for FY 2021-2022, and is projected to be available in FY 2022-2023.

Description of Services: The University of Miami (UM) Pediatric Mobile Clinic (PMC) aims to reduce health care disparities by providing comprehensive medical care to underserved children. Furthermore, it promotes a healthy lifestyle through education in the communities served until families can secure permanent, long-term healthcare coverage.

Services provided on the PMC include:

- primary medical care for children in underserved areas and without health insurance or access to medical providers, including linking those in need with medical specialists,
- mental health services for children and families identified to have specific needs,
- tele-medicine,
- prevention, early identification, education and intervention for medical issues and support to reduce preventable diseases,
- assisting parents and caregivers with social service, care management and educational attainment issues to strengthen families and increase self-sufficiency,
- provision of the primary pediatric vaccination series,
- COVID-19 testing,
- Connection with dental and vision services through a referral network of community-based programs, as well as on-site dental services through partnerships with mobile dental clinic programs,
- multidisciplinary staff provide knowledge, skills, tools and supports to promote self-efficacy so that families can better help themselves on a path to health,
- partnership with developmental specialists at the Mailman Center for Child Development, including Parent Child Interactive Therapy, and
- training and mentoring future health care providers to meet the challenges of serving children who are put at-risk based upon their social determinants of health, with a goal to increase the numbers of professionals who will choose careers focused on care for underserved children and families.

We supported the UM Pediatric Mobile Clinic with continued funding to conduct COVID-19 testing and services throughout the pandemic. This allowed them to test almost 16,000

children for COVID-19 and deliver more than 800 tele-health visits and more than 2,200 in-person visits.

In November 2020, UM deployed the SHOTZ-2-GO program in partnership with the Florida Department of Health, Miami-Dade County Public Schools Comprehensive Health Services, Florida SHOTS, the Florida Chapter of the American Academy of Pediatrics (FCAAP), The Center for Haitian Studies, Achieve Miami, and The Farmworkers of Association of Florida. The program follows the CDC-recommended vaccine schedule to offer children vaccines free of charge with parental consent. During the period of April 2021 to January 2022 the PMC/SHOTZ-2-GO achieved the following:

- 2,623 medical visits with 2,249 unique patients,
- More than 305 encounters by the mental health counselor to identify and manage depression, attention-deficit hyperactivity disorder, self-esteem problems, behavioral problems, and family violence,
- Social services for nearly 1,800 children, including care management, subspecialty referrals, social service agency referrals, food bank referrals, and toy, food and clothing donations,
- 38 immunization drives that resulted in:
 - 9,314 vaccines administered,
 - 5,112 children immunized, and
 - 2,636 people immunized with a COVID-19 vaccine (first dose, second dose and boosters),
- Partnered with Miami-Dade County Public Schools to support 104 schools with low immunization compliance located in 35 ZIP codes,
- Partnered with the Florida Department of Health to identify areas with low immunization,
- 322 telehealth/tele-mental health encounters,
- 3,606 children were tested for COVID-19,
- Participated in 25 community events providing immunizations, testing, COVID vaccination and health education (i.e., Children's Trust Family Expos, Miami Consortium of Latin American Consulates' events, The Mexican American Council Health and Financial Fairs, The Farmworker Association of Florida health and back-to-school and food fairs, Homestead Farmworker Association health fairs, city governments' back-to-school events and health fairs, Break the Cycle Program, Juneteenth Celebration at Belafonte Tacolcy Center, vaccine initiative at the Asociación Campesina de Florida City, Lotus House health fair, Celebracion Dia del Niño), and
- 2,125 hours of training for students, residents, interns and fellows.

Background: During May 2020, through the emergency funding authority provided by procurement policy 2009, The Children's Trust provided \$200,000.00 to the University of Miami Pediatric Mobile Unit during the onset of COVID-19 for testing services when access to COVID testing for youth was scarce in our community. The COVID-19 pandemic, which remains ongoing, has further exacerbated and exposed increasing challenges to children's health care access and disparities among underserved communities. Therefore, it is recommended that the UM PMC services, as described herein, be continued for an additional year at the reduced level of \$100,000.00 of this resolution.

Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), to fund youth primary health services, COVID-19 testing, vaccinations and school-required immunizations to support students returning to school safely. These health-related prevention services provided by the

University of Miami Department of Pediatrics, are exempt from The Children's Trust competitive solicitation process.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **14th day of March 2022.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

March 14, 2022

Resolution 2022-34

Strategic Plan Priority Investment Area: Health and Wellness: Comprehensive School-based Health, Vision Services.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care services; children are ready for kindergarten; and students are succeeding academically.

Recommended Action: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2022, and ending June 30, 2023, in a total amount not to exceed \$400,000.00.

Budget Impact: Funding in the amount of \$400,000.00 for this resolution is allocated for FY 2021-2022, and projected to be available in FY 2022-2023.

Description of Services: The comprehensive vision program, implemented by Miami Lighthouse for the Blind and Visually Impaired, Inc. (MLB), provides free eye examinations and prescription eyeglasses for preschool and school-age children who are financially disadvantaged. The primary goals are early detection of vision impairments, facilitation of access to vision care, and promoting optimal visual functioning to ensure students succeed academically and socially.

Services are delivered using the instant vision program (IVP) and the in-office voucher program. Through the IVP, four mobile clinics visit various schools daily to serve students referred by Miami-Dade County Public Schools, Trust-funded school-based health staff and parents. The IVP in-office voucher program provides services through vouchers dispensed by MLB and accepted by local participating optometrists.

This contract is paid on a unit cost basis of \$92.00 per exam, which leverage the resources needed to provide free eyeglasses when indicated. This unit cost is a reduction from the actual cost of \$181.00 per exam, since MLB leverages \$750,000.00 from other sources, including The Miami Foundation, Florida Department of Health, and the Dr. John T. MacDonald Foundation. Based on the contracted unit cost and total allocation, services are available for 4,335 children, but typically more are served using the leveraged funding.

2020-2021 Vision Services	Number
Eye examinations completed	4,093
Eyeglasses provided	2,453

As in the 2019-2020 contract cycle the numbers of exams for 2020-2021 declined significantly from prior years because of the hybrid COVID-19 school model. However, we expect this need will rebound in the coming year as more students return to in-person schooling.

Background: Vision impacts a child's physical, cognitive and social development, and good vision predicts academic achievement for school-age children. Early identification of vision problems is critical to a child's health and school outcomes. School-based health programming

Resolution 2022-34– Health and Wellness: Comprehensive School-based Health, Vision Services
March 14, 2022

includes regular vision screenings to identify potential deficits, and are conducted in alignment with the Florida Department of Health requirements for vision screenings for students in grades K, 1, 3 and 6. The Children's Trust has funded MLB to provide vision follow-up services since 2006.

Per The Children's Trust's procurement policy section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), health services involving examination, diagnosis, and treatment are exempt from a formal competitive procurement process and therefore do not require a formal solicitation.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **14th day of March 2022.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-35

Strategic Plan Priority Investment Area: Health and Wellness: Community-based oral health services.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health services; children are ready for kindergarten; and students are succeeding academically.

Recommended Action: Authorization to negotiate and execute contract renewals with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed \$548,014.00 for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

Budget Impact: Funding in the amount of \$548,014.00 for this resolution is projected to be available in FY 2022-23.

Description of Services: The Children's Trust expanded its health and wellness investments in 2019 to include community-based oral health preventive services, building upon the existing oral health screenings conducted by school nurses. The agencies listed below provide oral health education and prevention services for uninsured and underinsured preschool and elementary-aged children attending Children's Trust-affiliated early child care centers, after-school and summer programs, as well as Women, Infant and Children (WIC) offices. Services are provided on-site at program locations where children attend. Parental consent and engagement are obtained in collaboration with the agencies operating the direct service programs for children. Required service components are listed below, with all children receiving the first two components and the remaining three offered, if needed.

- oral health education and counseling,
- screening for oral diseases,
- fluoride varnish application,
- dental sealants, and
- referrals for connection to a dental home for comprehensive continuity of care and any needed restorative services.

The table below shows the numbers served last year. These services took place in 87 Trust-affiliated child care centers, 10 WIC offices, and 41 Trust-funded after-school programs. From October 1, 2020, through September 30, 2021, 343 children received 1,220 sealants.

Agency	Recommended Amount not to Exceed	2020-2021 Contracted # Children	2020-2021 Actual # Children
Community Health of South Florida	\$190,000.00	1,167	647
Florida Department of Health in Miami-Dade	\$190,787.00	1,800	902
Jessie Trice Community Health System, Inc.	\$167,227.00	667	541
Total:	\$548,014.00	3,634	2,090

Background: Tooth decay is one of the most common chronic diseases of childhood. If left untreated, it can lead to severe infection and complex treatments with negative implications for routine behaviors like eating, speaking, and school performance. According to the Centers for Disease Control's 2019 Oral Health Surveillance report, the prevalence of tooth decay was 17 percent among 6 to 11-year-olds and 57 percent among 12 to 19-year-olds. One study found children with poor oral health status were nearly three times more likely to miss school due to dental pain, and absences caused by pain were associated with more unsatisfactory school performance. Children growing up in households with limited economic resources, underserved, and uninsured minority populations suffer the most from dental disease and often lack access to proper treatment.

On January 22, 2019, The Children's Trust board approved the funding recommendations for the request for proposals, RFP #2018-15, for oral health education and preventive services for a five-year funding cycle. Following a comprehensive review process, the agencies listed above demonstrated their capacity, expertise, and qualifications to continue to provide the services. Last year, the numbers served was negatively impacted by closures and restrictions to services caused by the COVID-19 pandemic. However, historic performance in earlier years of the funding cycle have met expectations. Additionally, there is a continued demand for this service. Therefore, all three agencies are recommended for renewal. The recommended amounts listed above are lower than last year because this renewal is for a standard 12-month term, while last year was a 14-month term to align contracts with The Children's Trust fiscal year.

Geographic Area: Countywide with a focus on high-need neighborhoods and settings to reach the intended populations.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **14th day of March 2022.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-36

Strategic Plan Priority Investment Area: Health & Wellness: Injury Prevention Education

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care services; and children are supported by nurturing and involved parents.

Recommended Action: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

Budget Impact: Funding in the amount of \$408,000.00 for this resolution is allocated for FY 2022-2023.

Description of Services: The Children's Trust funds the Public Health Trust of Miami-Dade County d/b/a Jackson Health System (PHT) for countywide injury prevention and education services, provided by the PHT and the University of Miami Miller School of Medicine (UM). These services aim to reduce unintentional child and youth injuries through multi-lingual, interactive services. The Injury Free Coalition consists of the PHT, UM, and The Children's Trust. Over the last year, the Coalition provided trainings for Trust-funded providers, parents, caregivers and youth. The PHT continued virtual trainings during fiscal year 2020-2021 while beginning to offer in-person training at agencies with adequate space and with staff who already worked in person together regularly. From October 1, 2020, through September 30, 2021, the PHT provided 54 virtual trainings and 206 in-person trainings that resulted in training a total of 1,498 staff members, parents, caregivers, and youth.

In 2021, the Injury Free Coalition launched a marketing and social media campaign, ASKING Saves Lives, to strengthen its online presence and raise overall community awareness, urging parents and caregivers to ASK questions about gun safety before their children visit the homes of friends or family members. An ASK Day event was held on June 21, 2021, which brought this prevention activity into the public eye with much support from the community. While the pandemic may have affected the full social impact of ASK, the PHT will continue this campaign as part of the injury prevention services to increase awareness.

The new, improved Injury Free 40-foot mobile unit was completed last year, but its launch was delayed due to the pandemic. The mobile unit will travel throughout Miami-Dade County for events and scheduled visits with provider agencies funded by The Children's Trust. New social distancing and sanitation protocols will be implemented, including limiting the number of guests allowed onto the bus at a time, sanitizing after each room is used, and nightly disinfection. The bus is equipped with an interior that provides hands-on education through simulated learning in home and passenger safety topics. Common safety hazards are

Resolution 2022-36 – Health & Wellness-Injury Prevention Education (Public Health Trust of Miami-Dade County d/b/a Jackson Health System)
March 14, 2022

displayed in the mobile unit and visitors are provided with opportunities to identify, correct, and take action to eliminate risks. Visitors learn through verbal, visual and physically interactive exercises and media. The mobile unit is staffed with injury prevention experts fluent in English, Spanish and Haitian Creole, the three Miami's most common languages. When groups are too large to fit in the mobile unit, and online training is not feasible, space will be identified for on-site training.

Contracted services include:

1. Direct injury prevention education with caregivers, providers and youth, including:
 - a. home safety with parents, caregivers and providers;
 - b. child passenger safety through car seat/booster inspections, training of parents in the use and provision of car seats/boosters;
 - c. teen driving safety for parents and teens; and
 - d. targeted home safety assessments with home visitors.
2. Capacity building to enable Miami-Dade County residents and stakeholders to increase injury prevention knowledge and advocate for change, including:
 - a. training certified Child Passenger Safety Technicians;
 - b. ASK campaign to change the culture to encourage parents and teens to ask if a gun is accessible in the home or other location where children will play and visit; and
 - c. safety education for child care professionals.
3. Awareness efforts through communications, including:
 - a. participation in The Children's Trust's media and educational outlets, such as print, digital, television and radio appearances; and
 - b. development of an Injury Free Coalition social media presence to educate, highlight new and emerging risks, and focus on local South Florida issues.
4. Evaluation of self-assessment and improvement.

The PHT has engaged new leadership (four doctors under the Program Director's leadership with specializations in pediatric medicine, pediatric injury and pediatric surgery) in the implementation of Miami's Injury Free Coalition for Kids, but the pandemic has delayed implementation of their vision moving forward. The PHT expects to:

- amplify its reach and effectiveness by giving the public the same messages, but from multiple sources at the same time to improve Communication and Education and Training.
- increase funding/grants monies by implementing more Data Surveillance and Research efforts.
- expand its footprint by getting more involved with Health Care Systems and Policy Making.

Background: The Injury Free Coalition for Kids is among the country's most effective injury prevention models. It is a national program developed with funding from the Robert Wood Johnson Foundation and comprises hospital-based, community-oriented programs whose efforts are anchored in research, education, and advocacy. Currently, more than 30 cities house institutions that participate in the Coalition nationally. The Children's Trust has funded the local coalition since 2006.

Unintentional injuries are a leading cause of emergency room visits, hospitalizations and death among children in the United States. In 2020 in Miami-Dade County, there were 32,622

emergency room visits by children and youth, ages 0-19 years, due to unintentional injuries. In that same year, there were 653 hospitalizations and 47 deaths of children due to unintentional injuries.

Injuries can lead to physical, cognitive, and emotional trauma, school absences, performance impairment, and family and financial stress. While they vary by age, the primary causes of severe and fatal child injuries are motor vehicle crashes, pedestrian, and cycling injury, drowning, poisoning or overdose, and strangulation or suffocation. Common injuries, sometimes severe, include falls, burns, sports/concussion injuries, and injuries to mental health (e.g., bullying). Families often need help to reduce the risk of choking, burns, dehydration, tip-over injuries, and lacerations. Education must be ongoing to address the growing community and its evolving needs.

The table below includes the 2020-21 trainings for Trust-funded provider's staff members, parents, caregivers, and youth.

Training Activity	Number of Sessions	Number of Participants
Basic CPR	1	26
Cardiopulmonary Resuscitation (CPR)	2	9
Car Passenger Safety (CPS) Certification	1	6
Car Seat Inspection	75	284
Customized Safety Training	5	59
Home Safety Training	74	482
Passenger Safety	79	497
Poison Safety	11	61
Suicide Prevention Training	7	41
Water Safety	5	33
All	260	1,498

Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), these health-related prevention services provided by the Public Health Trust of Miami-Dade County d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, are exempt from The Children's Trust competitive solicitation process.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.
The motion was seconded by _____ and upon being put to a vote, the vote was
as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **14th**
day of March 2022.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: March 14, 2022

Resolution: 2022-37

Strategic Plan Priority Investment Area: Health and Wellness: Other Health Programs, Benefits Enrollment.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health services.

Recommended Action: Authorization to negotiate and execute contract renewals with five providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$730,750.00, for a final term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

Budget Impact: Funding in the amount of \$730,750.00 for this resolution is projected to be available in FY 2022-23.

Description of Services: Based upon the critical impact of social determinants on child health and well-being, The Children's Trust invests in supporting families with public benefits enrollment. With the significant economic impact of the COVID-19 pandemic on our already under-resourced community, these benefits are needed more than ever.

This initiative aims to maximize economic benefits for children and their families who qualify for means-tested benefits, ultimately contributing to the broader local economy and child well-being. One goal is for eligible families participating in other Trust-funded services to be offered benefits enrollment supports. Additionally, benefits enrollment providers support families in settings they naturally frequent, such as schools, child care centers, healthcare facilities, and faith institutions. Although no single strategy can increase enrollment in public benefit programs, strong community partnerships, combined broad and targeted outreach strategies, and one-on-one enrollment assistance are strongly associated with increased enrollment rates.

Priority benefits programs supported through this initiative include family-relevant federal means-tested programs, as well as other entitlement and assistance programs, such as:

- Special Supplemental Nutrition Program for Women, Infants, and Children (WIC),
- Supplemental Nutrition Assistance Program (SNAP),
- National School Lunch Program,
- Emergency Food Assistance,
- Medicaid and KidCare (Florida's Children's Health Insurance Program),
- Earned Income Tax Credit (EITC) / Child Tax Credit,
- Housing assistance programs, including homeless assistance benefits,
- Child Care and Development Fund,
- Head Start, Early Head Start,
- Other low/no cost after-school and summer programs (including Trust programs),
- Discount phone, wireless and broadband services,

Resolution 2022-37– Health and Wellness: Other Health Programs Benefits Enrollment
March 14, 2022

- Adult education and employment assistance programs,
- Financial literacy education and supports, and
- Unemployment.

Throughout the COVID-19 pandemic, benefits enrollment providers have been integral to connecting families with public supports. Many providers shifted to serving participants virtually, while others were challenged with agency closures and staff retention issues during the ongoing pandemic. Each contract focuses on serving a particular county region, and collectively they ensure countywide coverage.

In 2020-21, 2,618 families were supported with enrollment in at least one benefit program. Many families are assisted with multiple benefits for several family members. In total, 6,986 benefits were approved that supported more than 3,523 children and youth. Nearly \$1.2 million in tax credit, home energy assistance, SSI/Disability, SNAP and unemployment benefits were obtained for more than 1,450 children and parents. Agency-level performance is noted in the following table.

Agency	2022-2023 Amount Not to Exceed	2020-2021 # Applications Approved	2020-2021 % of Applications Approved (out of contracted)
Citrus Health Network, Inc.	\$100,000.00	184	27%
Community Health of South Florida	\$161,250.00	631	84%
Family Central, Inc.	\$141,750.00	467	83%
Jessie Trice Community Health System, Inc.	\$166,500.00	553	92%
Sant La, Haitian Neighborhood Center, Inc.	\$161,250.00	670	89%

Background: In addition to reducing children’s poverty and hunger, public nutrition benefits like WIC, SNAP, and school lunch during childhood are associated with health, school success, graduation, and adult economic success. Many eligible families do not access benefits due to enrollment barriers such as lack of awareness, low family literacy levels, language barriers, differing immigration statuses among family members, excessive paperwork, and other procedural hurdles.

To assist families in accessing benefits, The Children’s Trust board of directors approved the funding recommendation from the competitive request for proposals, RFP #2018-12, on November 18, 2018, awarding six benefits enrollment contracts for a total amount of \$730,750.00. Currently, five providers deliver services, as approved in renewal resolution 2021-39, as one agency decided not to renew their contract for FY 2020-2021, and the rescinded award was reallocated within the initiative. The recommended amounts listed above are lower than last year because this renewal is for a standard 12-month term, while last year was a 14-month term to align contracts with The Children’s Trust fiscal year.

The review process for contract renewal included qualitative and quantitative data reviews, site visits, and activity observations. All benefits enrollment programs were approved to operate on modified service plans and the approved modified expectation for Citrus was 50 percent of contracted amounts.

Citrus Health Network has satisfactorily addressed the service facilities closure issues, methods of participant recruitment, and staffing shortages that resulted in lower-than-expected application approvals last year. A growth plan is in place with monthly provider meetings to review data and adjust as needed to the modified recruitment strategies and service delivery locations.

Overall, the funded programs performance has met expectations, and therefore the agencies listed above are recommended for renewal.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **14th day of March, 2022.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____



Summary of Board Priority Actions Requiring Additional Funding

(as of 3/14/22). Based upon input from the Board Retreat (2/3/22), Early Childhood Committee (11/9/21) and Health Committee (2/28/22).

LEGEND: \$ = < \$1 million \$\$ = \$1-3 million \$\$\$ = >\$3 million	CURRENT FY 21-22 TOTAL	ADDITIONAL FUNDING NEEDED*		
		FY 22-23	FY 23-24	FY 24-25
Parenting ➤ Expand parenting programs & populations in new funding cycle & increased cost of program operations ➤ Increase universal early literacy supports	20,123,000		\$\$	\$\$
Thrive by 5: Early Childhood Development ➤ Expand QIS (match new rates for child care scholarships and add new programs to overall QIS)	35,841,017	\$\$	\$\$	\$\$
Youth Development ➤ K-5 & 6-12 after-school & summer programs increased cost of program operations (i.e., staff retention, minimum/living wage increases, certified teacher rates, etc.) ➤ Expand K-5 & 6-12 after-school & summer programs in new funding cycle ➤ Expand summer youth internship & increased cost of program operations (need to increase stipend amount)	61,178,817	\$	\$	\$\$
Health & Wellness ➤ Expand school health programs to more schools ➤ Racial equity, diversity & inclusion (REDI)/social and emotional wellness (SEW) staff supports new funding cycle	21,479,306	\$	\$\$	\$\$
Family & Neighborhood Supports ➤ Expand populations served by partnerships in new funding cycle ➤ Add to youth program inclusion/in-home supports funding	11,988,108	\$\$\$	\$\$\$	\$\$\$
Community Awareness & Advocacy	6,034,300	\$		
Program & Professional Development ➤ Expand Trust Academy partners funding to align with the growing scope of funded programs and number of staff to be trained and supported	5,800,000	\$\$	\$\$	\$\$
	162,444,548			

* Florida minimum wage increases by a dollar each year, starting in 2021 at \$10/hr, going up to \$15/hr in 2026.
Current living wage for Miami Dade County is \$17.45/hr.

Tentative Timelines for Competitive Solicitations/New Funding Cycles

2022-23	Board Approves Funding Release	Estimated Solicitation Release	Estimated Funding Recommendations	New Funding Cycle Begins
Family & Neighborhood Support Partnerships (FNSP)	Nov 2021	Feb 2022	June 2022	Oct 2022
Trust Academy Program Quality Supports	Nov 2021	Feb 2022	June 2022	Oct 2022
Innovation	Nov 2021	Feb 2022	June 2022	Oct 2022

2023-24	Board Approves Funding Release	Estimated Solicitation Release	Estimated Funding Recommendations	New Funding Cycle Begins
Youth Development Primary (K-5) After-school Programs & Summer Camps	April 2022	Sep 2022	March 2023	Aug 2023
Youth Development Secondary (6-12) After-school Programs & Summer Camps	April 2022	Sep 2022	March 2023	Aug 2023
Parenting	Oct 2022	Jan 2023	May 2023	Oct 2023
Benefits Enrollment Supports	Oct 2022	TBD	TBD	Oct 2023
Small Community-based Organization (CBO) Capacity Building	Oct 2022	TBD	TBD	Nov 2023

2024-25	Board Approves Funding Release	Estimated Solicitation Release	Estimated Funding Recommendations	New Funding Cycle Begins
Reading Enhancements	Oct 2023	TBD	TBD	Oct 2024
Book Club	Oct 2023	TBD	TBD	Oct 2024
Books for Free*	Oct 2023	TBD	TBD	Oct 2024
Innovation	Oct 2023	TBC	TBC	Oct 2024

*Staff will request a procurement waiver from the board to add a year to the current funding cycle, to align this initiative's competitive solicitation with the other related early literacy initiatives.

YOUTH DEVELOPMENT BREAKOUT DISCUSSION NOTES

The Children's Trust Board Retreat, 2/3/22

Summary of Key Discussion Questions

1. Considerations for increasing summer camp sites and slots

- Carry-over participants from after-school may limit new enrollment. In year-round programs, summer slots are often filled with existing after-school students.
- Consider tracking whether programs have waiting lists. Look more closely at contract recruitment and utilization. There may not be capacity issues, but certain camps may fill up quicker than others.
- Parents may have different needs in terms of summer operation hours and services. It may be good to allow more flexibility in these programs' hours and number of weeks, but also need to be sure to meet the needs of working parents.
- Collect parent survey data to identify if there are larger needs in the school year or summer timeframe, why slots might not be filled, sign-up deadlines, operation hours, and noting neighborhoods that do not have programs in the area. Consider surveying children as well.
- Specialty camps should be considered, but it may be difficult to meet all interests.
- Summer slots should be increased if there is a need and if there is funding.

2. Thoughts about distribution of funding across ages and grades (elementary, middle, high school youth programming)

- Support summer youth internship program funding for high school youth.
- Career planning supports should begin in grade 6. Middle school is an important developmental and transition stage. Exposure to career options and life paths can reduce dropout potential.
- Middle schoolers are not interested in typical summer camp. Look for ways to make programs more creative, exciting and tailored to their interests (e.g., specialty camps). Ways to give youth a voice.
- Need to also fund after-school care for VPK children in public schools because this is a service gap.

3. Considerations to address increased program operational costs in new funding cycle

- Program operation costs have increased. Maintaining the number of slots needs to be balanced with these increases.
- \$15/hr will be outdated by the time we reach the phased 6-year state requirement. Need to increase wages now. \$15/hr is not enough to live in Miami-Dade. Living wage should be considered instead of the phased state increases to minimum wage. Consensus is to increase wages.
- Better staff compensation is required to recruit qualified staff. Staff need to be engaged and interested in their work to best serve children.
- Staff benefits also need to be considered as component to increase employee retention. Programs are currently struggling to keep staff. Look at what larger and for-profit agencies are doing to determine how CBOs can compete.
- Funded hours should include extended hours to meet parent work schedule needs, especially in under-resourced neighborhoods.

YOUTH DEVELOPMENT

BREAKOUT DISCUSSION NOTES

The Children's Trust Board Retreat, 2/3/22

4. Program activities or outcomes to enhance, add or remove

- Too many Trust-required program elements may reduce opportunity for provider creativity. Consider requirements carefully.
- Consider identifying gaps in different communities and focusing on those needs instead of just increasing slots. Different (geographic) areas may have different service/programming needs.
- Need to ensure teachers are qualified to support children with disabilities.
- Could certified teachers be floaters across several programs to train other staff to provide differentiated literacy instruction (DLI) required activities?
- Enhance our focus on behavioral/mental health needs.
- Fitness is not a required activity for 6-12 programs, should this change?
- Add nutrition education and obesity/nutrition-related outcomes.
- Add financial literacy for 6-12 programs.
- More arts programming.

5. Other questions or suggestions related to youth development

- Look at current data and collect provider feedback about what works and what does not to better understand populations served. Provider continuous learning is captured through growth planning process. RFP planning will involve analysis of current data, as well as community input sessions and participant surveys.
- COVID has impacted capacity and there are programs struggling to recruit participants. Funding should be addressed when this is addressed first.
- Consider being able to shift dollars between YD programs. Language should be included in RFP to state that if a program is not using all the dollars allocated for an activity, then The Trust has the flexibility to shift money to other programs.

PARENTING

BREAKOUT DISCUSSION NOTES

The Children's Trust Board Retreat, 2/3/22

Summary of Key Discussion Questions

1. Thoughts about distribution of funding across the continuum of care (universal, selective & indicated)

- Bringing the full range of the continuum under one funding umbrella will be beneficial in allocating and re-allocating funding if needed. Promote Trust services as WW: Womb-to-Work.
- Increase funding in universal category, particularly focused on early literacy as it has a potential for higher return on investment.
- Increase family behavioral services given current needs related to high stress and trauma levels. Consider leveraging public funding (like Medicaid) to bill for parenting or clinical services if possible.
- Identify risk factors and increase reach to families in need.

2. How to support parent mental health and trauma

- The Trust should seek strategic and systematic partnerships with existing community mental health supports, such as the National Alliance on Mental Illness (NAMI).
- Peer learning groups among parenting facilitator staff could help providers troubleshoot staffing challenges and ways to support parents struggling with mental health challenges.
- Need for trauma-informed services especially in the perinatal period.
- Need more supports to make resources accessible to all and help families navigate the system.
- There may be an impending increase in demand for parenting and mental health supports by single mothers with unwanted pregnancies if legal restrictions on abortion are enacted.

3. How to address parent supports during the critical prenatal to age 2 timeframe

- Identify gaps in services and leverage/promote existing community services to avoid duplication.
- Meet parents where they are at. Address barriers to access for certain groups, while leveraging and complementing the resilience of the service population.
- Incorporate a trauma-informed and mental health focus.
- Partner with hospitals and other health care professionals (clinics, obstetricians) with early access to parents.
- Engage high-need parents early, perhaps through incentivized participation.
- There are very few available proven evidence-based programs (EBPs) in this area. Look for strengths-based models and evaluate with a racial equity, diversity and inclusion (REDI) lens. Consider the Nurse Family Partnership.

PARENTING

BREAKOUT DISCUSSION NOTES

The Children's Trust Board Retreat, 2/3/22

4. Program activities or outcomes to enhance, add or remove

- Add supports to help families navigate community services, especially in selective and indicated programs. Need better needs assessment tool or system to link families with the appropriate services.
- Ensure coordination and availability of parenting services for court-ordered teen parents.
- Increase mental health services for families.
- Coordinate parenting education into well-child visits.
- Focus on physical health and disparities in access to healthcare and healthy food access for certain groups; take a holistic approach to health as it affects every aspect of child and parent well-being.
- Clarify desired short- and long-term outcomes and expectations.
- Strengthen outcomes and return-on-investment for universal strategies.

5. Other questions or suggestions related to parenting

- Interest in learning more about performance, metrics and impact of funded programs.
- Leverage learning and results from funded early childhood community research (ECR) projects to inform future parenting programming and funding.
- Need to better understand and capture the stories of the families we serve to better support them.
- Consider tracking a child's engagement in Trust services across initiatives and conducting a longitudinal study of impact.
- In the absence of longitudinal research, seek more cross-sectional and integrated data to explore impact and referrals across initiatives.
- Need to consider staffing shortages, which create challenges in meeting parents' identified needs. Consider cross-initiative solutions to support programs in addressing staffing shortages.
- Make sure that we ensure the solicitation process is equitable and fair for small community-based organizations (CBOs).



Media Report January and February 2022

Website Analytics

TheChildrensTrust.org Pageviews	2021	vs.	2022
January	106,167		113,833
February	129,979		194,374

Media Stories

January 5

NBC 6

The Children's Trust was mentioned as a funder of the Advocacy Network on Disabilities, who was interviewed as an expert in a story regarding a parent arrested for child abuse.

[Homestead Woman Locks Son in Dog Cage After Child Was Being 'Aggressive': Police](#)

January 6

FIU News

Article mentions The Children's Trust Parent Club.

[FIU Center for Children and Families: Supporting youngsters' mental health in a pandemic](#)

January 6

Miami Herald

Trust research referenced in op-ed correlating unemployment and drop-out rates.

[South Florida ranks last nationwide in volunteering, mentoring. Let's do something about it | Opinion](#)

January 10

Miami's Community News

[The Children's Trust Awarded Certificate of Achievement in Excellence for Financial Reporting for Ninth Consecutive Year](#)

January 10

Broadwayworld.com

Piece covering the start of Young Talent Big Dreams auditions, featuring quote from President & CEO James Haj.

[Actors' Playhouse at the Miracle Theatre Announces Live Auditions for 'Young Talent Big Dreams'](#)

January 10

Broadwayworld.com

The Children's Trust mentioned as a funder of the Teen Arts Force.

[MOCA to Present Public Programming in Conjunction with 'My Name is Maryan' Exhibition](#)

January 11

Miami Times

Piece mentioning The Children's Trust sponsored events for MLK Day celebration.

[Upcoming local events commemorating MLK's legacy](#)

January 12

Hot 105 Cox media radio

Interview with The Children's Trust Community Engagement Manager Aundray Adams promoting Trust-sponsored MLK Day Parade and Family Festival.

[Aundray Adams promotes MLK Day Parade and Family Festival](#)

January 19

MDC News

Trust Board member Nelson Hincapie named new Executive Director of Miami Dade College Foundation.

[Nelson Hincapie Named New Executive Director of Miami Dade College Foundation](#)

January 21

Miami Herald

Trust Associate Director of Public Policy maps out The Trust's legislative agenda for the Florida 2022 legislative session.

[More access to KidCare, justice reforms top legislative priorities for kids | Opinion](#)

January 27

Medium.com

Reimagining The Civic Commons describes the success of the Underline and mentioned the Budding Entrepreneurs program which was funded by an Innovation Fund grant.

[Establishing a Nexus for Community](#)

January 28

El Paracaidist (Spanish)

Trust-funded program Be Strong International, as well as the Trust's Parent Club mentioned as parent resources.

[Be Strong: padres y familias fuertes](#)

January 28

Miami's Community News

[The Children's Trust to Open Innovation Fund Solicitation](#)

January 30

CityBiz

[The Children's Trust to Open Innovation Fund Solicitation](#)

January 30

NBC 6

The Children's Trust President & CEO James Haj joined NBC 6 news anchor Jackie Nespral to discuss The Trust and the significance of early learning.

[One-On-One With Children's Trust President](#)

February 3

WMBM 1490 AM "Our Children" radio show

Trust Research and Evaluation Analyst Jennifer Ulysse and Trust Program Manager Christiana Taylor were interviewed.

[Jennifer Ulysse discusses Black History Month and Christiana Taylor talks about Miami Bus Stop Stories.](#)

February 4

Miami Herald

Semifinalists of last year's Young Talent Big Dreams competition were featured for their famous Beatles covers.

[Meet The Sunset Four, Miami Beach's teenage answer to the Fab Four Beatles](#)

February 7

Miami's Community News

Trust board member Nelson Hincapie named new executive director of the MDC Foundation.

[Hincapie named executive director of Miami Dade College Foundation](#)

February 8

South Florida Business Journal

Trust Founding Board Chair David Lawrence Jr. honored with the Greater Miami Chamber of Commerce's most prestigious honor.

[The Greater Miami Chamber honors David Lawrence Jr. with Sand In My Shoes Award](#)

February 10

CBS Miami

The Trust-funded Liberty City Optimist Club was featured in the *CBS Miami* segment "Miami Proud."

[Miami Proud: Luther Campbell's Liberty City Optimist Club Recognized For Outstanding Commitment To Community](#)

February 14

Miami's Community News

Coverage of Trust- funded South Florida Youth Symphony.

[SFYS to perform live concert at Fairchild Tropical Botanic Garden](#)

February 22

The Miami Times

The Trust was mentioned as having been consultant Chris Norwood's first client during the beginning of what is now known at Catalyst Miami (formerly Human Services Coalition)

[Chris Norwood brings Black art to historic building](#)

February 26

Miami Herald

Trust Founding Chair David Lawrence Jr. honored with the Greater Miami Chamber's most prestigious honor.

[Passion for family and Florida's children drive this year's Sand in My Shoes award winner](#)

February 28

FIU News

FIU highlighted Black female faculty including Okezi T. Otovo, who leads The Trust funded "Black Mothers Care Plan."

[Celebrating Black female faculty at FIU](#)

Social Media & Digital at a Glance

January 2022

	Followers	Impressions
Facebook	52.9K	17.6K
Twitter	4.5K	30.2K
Instagram	12.5K	4.1K
LinkedIn	4.5K	13.1K

February 2022

	Followers	Impressions
Facebook	52.8K	16.5K
Twitter	4.5K	16.9K
Instagram	12.5K	4.3K
LinkedIn	4.6K	15.9K

Facebook Post Highlights:

The Children's Trust
Published by Sprout Social • January 5 at 1:57 PM • 🌐

The smiles on their faces say everything. The Children's Trust is a proud funder of the [Mexican American Council, Inc.](#)

Reposting [Mexican American Council, Inc.](#)

Children and parents of our Family Empowerment Program (FEP) enjoy a fun filled day at [Zoo Miami](#). Families had a chance to feed the giraffes and learn about different animals through presentations by Zoologists. We send a special thank you to the wonderful staff for always providing our families with an unforgettabl... [See more](#)



4,090 People reached 82 Engagements — Distribution score [Boost post](#)

REPOST:

[Ocaquatics Swim School](#)

BOOK DRIVE for The Children's Trust Books for Free Program! We are collecting gently used children's books for our community's children. Please drop your donated books in the Books for Free bin at any of our ... [See more](#)



We at
OCAQUATICS are
collecting gently
used children's
books for our community's children.



There is a high need for baby books, first readers, picture books, and books that feature characters that reflect our community.

Please drop your donated books in the Books for Free bin at any of our 5 locations.

3,094

People reached

35

Engagements

[Boost post](#)

The Florida Alliance of Children's Councils and Trusts is the statewide umbrella organization in Tallahassee that supports all local Children's Councils and Trusts, empowering all to work together to accomplish even more.



Florida Alliance of Children's Councils and Trusts

January 7 at 5:54 AM ·

New Year, New Name! The Florida Children's Council is now the Florida Alliance of Children's Councils and Trusts, or FACCT. United under a new purpose-driven na... See more

1,476

People reached

13

Engagements

—

Distribution score

Boost unavailable



The Children's Trust

Published by Sprout Social · January 7 at 2:15 PM ·

These portraits are so beautiful, we had to share them. The Children's Trust is proud to fund programs that help children nurture their creative talents. Arts for Learning Dr. Carlos J. Finlay Elementary

Repost:

Arts for Learning... See more



2,144

People reached

40

Engagements

Boost post



The Children's Trust

Published by Michelle Lopez · January 14 at 11:03 AM ·

We are excited to kick off the celebrations in honor of Dr. Martin Luther King, Jr. this holiday weekend. These festivities are a collection of events happening throughout Miami-Dade, from South Dade to Liberty City to online, all honoring Dr. King's incredible legacy. Thank you to the event organizers and fellow sponsors. Check out [The Miami Times](#) article linked below to learn more about the various events.

#MLKDay #MLK2022 #DrKing

<https://www.miamitimesonline.com/life...> See more



2,009

People reached

52

Engagements

—

Distribution score

Boost post



The Children's Trust is with Commissioner Kionne McGhee, District 9 and 6 others.

Published by Michelle Lopez · January 13 at 5:04 PM ·

The Children's Trust is proud to sponsor the 41st annual West Perrine Dr. Martin Luther King, Jr. Holiday Celebration Breakfast. This year's theme for the event is "Unity in the Community," echoing Dr. King's message of coming together peacefully to enact social change. This breakfast recognizes those in the West Perrine community who exemplify leadership and activism. Special thanks to our co-sponsors [Jackson Health System](#) and [Community Health of South Florida, Inc.](#) #WestPer... See more



2,237

People reached

302

Engagements

Boost post



The Children's Trust

Published by Michelle Lopez · January 15 at 8:44 AM ·

MLK weekend means it's time for the annual "Battle of the Bands," organized by the West Perrine CDC. Featuring some of the finest marching bands from Dade and Broward, this event is drumming up excitement at Southridge Park this Saturday, Jan. 15, starting at 11:30 a.m. We're proud to sponsor this event along with our co-sponsors Jackson Health and Community Health of South Florida.

[Booker T. Washington Senior High School \(Miami\)](#)

[Miami Carol City Senior High](#)

[Miami Central...](#) [See more](#)



MIAMITIMESONLINE.COM

Upcoming local events commemorating MLK's legacy

Numerous events commemorating the Rev. Dr. Martin Luther King ...

1,306

People reached

19

Engagements

—

Distribution score

[Boost post](#)



The Children's Trust is at Southridge Stadium.

Published by Michelle Lopez · January 15 at 1:14 PM · South Miami Heights ·

It's a beautiful day for Battle of the Bands at Southridge Stadium. We're proud to sponsor this event. Visit our booth for information on programs and more. [#WeAreTCT](#) [#MLK](#) [#MLK2022](#) [#WestPerrineCDC](#)



1,578

People reached

44

Engagements

[Boost post](#)



The Children's Trust

Published by Instagram · January 17 at 6:56 AM · Instagram ·

"Out of the mountain of despair, a stone of hope." In 1963, Dr. Martin Luther King, Jr. stood at the Lincoln Memorial in Washington, D.C., and gave his powerful "I have a dream" speech. His words have inspired us for generations and his legacy is celebrated by all who honor his dedication to the struggle for civil rights for African Americans.

[#MLKDay](#)



2,670

People reached

67

Engagements

↑ +1.2x average

Distribution score

[Boost post](#)



The Children's Trust

Published by Michelle Lopez · January 17 at 4:58 PM · 🌐

Here are some pics from today's #MLKDay Parade and Family Festival. Thank you for visiting us at the Children's Village Mayor Daniella Levine Cava. #MLKDay2022 Dr. Martin Luther King Jr. Parade & Festivities Committee



2,298

People reached

60

Engagements

Boost post



The Children's Trust

Published by Michelle Lopez · February 1 · 🌐

February is #BlackHistoryMonth, a time to reflect upon and honor Black culture, heritage and achievements. To learn more, visit <https://blackhistorymonth.gov/>.



783

People reached

6

Engagements

↓ -2.2x lower
Distribution score

Boost post



The Children's Trust

Published by Michelle Lopez · January 30 at 8:01 PM · 🌐

#ICYMI Watch Trust President & CEO James R. Haj on NBC 6 Impact with Jackie Nespral discussing important issues affecting families and children in Miami-Dade. <https://www.nbcmiami.com/.../one-on-one-with.../2675478/>



NBCMIAMI.COM

One-On-One With Children's Trust President

Children's Trust President Jim Haj joined NBC 6's Jackie Nespral to ...

3,168

People reached

170

Engagements

—

Distribution score

Boost post



The Children's Trust

Published by Michelle Lopez · February 3 at 4:52 PM ·

During this morning's board retreat, The Children's Trust's Board of Directors met to strategize about investment priorities, review the solicitation process and engage in conversations about youth development and parenting support. It was a busy morning working to improve the lives of children and families in Miami-Dade.


#WeAreTCT #BoardRetreat



1,280
People reached

56
Engagements


Boost post



The Children's Trust

Published by Michelle Lopez · February 4 at 4:17 PM ·

Check out this [#Reading](#) event happening Saturday. The Children's Trust's Books For Free program is helping to put more books in the hands of children all over Miami-Dade. Thank you to our partners and supporters. [#TCTReads](#) [#TCTBooksForFree](#) [#LiteracyMatters](#)



Kiwanis of Northeast Miami-Dade

January 31 ·

Get a free, signed copy of the magical book "I am a Princess" by Daniela Jean, princess crown and coloring page with cookies and refreshments at Cyclone Laundro... See more

1,223
People reached

24
Engagements

—
Distribution score

Boost a post

9

40

The Children's Trust
Published by Sprout Social · February 17 at 1:59 PM ·

Calling all reading lovers: It's almost time for #READYSetGo, and we're looking for hosts. Anyone can host a workshop, all you need to do is attend a virtual training, and you'll receive a guide with all you need to know to be a reading advocate in your community. To learn more visit <https://bit.ly/3sL5ySA>



READY, Set, Go Miami!

Calling all early childhood educators, directors, center owners, community leaders, parents, grandparents and caregivers!

Are you interested in promoting early literacy with the families of young children? Become a part of the READY, Set, Go Miami! Join Us!

Feb 9, 10-11am, English
Register: <https://tinyurl.com/8uapw3c>

*Feb 9, 6-7pm, Creole
Register: <https://tinyurl.com/8uapw3c>

*Feb 23, 6-7 pm, English
Register: <https://tinyurl.com/2uak3cm>
Passcode: 248397

*Feb 26, 10-11 am, Spanish
Register: <https://tinyurl.com/2uak3cm>
Passcode: 214924

*In-service hours will be provided to Miami-Dade early childhood educators by the ELC Professional Development Institute.

To learn more, go to www.readysetgomiami.com

2,645 People reached 31 Engagements +1.8x higher Distribution score [Boost post](#)

The Children's Trust
Published by Sprout Social · February 17 at 2:11 PM ·

The Children's Trust staff hosted their annual "A Taste of Black History," featuring dishes prepared by staff, music, art and a viewing of the documentary, "The Black Miami," starring local historian Marvin Dunn. #WeAreTCT #BlackHistoryMonth



A collage of four photos from the "A Taste of Black History" event. The main photo shows two women in masks behind a table with food. A smaller photo shows a man and a woman. Another shows a group of people at a table. The last shows a group of people in a room.

2,213 People reached 48 Engagements [Boost post](#)



The Children's Trust is with Liberty City Trust and Liberty City Optimist (WARRIORS).

Published by Michelle Lopez · February 23 at 9:48 AM ·

Trust Board Member Dr. Dorothy Bendross Mindingall and Trust CEO James R. Haj visited Trust-funded Fab Lab Miami a makerspace and STEAM hub operated by the The Key Biscayne Community Foundation and located in the Belafonte TACOLCY Center. The Trust is proud to sponsor centers that provide youth access to #technology and provide them with safe spaces to learn, create and play. #WeAreTCT



3,001
People reached

190
Engagements

Boost post



The Children's Trust is with Natalia Zea and Mayor Daniella Levine Cava.

Published by Michelle Lopez · February 28 at 11:03 AM ·

The Children's Trust President & CEO James R. Haj was honored Sunday night with the Silver Medallion Award at MCCJ's 2022 Humanitarian Awards Dinner. This event is an opportunity to come together and celebrate Miami's diversity, in appreciation of those who have helped to build a more welcoming, inclusive, just and cooperative society.



3,776
People reached

684
Engagements

Boost post