



# **Board of Directors Meeting**

## **Monday, October 17, 2022**

**4:00 p.m.**

**Location:**

**United Way – Ryder Room  
3250 S.W. 3rd Avenue (Coral Way)**

**“In person quorum with some virtual attendants”**





# Board of Directors Meeting

Monday, October 17, 2022

3250 S.W. 3rd Avenue (Coral Way)

United Way – Ryder Room

**"In person quorum with some virtual attendants"**

4:00 p.m. – 6:00 p.m.

## Board of Directors

Kenneth C. Hoffman  
Chair

Pamela Hollingsworth  
Vice-Chair

Mark A. Trowbridge  
Treasurer

Karen Weller  
Secretary

Edward Abraham, M.D.

Laura Adams

Matthew Arsenault

Daniel Bagner, Ph.D.

Hon. Dorothy Bendross-Mindingall, Ph.D.

Ta'myah Byars

Hon. Danielle Cohen Higgins

Constance Collins

Morris Copeland

Lourdes Diaz

Victor Diaz-Herman

Mary Donworth

Richard P. Dunn II

Gilda Ferradaz

Lourdes P. Gimenez

Nicole Gomez

Valrose Graham

Mindy Grimes-Festge

Malou C. Harrison, Ph.D.

Nelson Hincapie

Tiombe Bisa Kendrick-Dunn, Ed.D.

Marissa Leichter

Annie R. Neasman

Maria Norton

Hon. Orlando Prescott

Javier Reyes

Hon. Alex Rizo

Hon. Isaac Salver

David Lawrence Jr.  
Founding Chair

James R. Haj  
President & CEO

County Attorney's Office  
Legal Counsel

## AGENDA

### 4:00 p.m. **Welcome and Opening Remarks**

Kenneth C. Hoffman  
*Chair*

### 4:03 p.m. **Public Comments**

Kenneth C. Hoffman  
*Chair*

### 4:13 p.m. **Approval of September 12, 2022, Board/TRIM I and September 19, 2022, TRIM II minutes summaries** *(Additional Items Packet) (Pgs. 5-7)*

Karen Weller  
*Secretary*

### 4:15 p.m. **Overview of FACCT/Helios Summer 305 Evaluation Efforts**

James R. Haj  
*President/CEO*  
K. Lori Hanson, Ph.D., *Chief of Research,  
Evaluation & Strategic Planning*

### 4:30 p.m. **Finance & Operations Committee Report**

Mark Trowbridge  
*Committee Chair*

**Resolution 2023-01:** Authorization for a procurement waiver for training and professional development services to fund the Florida International University (FIU) Center for Children and Families Miami International Child & Adolescent Mental Health (MICAMH) Conference to be held in Miami on February 8-10, 2023, inclusive of free admission for providers affiliated with The Children's Trust, in an amount not to exceed \$50,000.00. **(Pgs. 8-9)**

**Resolution 2023-02:** Authorization to accept a \$192,600.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight Miami-Dade County Public School (M-DCPS) system public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing October 1, 2022, and ending June 30, 2023. **(Pgs. 10-11)**

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2023-03:** Authorization for the expenditure of dues for membership in the Florida Association of Children's Councils and Trusts (FACCT) in a total amount not to exceed \$110,000.00 for a term of 12 months, commencing retroactively October 1, 2022, and ending September 30, 2023. *(Pgs. 12-14)*

**Resolution 2023-04:** Authorization to enter into a renewal agreement with Ms. Oleksandra Filippova for research and evaluation services and to expend up to \$50,000.00 of the Florida Association of Children's Councils and Trusts (FACCT) Helios Education Foundation grant award for the services, commencing retroactively on October 1, 2022, and ending September 30, 2023, with one remaining one-year renewal. Further, authorization to approve a budget amendment to increase the Program Evaluation & Community Research budget line by the FACCT Helios award amount of \$70,000.00 in order to allocate these funds in the appropriate budget line. *(Pgs. 15-16)*

5:00 p.m. **Program Services and Childhood Health Committee Report**

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

**Resolution 2023-05:** Authorization to: (i) reallocate \$200,000.00 previously approved for The Children's Forum to the Early Learning Coalition of Miami-Dade/Monroe (ELC) to administer CLASS observations for the A\$CEND programs; (ii) provide additional funding to ELC in the amount of \$500,000.00 for child scholarship payments; (iii) have The Children's Trust encumber a purchase order in the additional amount of \$1,500,000.00 for high-quality tiered payment differentials for early learning providers; (iv) have The Children's Trust administer the A\$CEND salary supplement program for 12 months, commencing October 1, 2022, and ending September 30, 2023; and (v) amend Resolution No. 2022-24 accordingly. In addition, authorization to the president/CEO to move funds between child scholarship payments and tiered payment differentials if additional outside funding is obtained, with a subsequent report to the board. *(Pgs. 17-21)*

**Resolution 2023-06:** Authorization to negotiate and execute final contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed \$2,217,499.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations. *(Pgs. 22-24)*

**Resolution 2023-07:** Authorization to negotiate and execute final contract renewals with 13 providers, identified herein, to deliver high-quality summer camp services for 1,005 slots for elementary school children, in a total amount not to exceed \$1,578,097.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations. *(Pgs. 25-27)*

**Resolution 2023-08:** Authorization to negotiate and execute final contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,536 slots for middle and high school youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations. *(Pgs. 28-30)*

**Resolution 2023-09:** Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2023, and ending July 31, 2024. *(Pgs. 31-35)*

**Resolution 2023-10:** Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 12 months, commencing retroactively on October 1, 2022, and ending September 30, 2023. ***Pgs. 36-39***

5:55 p.m. **CEO Report**

James R. Haj  
*President/CEO*

- *Monthly Media Report (Pgs. 40-45)*
- *Quarterly CEO Reports (Pgs. 46-47)*
- *Amendment Report (Pgs. 48)*
- *Spooky Symphony – MD County Auditorium – October 30, 2022, at 4:00 p.m.*

6:00 p.m. **Adjourn**

**Reminder:**  
**Next Board Meeting: \*Monday November 14, 2022\***

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.



**Board of Directors Meeting  
Summary of Actions Taken  
September 12, 2022  
4:05 p.m.**

**These actions were taken by the Board of Directors of The Children's Trust meeting held on September 12, 2022, with a quorum of members physically present and some members attending virtually:**

**Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

**Motion to approve the July 18, 2022, Board of Directors meeting minutes summary was made by Hon. Isaac Salver and seconded by Mark Trowbridge. Motion passed unanimously, 20-0.**

**Meeting Discussion Item: Presentation by Staff on The Children's Trust Early Childhood Investments.**

**Meeting adjourned at 5:08 p.m.**



**First TRIM Public Hearing  
Summary of Actions Taken  
September 12, 2022  
5:08 p.m.**

**These actions were taken by the Board of Directors of The Children's Trust meeting held on September 12, 2022, with a quorum of members physically present and some members attending virtually:**

**\*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

**Resolution 2022-75: Motion to approve the resolution was made by Constance Collins and seconded by Pastor Richard Dunn.** Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the tentative millage rate for levying of ad valorem taxes for The Children's Trust of Miami-Dade County, Florida, for fiscal year 2022-2023; and declaring the percentage change in the property tax levy as defined under section 200.065, Florida Statutes; providing for an effective date.

**The motion passed unanimously: 23 in favor. None opposed. Judge Orlando Prescott Abstained. 24 board members were present.**

**Adopted at 5:28 p.m.**

**Resolution 2022-76: Motion to approve the resolution was made by Dr. Edward Abraham and seconded by Pamela Hollingsworth.** Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the tentative budget for fiscal year 2022-2023; providing for an effective date.

**The motion passed unanimously: 24 in favor, None opposed. None Abstained. 24 board members were present.**

**Adopted at 5:32 p.m.**

**Meeting adjourned at 5:32 p.m.**



**Second TRIM Public Hearing  
Summary of Actions Taken  
September 19, 2022  
5:01 p.m.**

**These actions were taken by the Board of Directors of The Children's Trust meeting held on September 19, 2022, with a quorum of members physically present and some members attending virtually:**

**Resolution 2022-77: Motion to approve the resolution was made by Marissa Leichter and seconded by Constance Collins.** Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the final millage rate for levying of ad valorem taxes for The Children's Trust of Miami-Dade County, Florida for fiscal year 2022-2023; and declaring the percentage change in the property tax levy as defined under section 200.065, Florida Statutes; providing for an effective date.

**The motion passed unanimously: 22 in favor. None opposed. Judge Orlando Prescott Abstained. 23 board members were present.**

**Adopted at 5:23 p.m.**

**Resolution 2022-78: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Pastor Richard Dunn.** Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the final budget for fiscal year 2022-2023; providing for an effective date.

**The motion passed unanimously: 23 in favor, None opposed. None Abstained. 23 board members were present.**

**Adopted at 5:26 p.m.**

**Meeting adjourned at 5:26 p.m.**

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-01**

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**Strategic Plan Priority Investment Area:** Program and professional development – Supports for quality program implementation.

**Strategic Plan Headline Community Results:** Children regularly access medical, dental & behavioral health care; students are succeeding academically; children behave appropriately in schools, homes & communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization for a procurement waiver for training and professional development services to fund the Florida International University (FIU) Center for Children and Families Miami International Child & Adolescent Mental Health (MICAMH) Conference to be held in Miami on February 8-10, 2023, inclusive of free admission for providers affiliated with The Children's Trust, in an amount not to exceed \$50,000.00.

**Budget Impact:** Funding in the amount of \$50,000.00 for this resolution is allocated for FY 2022-23.

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**Description of Services:** This sponsorship supports a national, three-day interdisciplinary conference in Miami, where leading experts who are the best in their fields, present state-of-the-art, evidence-based prevention and treatment interventions for mental health and educational challenges faced by children and adolescents. The conference offers keynote presentations, hands-on breakout workshops, student poster sessions, and continuing education credits. The 2023 Miami International Child & Adolescent Mental Health (MICAMH) Conference will focus on pandemic recovery-related issues and other current mental health concerns. The Children's Trust's \$50,000.00 sponsorship enables 200 Trust-funded mental health program staff members to attend the conference at no cost, supporting the continued high-quality mental health services within our funded programs. The total estimated cost for the conference is \$145,000.00, which is raised by FIU's Center for Children and Families.

**Background:** The Children's Trust's strategic plan prioritizes program and professional development investments for Trust-funded provider agencies. These investments focus on supporting the implementation of evidence-based programs and practices that address child and adolescent mental health, familial relationships, social-emotional skills, and academic performance. One in five children in the U.S. has a mental health disorder, and about half of such conditions emerge by the start of adolescence. In Miami-Dade County, the prevalence rates of children and adolescents impacted by mental health issues are even more alarming than national averages, likely related to high poverty rates and the related social determinants associated with adverse effects.

Past conference session topics have included:

- bullying prevention and intervention;



- preventing adolescent suicide;
- diversity issues and cultural psychotherapy;
- resilience in childhood;
- pediatric anxiety disorders;
- structural stigma and sexual minority youth;
- treating externalizing problems;
- treating shy and inhibited children;
- needs after trauma; and
- shared decision-making.

The Children's Trust has provided funding for this conference since it relocated to Miami in 2011, with consistently positive benefits noted. The 2020 MICAMH Conference drew 529 unique mental health professionals, educators, and graduate students across the United States. In 2020, The Children's Trust sponsorship of \$30,000 enabled the attendance of 145 Trust-affiliated providers from more than 40 local organizations who were able to attend. There have been continued demonstrated high rates of satisfaction, increased knowledge gained, and an impact on the actual implementation of evidence-based practices. On a 5-point Likert scale, over 89 percent gave the conference a 4 or 5 rating with all respondents agreeing that they would recommend MICAMH to their colleagues. The MICAMH conference was not held in 2021 or 2022 due to the coronavirus pandemic.

**Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present):** In order to continue to allow for Trust-funded provider staff member registrations to attend this conference at the level of demand demonstrated in prior years, this resolution is requesting a waiver of the competitive procurement process. The policy notes that professional development funding requests are limited to no more than \$24,999.99 per provider per fiscal year.

**Geographic Area:** Conference attendance available to providers from across the county.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval.

The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 17<sup>th</sup> day of October, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-02**

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**Strategic Plan Priority Investment Area:** Health & Wellness: Comprehensive school-based health.

**Strategic Plan Headline Community Results:** Children regularly access medical, dental and behavioral health care.

**Recommended Action:** Authorization to accept a \$192,600.00 contribution from Miami Beach Chamber Foundation, the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract renewal with Borinquen Medical Health Center, a funded school-based health provider, to provide behavioral health enhancements in all eight Miami-Dade County Public School (M-DCPS) system public schools in Miami Beach, at a cost equal to the same dollar amount for a term of nine months, commencing October 1, 2022, and ending June 30, 2023.

**Budget Impact:** This item is cost neutral as it is contingent upon receiving \$192,600.00 in external funding from Miami Beach Chamber Foundation, Inc. and the City of Miami Beach.

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**Description of Services:** The City of Miami Beach has long identified student behavioral health as a priority. It has raised funds to staff all eight M-DCPS public schools in the city with two licensed mental health professionals who:

- promote a school-wide wellness initiative;
- implement protocols that ensure behavioral screenings are administered efficiently and respectfully;
- support identified students and their families by linking them with appropriate clinical intervention and supportive services;
- collaborate with various clinical teams at participating schools and in the community; and
- deliver culturally competent services and support systems.

Through this funding, these services will continue to be implemented during the 2022-23 school year.

**Background:** In 2013, the City of Miami Beach and the Miami Beach Chamber Education Foundation (The Foundation) spearheaded a health taskforce with several community stakeholders. The city sought guidance from The Children's Trust, Miami-Dade Health Department, Miami-Dade County Public Schools, and other school health stakeholders to plan for the healthcare needs of students attending the eight public schools in Miami Beach as listed.

- Biscayne Elementary School
- North Beach Elementary School
- South Pointe Elementary School

- Treasure Island Elementary School
- Feinberg-Fisher K-8 Center
- Ruth K. Broad/Bay Harbor K-8 Center
- Nautilus Middle School
- Miami Beach Senior High School

Once funds were realized to support student behavioral health, The Children's Trust offered to manage and monitor the services within its currently-funded school-based health contract with Borinquen Medical Health Center to serve the Miami Beach schools. Borinquen Medical Health Center, a participating health taskforce member, presently holds this contract based on a competitive solicitation process from July 2018.

The Miami Beach Chamber Foundation serves as the fiscal agent in charge of collecting funds from all the participating municipalities in Miami Beach and dispersing such funds to The Children's Trust to provide behavioral health services at the eight schools.

During the school year 2021-22, 271 students received 2,000 services including counseling, consultation, and psychosocial/behavioral assessments. Programmatic highlights from the 2021-22 school year include:

- 205 students received counseling services;
- 778 counseling sessions with students were provided; and
- 67 families received counseling through 83 sessions.

**Geographic Area:** City of Miami Beach, North Bay Village, the Town of Bay Harbor Islands, the Town of Surfside, and Bal Harbor Village.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# The Children's Trust Board Meeting

**Date: October 17, 2022**

## **Resolution 2023-03**

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**Strategic Plan Priority Investment Area:** Community Awareness and Advocacy: Promote public policy, advocacy and legislative agendas.

**Strategic Plan Headline Community Results:** This investment supports all community results.

**Recommended Action:** Authorization for the expenditure of dues for membership in the Florida Association of Children's Councils and Trusts (FACCT) in a total amount not to exceed \$110,000.00 for a term of 12 months, commencing retroactively October 1, 2022, and ending September 30, 2023.

**Budget Impact:** Funding in the amount of \$110,000.00 for this resolution is allocated for FY 2022-2023.

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**Description of Services:** The Florida Association of Children's Councils and Trusts (FACCT) (formerly known as The Florida Children's Council, Inc.) is a statewide non-profit organization whose members consist of eleven Children's Services Councils (CSCs):

- Children's Board of Hillsborough County
- Children's Trust of Alachua County
- CSC of Broward County
- CSC of Leon County
- CSC of Martin County
- CSC of Palm Beach County
- CSC of St. Lucie County
- Kids Hope Alliance (Jacksonville)
- Manatee Children's Services
- The Children's Trust
- The Children's Trust of Escambia County

FACCT serves as the unified messenger for all member CSCs and the interests of the hundreds of thousands of children and families they collectively represent. FACCT develops a unified legislative strategy to ensure that Florida's children are healthy, safe and successful in school with the help of its policy staff and membership expertise.

The Children's Trust plays a vital and active role in statewide advocacy. Success comes from collaborating with other CSCs to pursue a common legislative agenda on issues such as early childhood education and care, children's safety, health, the child welfare system, and juvenile justice. FACCT is instrumental in the CSCs' cooperative endeavors. Collectively, they have reached a significant investment and success in investing local resources in evidence-based services, which positions the CSCs to exert meaningful influence on state policies affecting children and families through state-wide advocacy and dissemination of evidence-based literature. Collaborative efforts with state leaders are key in developing a long-range policy plan to strengthen crucial supports and resources for children and families. In this work, FACCT maintains active relationships with leaders in the executive and legislative branches that further the Councils' collective work.

FACCT aims to make a difference in children's lives by strengthening and expanding the work and mission of CSCs. A snapshot of FACCT's work is provided below:

- FACCT hosts weekly meetings with Executive Directors including key staff members from the CSCs to provide opportunities to engage in cross-community sharing on essential work areas.
- FACCT hosts an annual legislative meeting in Tallahassee (this year via Zoom) in preparation for the Legislative Session, in which the Council Board meets with legislators, agency secretaries and directors, and other influential leaders to discuss continued partnership throughout the state on issues affecting children and families. This helps to strengthen relationships and is crucial during leadership transitions to inform new leaders about the work of individual CSCs and the collective work across the state.
- FACCT serves as a resource for counties to collect information from other CSCs, conduct presentations on the outcomes and impact of CSCs, provide information and advice on procedural items, and more. This year, FACCT partnered with community leaders from Escambia County and Leon County to support activities that resulted in the establishment of two new CSC communities.
- FACCT continues to work with community and state partners and the National Grade-Level Reading Campaign to create a statewide movement to ensure all children read on grade-level by the end of third grade through promoting school readiness and quality instruction, tackling chronic absenteeism, improving summer learning, and engaging parents as their children's first teachers.
- FACCT serves as the technical expert and leader to research and identify opportunities for more effective public policy supporting children's issues.
- During the 2022 legislative session, FACCT was successful on several fronts this session including advocating for issues affecting children, to include SB 2524 which looked to support a revised early learning funding formula and created efficiencies in background screening and HB 195 dealing with juvenile record expunction.
- Additionally, the approved state budget (General Appropriations Act FY 22-23/HB 5001) includes increased funding for early childhood education, K-12 school safety, child welfare, mental health, and substance abuse, as well as human trafficking prevention and victim services.

**Background:** By engaging and enhancing the collective strengths of the CSCs, FACCT promotes policies that build effective prevention and early intervention systems of supports for Florida's children and families. Among other things, FACCT: (1) provides an umbrella for leadership, coordination, and centralized management; (2) promotes and supports the needs of children and their families; and (3) advocates at the state-level for policy decisions to support those children and families and their communities.

In its mission to promote policies that build effective prevention and early intervention systems, FACCT focuses on the four key areas below:

- Advocacy – Advance a prevention and early intervention agenda for children at state and national levels.
- Awareness – Educate local communities, policymakers, businesses, community leaders, and other organizations about the work and worth of CSCs.
- Relationships – Build productive partnerships with individuals and organizations interested in making smart, strategic investments in Florida's children and their families.
- Expansion – Help communities maximize their return on investment through peer learning and resource maximization and by establishing CSCs in additional counties.

FACCT is located in Tallahassee, Florida. Each Council is assessed membership dues to support FACCT's operating expenses, including FACCT staff salaries. This year there are three new CSCs that are members of FACCT. The Children's Trust has been a member of FACCT since 2004. The membership fee structure is tiered and calculated based on the total ad valorem collected by each CSC member. The fee structure is as follows:

- Tier 1: Up \$20,000,000.00, fee = \$12,000.00 per year
- Tier 2: \$20,000,001.00 to \$50,000,000.00, fee = \$25,000.00 per year
- Tier 3: \$50,000,001.00 to \$100,000,000.00, fee = \$80,000.00 per year
- Tier 4: \$100,000,001.00 and up, fee = \$110,000.00 per year

The 2022-2023 membership dues for The Children's Trust are \$110,000.00, unchanged from last year.

Per the procurement policy, Section 2000 – G-8, Exemptions to Formal Competitive Procurement Process, this expenditure for membership dues is exempt from the competitive solicitation process.

**Geographic Area:** Statewide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval.

The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY

SECRETARY

Approved by County Attorney for form and legal sufficiency

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-04**

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**Strategic Plan Priority Investment Area:** Program Evaluation & Community Research.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to enter into a renewal agreement with Ms. Oleksandra Filippova for research and evaluation services and to expend up to \$50,000.00 of the Florida Association of Children's Councils and Trusts (FACCT) Helios Education Foundation grant award for the services, commencing retroactively on October 1, 2022, and ending September 30, 2023, with one remaining one-year renewal. Further, authorization to approve a budget amendment to increase the Program Evaluation & Community Research budget line by the FACCT Helios award amount of \$70,000.00 in order to allocate these funds in the appropriate budget line.

**Budget Impact:** Funding in the amount of \$50,000.00 for this resolution is allocated for fiscal year 2022-23, contingent upon the grant award of \$70,000.00 expected to be received from FACCT Helios award.

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**Background:** On January 18, 2022, the board of directors approved resolution #2022-23, to accept a grant award from the Florida Association of Children's Councils and Trusts (FACCT), funded by the Helios Education Foundation, in the amount of \$215,000.00, for a three-year period to support Trust staff and consultants for data, program evaluation and dissemination of results as part of The Trust's innovative partnership approach to enhance summer learning.

On June 13, 2022, the board of directors approved resolution #2022-54 authorizing an agreement for \$40,000.00 with Ms. Oleksandra Filippova, for research and evaluation services for one year (October 1, 2021 and ending September 30, 2022) with two one-year renewals. Initially, Ms. Oleksandra's part-time consulting was expected to be for less than \$25,000.00 in the fiscal year; however, by mid-year, it was clear the work would require more of her services. Therefore, per the procurement policy, section 2000-E, General Purchasing and Procurement Policy – Purchase of Goods and Services greater than \$5,000, and up to \$50,000 in any fiscal year, bids were solicited for the research and evaluation consulting services at a fixed rate of \$40/hour. The independent contractor solicitation was posted on The Children's Trust website from April 7, 2022, to May 8, 2022. Additionally, the advertisement was posted on The Children's Trust's official LinkedIn page and in the Weekly Provider Bulletin. The advertised term of the request for research and evaluation analyst consulting services was June 1, 2022, through September 30, 2023, with the option to renew for one additional 12-month term, in support of the grant funding.

Ms. Filippova is a computational analysis and public policy graduate student at the University of Chicago Harris School of Public Policy who formerly worked as a Program Manager at The Children's Trust for two and a half years. She is deeply familiar with The Children's Trust's summer programs and data systems and delivered excellent evaluation and data analysis

work products over the past year. She was one of two applicants to submit a bid for the independent contractor services opportunity. Staff reviewed the responses based on the criteria below, and Ms. Flippova was the better qualified candidate. She met the criteria and demonstrated solid experience providing the services requested.

- Submission completeness
- Relevant professional skills and qualifications
- Demonstrable related experience
- Professional references provided
- Representative work sample

Currently, The Trust seeks authorization to enter into the first renewal agreement with Ms. Oleksandra Filippova, commencing retroactively on October 1, 2022, and ending September 30, 2023, in an amount of up to \$50,000.00, with one remaining one-year renewal. Further, this authorization seeks to approve a budget amendment to increase the Program Evaluation and Community Research budget line by the FACCT Helios award amount of \$70,000.00 for the current fiscal year 2022-2023, in order to allocate these funds in the appropriate budget line.

**Description of Services:** Research and evaluation consulting services will include data system development and testing, planning, data quality, management, analysis, and reporting. More specifically, data sets from The Children's Trust youth development programs and Miami-Dade County Public Schools (available based upon an approved collaborative research review) are merged, cleaned and transformed for analysis, which is conducted in alignment with the program evaluation framework. Preparation of results in engaging and accessible formats, including reports and dashboards, as well as recommendations for future evaluation design, measurement and analysis are part of the scope of work. Finally, the consultant is available for meetings with key stakeholders to share results and discuss future plans.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval.

The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



# The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-05**

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**Strategic Plan Priority Investment Area:** Thrive by 5 Early Childhood Development: Child Care Quality Improvement.

**Strategic Plan Headline Community Results:** Children attend quality child care; children regularly access medical, dental, and behavioral health care services; children are supported by nurturing and involved parents; children are ready for kindergarten; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to: (i) reallocate \$200,000.00 previously approved for The Children's Forum to the Early Learning Coalition of Miami-Dade/Monroe (ELC) to administer CLASS observations for the A\$CEND programs; (ii) provide additional funding to ELC in the amount of \$500,000.00 for child scholarship payments; (iii) have The Children's Trust encumber a purchase order in the additional amount of \$1,500,000.00 for high-quality tiered payment differentials for early learning providers; (iv) have The Children's Trust administer the A\$CEND salary supplement program for 12 months, commencing October 1, 2022, and ending September 30, 2023; and (v) amend Resolution No. 2022-24 accordingly. In addition, authorization to the president/CEO to move funds between child scholarship payments and tiered payment differentials if additional outside funding is obtained, with a subsequent report to the board.

**Budget Impact:**

Funding in the amount of \$2,000,000.00 for this resolution is projected to be available in FY 2022-2023.

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**Description of Services:** The Thrive by 5 quality improvement system (QIS), strives to increase access to high-quality early learning for young children in high-poverty neighborhoods. The QIS builds on prior Trust efforts, evaluation, board policy guidance, and the state's early learning performance funding project. Using an equity lens, the QIS intervenes across systems to promote healthy development for children impacted by economic disadvantages by helping to build two-generational economic stability for families. The QIS offers a comprehensive array of supports for children and families, teachers, and child care programs within an integrated system that takes a tailored and equitable approach to improve and maintain child care quality and ensure fair access to high-quality programs. The system has been intentionally designed and each component plays a critical role in the overall integrated approach to child care quality improvement. This interwoven and comprehensive array of supports amounts to more than the sum of the individual parts and functions as an interconnected system.

Licensed child care programs that meet all the following criteria qualify to participate in the Thrive by 5 QIS.

- 1) 30+ percent of children under age 6 served receive Florida school readiness subsidies.
- 2) Located in a high poverty area.
- 3) Provides services for infants and toddlers.

In 2018, with the rollout of the Thrive by 5 QIS, the components described below were newly designed, implemented and integrated into a seamless system of supports aimed at supporting early learning providers to achieve and maintain high-quality care for children at greatest need.

#### **Funded Partners: System Component Descriptions**

##### **Children’s Forum, Inc.: Career center, scholarships and wage incentives early child care workforce supports**

[Scholarships] The Early Learning Career Center (ELCC), managed by the Children’s Forum, Inc., supports the creation of a qualified, well-trained early learning workforce in Miami-Dade County through a comprehensive professional development system. There are more than 1,500 licensed child care programs in Miami-Dade County, and all have access to ELCC supports. The Children’s Forum, in managing the ELCC, provides career advising services, administers scholarships for early learning educators and administrators, and ensures training and education received by practitioners are tracked in Miami-Dade County’s Professional Development Registry. The Children’s Forum analyzes data and reports salient findings to The Children’s Trust regarding the status of the early learning workforce, such as changes in education levels and certifications and the use of professional development supports.

[Wage Incentives] This year the Children’s Trust revamped its teacher salary supplement program to focus on a more equitable design than the incentives model used by the Children’s Forum and through which The Children’s Trust previously provided funds for the salary supplements. A\$CEND, the new model, will launch in October with educators enrolling through an application. The program is designed to be accessible and simple for the end user and will be managed by The Children’s Trust. Higher practitioner wages are linked to teacher retention and staff stability, markers of high-quality child care. Children benefit from stable and trusting relationships with caregivers they know. Teacher and program director competency and stability are directly related to children’s optimal development and learning gains. Preschools with highly qualified and well-paid teachers are better equipped to narrow the achievement gap.

**Action:** Authorize the Children’s Trust to administer the A\$CEND program for 12 months and Amend Resolution No. 2022-24, previously approved by the Board on January 18, 2022, as follows:

<b>Agency</b>	<b>Contract Amount approved by Resolution No. 2022-24</b>	<b>Amended Contract Amount</b>	<b>Purchase Order Amounts approved by Resolution No. 2022-24</b> (to be encumbered for direct payments by The Trust)
Children’s Forum, Inc.	\$800,000.00	\$600,000.00	\$2,990,000.00,  (\$1,000,000.00 for educator scholarships) (\$1,990,000.00 for A\$CEND payments)

##### **Early Learning Coalition of Miami-Dade/Monroe (ELC): Child care scholarships and high-quality tiered payment differentials**

**Funded Partners: System Component Descriptions**

[child care scholarships] The ELC manages the child care scholarship enrollment and payments to address early learning capacity issues in our community. Miami's significant oversaturation of the child care market, coupled with low payment rates for children receiving school readiness subsidies, pose significant challenges for providers to meet and maintain high-quality standards. The Thrive by 5 QIS offers guaranteed payment for slots in high-quality programs to serve children not otherwise served by the school readiness program. The Children's Trust child care scholarships help children who become ineligible for a school readiness subsidy during the school year and eligible families have incomes from 150 to 300 percent of the federal poverty guidelines.

In the new A\$CEND program, the ELC will conduct CLASS observations for early learning educators. The ELC currently conducts assessments per chapter 1002.82(n), so we can leverage many assessments. Additional A\$CEND assessments are at the request of the educator in order to meet the qualifications for the program.

[tiered payment differentials] Per chapter 1002.82(n), Florida Statutes, the ELC categorizes programs into quality tiers, from one to five (lowest to highest quality), based on Classroom Assessment Scoring System® (CLASS) assessments measuring teacher-child interactions. More than 200 studies demonstrate that children in classrooms with more effective teacher-student interactions, as measured by CLASS, have better social and academic outcomes, such as math, literacy, cognition, and classroom engagement. The Children's Trust leverages state dollars that fund the collection of the CLASS assessments through this coordinated approach.

With the purchase order encumbered by The Children's Trust through this resolution, programs at quality tiers two and above receive payment differentials for all children ages birth to 5 years attending their program (not only those receiving school readiness subsidies). Early learning providers receive a payment differential according to their quality tier. The tiered payment differential is additional funding on top of the base school readiness subsidy rate.

**Action:** Amend Resolution No. 2022-24 as follows:

<b>Agency</b>	<b>Contract Amount approved by Resolution No. 2022-24</b>	<b>Amended Contract Amount</b>	<b>Purchase Order Amounts approved by Resolution No. 2022-24</b> (to be encumbered for direct payments by The Trust)	<b>Amended Purchase Order Amount</b> (to be encumbered for direct payments by The Trust)
Early Learning Coalition of Miami-Dade/Monroe*	\$9,500,000.00	\$10,200,000.00	\$8,500,000.00 for high-quality tiered payment differentials	\$10,000,000.00 for high-quality tiered payment differentials

In addition to these amendments, we are seeking authorization for the President/CEO of The Children's Trust to be able to move funds between child care scholarship payments and tiered payment differential payments. This is requested because we are actively pursuing additional outside funding to support the child care scholarship waitlist. Should additional public or

private funding become available, we will need to bring other child care programs into Thrive by 5, increasing the funding needed for tiered payment differentials. The President/CEO will report to the board if funds are reallocated.

**Background:** Through an equity lens, this initiative is grounded in the five guiding principles of a collective impact approach focused on developing a shared agenda, shared measurement systems, mutually reinforcing activities, continuous communication, and backbone support. To promote healthy development for children in poverty, The Trust uses a two-generation approach to provide economic stability for families. System partners support continuous quality improvement programs focusing on workforce development and sustainable businesses. Together, all partners aim to build the capacity of locally responsive, high-quality early learning programs that meet the needs of children and families.

Thrive by 5 QIS continues to receive national recognition as an innovative and equity-focused approach to improving the quality and availability of high-quality early learning programs for young children who need it most. The model and its components have been featured in several national publications. Most recently The Trust's work was elevated to the national stage in a Build Initiative webinar where three Trust staff presented with national experts to showcase the QIS and its results.

In prior years, each component included in this resolution was funded at the same funding level.

**Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present):** Because of the unique nature of the Thrive by 5 QIS and the carefully constructed and integrated system components, a formal competitive process is impractical and would take away from the progress made to date. A waiver is in the best interest of The Children's Trust to accomplish improvements in quality early learning to benefit children in need. Each Thrive by 5 QIS component is an integral and interwoven part of the system. Throughout the past three years, together with system partners and community stakeholders, each component has been refined intentionally to ensure the elements are connected, accessible and equitable. The QIS has worked to create resilience in the Miami-Dade child care market in high-poverty areas during a pandemic. It would be disruptive to the system to break apart or redesign certain components of the whole.

The exception to the Procurement Waiver described above is the Early Learning Coalition of Miami-Dade/Monroe (ELC). ELC is the sole entity responsible for determining eligibility and administering all state and federal child care payments to early learning providers. As such, and per The Children's Trust's procurement policy section 2000. General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single-source purchases), a competitive solicitation is not required.

**Geographic Area:** High-poverty areas across the county.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-06**

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**Strategic Plan Priority Investment Area:** Early Childhood Development: Developmental Screening, Assessment & Early Intervention.

**Strategic Plan Headline Community Results:** Children attend quality child care; children are supported by nurturing and involved parents; children are ready for kindergarten; children behave appropriately in schools, homes and communities; and students are succeeding academically.

**Recommended Action:** Authorization to negotiate and execute final contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed \$2,217,499.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$2,217,499.00 for this resolution is allocated for FY 2022-23.

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**Description of Services:** Due to the benefits of early intervention services and the risks of summer learning loss, The Children's Trust's aims to provide continuity for school-year early intervention services by funding continued supports during the summer months. The agencies listed below offer full-day summer programs for young children who receive academic school-year services. These programs are funded through the Individuals with Disabilities Education Act (IDEA), Part B or Part C. They may or typically have developmental delays in areas of speech/language, cognition, physical well-being, social-emotional challenges, or behavioral problems.

**The following providers are recommended for renewal:**

<b>Agency</b>	<b>Funding Amount</b>
The Dave and Mary Alper Jewish Community Center, Inc.	\$37,504.00
Easter Seals South Florida Inc.	\$446,486.00
FIU Board of Trustees- Center for Children & Families	\$482,435.00
Miami Lighthouse for the Blind and Visually Impaired, Inc.	\$121,428.00
The Arc of South Florida	\$495,315.00
UNiversity of Miami – Department of Pediatrics	\$207,331.00
University of Miami – Department of Psychology	\$130,000.00
United Cerebral Palsy, Inc.	\$297,000.00
<b>Total:</b>	<b>\$2,217,499.00</b>

Summer programs for young children with delays/disabilities operate five days a week (Monday-Friday) for at least eight hours per day for six to 11 weeks. Although some children with specific exceptionalities may not attend the entire program day, the specified hours are available to accommodate working families' needs for high-quality summer care. During Summer 2022, programs were proactive and intentional to meet the needs of the families they serve. Services are individualized for each child/family to support the child's overall development and mitigate the significant learning losses due to closures caused by the coronavirus disease pandemic. All programs offered in-person services and could pivot and provide some virtual services when classrooms were forced to quarantine.

Services are expected to meet children's individual developmental needs, align with the goals of their school year service plans (i.e., Individual Family Service Plan, Individual Education Plan), be tailored to the ages and levels of functioning, and allow for active exploration of the environment. Schedules for the summer program are comprised of structured and non-structured activities based on routines that support child development. Services include self-directed, hands-on activities, active play, quiet learning, and regular, supported interaction with peers and teachers. All programs provide purposeful family engagement and support to encourage communication.

**Background:** Children with identified delays or special needs in early childhood who receive appropriate, responsive intervention are more likely to develop to their full potential. Conversely, undetected or untreated delays may cause affected children to experience long-term challenges, and the necessary treatments can be increasingly costly, complicated, and resistant to intervention. The IDEA ensures that children with disabilities get the appropriate services to succeed during the academic school year. Services offered through IDEA, Part B (for children ages 3 through 21) and Part C (for children birth through age 2), are available for children who have developmental delays or have been diagnosed with a physical or mental condition that creates a high probability of subsequent developmental delay. The Trust's summer services goals are to provide continuity of the beneficial impacts of school-year early intervention services through the summer months and to reduce the risks of summer learning loss.

The review process for contract renewal consideration included qualitative and quantitative data reviews and a virtual activity observation. Providers were able to offer high-quality individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control (CDC) guidelines. During the summer of 2022, 558 children received services from the service providers identified herein. All eight providers are recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## SUMMER EARLY INTERVENTION PROGRAMS FOR YOUNG CHILDREN WITH DISABILITIES

Our summer early intervention programs offer comprehensive services for birth to five-year-old children with disabilities. This investment promotes school readiness for children who receive school-year early intervention and exceptional education programming. Program observations were conducted in-person and participants were actively engaged during the sessions. This is significant considering the unique health and social challenges this vulnerable population faces while attending center-based services. Limited virtual services were available for some children with complex health issues to ensure continuity of services during the summer.

### Summary of Summer 2022 Services

**26**  
average  
sessions  
attended

**558**  
children  
served

**100%**  
(558)  
reported  
living with  
one or  
more  
disabilities

Agency	Children Served	Average Sessions Per Child
Arc of South Florida, Inc.	174	31
Dave and Mary Alper Jewish Community Center	11	16
Easter Seals South Florida	72	24
The Miami Lighthouse for the Blind and Visually Impaired Inc.	19	21
United Cerebral Palsy Association dba. United Community Options	99	20
FIU Board of Trustees Center for Children & Families	75	29
University of Miami Department of Pediatrics	69	27
University of Miami Department of Psychology	39	19



## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-07**

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**Strategic Plan Priority Investment Area:** Youth Development K-5: Summer Camps

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to negotiate and execute final contract renewals with 13 providers, identified herein, to deliver high-quality summer camp services for 1,005 slots for elementary school children, in a total amount not to exceed \$1,578,097.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$1,578,097.00 for this resolution is allocated for FY 2022-23.

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**Description of Services:** The Children's Trust funds summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of children with disabilities, while specialty disability programs engage 40 percent or more. Summer programs operate five days per week (Monday-Friday) for at least 10 hours per day, for six to 11 weeks.

Programs follow structured activities to support literacy, social-emotional learning (SEL), and physical fitness. Literacy supports focus on learning to read for grades K-3 and on reading to learn for grades 4-5, using evidence-based group literacy strategies and differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. SEL focuses on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels of physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skill-building activities vary across programs and may include:

- STEM (science, technology, engineering, math).
- Arts and culture.
- Civic engagement.
- Specialized programming for children with disabilities.

**The following providers are recommended for renewal:**

<b>Agency</b>	<b>Amount Not to Exceed</b>
Breakthrough Miami, Inc.	\$104,400.00
First Serve Miami, Inc.	\$62,574.00
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	\$80,000.00
Grace Christian Academy*	\$62,574.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	\$49,590.00

<b>Agency</b>	<b>Amount Not to Exceed</b>
Judah Christian Center Ministries, Inc.	\$62,574.00
Michael-Ann Russell Jewish Community Center, Inc.	\$250,193.00
Shake-A-Leg Miami, Inc.	\$196,997.00
South Florida Autism Center, Inc.	\$139,679.00
St. Alban's Day Nursery, Inc.	\$80,513.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$166,136.00
University of Miami Department of Psychology	\$154,500.00
YWCA of Greater Miami-Dade, Inc.	\$168,367.00
<b>Total</b>	<b>\$1,578,097.00</b>

\*Grace Christian Academy was previously funded as a year-round provider in Resolution 2021-41 but moving forward will only provide summer services.

**Background:** On May 29, 2018, The Children's Trust board approved the funding recommendations from the competitive request for, RFP# 2018-02, for a five-year funding cycle. The 13 programs above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for elementary school children.

The review process for contract renewal consideration included qualitative and quantitative data reviews and an activity observation. All summer camp services in 2022 were provided in person with virtual opportunities offered on a case-by-case basis for those classrooms that were forced to close due to the COVID-19 pandemic. Providers were able to offer high-quality, individualized services to meet family needs. During the summer of 2022, 910 children received services from the service providers identified herein and 28 percent of the children served reported living with a disability. All 13 providers are being recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## YOUTH DEVELOPMENT K-5: SUMMER ONLY

Our youth development K-5 summer programs ensure elementary school students have access to enriching programming. Summer camps focus on a variety of engaging activities which include literacy, social-emotional learning, and physical fitness. Students also enjoyed participating in off-site field trips this summer. Program observations were conducted in-person and participants were actively engaged during the sessions.

### Summary of Summer 2022 Services

**910**  
children  
served

**28%**  
(251)  
reported  
living with  
one or more  
disabilities

Agency	Children Served	% of Children Reported Living with One or More Disabilities
Breakthrough Miami, Inc.	82	9%
First Serve Miami, Inc.	55	11%
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)*	75	12%
Grace Christian Preparatory, Inc.	57	12%
Greater Miami Youth Symphony of Dade County, Florida, Inc.	58	16%
Judah Christian Center Ministries, Inc.	53	21%
Michael-Ann Russell Jewish Community Center, Inc.	159	23%
Shake-A-Leg Miami, Inc.	110	42%
South Florida Autism Center, Inc.	40	95%
St. Alban's Day Nursery, Inc.	60	22%
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	47	72%
University of Miami	31	100%
YWCA of Greater Miami-Dade, Inc.	83	10%

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-08**

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**Strategic Plan Priority Investment Areas:** Youth Development 6-12: Summer Camps.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute final contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,536 slots for middle and high school youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2023, and ending August 31, 2023, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$2,597,209.00 for this resolution is allocated for FY 2022-23.

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**Description of Services:** The Children's Trust funds summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of youth with disabilities, while specialty disability programs engage 40 percent or more. Typically, summer programs must operate for at least six weeks with a minimum of 90 contact hours per youth. However, programs may break up their service periods into cohorts and offer shorter intervals of at least 15 days of service for individual participants. Programs follow a structured schedule of activities to support social-emotional learning (SEL) along with skills-building in one or more specialized areas, such as arts, STEM (science, technology, engineering, math), civic engagement, sports, entrepreneurship, or college readiness. Many programs also include family engagement activities.

**The following providers are recommended for renewal:**

<b>Agency</b>	<b>Amount Not to Exceed</b>
Breakthrough Miami Inc.	\$456,750.00
Centro Campesino Farmworker Center Inc.	\$ 84,486.00
Fit Kids of America Corp.	\$155,907.00
FIU Board of Trustees College of Engineering and Computing	\$126,133.00
Honey Shine, Inc.	\$202,938.00
Network for Teaching Entrepreneurship, Inc.	\$251,926.00
Shake-A-Leg Miami, Inc.	\$113,696.00
Teen Up-ward Bound, Inc.	\$ 78,280.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$ 42,744.00
The District Board of Trustees of Miami Dade College, FL	\$ 83,577.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$169,870.00
The New Jerusalem Community Development Corporation	\$119,383.00

<b>Agency</b>	<b>Amount Not to Exceed</b>
Town of Cutler Bay	\$135,700.00
Trinity Church, Incorporated	\$174,119.00
University of Miami - Children & Youth Law Clinic Law School	\$128,100.00
University of Miami - Frost School of Music	\$146,400.00
University of Miami - Kinesiology & Sport Sciences	\$127,200.00
<b>Total</b>	<b>\$2,597,209.00</b>

**Background:** On May 29, 2018, The Children's Trust board approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle. The 17 programs above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for middle and high school youth.

The review process for contract renewal consideration included qualitative and quantitative data reviews as well as an activity observation. All summer camp services in 2022 were provided in person. During the summer of 2022, 1471 youth received services from the service providers identified herein and 19 percent of the youth served reported living with a disability. All 17 providers are being recommended for renewal.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## YOUTH DEVELOPMENT 6-12: SUMMER ONLY

Our youth development 6-12 summer programs ensure middle and high school students have access to enriching programming. Summer camps focus on a variety of engaging activities which include social-emotional learning. Students also enjoyed participating in off-site field trips this summer. Program observations were conducted in-person and participants were actively engaged during the sessions.

### Summary of Summer 2022 Services

**1,471**  
youth served

**19%**  
(280)  
reported living  
with one or  
more  
disabilities

Agency	Youth Served	% of Children Reported Living with One or More Disabilities
Breakthrough Miami, Inc.	532	13%
Centro Campesino Farmworker Center Inc.	38	16%
Fit Kids of America	77	21%
FIU Board of Trustees College of Engineering and Computing	97	19%
Honey Shine, Inc.	74	19%
Network for Teaching Entrepreneurship, Inc.	140	16%
Shake-A-Leg Miami, Inc.	99	57%
Teen Up-ward Bound, Inc.	38	26%
The Dave and Mary Alper Jewish Community Center, Inc.	28	43%
The District Board of Trustees of Miami Dade College, FL	29	7%
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	32	59%
The New Jerusalem Community Development Corporation	29	10%
Town of Cutler Bay	43	28%
Trinity Church, Incorporated	44	11%
University of Miami (Children & Youth Law Clinic Law School)	33	21%
University of Miami (Frost School of Music)	79	13%
University of Miami (Kinesiology & Sport Sciences)	59	2%

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-09**

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**Strategic Plan Priority Investment Area:** Family and Neighborhood Supports: Place-based Service Partnerships.

**Strategic Plan Headline Community Results:** Children regularly access medical, dental, and behavioral health care services; children are supported by nurturing and involved parents; students are succeeding academically; children behave appropriately in schools, homes, and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2023, and ending July 31, 2024.

**Budget Impact:** Funding in the amount of \$880,000.00 for this resolution is allocated for FY 2022-23 and is projected to be available in FY 2023-24.

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**Description of Services:** The HERO (Here Everyday Ready On-time) truancy prevention program, a component of the Case Management Referral Program, is a district-wide systemic approach to reducing youth violence. It identifies the most at-risk children and provides them with the necessary prevention and intervention services to increase school attendance. This collaboration continues with Miami-Dade County and Miami-Dade County Public Schools (M-DCPS). The HERO services provided with this funding will support more than 16,000 elementary and K-8 school children with chronic unexcused absences across 39 M-DCPS schools. In recognition of the fact that inconsistent school attendance is typically a symptom of more severe challenges, the HERO program utilizes M-DCPS student attendance data to identify at-risk children and address causes that negatively affect their healthy development and success.

During the 2021-22 school year, a total of 16,161 elementary school children were contacted across the 39 schools, of which 9,652 participated in the HERO truancy prevention program through the response to intervention model described below. During this time, 2,174 home visits were conducted, and 1,392 families participated in Truancy Child Study Team meetings. Additionally, 1,639 referrals/coordination of services were made to service providers, including The Children's Trust's Family and Neighborhood Support Partnerships and Family Strengthening providers.

As part of the program, any child identified as at-risk, due to school absences, is provided with interventions from a licensed social worker that are tailored to the child's specific needs and help the family to address identified challenges before the child becomes chronically absent. The program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continuous absences, as follows:
  - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 2 Meeting:** Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
  - **Truancy Court:** A Truancy Court petition is filed with the Clerk of Courts; hold an initial hearing.
  - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wraparound services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
  - **Second Hearing:** Judge orders the Achievement Plan.
  - **Monitoring:** Judge monitors student's progress on the Achievement Plan.
  - **Successful Truancy Court Case:** Case is closed successfully.
  - **Unsuccessful Truancy Court Case:** Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

Altogether, the coordinated suite of services and supports for the children and youth described above as part of the Case Management Referral Program is estimated to cost \$2,104,051.00. The Children's Trust invests \$880,000.00 for this match contract. At the same time Miami-Dade County contributes \$167,898.00 and in-kind services through the Juvenile Services Department, and Miami-Dade County Public Schools provides in-kind services valued at \$1,056,153.00.

**Background:** The HERO truancy prevention program is a component of the Case Management Referral Program, an innovative countywide collaboration that identifies and assists youth and families with the highest risk of being victims or perpetrators of violence. The Case Management Referral Program works to align services for said youth and their families, supports neighborhood programs and providers, and measures the progress of students who receive said services and supports. This program collaborates with the Together for Children efforts, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. The HERO truancy prevention program serves three geographic regions in Miami-Dade County (north, central, and south), spanning 20 ZIP codes.



On September 13, 2016, through resolution #2016-92, the board approved a formal partnership between The Children’s Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and the Foundation for New Education Initiatives, Inc. (The Foundation), to implement the HERO truancy prevention program. HERO initially supported over 12,000 elementary school children exhibiting chronic unexcused absences across 33 schools. On January 16, 2018, resolution #2018-33 expanded the program to serve 14,500 children in 39 schools.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust. It shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The funding amount from The Children’s Trust remains the same as the 22-23 program year.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# H.E.R.O. Truancy Prevention Program

## 2021-2022 End-Of-Year Data Report



### Student Attendance Shows an Increase

To Date, during the first three semesters of the 2021-2022 School Year, **1,392** families participated in Truancy Child Study Team Meetings (Levels 1, 2 and 3). The expectation is that the student's attendance will increase after meeting with an attendance interventionist.

**42%** of students that had TCST Meetings showed an increase in attendance percentage when comparing their attendance from the 2020/2021 and 2021/2022 school year. In addition, **1%** of students had no change in attendance; **20%** of students did not attend an M-DCPS school during the 2020-2021 school year and had no comparative data.



### Truancy Child Study Team Meetings

During the first semester of the 2021-2022 School Year (August-April), **1,392** families participated in Truancy Child Study Team Meetings (Levels 1 and 2). **490** Parents were **no-shows** to the scheduled meetings.

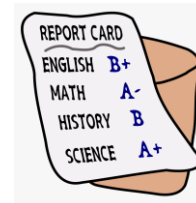
- **1,330-Level 1 Meetings** (Initiated at 5-9 unexcused absences)
- **67- Level 2 Meetings** (5 additional unexcused absences after initial meeting)
- **1- Level 3 Meetings** (5 additional unexcused absences after level 2 meeting)

### Eligibility Screening

During the 2021-2022 School Year, **16,161** letters were sent home to parents/guardians introducing them to the H.E.R.O. Truancy Prevention Program. To date, there were **12% (1,882)** of those families that contact was initiated for a Truancy Child Study Team Meeting. After contact was made, **74% (1,392)** advanced to Truancy Child Student Team Meetings (Levels 1, 2, or 3).

### The H.E.R.O. Program is Making the Grade

It is the goal of the H.E.R.O. Truancy Prevention Program that students will pass all core content courses (English, Math, Science, Social Studies). Based on the grades for the first, second and third nine weeks of the 2021-2022 participants, the following outcomes were recorded:










Subject	Percentage of Students with Passing Grades
Mathematics	82%
Reading	77%
Language Arts	78%
Science	86%
Social Studies	93%
Overall	83.2%

### 2021-2022 H.E.R.O. Success Story

One Thursday morning a student came to school crying. When administration asked him what was wrong, he stated that he did not eat last night. The administration reached out to the interventionist to inquire if she had any information on the family which she did. The interventionist had met with the mother the day prior, and she explained that she had to resign from her job so she could stay home with her younger children after she put their father out of the home for abuse. Although she was open about her situation, she was hesitant to receive help. It was explained to her that the help was available to her, and she didn't have to do anything extra to receive it but give her consent. The interventionist empowered her to do what was best for the children. The mother consented. Counseling, toiletries, and food was secured for the family through the H.E.R.O. program. Additionally, the interventionist reached out to We Rise and within the hour the family was able to receive \$200 for groceries. The mother called to express her gratitude for the assistance she received. She also explained that her view on help from others has changed. The student's attendance has also improved.

## Follow-Up Services

Follow-Up Service	Number of Services Rendered (4 <sup>th</sup> Quarter)	Total Number of Services Rendered:
Parent Conferences by Phone 	Quarter 4: 6502	22,971
Home Visitations <small>HOME VISITS</small> 	Quarter 4: 371	2,174
Student Conferences  <small>Student Conference</small>	Quarter 4: 320	1,587
Parent Conferences in Person/Virtual 	Quarter 4: 569 (In-Person) 25 (Virtual)	2,785
Coordinating Services 	Quarter 4: 744	895
Parent Letters 	Quarter 4: 546	1,650
Court Appearances 	Quarter 4: 0	0

### Quarter 1, Quarter 2 and Quarter 3 Breakdown (August 2021-April 2022)

Service Rendered	Quarter 1	Quarter 2	Quarter 3
Home Visits	604	603	596
Parent Conference In-Person	582	664	606
Parent Conference Virtual	91	113	135
Parent Conference by Phone	6150	5038	5281
Student Conference	562	377	328
TCST Level 1 In-Person	349	154	361
TCST Level 1 Virtual	36	36	37
TCST Level 2 In-Person	0	7	36
Coordinating Services/Referrals	399	150	346
Stabilization Received	45	43	33
TCST Level 1 No Shows	144	50	118
TCST Level 2 No Shows	3	0	10

## The Children's Trust Board Meeting

**Date: October 17, 2022**

**Resolution: 2023-10**

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**Strategic Plan Priority Investment Area:** Community Awareness and Advocacy: Cross-funder collaboration of goals, strategies and resources.

**Strategic Plan Headline Community Results:** This investment supports all headline community results.

**Recommended Action:** Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 12 months, commencing retroactively on October 1, 2022, and ending September 30, 2023.

**Budget Impact:** Funding in the amount of \$150,000.00 for this resolution is allocated for FY 2022-2023.

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**Background:** Many nationwide entities have collaborated to bring broadband internet connectivity to families with limited economic resources, especially families with students who rely upon online learning resources. The cities of Chicago and Philadelphia have both launched collaborations focused on this goal. The Miami Connected initiative adapts best practices from these successful initiatives to Miami-Dade's specific needs, and its partners collaborate to support a collective effort. The Miami Foundation has been the lead partner for this innovative initiative since its inception in September 2020. It established a fiscal sponsorship fund to support Miami Connected's financial/fund development maturity and independence.

Miami Connected collaborates with schools and engages community-based organizations (CBOs) to support outreach to families and provide technical assistance to ensure full adoption of these internet service opportunities. The initiative is also involved in various community engagement and advertising activities to raise awareness and continuously optimizes the internet service registration process.

Since launching in April 2021, Miami Connected has assisted 53,016 families in getting connected with no or low-cost internet service through the Affordable Connectivity Program (ACP) and its internet sponsorship option. Of the families surveyed, 89 percent reported accessing additional educational and economic opportunities because of the internet service they obtained. Miami Connected has made a measurable impact through leveraging federal resources, and implementing digital literacy and navigation component, maximized new opportunities, and refined a comprehensive roadmap for the way forward, most notably, leveraging of federal funds from the ACP to provide internet subsidies to families. This leverage has allowed Miami Connected to expand its digital navigation and digital literacy services to ensure students and families have broadband internet connection and can access additional resources and build the digital skills needed for enhanced educational and economic opportunities.

**Description of Services:** Miami Connected offers no or low-cost broadband internet to families and students across Miami-Dade County. Families are eligible if someone in their household participates in government assistance programs, such as SNAP or WIC, has a

student who receives a Pell Grant or attends a Title I school, or has a household income of up to 200% of the Federal Poverty Level.

The initiative provides digital navigation services or hands-on support for families navigating online resources, including educational opportunities, health resources, employment opportunities, and other social services. Miami Connected also provides digital literacy programming to support families in increasing their ability to leverage technology in their daily lives. The initiative has provided this digital navigation and digital literacy services to 3,025 families through instructor-led sessions via Zoom, online and self-guided learning through the Northstar Digital Literacy platform.

In working toward systems-level change, Miami Connected, in partnership with Miami-Dade County and national experts, has begun to develop a broadband plan to draw down and deploy federal funds to increase the number of families with broadband internet service across the county. The broadband plan will be completed in the coming year and related demonstration projects will be launched.

In addition, next year, the initiative will continue to expand its outreach efforts with a focus on the areas of Miami-Dade that have lower levels of at-home broadband internet service, which include Overtown, South Dade, Liberty City, Little Haiti, Miami Gardens and Hialeah. The initiative also continues to expand digital navigation and digital literacy services through \$1.2 million in grant funding it recently awarded to the following 15 organizations to launch or expand programming in these areas.

- Be Strong International
- Bridge to Hope
- Collective Sistahood
- Jewish Community Services
- Live Healthy Little Havana
- Miami Dade College
- Miami EdTech
- Miami Lighthouse for the Blind and Visually Impaired
- Miami Workers Center
- Pierre Toussaint Leadership & Learning Center
- Sant La Haitian Neighborhood Center
- S.E.E.K. Foundation
- The Allapattah Collaborative CDC
- The Optimist Foundation of Greater Goulds
- Touching Miami with Love

Current implementation partners are listed, and others are being engaged on an ongoing basis.

- Achieve Miami
- Catalyst Miami
- City of Miami
- Literacy Minnesota
- Miami-Dade County
- Miami-Dade County Public Schools
- Overtown Children & Youth Coalition
- Overtown Youth Center
- Samvid Ventures
- The Children's Trust
- The Miami Foundation

The total projected cost for the project is \$6,757,891.00. The Children's Trust's proposed investment for FY2022-23 is \$150,000.00. To date, \$6,590,472.00 has been raised, including The Trust's previous contributions of \$150,000.00 in FY2020-21 and \$150,000.00 in FY2021-22. The remaining funds are expected to be raised from additional funding partners by the Miami Connected collaborative to reach funding for the total anticipated budget of the project. Previous contributors and those who have pledged additional funding to this initiative are:

<b>Funder</b>	<b>Received</b>	<b>Pledged</b>	<b>Total Amount</b>
Blackstone	\$50,000.00		\$50,000.00
Cindy & Robert Friezo Foundation	\$5,000.00		\$5,000.00
City of Miami		\$50,000.00	\$50,000.00
Comcast	\$140,472.00		\$140,472.00

Resolution 2023-10– Cross-Funder Collaboration  
October 17, 2022

<b>Funder</b>	<b>Received</b>	<b>Pledged</b>	<b>Total Amount</b>
eMerge Americas		\$50,000.00	\$50,000.00
Helios Education Foundation	\$200,000.00		\$200,000.00
Ken Griffin	\$5,000,000.00		\$5,000,000.00
Leslie Miller Saiontz	\$60,000.00	\$190,000.00	\$250,000.00
Samvid Ventures	\$250,000.00		\$250,000.00
Simkins Family Foundation	\$5,000.00		\$5,000.00
TD Bank & Miami HEAT		\$30,000.00	\$30,000.00
Terra Group	\$7,500.00	\$2,500.00	\$10,000.00
The Children's Trust	\$300,000.00		\$300,000.00
The Miami Foundation	\$250,000.00		\$250,000.00
<b>Total:</b>	<b>\$6,267,972.00</b>	<b>\$322,500.00</b>	<b>\$6,590,472.00</b>

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **17<sup>th</sup> day of October, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## PRIOR YEAR IMPACT

8/12/22

Ensuring that students and families are set up for success in today's digital world by increasing access to broadband internet service, digital navigation support, digital skills training, and career opportunities in technology.



**53K**

### Families Connected

through federal subsidy and Miami Connected sponsorship programs

**89%**

### Families Report Increased Opportunity

in the areas of education and income

**3K**

### Families Supported by Digital Navigators

while getting connected with internet service

**38**

### Partners & Funders

across the public, private and philanthropic sectors

**\$1.2M**

### Grant Funding Awarded

for Digital Literacy & Navigation programming

## WHAT'S NEW IN YEAR 2

### AFFORDABLE CONNECTIVITY PROGRAM (ACP)

This federal internet subsidy program launched on January 1, 2022, and we incorporated it that same week. Miami-Dade families have drawn down \$19.8 million in funding for internet services and devices as of May 2022.

### DIGITAL EQUITY & BROADBAND PLAN

We have joined forces with Miami-Dade County and national experts, in collaboration with Florida's Office of Broadband, to develop a plan to draw down and deploy state and federal funding to transform our broadband landscape.

“

I am no longer concerned that we will have to give up our internet service due to its high cost. I have been able to apply for jobs and other opportunities as well as use the internet with my kids for their schoolwork and projects. I'm just happy to be a part of this program.

- Kingshinika

”

### DIGITAL EQUITY GRANT PROGRAM

To maximize the impact that digital navigation makes and address the pronounced digital skill gap, we funded organizations to pilot or scale digital literacy and navigation programs and increase their availability across Miami-Dade.



20 Years Nurturing Greatness

## Media Report - September 2022



## Website Analytics – Pageviews

<b>TheChildrensTrust.org</b>	<b>2021</b>	<b>vs.</b>	<b>2022</b>
September	181,557		132,528

## Media Stories

Sep 2

*Univision Ch 23-Spanish*

Miami Connected, funded by The Trust, was highlighted for offering low or no-cost internet connection.

[La idea es que todas las familias en Miami-Dade tengan herramientas para prosperar”: obtenga internet gratis](#)

Sep 3

*99 JAMZ*

Manager of Strategic Community Initiatives, Danielle Barreras, discusses the Book Club on the Community Matters program.

[On-air interview](#)

Sep 10

*NBC Miami*

Mention of Family Fun Day and launch of 20<sup>th</sup> Anniversary Exhibition at HistoryMiami.

[On-air mention](#)

Sep 12

*Miami's Community News*

Grant recipient and high school senior Luke Yang was featured.

[Positive People in Pinecrest: Luke Yang](#)

Sep 12

*Miami's Community News*

The annual Halloween celebration, Spooky Symphony, returns to Miami-Dade County Auditorium.

[Get into the spirit of Halloween with Spooky Symphony, Oct. 30](#)

Sep 14

*WPLG Local 10 News*

Sponsored spotlight on The Children's Trust 20<sup>th</sup> anniversary.

[The Children's Trust turns 20](#)

Sep 18

*The VSS Hour on Radio Mega 1700*

Digital Media Specialist Lindsay Francois discusses the 20<sup>th</sup> Anniversary and community parent survey.

[On-air interview](#)

Sep 18

*Broadwayworld.com*

Award-winning "Spanish Nights" program returns to Miami. The Trust was mentioned as a funder of Miami-Dade County Department of Cultural Affairs programs.

[Benise to Return to Miami-Dade County Auditorium in October](#)

Sep 23

*Diario de las Americas*

Amigos for Kids, funded by The Children's Trust, is hosting its annual Domino Night.

[De vuelta Domino Night, la fiesta de Amigos for Kids](#)

Sep 30

*Yahoo News*











Trust President & CEO James Haj wrote on Op-ed regarding the Trust partnering with the Department of Defense

[The Children's Trust: Brindando oportunidades de aprendizaje para la edad temprana a las familias militares de Miami-Dade| Opinión](#)











## Social Media at a Glance

	Followers	Impressions
Facebook	54.5K	5.7M
Twitter	4.6K	20K
Instagram	13.7K	336K
LinkedIn	5.2K	15.1K










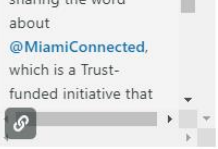
## Top performing posts from Facebook

<p> The Children's Trust Wed 9/28/2022 7:46 am PDT</p> <p>#Reading is fundamental to academic, personal, and mental growth. #Parents must encourage kids to read and hel...</p>  <p><b>Total Engagements</b> 129</p> <p>Reactions 46</p> <p>Comments 0</p> <p>Shares 8</p> <p>Post Link Clicks 7</p> <p>Other Post Clicks 68</p>	<p> The Children's Trust Sat 9/10/2022 10:59 am PDT</p> <p>Happy official Children's Trust Day! Today we celebrate the invaluable support of The Trust as a resource fo...</p>  <p><b>Total Engagements</b> 127</p> <p>Reactions 56</p> <p>Comments 0</p> <p>Shares 4</p> <p>Post Link Clicks 5</p> <p>Other Post Clicks 62</p>	<p> The Children's Trust Tue 9/13/2022 6:47 am PDT</p> <p>High School senior Luke Yang proves you are never too young to make a difference in your community. Yang...</p>  <p><b>Total Engagements</b> 123</p> <p>Reactions 51</p> <p>Comments 6</p> <p>Shares 2</p> <p>Post Link Clicks 31</p> <p>Other Post Clicks 33</p>	<p> The Children's Trust Sat 9/10/2022 7:50 am PDT</p> <p>Happening NOW: Watch as Trust President &amp; CEO James R. Haj and Mayor Daniella Levine Cava kick of t...</p>  <p><b>Total Engagements</b> 114</p> <p>Reactions 23</p> <p>Comments 0</p> <p>Shares 1</p> <p>Post Link Clicks —</p> <p>Other Post Clicks 90</p>	<p> The Children's Trust Wed 9/7/2022 11:05 am PDT</p> <p>In honor of our 20th Anniversary, Mayor Daniella Levine Cava and Miami-Dade Board of County...</p>  <p><b>Total Engagements</b> 81</p> <p>Reactions 40</p> <p>Comments 2</p> <p>Shares 3</p> <p>Post Link Clicks 1</p> <p>Other Post Clicks 35</p>
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## Top performing posts from Instagram

 <p><b>thechildrenstrust</b> Sat 9/3/2022 7:34 am PDT</p> <p>September is Deaf Awareness Month! Did you know sign language is the 5th most common language used in the...</p>  <p><b>Total Engagements</b> 181</p> <p>Likes 143</p> <p>Comments 3</p> <p>Saves 35</p>	 <p><b>thechildrenstrust</b> Sat 9/10/2022 10:58 am PDT</p> <p>Happy official Children's Trust Day! Today we celebrate the invaluable support of The Trust as a resource fo...</p>  <p><b>Total Engagements</b> 148</p> <p>Likes 139</p> <p>Comments 8</p> <p>Saves 1</p>	 <p><b>thechildrenstrust</b> Wed 9/21/2022 11:12 am PDT</p> <p>#WorldGratitudeDay The Trust is celebrating its 20th Anniversary. That's two decades of serving the children...</p>  <p><b>Total Engagements</b> 63</p> <p>Likes 54</p> <p>Comments 9</p> <p>Saves 0</p>	 <p><b>thechildrenstrust</b> Tue 9/27/2022 8:50 am PDT</p> <p>#reposting @miamischools Miami-Dade Schools shared a post "All @MiamiSchools, as well as Region a...</p>  <p><b>Total Engagements</b> 60</p> <p>Likes 60</p> <p>Comments 0</p> <p>Saves 0</p>	 <p><b>thechildrenstrust</b> Sat 9/10/2022 8:04 am PDT</p> <p>Happening NOW: Watch as Trust President &amp; CEO @Jim.Haj and @MayorDLC kick of the opening...</p>  <p><b>Total Engagements</b> 57</p> <p>Likes 51</p> <p>Comments 5</p> <p>Saves 1</p>
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## Top performing posts from Twitter

 <p><b>@childrenstrust</b> Mon 9/12/2022 9:57 pm UTC</p> <p>The Trust welcomes new board member Lourdes Diaz, a designee from @MDCPS. A proud alumna of...</p>  <p><b>Total Engagements</b> 140</p> <p>Likes 73</p> <p>@Replies 1</p> <p>Retweets 6</p> <p>Post Link Clicks 1</p> <p>Other Post Clicks 59</p> <p>Other Engagements 0</p>	 <p><b>@childrenstrust</b> Sat 9/10/2022 6:02 pm UTC</p> <p>Happy TCT Day! Today we celebrate the support of The Trust as a source of revenue helping improve the lives of...</p>  <p><b>Total Engagements</b> 27</p> <p>Likes 6</p> <p>@Replies 0</p> <p>Retweets 3</p> <p>Post Link Clicks 0</p> <p>Other Post Clicks 18</p> <p>Other Engagements 0</p>	 <p><b>@childrenstrust</b> Fri 9/2/2022 11:00 am UTC</p> <p>Help The Trust learn more about your needs and interests. Your input will inform future programs and services...</p>  <p><b>Total Engagements</b> 27</p> <p>Likes 7</p> <p>@Replies 0</p> <p>Retweets 3</p> <p>Post Link Clicks 1</p> <p>Other Post Clicks 16</p> <p>Other Engagements 0</p>	 <p><b>@childrenstrust</b> Wed 9/28/2022 6:25 pm UTC</p> <p>Still searching for indoor activities for your kids during #HurricaneIan school closures? Check out...</p>  <p><b>Total Engagements</b> 23</p> <p>Likes 3</p> <p>@Replies 0</p> <p>Retweets 2</p> <p>Post Link Clicks 1</p> <p>Other Post Clicks 17</p> <p>Other Engagements 0</p>	 <p><b>@childrenstrust</b> Tue 9/6/2022 8:32 pm UTC</p> <p>Thank you to @Univision23 for sharing the word about @MiamiConnected, which is a Trust-funded initiative that</p>  <p><b>Total Engagements</b> 20</p> <p>Likes 4</p> <p>@Replies 0</p> <p>Retweets 2</p> <p>Post Link Clicks 3</p> <p>Other Post Clicks 11</p> <p>Other Engagements 0</p>
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## Top performing posts from LinkedIn

<div>  <div> The Children's Trust of ... Tue 9/27/2022 6:24 pm UTC </div> </div> <div> Associate Director of Public Policy  Amanda Gorski attended the Mike B.  Fernandez Global Business Leadershi... </div> <div>   </div> <div> <div>Total Engagements159</div> <div>Reactions18</div> <div>Comments1</div> <div>Shares1</div> <div>Post Clicks (All)139</div> </div> <div>  </div>	<div>  <div> The Children's Trust of ... Mon 9/12/2022 10:00 pm UTC </div> </div> <div> The Trust welcomes new board  members Lourdes Diaz, a designee  from Miami-Dade County Public... </div> <div>  </div> <div> <div>Total Engagements132</div> <div>Reactions81</div> <div>Comments6</div> <div>Shares0</div> <div>Post Clicks (All)45</div> </div> <div>  </div>	<div>  <div> The Children's Trust of ... Fri 9/2/2022 7:05 pm UTC </div> </div> <div> A special thank you to the Young  Voices Action Collective HOMY  Collective for hosting last night's... </div> <div>   </div> <div> <div>Total Engagements122</div> <div>Reactions20</div> <div>Comments0</div> <div>Shares0</div> <div>Post Clicks (All)102</div> </div> <div>  </div>	<div>  <div> The Children's Trust of ... Mon 9/12/2022 9:50 pm UTC </div> </div> <div> The Children's Trust Chief of Research,  Evaluation and Strategic Planning, K.  Lori Hanson, Ph.D. and Director of... </div> <div>   </div> <div> <div>Total Engagements111</div> <div>Reactions36</div> <div>Comments0</div> <div>Shares1</div> <div>Post Clicks (All)74</div> </div> <div>  </div>	<div>  <div> The Children's Trust of ... Sat 9/10/2022 6:01 pm UTC </div> </div> <div> Happy official Children's Trust Day!  Today we celebrate the invaluable  support of The Trust as a resource fo... </div> <div>   </div> <div> <div>Total Engagements95</div> <div>Reactions54</div> <div>Comments1</div> <div>Shares1</div> <div>Post Clicks (All)39</div> </div> <div>  </div>
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<b>THE CHILDREN'S TRUST</b> <b>President/CEO</b> <b>Agreements - &lt;/= \$25,000</b> <b>July 1, 2022 through September 30, 2022</b>				
Qty	Organization	# Served	Final Agreement Amount	Description
<b>Promote Citizen Engagement and Leadership</b>				
1	A Place of Refuge Ministry of Biblical Studies Inc	50 Youth	\$15,000.00	Summer program for youth.
2	Achieve Miami Inc	360 youth	\$18,000.00	Summer program for youth.
3	Agape 4 Orphans International Inc	60 Youth	\$18,000.00	Summer program for youth.
4	Amplify Community Resources	200 Youth 100 Adults	\$10,000.00	Community engagement and advocacy initiative.
5	Bee Amaze	35 youth	\$15,000.00	Summer program for youth.
6	Cannonball Youth Club Inc	200 Youth	\$7,500.00	Summer/fall program for youth.
7	Christian Fellowship Community Development Corporation	25 Youth	\$16,500.00	Summer program for youth.
8	Coconut Grove Optimist Preparatory Inc	150 youth	\$10,000.00	Summer program for youth.
9	Dance Center of Florida	50 youth	\$12,000.00	Summer program for youth.
10	Evolutionary Arts Life Foundation Inc	100 youth	\$20,000.00	Summer program for youth.
11	Franze Marie Bullard dba Ace Impact LLC	25 Youth	\$5,000.00	Summer program for youth.
12	Friends of the Military Museum of South Florida at NAS Richmond	150 youth	\$8,000.00	Summer program for youth.
13	Girl Scout Council of Tropical Florida Inc	200 girls	\$10,000.00	Youth advocacy initiative.
14	Greater St Matthews Holiness Church Inc	35 Youth	\$17,000.00	Summer program for youth.
15	Hard Knocks Foundation Inc	400 Youth 300 Adults	\$16,000.00	Community engagement and advocacy initiative.
16	Jordan Grove MBL Corp dba Jordan Grove Missionary Baptist Church	25 Youth	\$16,500.00	Summer program for youth.
17	Kiwanis Foundation of North Dade Inc	N/A	\$4,953.00	Community engagement and advocacy initiative.
18	Level Up Tutoring Service LLC	45 youth	\$10,000.00	Summer/fall program for youth.
19	Maria Taylor dba Creative Media Group Inc	50 Youth	\$7,000.00	Summer program for youth.
20	Miami Youth Garden Inc	25 Youth	\$16,500.00	Summer program for youth.
21	Mothers Fighting 4 Justice Inc	2000 Youth 3000 Adults	\$9,000.00	Community engagement and advocacy initiative.
22	NAMI Miami Dade County Inc	NA	\$10,000.00	Community engagement and advocacy initiative.
23	PFA Charities Inc	1000 Youth	\$24,000.00	Summer program for youth.
24	Phoebes Fortress Inc	40 Youth 260 Adults	\$5,000.00	Community engagement and advocacy initiative.
25	Pswap Mentoring and Swim Organization Inc	800 youth	\$18,000.00	Summer program for youth.
26	Resourceful Solutions of South Florida Inc	30	\$10,000.00	Youth advocacy initiative.
27	Sprout Up Inc	50 Families	\$5,000.00	Community engagement advocacy initiative.
28	St James Economic Development Inc	20 youth	\$18,000.00	Summer program for youth.
29	T5 Foundation Inc	5,000 Parents and Children	\$5,000.00	Community engagement and advocacy initiative.
30	The Center for Virtual and Community Advancement Inc	50 Youth	\$17,000.00	Summer program for youth.
31	The Childrens Village Inc dba The Resource Room Child Care and Learning	25 Youth	\$8,000.00	Community engagement and advocacy initiative.
32	The Commonwealth Institute	10 Professionals (TCT Agencies)	\$7,800.00	Monthly Forum Meetings for women led businesses to provide group exploration issues faced in business with growth strategies
33	The Florida City Foundation Inc	35 Youth	\$20,000.00	Summer program for youth.
34	The Greater Goulds Optimist Club Inc	72 Youth	\$22,000.00	Summer program for youth.
35	Town of Bay Harbor Islands	50 Youth	\$9,000.00	Summer program for youth.
36	Walk By Faith Educational Centers	15 Youth	\$12,500.00	Summer program for youth.
		<b>Subtotal</b>	<b>\$453,253.00</b>	

THE CHILDREN'S TRUST President/CEO Agreements - </= \$25,000 July 1, 2022 through September 30, 2022				
Qty	Organization	# Served	Final Agreement Amount	Description
Promote Citizen Engagement and Leadership				
Public Awareness and Program Promotion				
1	Historical Association of Southern Florida Inc dba HistoryMiami M	800	\$10,000.00	Event sponsorship.
		<b>Subtotal</b>	<b>\$10,000.00</b>	
		<b>Total</b>	<b>\$463,253.00</b>	
	<b>Program</b>	<b>Total Funded</b>	<b># Agreements</b>	
	Promote Citizen Engagement and Leadership	\$453,253	36	
	Public Awareness and Program Promotion	\$10,000	1	
	<b>TOTAL</b>	<b>\$463,253.00</b>	<b>37</b>	

**Amendment Report**  
**July 1, 2022 - September 30, 2022**

<b>Agency</b>	<b>Initiative</b>	<b>Amendment Category</b>
Amigos Together for Kids	Parenting	Change in staffing plan
Children's Village	Youth Development: k-5	Change in staffing plan
Children's Village	Youth Development: 6-12	Change in staffing plan
City of Homestead	Partnerships	Change in staffing plan
Miami Dade County	Youth Development: K-5	Change in staffing plan
Miami Lighthouse	Youth Development: K-5	Change in staffing plan
Miami Lighthouse	Youth Development: 6-12	Change in staffing plan