



## Program Svcs & Childhood Health Committee Meeting

Thursday, June 2, 2022  
3250 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way – Ryder Room

**"In person quorum with some virtual attendants"**

3:30 p.m. – 5 :30 p.m.

### Board of Directors

Kenneth C. Hoffman  
Chair

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Trynegwa K. Diggs, Ed.D.

Mary Donworth

Richard P. Dunn II

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Gilda Ferradaz

Lourdes P. Gimenez

Nicole Gomez

Valrose Graham

Mindy Grimes-Festge

Malou C. Harrison, Ph.D.

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Marissa Leichter

Annie R. Neasman

Maria Norton

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Javier Reyes

Hon. Isaac Salver

David Lawrence Jr.  
Founding Chair

James R. Haj  
President & CEO

County Attorney's Office  
Legal Counsel

### AGENDA

#### 3:30 p.m. **Welcome and opening remarks**

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

#### 3:35 p.m. **Public Comments**

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

#### 3:40 p.m. **Approval of May 5, 2022, Program Services & Childhood Health Committee minutes summary**

*(Addl. Items packet, Pgs. 3-4)*

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

#### 3:45 p.m. **Resolutions**

Pamela Hollingsworth, M.Ed.  
*Committee Chair*

**Resolution 2022-A:** Authorization to negotiate and execute contracts with 22 providers, identified herein, and selected following a competitive solicitation for Family and Neighborhood Support Partnerships, in an amount not to exceed \$13,300,000.00 and for The Children's Trust to encumber a purchase order in the amount of \$500,000.00 for pooled family stabilization funding, for a total amount not to exceed \$13,800,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with four remaining contract renewals. *(Pgs. 5-16)*

**Resolution 2022-B:** Authorization to negotiate and execute contracts with eight (8) providers, identified herein, and selected following a competitive solicitation for Trust Academy quality supports, in a total amount not to exceed \$4,249,893.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with four contract renewals. *(Pgs. 17-20)*

**Resolution 2022-C:** Authorization to negotiate and execute contracts with 17 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children's Trust's mission, in a total amount not to exceed \$1,230,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with the option for a no-cost extension for a period up to six months. *(Pgs. 21-25)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2022-D:** Authorization to negotiate and execute a single source contract with Jewish Community Services of South Florida (JCS) to operate the 211 Miami helpline, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, in a total amount not to exceed \$1,374,176.00. *(Pgs. 26-28)*

**Resolution 2022-E:** Authorization to negotiate and execute a match contract renewal with Miami-Dade County Department of Cultural Affairs, for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 29-32)*

**Resolution 2022-F:** Authorization to execute a funder collaboration contract renewal with Key Biscayne Community Foundation, for the Fab Lab, in a total amount not to exceed \$125,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 33-34)*

**Resolution 2022-G:** Authorization to execute a match contract with Miami-Dade County to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$175,000.00 for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 35-37)*

**Resolution 2022-H:** Authorization to execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$285,000.00 for a term of 12 months commencing October 1, 2022 and ending September 30, 2023. *(Pgs. 38-40)*

**Resolution 2022-I:** Authorization to execute a funder collaboration contract renewal with the U.S. Soccer Foundation to support the Soccer for Success program, in an amount not to exceed \$125,000.00, for a term of 12 months commencing August 1, 2022, and ending July 31, 2023. *(Pgs. 41-43)*

**Resolution 2022-J:** Authorization to execute a match contract with Key Biscayne Community Foundation, to support the Evidence2Success initiative, in a total amount not to exceed \$60,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. *(Pgs. 44-46)*

5:25 p.m. **CEO Report**

James R. Haj  
President/CEO

- *Champions for Children*
- *YAC Showcase*
- *The Children's Trust Family Expo events:*
  - ✓ *Miami-Dade College Wolfson Campus – July 23, 2022 (10 am – 3 pm)*
  - ✓ *Sweet Home Community Campus – July 30, 2022 (10 am – 3 pm)*
  - ✓ *Betty T. Ferguson Recreational Complex – August 6, 2022 (10 am – 3 pm)*

5:30 p.m. **Adjourn**

**Reminder:**

**Next Committee Meeting: Thursday, July 7, 2022**

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



**Program Services & Childhood Health Committee Meeting  
Summary of Actions Taken  
May 5, 2022  
3:30 p.m.**

**These actions were taken by the Program Services & Childhood Health Committee meeting held on April 7, 2022, with a quorum of members physically present and some members attending virtually:**

**\*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

**Motion to approve the April 7, 2022 Program Services & Childhood Health Committee meeting was made by Annie Neasman and seconded by Lourdes Gimenez. Motion passed unanimously, 7-0.**

**Resolution 2022-A: Motion to recommend the resolution to the Board of Directors on May 16, 2022 was made by Mary Donworth and seconded by Karen Weller.** Authorization to negotiate and execute final contract renewals with 39 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed \$13,937,711.00, each for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed, 7-0. Recusal by Annie Neasman.**

**Resolution 2022-B: Motion to recommend the resolution to the Board of Directors on May 16, 2022 was made by Lourdes Gimenez and seconded by Dr. Dorothy Bendross-Mindingall.** Authorization to negotiate and execute final contract renewals with eight providers, identified herein, for Family Strengthening services, in a total amount not to exceed \$3,254,155.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed, 8-0. Recusal by Annie Neasman.**

**Resolution 2022-C: Motion to recommend the resolution to the Board of Directors on May 16, 2022 was made by Annie Neasman and seconded by Dr. Dorothy Bendross-Mindingall.** Authorization to negotiate and execute final contract renewals with Be Strong International, Inc., Florida International University (FIU), and University of Miami (UM), to deliver brief parenting workshops and educational or public health events, in a total amount not to exceed \$1,041,730.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 9-0.**

**Resolution 2022-D: Motion to recommend the resolution to the Board of Directors on May 16, 2022 was made by Dr. Edward Abraham and seconded by Annie Neasman.** Authorization to negotiate and execute renewal contracts with the Miami-Dade Family Learning Partnership, Inc. and All in One Mail Shop, Inc. d/b/a All in One Direct Marketing Solutions for the support and maintenance of a birth to five book club, in a total amount not to exceed \$2,317,239.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with two remaining 12-month renewals. **Motion passed, 9-0. Recusal by Pamela Hollingsworth.**

**Resolution 2022-E: Motion to recommend the resolution to the Board of Directors on May 16, 2022 was made by Mary Donworth and seconded by Dr. Dorothy Bendross-Mindingall.** Authorization to negotiate and execute a final contract renewal with Miami Dade College for The Children's Trust Books for Free program, in a total amount not to exceed \$450,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 10-0.**

**Resolution 2022-F: Motion to recommend the resolution to the Board of Directors on May 16, 2022 was made by Annie Neasman and seconded by Lourdes Gimenez.** Authorization to negotiate and execute a single source contract with Miami-Dade Family Learning Partnership for Reach Out and Read early literacy programming, in a total amount not to exceed \$355,664.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023. **Motion passed, 9-0. Recusal by Pamela Hollingsworth.**

**Resolution 2022-G: Motion to recommend the resolution to the Board of Directors on May 16, 2022 was made by Lourdes Gimenez and seconded by Annie Neasman.** Authorization to negotiate and execute a contract with Q-Q Research Consultants, LLC for research and evaluation services, in a total amount not to exceed \$261,734.00, for a term of 17 months, commencing retroactively on May 1, 2022, and ending September 30, 2023. **Motion passed unanimously, 10-0.**

**Meeting adjourned at 3:57 p.m.**

# The Children's Trust Board Meeting

Date: June 13, 2022

Resolution: 2022-A

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**Strategic Plan Priority Investment Areas** Family & Neighborhood Supports: Family & Neighborhood Support Partnerships

**Strategic Plan Headline Community Results:** Children regularly access medical, dental, and behavioral health care; children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes, and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contracts with 22 providers, identified herein, and selected following a competitive solicitation for Family and Neighborhood Support Partnerships, in an amount not to exceed \$13,300,000.00 and for The Children's Trust to encumber a purchase order in the amount of \$500,000.00 for pooled family stabilization funding, for a total amount not to exceed \$13,800,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with four remaining contract renewals.

**Budget Impact:** Funding in the amount of \$13,800,000.00 for this resolution is projected to be available for FY 2022-2023.

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**Description of Services:** Family and Neighborhood Support Partnerships (FNSP) offers comprehensive and individualized supports for children, youth, and their families experiencing challenges that may limit them from realizing their full health, social, educational, and economic potential. Supports aim to amplify strengths and build resilience to counter the effects of adverse childhood experiences (ACEs) such as child abuse or neglect, exposure to family and community trauma and violence, family mental health issues, legal issues, and extreme poverty.

Populations to be served include residents of neighborhoods affected by poverty, crime, unemployment, community violence, and countywide populations with specific needs and challenging life experiences, including those listed in the table below. Partnerships include an array of participant-centered services that engage parents and youth as partners in order to build on their strengths, address life challenges, and provide individualized supports.

All programs will provide, at a minimum, three required core services designed to stabilize child and family environments, including:

1. Screening and assessment: using standard tools, as well as additional relevant population-specific tools, to determine family and youth eligibility, assess strengths, risks and needs to guide success plans and level of care coordination services needed.
2. Care coordination: including different levels of wraparound supports from a team of success coaches and natural helpers, guided by individualized success plans that are supported by community service referrals, follow-up, and resource connections.
3. Family stabilization funding: managing requests and payments from the pooled fund specifically allocated to reduce barriers to services and address family and youth

Resolution 2022-A – Recommend for Family & Neighborhood Supports Partnerships  
June 13, 2022

emergencies, such as food insecurity, job loss, the threat of eviction, termination of utilities, and child endangerment related to family stressors and lack of basic needs.

4. Some programs also offer optional additional direct services that are designed to meet the needs of the intended service populations, such as academic supports; behavioral, mental health or parent-child relationship supports; legal services and education; life skills supports; and vocational training and supports.

All programs will report on, at a minimum, four required outcomes to track the extent to which enrolled families and youth are progressing toward and achieving their individualized success plan goals, including:

- Goal Progress: Participant makes progress on or achieves at least two-thirds of success plan goals
- Goal Resolution: Participant achieves at least three-quarters of all success plan goals
- Strengths Building: Participant increases their identified strengths
- Satisfaction: Participants are satisfied with the services received

Partnerships are to be staffed by a team of management, clinical, and direct service professionals, and paraprofessionals. To convey the importance of a strengths-based foundation for FNSP services, staff who provide care coordination are referred to as success coaches. All programs include natural helpers, who are trained paraprofessionals typically from or representative of those served, to encourage family and youth treatment engagement and follow-through. Strong staff supervision and professional development expectations are critical for FNSP success.

Because each family or youth may need different frequencies, intensities and durations of supports, FNSP will contract based upon the expected number of direct service contact hours to be delivered, which will be determined by the number of direct service staff members funded in the staffing plan. All direct service staff members are expected to spend at least 75 percent of working hours delivering service activities with families or youth, to be documented through participant contacts entered in the care coordination reporting system.

All funded partnerships will have access to \$500,000.00 in a pooled funding amount, administered through The Children's Trust care coordination reporting system, as described above. These funds are used to address family and youth emergencies, such as food insecurity, threat of eviction, and termination of utilities. Additionally, one contract focused on serving children, youth and families living with significant disabilities includes \$500,000.00 dedicated to directly funding youth program inclusion and in-home respite care supports for children with significant disabilities and accommodation needs.

Due to the comprehensive nature of the expected services, The Children's Trust funding alone will not be sufficient to implement the expected services with fidelity. Thus, funded partnerships must contribute at least 10 percent in match funding, which is defined as cash or in-kind contributions including nonfederal cash dollars, donated items, and/or services that are part of the overall cost of operating the program.

The following providers are recommended for funding:

<b>FSNP Organization &amp; * Paid Partners (Additional direct services provided), if applicable</b>	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
<b>Advocate Program</b> * Legal Services of Greater Miami (Legal Services and Education)	All Souls Episcopal Church Miami Dade Office of the State Attorney Chrysalis Health, Inc. Eleventh Judicial Circuit Infinite Ways Network, Inc. Jewish Community Services Mamás en Victoria Miami Dade County M-DCPS Parent to Parent	Children exposed to family conflict and domestic violence	\$650,000.00
<b>Amigos Together for Kids</b> * Catholic Charities (Legal Services and Education)	Academica Banyan Health System Care Resource Career Source of Florida, Inc. Center of Immigrant Advancement (CIMA) Centro Campesino Farmworker Center Inc. Centro Mater City Of Miami Everglades Community Association Florida Department of Children and Families Hialeah Housing Authority, Inc. ICFH Miami Dade College One on One learning Corp. Redlands Christian Migrant Regis House	Children and youth residing in vulnerable neighborhoods	\$300,000.00
<b>Belafonte Tacolcy</b> * Infinite Ways Network, Inc. * T.O.U.C.C.H., Inc * Hosanna Community Foundation (Behavioral, Mental Health or Parent-Child Relationship Supports)	Catalyst Miami Chief Press Foundation Common Threads Concerned African Gang Alternative Girl Scout of Tropical Florida Jessie Trice Community Health System, Inc. Key Biscayne Community Foundation, Inc. KIPP Miami Liberty City Trust LTHYOC Miami Dade College M-DCPS OIC of South Florida, Inc. Public Allies Repair the World Miami South Florida Youth Foundation The Sunshine Method	Children and youth residing in vulnerable neighborhoods	\$617,607.00

<b>FSNP Organization &amp; * Paid Partners (Additional direct services provided), if applicable</b>	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
	UP2US (Coach Across America)		
<b>Be Strong International</b> * Mothers Fighting for Justice * Wellspring Counseling, Inc. (Behavioral, Mental Health or Parent-Child Relationship Supports; Legal Services and Education; Life Skills Support; Academic or Educational Supports)	Canaan USA Ministries CASA Miami Citrus Health Network Community Connexion Community Health of South Florida Kingdom Academy M-DCPS Motivational Missions Pneuma Church South Dade YMCA St. Peters Missionary Baptist Church TD Bank WEDR 99 JAMS	Children and youth residing in vulnerable neighborhoods	\$500,000.00
<b>CCDH Inc. dba Advocacy Network Children with Disabilities</b> * Behavior Plus, Inc. * Legal Services of Greater Miami * TIJAHS Tutoring & Educational Consulting, LLC (Academic or Educational Supports; Behavioral, Mental Health or Parent-Child Relationship Supports; Legal Services and Education)	Act4Me Agency for Persons with Disabilities Centro Campesino Farmworker Center Inc. Epilepsy Foundation of Florida Family Network on Disabilities FIU Center for Children & Families Florida Alliance for Assistive Services and Technology at Mailman Center Homeless Trust International Rescue Committee Kristi House, Inc. M-DCPS New Horizons CMHC Parent to Parent Sant La Start Off Smart, Inc. UM Family Navigator Program UM Mailman Center for Child Development UM/NSU Center for Autism and Related Disabilities University of Miami Parent Club YMCA YWCA	Families living with significant disabilities	FNSP program amount \$550,000.00 Dedicated inclusion/respite amount \$500,000.00 Total amount \$1,050,000.00
<b>Children of Inmates</b> * Agape Network * Family & Children Faith * Guardian Watch, Inc. * Hosanna Community Foundation * OIC of South Florida, Inc.	Comp One Early Learning Coalition Farm Share Florida Dept of Children & Families Florida Department of Corrections Florida Tours	Children of incarcerated parents	\$700,000.00



<b>FSNP Organization &amp;</b> * Paid Partners (Additional direct services provided), if applicable	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
* Survivors Affected by Violence, The Jack Brown Foundation (Behavioral, Mental Health or Parent-Child Relationship Supports)	Injury Free Coalition for Kids of Miami Miami Dade Department of Corrections and Rehabilitation Miami Diaper Bank, Inc. Public Defender Eleventh Judicial Circuit of FL		
<b>City of Homestead</b> * Dade County Legal Aid (Legal Services and Education) * EnFamilia, Inc. * Kristi House, Inc. * Mujeres Unidas En Justicia Educacion Y Reforma, Inc * Start Off Smart, Inc. * Survivor's Pathway Organization (Behavioral, Mental Health or Parent-Child Relationship Supports) * VIDA Legal Assistance, Inc. (Legal Services and Education)	Community Health of South Florida	Children and youth residing in vulnerable neighborhoods	\$700,000.00
<b>City of Miami Beach</b> * Advocate2Create * Ayuda * Guardian Watch, Inc. (Academic or Educational Supports; Behavioral, Mental Health or Parent-Child Relationship Supports)	Barry University FIU ICFH Jewish Community Services Parent to Parent Pridelines	Children and youth residing in vulnerable neighborhoods	\$500,000.00
<b>Concerned African Women, Inc.</b> * Norelus Counseling and Family Center LLC, (Behavioral, Mental Health or Parent-Child Relationship Supports)	Affirming Youth Foundation Inc. Belafonte Tacolcy Empowering Youth Florida Memorial University Miami Dade County Public Schools NOVA Southeastern The Family Christian Association of America	Children and youth residing in vulnerable neighborhoods	\$575,000.00
<b>Connect Familias, Inc.</b> * CABA Pro Bono Project (Legal Services and Education)	Adults Mankind American Children's Orchestra for Peace Amigos Together for Kids Ayuda Care Resource Centro Mater	Children and youth residing in vulnerable neighborhoods	\$725,000.00

<b>FSNP Organization &amp;</b> * Paid Partners (Additional direct services provided), if applicable	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
	Citrus Health Network Colgate Bright Smiles, Bright Futures Community Medical Group Coordinated Victims Assistance Center, Miami Dade County Cuban American Bar Association Cuban American National Council Early Steps Southernmost Coast Friends of the Underline, Inc. Haitian Lawyers Association Healthy Start Coalition Housing Opportunities Project for Excellence (HOPE) Law Offices of The Public Defender- Eleventh Judicial Circuit of Florida Legal Services of Greater Miami Little Havana Activities & Nutrition Center / Rainbow Child Care Ctr Miami Dade County Public Library System M-DCPS Miami IDEAS Consortium for Children Regis House Step Up for Students Survivor's Pathway Organization The Bass Museum TruConnect UM, Department of Psychology UM, Mailman Center for Child Development UM Department of Pediatrics Division of Clinical Psychology UM School of Education and Human Resources		
<b>Educate Tomorrow</b> * Casa Valentina * Florida Memorial University Inc. * Foster Care Review * Lawyers for Children (Legal Services and Education) * Miami Dade College * Silent Victims of Crime	Alliance for GLBTQ Banyan Mobile Response Team Citrus Health Network Disability Independence Early Learning Coalition First Star Florida Dept of Children & Families Kristi House, Inc. Miami Dade County Public Library System Miami Homes for All	Children in or transitioning out of the child welfare system	\$950,000.00

<b>FSNP Organization &amp;</b> * Paid Partners (Additional direct services provided), if applicable	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
	Miami-Dade County Homeless Trust Miami-Dade County Public Schools Regis House The Institute for Child and Family Health (ICFH) Thriving Minds TRiO, Upward Bound and Student Success Programs United Way Voices For Children/Guardian Ad Litem		
<b>Empowering Youth, Inc.</b> * Empowerment Tutoring (Academic or Educational Supports) * Psyched Solutions (Behavioral, Mental Health or Parent-Child Relationship Supports)	Alliance for GLBTQ American Red Cross America's Little Leaders Academy Barry University Cathedral House CMB Visions Unlimited Community Learning Coalition Concerned African Women Delta Educational Health and Cultural Initiative, Inc. Fatherhood Task Force Feeding South Florida Florida Dept of Children & Families Florida Department of Health in Miami-Dade County Florida Impact on Hunger Foundation for New Education Initiatives, Inc. Fruits of Charity Girl Power Rocks, Inc. Greater Miami Chamber of Commerce Infinite Ways Network, Inc. Jackson Memorial Jessie Trice Community Health System, Inc. Julia's Kids Juvenile Division of the 11th Judicial Circuit Court of Miami-Dade County Kristi House, Inc. Miami Dade County Juvenile Services Division Miami Dade Office of the State Attorney Miami-Dade County Public Schools New Horizons CMHC	Children and youth residing in Vulnerable Neighborhoods	\$400,000.00

<b>FSNP Organization &amp; * Paid Partners (Additional direct services provided), if applicable</b>	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
	NOVA Southeastern Opa-Locka Community Devel Parent to Parent ParenTeen Moments Prosperity Social and Com Sheyes of Miami The Resource Room Together for Children UM URBAN GREENWORKS INC. Young Parents Project		
<b>Gang Alternative</b> (Behavioral, Mental Health or Parent-Child Relationship Supports; Academic or Educational Supports)	Belafonte Tacolcy Equity Advocacy Collective Grace Haitian United Methodist Church M-DCPS New Horizons CMHC Tabernacle Of God In Christ, Inc. Urban Partnership Drug-Free Community Coalition (UPDFCC)	Children and youth residing in Vulnerable Neighborhoods	\$800,000.00
<b>Genesis Hopeful Heaven, Inc</b> * A Worthy Cause, Inc. * Art Prevail Project * Be Strong International * Common Threads * Empowering Legacies * Guitars Over Guns * Mahogany Youth, Corp. * SEEK * Sports Konnect to S.T.E.A.M. * The Green Haven Project * Village 51 (Vocational Training and Supports; Life Skills Support; Academic or Educational Supports; Behavioral, Mental Health or Parent-Child Relationship Supports)	Bridge to Hope Camovement Center State Bank Elysian Stables Miami Encore Academy FIU Florida Capital Realty Keys to Independence Rising up Adventures, Inc. US State Attorney's Office Whisper Manes	Children in or transitioning out of the child welfare system	\$300,000.00
<b>International Rescue Committee</b> * Americans for Immigrant Justice, Inc. * Florida International University College of Law Immigrant Children's Justice Clinic * International Rescue Committee * Trauma Resolution Center	CCDH COFFO Family Central Kristi House, Inc.	Youth Experiencing Immigration challenges and/or in need of legal advocacy	\$550,000.00

<b>FSNP Organization &amp; * Paid Partners (Additional direct services provided), if applicable</b>	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
(Behavioral, Mental Health or Parent-Child Relationship Supports; Legal Services and Education)			
<b>Kristi House, Inc.</b> * Maureen Kenny, Ph.D., FIU Department of Psychology * Miami Dade Office of the State Attorney (Vocational Training and Supports; Behavioral, Mental Health or Parent- Child Relationship Supports)	Citrus Health Network International Rescue Committee Nova Southeastern Sant La	Youth affected by sexual abuse and/or human trafficking	\$400,000.00
<b>New Horizons Community Mental Health Center, Inc.</b> * Overtown Youth Center (Behavioral, Mental Health or Parent-Child Relationship Supports; Academic or Educational Supports)	Advocacy Network on Disabilities (CCDH) Brownsville Church Care Resource City of Miami Neighborhood Service Center Early Learning Coalition Empowering Youth, Inc. Food Banks Gang Alternative Haitian Women of Miami Hands 2 Help, Inc. Healthy Start Coalition Jessie Trice Community Health System, Inc. Jordan Grove Missionary Baptist Church LiHEAP Florida Power & Light M.E.Y.G.A. Mentoring Empowering Youth Global Achievement Miami-Dade County Homeless Trust Miami-Dade County Public Library System OIC of South Florida, Inc. Parent Engagement (PE) Teeny's Social Services, Inc. Touching Miami with Love TuffGear Uniform Store Urgent, Inc. YES Institute YG Institute	Children and youth residing in vulnerable neighborhoods	\$997,393.00

<b>FSNP Organization &amp; * Paid Partners (Additional direct services provided), if applicable</b>	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
<b>Opa-Locka Community Development Corporation</b> * The Knowledge Incubator * Tristar Leadership, Inc  (Academic or Educational Supports; Behavioral, Mental Health or Parent- Child Relationship Supports)	Akanni Health Arts Academy of Excellence Empowering Youth Ernie Martin Villas Apartments (Formerly Villas Del Lago) Florida Dept of Children & Families Health in the Hood Jeremiah Academy Inc. Jessie Trice Community Health System, Inc. Magnolia North Apartment Mary Alice Brown Apartments M-DCPS Miami-Dade County Juvenile Services Department The Center for Family and Child Enrichment, Inc. University of Miami Miller School of Medicine, Division of Gynecologic Oncology Zoe's Dolls	Children and youth residing in vulnerable neighborhoods	\$600,000.00
<b>Sant La, Haitian Neighborhood Center</b> * Catholic Charities * Legal Services of Greater Miami	Bethel Evangelical Church City of North Miami District 2, Miami Dade County Board of County Commissioners, Jean Monestime Haitian American Faith Based Network Kristi House, Inc. Miami Dade County Juvenile Services Division Miami Homes For All	Children and youth residing in vulnerable neighborhoods	\$400,000.00
<b>Sundari Foundation, Inc.</b> * Legal Services of Greater Miami  (Academic or Educational Supports; Legal Services and Education; Life Skills Support; Behavioral, Mental Health or Parent-Child Relationship Supports; Vocational Training and Supports)	Career Source Florida, Inc. Children's Home Society Citrus Health Network Coordinated Victims Assistance Center, Miami Dade County Florida Dept of Children & Families Jessie Trice Community Health System, Inc. M-DCPS Miami-Dade Homeless Trust United Way	Families experiencing homelessness or chronic housing instability	\$450,000.00
<b>The Alliance for GLBTQ</b> * Jewish Community Services  (Behavioral, Mental Health or Parent-Child Relationship	Aqua Foundation for Women Barry University Breakthrough Miami Educate Tomorrow EQUALITY FLORIDA INSTITUTE Legal Services of Greater Miami Miami Bridge	Lesbian, gay, bisexual, transgender, and questioning (LGBTQ) youth	\$635,000.00

<b>FSNP Organization &amp; * Paid Partners (Additional direct services provided), if applicable Supports)</b>	<b>In-Kind Partners Not Receiving Trust Funds</b>	<b>Population to be Served</b>	<b>Amount Not to Exceed</b>
	M-DCPS PFLAG South Miami (Parents, Families, and Friends of Lesbians and Gays) Power U Center for Social Change SAVE Foundation (Safeguarding American Values for Everyone) TransSOCIAL, Inc. University of Miami School of Law - Children and Youth Law Clinic YES Institute		
<b>United Cerebral Palsy</b> * Healthy Connections CMHC, Inc.  (Legal Services and Education; Behavioral, Mental Health or Parent- Child Relationship Supports)	Angels Hands Rehab Services, LLC ARC Autism Specialty Group, LLC Behavioral Turning Point, Inc. Early Beginnings Academy Florida International University Florida Memorial University, Inc. Jabez Home Care, LLC Parent to Parent South Florida Autism Charter School Speech Pathology and Educational Center, Inc. The Advocacy Network on Disabilities (CCDH) The Behaviorists The Speechie Center Toussaint Consulting Services, LLC UM, Mailman Center for Child Development UM, Frost School of Music	Families living with significant disabilities	\$500,000.00

\*During contract negotiations, there may be adjustments to paid partners based on reduced award amounts, and these will be documented in the contract.

**Background:** The Children's Trust issued a Request for Proposals (RFP) #2022-01 on February 8, 2022, to fund family and neighborhood support partnerships (FNSP) for a five-year cycle with one-year contract renewals. The foundational assumption for making this investment is that if we promote positive childhood experiences, build family and youth strengths and relationships, and support basic needs, then children, youth and families will achieve better outcomes. Thirty-seven applications were submitted by the RFP deadline, and thirty-five were reviewed, as two applications did not meet eligibility requirements for review. The above 22 applications are recommended for funding, based on comprehensive review process, which included:

- Fiscal health review: The Children's Trust's finance department reviewed and scored the agency audit.
- Program proposal: each application was independently reviewed and scored by a team of reviewers that may have include Children's Trust staff, experts in the field and trained volunteers.
- Review team debriefing: Following each reviewer's individual rating, the review team meets in a publicly noticed debriefing meeting to discuss each proposal and assigns a consensus team score, including explanatory comments.
- Interviews: at The Children's Trust's discretion, publicly noticed interviews were conducted with viable applicants regarding the agency fiscal health and/or program proposal.
- Staff recommendations: taking into consideration the above review process results, consideration is also given to factors such as alignment with The Children's Trust's priority investment areas, effective and economical distribution of funding across Miami-Dade County and/or in underserved geographic areas/populations in Miami-Dade County (if applicable), minimizing duplication of efforts, and reasonable program cost for the services and outcomes proposed.

**Geographic Area:** Countywide with several programs focused in the high-need areas noted in the table above.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this

**13<sup>th</sup> day of June, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

**Date: June 13, 2022**

**Resolution: 2022-B**

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**Strategic Plan Priority Investment Area:** Program & Professional Development: Trust Academy supports for quality program implementation and fiscal/administrative functions; Health & Wellness: Oral health training, Racial equity, diversity & inclusion (REDI), and social and emotional wellness (SEW).

**Strategic Plan Headline Community Results:** This investment supports all headline community results.

**Recommended Action:** Authorization to negotiate and execute contracts with eight (8) providers, identified herein, and selected following a competitive solicitation for Trust Academy quality supports, in a total amount not to exceed \$4,249,893.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with four contract renewals.

**Budget Impact:** Funding in the amount of \$4,249,893.00 for this resolution is projected to be available in FY 2022-2023.

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**Description of Services:** This resolution recommends the Trust contract with the below listed agencies to become Trust Academy partners. Said agencies will support the Trust's service providers in their efforts to build strong, sustainable organizations that consistently deliver high-quality services in alignment with best practices and healthy child development. The Children's Trust's mission is accomplished through its contracted service providers. We aim to support service providers to:

- achieve meaningful, measurable results for parents, children and families;
- consistently deliver high-quality services in alignment with best practices; and
- effectively and efficiently satisfy Trust contractual expectations.

Trust Academy offers a coordinated collection of program and professional development supports that can be tailored to strengthen organizational capacity, program quality and positive staff-participant interactions, to provide Trust funded programs better opportunities to achieve more sustainable and meaningful results for children, families, and staff. Trust Academy program quality supports are critical to the success of The Trust's strategic plan. Through developing and delivering online courses, live trainings, peer learning and coaching, Trust Academy partners support the direct service and management staff of funded provider agencies across various Trust-funded initiatives. Trust Academy partners also closely collaborate with one another to coordinate supports. The Trust Academy partners conduct community awareness and outreach, and provide planning and policy supports related to the funding area and program initiatives supported by the Trust, including:

- Family Services: Family & Neighborhood Support Partnerships and Parenting Programs
- Youth Development: K-5 and 6-12 After-school and Summer Programs
- School-based Oral Health: Nurse Training
- Inclusion Supports for Programs Serving Children and Youth with Disabilities

- Social and Emotional Wellness (SEW) - Racial Equity, Diversity and Inclusion (REDI)
- Organizational Capacity and Leadership Development: Capacity supports for selected Trust-funded organizations (across all initiatives), Small community-based organizations (CBO) capacity building, and Program Management Leadership Academy

All programs will be offered in compliance with Individual Freedom Act (HB 7) Chapter 2022-072, Laws of Florida.

The following agencies are recommended for funding:

<b>Recommended Agency and *Paid Partner</b>	<b>Funding Area</b>	<b>Program Initiative</b>	<b>Amount Not to Exceed</b>
<b>Breakthrough Miami</b> * Nyah Project *Up2Us, Inc.	Youth Development	6-12 After-school and Summer Programs	\$305,400.00 <sup>1</sup>
<b>CCDH dba Advocacy Network on Disabilities</b> * UM Mailman Center for Child Development	Inclusion	Inclusion Supports for Programs Serving Children and Youth with Disabilities	\$844,500.00 <sup>1</sup>
<b>Nova Southeastern University Project RISE</b>	Youth Development	K-5 and 6-12 After- school and Summer Programs	\$675,100.00 <sup>1</sup>
<b>Oral Health Florida, Inc.</b> *JMonty, LLC	Health	School-based Oral Health	\$249,893.00 <sup>2</sup>
<b>The Pontis Group, LLC</b> *Covian Consulting, Inc. *Dainelys Garcia, Ph.D. *Evans Group *Halpern Consulting, LLC. *MindMarket Consulting *MP Coaching Solutions *Natalie Espinosa, Psy.D. *Philanthropic Visions *Tomarchio Instructional Design *Virtual Training Pros	Organizational Capacity and Leadership Development	Organizational Capacity and Leadership Development	\$350,000.00 <sup>1</sup>
<b>Training and Implementation Associates</b> * Lissette Blondette * Dr. Anthony Mannarino *Dr. Maite Mena *Praed Foundation	Family Services	Family & Neighborhood Support Partnerships, Parenting & Family Strengthening	\$350,000.00 <sup>1</sup>
<b>University of Miami</b> * Donte Bernard, PhD *Tasha Brown, PhD	Family Services	Parenting & Family Strengthening	\$375,000.00 <sup>1</sup>
<b>YWCA South Florida</b> *Aqua Foundation *Broward Educational Research Alliance	Inclusion	Social and Emotional Wellness - Racial Equity, Diversity and Inclusion	\$1,100,000.00 <sup>2</sup>

<b>Recommended Agency and *Paid Partner</b>	<b>Funding Area</b>	<b>Program Initiative</b>	<b>Amount Not to Exceed</b>
*Community Learning Coalition *Florida Association for Infant Mental Health *Glad-Ed Solutions, LLC *NAMI Miami-Dade County, Inc. *Trinity Church *University of Miami *Valbrun Consulting *We Think Beyond			

<sup>1</sup>This item is funded from the program and professional development budget line.

<sup>2</sup>This item is funded from the health and wellness budget line.

**Background:** The Children’s Trust issued an Invitation to Negotiate (ITN) #2022-02 on February 8, 2022, to fund Trust Academy quality support partners for a five-year cycle with one-year contract renewals.

Thirty applications were submitted by the ITN deadline and reviewed. The above eight applications are recommended for funding, based upon the comprehensive review process, which included:

- Program proposal: each application was independently reviewed and scored by a team of reviewers that may have include Children’s Trust staff, experts in the field and trained volunteers.
- Review team debriefing: Following each reviewer’s individual rating, the review team meets in a publicly noticed debriefing meeting to discuss each proposal and assigns a consensus team score, including explanatory comments.
- Interviews: At The Children’s Trust’s discretion, publicly noticed interviews were conducted with viable applicants regarding the agency fiscal health and/or program proposal.
- Staff recommendations: Taking into consideration the above review process results, consideration is also given to factors such as alignment with The Children’s Trust’s priority investment areas, effective and economical distribution of funding across Miami-Dade County and/or in underserved geographic areas/populations in Miami-Dade County (if applicable), minimizing duplication of efforts, and reasonable program cost for the services and outcomes proposed.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

\_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: June 13, 2022**

**Resolution: 2022-C**

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**Strategic Plan Priority Investment Area:** Program and Professional Development: Innovation fund to pilot new strategies, methods, instruments and partnerships.

**Strategic Plan Headline Community Result(s):** This initiative impacts all headline community results.

**Recommended Action:** Authorization to negotiate and execute contracts with 17 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children's Trust's mission, in a total amount not to exceed \$1,230,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, with the option for a no-cost extension for a period up to six months.

**Budget Impact:** Funding in the amount of \$1,230,000.00 for this resolution is projected to be available for FY 2022-23.

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**Description of Services:** The Innovation fund allows The Children's Trust to invest in innovative projects to test new ideas that address existing community needs through unique approaches that have not been tried before in our community. Funded agencies may plan, pilot or implement the innovative concept or practice to benefit families with children in Miami-Dade County. The following service providers and projects are recommended for funding:

<b>Organization &amp; *Paid Partners (if applicable)</b>	<b>Project Description</b>	<b>Amount Not to Exceed</b>
Adrienne Arsht Center for the Performing Arts	Implement a countywide mental health initiative that leverages the arts to promote mental health wellness across broad spectrums of our community. The project culminates in a Mental Health Fair, in the style of the Miami Book Fair, on the Parker and Vann Thomson Plaza for the Arts at the Arsht Center.	\$85,000.00
Common Threads *University of Miami Health Systems: Osher Center for Integrative Health *Borinquen Health Care Center, Inc.	Create and implement a Miami-specific version of its Cooking Up Health (CUH) program. This program aims to teach pediatric and family health medical students and professionals about nutrition and healthy cooking through the lens of culinary medicine and community health.	\$45,000.00
Educate Tomorrow	Pilot two field-based workshops, that could result in a network of community-based "out of school" project centers for Miami residents ages 5-18, their families and community groups. Field-based workshops are staffed centers, 1,000-2,000 square-foot "school project" studios, she-shed meets man-cave workshops, creative arts, STEM studios and tinker labs that are available to get your next "class project" done.	\$80,000.00

<b>Organization &amp; *Paid Partners (if applicable)</b>	<b>Project Description</b>	<b>Amount Not to Exceed</b>
Florida Memorial University, Inc.	Conduct a feasibility study to develop and scale Florida Memorial University Engaged Community School Partnership, which leverages the university-assisted community school model as an innovative solution to build a sustainable partnership between South Florida's only Historically Black College/University, K12 schools, and cross-sector stakeholders grounded in mutual commitment to strengthening schools and communities for educational achievement, positive youth development, and social transformation.	\$80,000.00
ICU Baby, Inc.	Create an app for families in the community with a critically ill or premature baby admitted to a Neonatal Intensive Care Unit (NICU), leveraging a current program platform within local hospitals and ICU Baby's intimate familiarity with the needs of NICU families. The NICU NEST App provides universal access to community resources, NICU health literacy information, tele-support mentorship opportunities and financial support to help parents navigate the very difficult NICU journey.	\$50,000.00
Junior Achievement of Greater Miami *Future Financiers, LLC	Pilot an in-depth high school investing program modeled after university-level Student-Managed-Investment-Fund (SMIF) courses and clubs, allowing students to manage a portion of the funds in an investment account while receiving guidance from local financial professionals who serve as volunteer advisors to the students. The program is in the discovery phase, and moves to pilot stage in October 2022.	\$35,000.00
Miami Diaper Bank, Inc.	Promote access to services that support child and family health and wellness, Miami Diaper Bank will launch a Mobile Diaper Pantry – an innovative diaper distribution program that fills a gap in services for underserved families in Miami-Dade.	\$80,000.00
Miami Lighthouse for the Blind	Miami Lighthouse will build a new model to support early identification, appropriate assessments and wraparound intervention for children with Cortical Visual Impairment caused by damage to the brain's visual pathways. This is the number one cause of pediatric vision impairment and the proposed interventions do not currently exist in the field.	\$90,000.00
Southern Birth Justice Network, Inc. *Miami Homebirth Collective	Implement a mobile midwifery clinic. This mobile clinic will provide accessible prenatal health care services for vulnerable populations by reducing traditional barriers to access (e.g., transportation, time constraints, distrust of the healthcare system). Services include: initial prenatal screenings with referral to midwifery/OB care, health education, referral to social services, screening for Sexual Transmitted Infections and COVID-19, collecting birth stories to identify gaps in health care needs, mental health screenings and referrals, and other wraparound services to address patients' highest needs.	\$90,000.00

<b>Organization &amp; *Paid Partners (if applicable)</b>	<b>Project Description</b>	<b>Amount Not to Exceed</b>
<p>Sundari Foundation, Inc.</p> <p>*Overtown Children and Youth Coalition, Inc.</p> <p>*Urgent, Inc.</p> <p>*Overtown Optimist Club, Inc.</p> <p>*Legal Services of Greater Miami, Inc.</p> <p>*The Alliance for GLBTQ, Inc.</p> <p>*Girl Power Rocks, Inc.</p> <p>*Jessie Trice Community Health Systems, Inc.</p>	Create a holistic children's neighborhood resource center offering enriched educational and therapeutic supports, diverse programming, social services and resources for the children, youth and families of Lotus House, Overtown and surrounding neighborhoods. This development will house program space for both Lotus House and a number of Overtown-based and other nonprofits serving local children, youth and families – who, working together, elevate and amplify their collective impact and effectiveness for the children, youth and families of Lotus House, Overtown and surrounding neighborhoods.	\$85,000.00
Sunset TRP, Inc.	Pilot the GaitWay to the Brain program as an addition to the Whispering Mains afternoon therapeutic riding program for children with disabilities. Developed at ManeGait in Texas, GaitWay to the Brain is the first program of its kind to extend the benefits of therapeutic horseback riding by integrating brain-building exercises into the framework for mounted equine-assisted services for children with disabilities.	\$39,000.00
<p>Touching Miami with Love</p> <p>*IDEAS for Us, Inc.</p>	Launch an unprecedented aquaculture facility in an urban setting of Overtown to grow freshwater pearls, aquaponic organic vegetables, and other innovations unique to this program. Aquaculture is the breeding, rearing, and harvesting of fish, shellfish, algae, and other organisms in all types of water environments.	\$70,000.00
University of Miami: Linda Ray Intervention Center	Pilot, "Toddlers Talk: Let's Take Turns," provides an opportunity for children and families to develop simple back-and-forth conversational turns. Language Environment Analysis (LENA) technology, a small wearable device often referred to as a "talk pedometer" is provided to participants and used to count the conversational turns that occur between an adult and child at home.	\$61,000.00
University of Miami: Department of Psychology	University of Miami will develop a Science Alliance subscription box. Educators will receive monthly boxes of science-related educational materials in addition to intentional professional development opportunities related to the box materials. This initiative is the first to provide intentional supports for early childhood educators that promotes science learning and home-to-school connections.	\$85,000.00

<b>Organization &amp; *Paid Partners (if applicable)</b>	<b>Project Description</b>	<b>Amount Not to Exceed</b>
University of Miami Mailman Center for Child Development	Extend prior prototype work by piloting a multimodal interactive Virtual Reality (VR) simulation to help caregivers and professionals/paraprofessionals interacting with young children develop effective skills to reduce children's strong emotions that increased as a result of COVID-19 and delays in access to care. This is an innovative approach to adult-child interaction skill-based training in a VR application that simulates a virtual child avatar experiencing a strong externalizing (e.g., temper tantrum) or internalizing behavior (e.g., separation anxiety, fear of germs).	\$90,000.00
UM/NSU Center for Autism and Related Disabilities	Provide virtual reality (VR)-delivered exposure therapy to youth (ages 8-16) with phobias or social anxiety, with and without co-occurring autism spectrum disorders, as a collaborative program across UM-NSU Center for Autism and Related Disabilities and the Child and Adolescent Mood and Anxiety Treatment Program at the University of Miami.	\$85,000.00
Women's Fund of Miami-Dade, Inc.	Develop a dynamic and innovative Gender Equity Index component of the Gender Equity Dashboard. The dashboard focuses on the impact and effect of system design, public policies, economic trends, and macro-issues, presenting metrics that fall within our four pillars of Economic Mobility, Leadership, Health & Well-being, and Freedom From Violence. This central resource is integral to identifying current, emerging, and long-term needs, as well as the advancement of women and girls in Miami-Dade County. The development of the Gender Equity Index will highlight indicators of well-being and progress for women and girls, which will be used to set goals to reduce gender disparities in Miami-Dade County.	\$80,000.00

\*Denotes a paid partner

**Background:** The Children's Trust issued an Invitation to Negotiate (ITN) #2022-03 on February 8, 2022, to fund innovative projects and test new ideas that could lead to effective and equitable opportunities for vulnerable populations to help children thrive.

The Children's Trust encouraged proposals demonstrating: innovative strategies or approaches that address racial inequity or social injustice impacting children and families in Miami-Dade County; and/or innovative strategies or approaches to support children and families in navigating the effects of COVID-19.

During this funding cycle, awards were capped at \$100,000.00 per successful application. One hundred sixty-one pre-applications were received and reviewed by The Children's Trust innovation team, of which 39 were invited to submit a full application. A total of 34 complete applications were submitted by the ITN deadline, and 17 applications are being recommended for funding. The comprehensive review process included:

- Fiscal health review: The Children's Trust's finance department reviewed and scored alternative financial documents, since this ITN did not require an audit.
- Program proposal: each application was independently reviewed and scored by a team of reviewers that may have included The Children's Trust staff, experts in the field and trained volunteers.



- Review team debriefing: following each reviewer's individual rating, the review team meets in a publicly noticed debriefing meeting to discuss each proposal and assigns a consensus team score, including explanatory comments.
- Interviews: at The Children's Trust's discretion, publicly noticed interviews were conducted with viable applicants regarding the agency fiscal health and/or program proposal.
- Staff recommendations: taking into consideration the above review process results, consideration is also given to factors such as alignment with The Children's Trust's priority investment areas, effective and economical distribution of funding across Miami-Dade County and/or in underserved geographic areas/populations in Miami-Dade County (if applicable), minimizing duplication of efforts, and reasonable program cost for the services and outcomes proposed.

Frequently innovation projects require additional time due to unexpected challenges or delays, which was especially evident in the previous round of funding due to the pandemic. A no-cost extension is a common practice for innovation projects, given the nature of the work and was included as an option in the Invitation to Negotiate (ITN).

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: June 13, 2022**

**Resolution: 2022-D**

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**Strategic Plan Priority Investment Area:** Family & Neighborhood Supports: 211 Helpline.

**Strategic Plan Headline Community Results:** This initiative supports all headline community results.

**Recommended Action:** Authorization to negotiate and execute a single source contract with Jewish Community Services of South Florida (JCS) to operate the 211 Miami helpline, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023, in a total amount not to exceed \$1,374,176.00.

**Budget Impact:** Funding in the amount of \$1,374,176.000 for this resolution is projected to be available in FY 2022-2023.

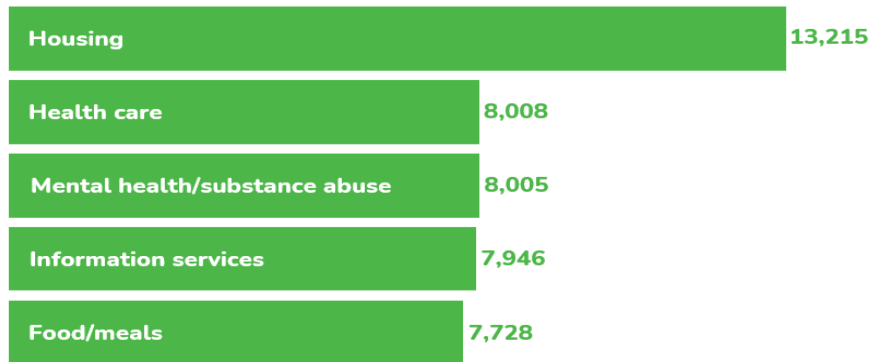
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**Description of Services:** The 211 Miami helpline is a 24/7 source of information and resources for health and human services in Miami-Dade County. The service aims to provide up-to-date information for children and families to get the right services at the right time and place. Services are described below.

- A 24-hour staffed call center provides comprehensive information, referrals, and crisis counseling services that support the health and human service needs of children, youth, and their families throughout the county. Counselors are fluent in English, Spanish, and Haitian Creole and respond to telephone and text messages inquiries.
- JCS follows up directly with the most vulnerable callers with more complicated issues to ensure they receive the services they need, referred to as enhanced advocacy.
- This work includes the maintenance of an up-to-date, searchable online community resource directory, accessible via computer and mobile device, and an online chat feature. The directory includes information about 4,200 services offered by nearly 1,200 community-based organizations and government agencies providing health and human services. Services include basic needs (like housing and food assistance), health care, mental health care, child care, after-school programs, educational programs, substance abuse treatment, family resource centers, summer camps, recreation programs, mentoring, tutoring, and protective services.

**Background:** The 211 Miami helpline informs individuals and service providers of the array of health and human services available, including their locations and eligibility requirements. Last year, counselors assisted more than 51,600 callers with more than 65,000 needs. Nearly 9,400 individuals made more than 20,200 online searches for services. The following chart notes the top five needs of callers.

### Top 5 needs of callers



Last year, JCS and the 211 helpline staff worked diligently to assess and meet the immediate and long-term needs of children and families impacted by the Surfside building collapse, in collaboration with Red Cross, FEMA, United Way, Miami-Dade County, state agencies and several other faith-based and governmental agencies. The professional team provided onsite crisis counseling, food support, financial assistance, and other resources to individuals directly affected by this tragic event.

During the current year, the number and percentage of enhanced advocacy calls has increased each quarter, demonstrating a need for additional dedicated staff to engage in the necessary follow-up to make sure that callers receive the services they seek. The top five conditions requiring enhanced advocacy are general counseling services, housing needs, care management, rent payment assistance, and summer camps. This renewal includes an increase of \$200,000.00 to support these enhanced advocacy efforts as well as program outreach.

As part of its program, JCS contracts with Florida International University's Metropolitan Center (FIU) for professional services. Specifically, FIU conducts external "secret shopping" of the 211 Miami helpline to assess the quality of services and to provide regular continuous learning and improvement feedback to JCS. Last year there was a 93 percent satisfaction rating of the completeness of the information provided and 92 percent satisfaction with the resolution of information-only calls.

JCS is currently the sole license-holder for the 211 number in Miami-Dade County. As such, per The Children's Trust's procurement policy, section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, Single Source Purchases), a competitive solicitation is not required.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: June 13, 2022**

**Resolution: 2022-E**

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**Strategic Plan Priority Investment Area:** Youth Development: Youth Enrichment, Employment and Supports.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes, and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a match contract renewal with Miami-Dade County Department of Cultural Affairs, for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

**Budget Impact:** Funding in the amount of \$1,500,000.00 is projected to be available in FY 2022-23.

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**Description of Services:** This resolution authorizes match funding for the Miami-Dade County Department of Cultural Affairs (County) to support non-profit organizations that provide cultural arts programs for children and families across Miami-Dade County. The County issues competitive grant opportunities throughout the year and provides at least 100 percent leveraged funding for these youth art/arts education programs. Grant applications are reviewed and rated by experienced community participants with expertise in the arts and staff members from The Children's Trust. Programs awarded funding through this grant process are limited to Youth Development programs not already funded by The Children's Trust. The County works with The Children's Trust to develop appropriate outcome measures for the funded programs to ensure program and participant progress and quality improvement.

Over the past year, the COVID-19 pandemic continued to impact in-person operations of this funded programming. Services were primarily delivered in-person, but by exception, some programs were provided virtually when in-person delivery was not an option.

Program areas include:

### 1. YOUTH ARTS ENRICHMENT PROGRAM (YEP)

YEP enriches the lives of children by making the arts available to more children and families throughout Miami-Dade County including:

- arts instruction;
- arts intervention;
- in-school and public performances;
- healing/expressive arts; and
- public exhibitions.

## **2. ALL KIDS INCLUDED (AKI): ACCESSIBLE ARTS EXPERIENCES FOR KIDS**

AKI's mission is to increase the number of quality arts experiences accessible to children with disabilities and their families and to promote the benefit and importance of inclusionary arts and cultural programs in school settings and the community. This program makes resources available to non-profit organizations, including funding, ideas, information, technical assistance, and programs. Funding creates ADA-accessible arts experiences for children with disabilities, which affords all children the opportunity to participate fully in the arts. Project-based funding is provided in two categories: demonstration projects to create high-profile, innovative, fully accessible arts experiences, and programs using the arts as learning tools to help teach and include children with disabilities in the classroom and community.

## **3. SUMMER ARTS & SCIENCE CAMPS FOR KIDS (SAS-C)**

The objective of SAS-C is to provide grant funding to non-profit organizations that provide children across Miami-Dade County with opportunities to attend high-quality cultural arts or science summer camps at little or no cost. SAS-C funding is intended to augment existing programs, providing more children with the opportunity to participate in cultural arts and science summer camps. Priority is given to funding projects that engage children whose ability to participate in such programs may be limited by geography, economics, or disability.

**Background:** The Children's Trust understands the importance of exposing children to visual arts, music, storytelling, and dramatic play and has successfully partnered with the County to provide these experiences since 2006.

Research has demonstrated that art can enhance children's experiences in almost every social and academic standard of achievement. Further, children who study art are found to be generally happier, more self-confident, and more likely to academically outperform those who do not.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The County has consistently surpassed the minimum 100 percent match. Given the program's success, this resolution seeks to renew the match funding to expand arts programming across Miami-Dade County for another year. Attached is a summary of the progress for this match contract.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_who moved its approval. The motion was seconded by \_\_\_\_\_and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup>**  
**day of June, 2022**

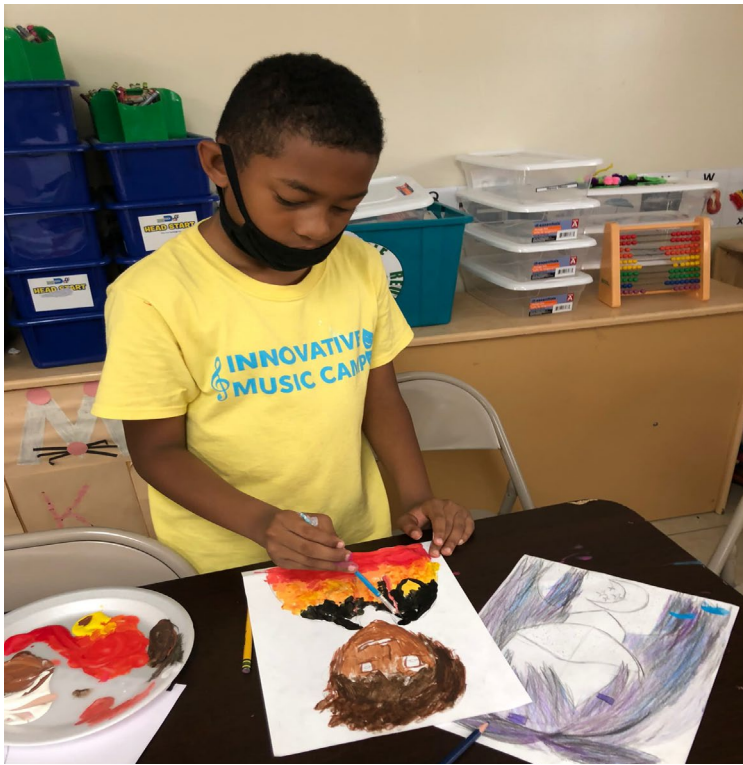
THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## MIAMI DADE COUNTY DEPARTMENT OF CULTURAL AFFAIRS



### Program Summary

The Children's Trust in a joint initiative with Miami-Dade County Department of Cultural Affairs for Youth Arts Grant Programs funds non-profit organizations, which provide cultural arts programs for children and families in Miami-Dade County. The objective of the program is to enrich the lives of children through the arts by making the arts available to more children and families throughout Miami-Dade County. Children will have opportunities to have positive live arts experiences through; summer arts and science camps, arts instruction, arts intervention, healing/expressive arts, in-school arts residencies & performances, out-of-School/public arts exhibitions & performances, and accessible & inclusive arts programs for children and youth with disabilities. (2021)



### Key Numbers



**87** Programs  
Funded

**39,542**



Children and  
Youth Served



**65% of AKI**  
intensive-based  
participants  
were children  
with disabilities



**5.3 million**  
Leveraged  
Match

### Outcomes

**91%** Improved proficiency of  
arts skills, Youth Enrichment  
Program (YEP)

**98%** Increased positive peer  
relationships, Summer Arts &  
Science Camps (SAS-C)

**47%** Increase in educators'  
knowledge, All Kids Included  
(AKI)



## **The Children's Trust Board Meeting**

**Date: June 13, 2022**

**Resolution: 2022-F**

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**Strategic Plan Priority Investment Area:** Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources; and youth development.

**Strategic Plan Headline Community Results:** Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to execute a funder collaboration contract renewal with Key Biscayne Community Foundation, for the Fab Lab, in a total amount not to exceed \$125,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

**Budget Impact:** Funding in the amount \$125,000.00 for this resolution is projected to be available in FY 2022-2023.

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**Description of Services:** The Fab Lab is designed for communities as a prototyping platform for local entrepreneurship educators use for project-based, hands-on STEM (Science, Technology, Engineering, and Math) education. Users learn by designing and creating objects of personal interest or importance. Additionally, users are empowered to learn and mentor each other, gaining in-depth knowledge about the invention, the materials, the design process, and the engineering that goes into creativity and innovation. In educational settings, rather than relying on a fixed curriculum, learning happens in an authentic, engaging, personal context. Students go through a cycle of imagination, design, prototyping, reflection, and iteration as they find solutions to challenges or bring their ideas to life.

Fab Lab initially launched as a mobile program, delivering programming to sites on a rotational basis. The need for a permanent location for programming became quickly apparent. Through a partnership with the Belafonte Tacolcy Center, Fab Lab was able to transform a computer lab into a permanent makerspace and was granted permission to use the space full time, free of -charge. Programming is offered at the permanent makerspace as well as at partner sites. Fab Lab partners with existing after-school programs and schools to offer its signature six to nine- week program, and on and off-site workshops.

Fab Lab continues to offer mobile programming and has developed partnerships with KIPP Liberty City, True Prep Academy, and iTech@Thomas Edison Educational Center to offer services at these locations. Additional sites are also being explored. Fab Lab has partnered with community-based organizations, including Girl Power, Liberty City Optimist Club, and Overtown Optimist Club to transport students to the permanent location for programming.

Students engage in a variety of STEM activities such as 3D printing, vinyl cutting, laser cutting, coding, robotics, electronics, and design software. Connections between the activity at hand and the related STEM career are made, and local STEM professionals are incorporated into programming to further connect the lessons with STEM careers.

The Children's Trust investment of \$125,000.00 represents an increase of \$25,000.00 from fiscal year 2021-2022. This additional investment will allow Fab Lab to hire a part-time College and Career Coach dedicated exclusively to assisting students who demonstrate an aptitude and interest in STEM. This includes assistance with college applications, scholarship opportunities, guidance on which academic courses should be taken, and STEM career pathways. This investment represents the fourth year of Children's Trust funding for the Fab Lab.

**Background:** The Fab Lab is an effort by the Key Biscayne Community Foundation to expand access to STEM for children in Miami's urban core. The Key Biscayne Community Foundation, Himan Brown Charitable Trust, Fa Bene Foundation and an anonymous donor invest a combined total of \$260,000.00. Key Biscayne Community Foundation is the provider of services. For every dollar The Children's Trust invests in this initiative, \$2.08 in direct funding is leveraged in return.

This investment complements The Children's Trust's match contract with the Miami-Dade County Public Library System, bringing STEM opportunities directly to our communities. Funding both initiatives allow for scale at a faster rate. Because the Fab Lab can be mobile, there is an opportunity to move the lab to other Trust-funded providers in the urban core area.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for a fourth year.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**DATE: June 13, 2022**

**Resolution: 2022-G**

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**Strategic Plan Priority Investment Areas:** Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources; and youth development.

**Strategic Plan Headline Community Results:** Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to execute a match contract with Miami-Dade County to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$175,000.00 for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

**Budget Impact:** Funding in the amount of \$175,000.00 is projected to be available in FY 2022-2023.

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**Description of Services:** The Children's Trust partners with Miami-Dade County Public Library System (MDPLS) through a match project to:

- (1) increase access to the STEAM (Science, Technology, Engineering, Arts and Math) program using the Technobus by providing at least 60 service stops at various high-need communities, and
- (2) increase access to academic tutoring provided by 105 certified teachers across the county.

The Technobus brings instruction and digital services directly to at least 60 locations in high-need communities, providing access to high-tech programming, tools, and projects in a nurturing environment. The 37-foot bus accommodates 11 students and two instructors at a time. This rich learning environment with internet access offers its users popular software applications and basic and advanced coding and programming activities. Program experiences include digital photography, music production, filmmaking, graphic design, digital pianos, and high-tech drones.

This match project also increases access to homework help and tutoring for children and youth. MDPLS pairs certified teachers with small groups of students or through one-on-one virtual sessions for students ranging from grades K through 12 to promote literacy and learning with free tutoring in reading, math, and science. Tutoring sessions are currently offered virtually in either 30-minute or one-hour increments on Saturdays from 9:00 a.m. to 2:00 p.m. and for 30-minute increments on Wednesdays and Thursdays from 5:00 p.m. to 8:00 p.m. Registration and interest in the program increase weekly. The program is implemented by 105 part-time tutors (certified teachers) on staff and provided 34,738 tutoring sessions during the 2020-21 fiscal year. In June 2022, tutoring is anticipated to be offered in-person at 27 library locations, providing broad access and ensuring good tutor-to-student ratios. Branch locations and subject areas are noted in the table below.

<b>Library Locations (27 physical + virtual)</b>	
Allapattah	Model City
Arcola Lakes	Naranja
California Club	North Central
Coral Gables	North Dade Regional
Coral Reef	Northeast Dade Aventura
Hialeah Gardens	Palm Springs North
International Mall	Shenandoah
Kendale Lakes	South Dade Regional
Kendall	Sunny Isles
Little River	Sunset
Main Library	West Flagler
Miami Beach Regional	Westchester Regional
Miami Lakes	West Kendall Regional
Miami Springs	"Zoom Virtual"

<b>Available Subjects (10)</b>
Reading for Any Grade
Elementary Mathematics
Middle School Mathematics
Pre-Algebra
Algebra 1
Algebra 2
Geometry
Elementary Sciences
Middle School Sciences
Biology

**Background:** MDPLS provides services to fulfill our community's informational, educational, and recreational needs. Services include access to a collection of nearly 2.3 million physical items, 300,000 downloadable or streaming eAudio and eBooks, 310 downloadable digital magazines, and millions of downloadable songs and music videos, all in a wide variety of formats and languages. MDPLS also maintains a high-speed computer network that provides access to free Wi-Fi, public computer workstations and tablet devices, gaming platforms, 3D printers, and various software and hardware that ensures the latest technology is available to the public for learning, personal growth, and recreational use. MDPLS operates a main library, five regional branches, and 44 neighborhood branches.

STEAM learning encourages creativity and critical thinking, providing opportunities to support the skills needed to thrive in today's classrooms and workplaces, such as problem-solving, analytical thinking, and working independently. The Technobus stimulates children's natural curiosity giving them a way to explore and learn concepts that will serve them for the rest of their lives. The program is particularly valuable for the children in high-need communities for whom access to state-of-the-art technology is, at best, limited.

Academic support services and tutoring help strengthen subject comprehension, boost confidence, and build essential learning skills through individualized attention. As academic coursework grows more rigorous, parents often seek tutoring services to support their

children's achievement aspirations. Often, tutoring services are costly. In response to the need, MDPLS provides tutoring at locations throughout the county at no cost to participants. The COVID-19 pandemic forced some changes in operation; however, most services provided in the Technobus have resumed and continue to follow the CDC's health and safety protocols. As of March 31, 2022, the Technobus visited 26 Children's Trust supported sites and served over 250 children and teens.

This investment complements The Children's Trust's funder collaboration with the Fab Lab operated by the Key Biscayne Community Foundation, bringing STEM opportunities directly to our communities. Funding both initiatives allow for scale at a faster rate. Because the Technobus is mobile, there are additional opportunities to visit other locations in the urban core area.

The Homework Help and Tutoring Program was recognized for its service to the community in October 2020, by the Florida Library Association as the Exemplary Instructional Program for 2020. In November 2020, the Miami Times newspaper ranked the program among the Best of Miami in academic support and community service during the COVID-19 pandemic.

The estimated total cost of the project is \$1,069,000.00. The Children's Trust contributes \$175,000.00, and MDPLS funds the balance, a more than \$6.10 return on every Trust dollar invested.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and is contingent upon satisfactory performance, availability of funding, and an ability to maintain the underlying primary funding sources. Given the continued success of the project, this resolution seeks to renew this funder collaboration agreement for a third year.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: June 13, 2022**

**Resolution: 2022-H**

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**Strategic Plan Priority Investment Areas:** Community awareness and advocacy: Cross-funder collaboration; and youth development.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$285,000.00 for a term of 12 months commencing October 1, 2022 and ending September 30, 2023.

**Budget Impact:** Funding in the amount of \$285,000.00 for this resolution is projected to be available in FY 2022-23.

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**Description of Services:** Future Bound Miami, the Children's Savings Accounts (CSA) program led by Catalyst Miami, Inc., addresses the economic challenges described in the background below and is a crucial strategy for post-secondary attainment with two program goals:

1. Educational Achievement – Increase post-secondary readiness among students by fostering a post-secondary-bound identity that will help reduce the achievement gap.
2. Financial Capability – Help low and moderately socio-economically disadvantaged families lead healthier financial lives through financial education and sound savings habits among children and parents.

Through Future Bound Miami, upon entering kindergarten, each child enrolled in Miami-Dade County Public Schools (M-DCPS) will automatically gain access to a no-fee savings account in their name. Parents activate the Future Bound Miami account by accessing the M-DCPS student portal during the activation periods, which occur in the fall and spring. Within 48 hours of starting the account, children receive an initial seed incentive of \$25.00 in their account, or \$50.00 for children who qualify for free or reduced-price lunch. This seamless enrollment process is possible through a custom CSA account-management platform, Outcome Tracker, powered by VistaShare. Via this platform, and in collaboration with EdFed - the school district's credit union - parents, family members and friends may make deposits directly into the savings account; however, only the child may access the account funds upon graduation from high school.

School staff, teachers, and administrators are key partners in Future Bound Miami and help families and children access financial resources and understand the benefits of enrolling in the program. Teachers promote financial literacy in the classroom throughout the year and participate in quarterly training sessions to share program updates and provide financial literacy "Launch Lessons" that can be used in the classroom.

The initial pilot program activation period in fall 2019 focused on kindergarteners attending 30 M-DCPS schools in the City of Miami. At that time, 262 accounts were opened. Due to

COVID-19, which prevented in-person services, activation periods were delayed for the spring of 2020. First graders in participating schools were offered additional opportunities to activate their accounts the following school year (2020-21), specifically to compensate for challenges presented by the pandemic and to ensure they could participate.

In the 2021-22 school year the program expanded to 78 schools across Miami-Dade County. As of March 2022, the program activated and seeded more than 2,000 Future Bound Miami CSAs.

For the 2022-23 academic year, Future Bound Miami will expand to all 218 M-DCPS elementary and K-8 centers. This countywide expansion was initially not planned to begin until 2025; however, Miami-Dade County contributed \$1,000,000.00 toward seed incentives for all M-DCPS kindergartners, allowing for progress toward a full expansion three years ahead of schedule.

**Background:** Miami-Dade County is home to a growing population of low and moderately socio-economically disadvantaged families. Post-secondary attainment leads to higher earning potential, which can decrease the income gap in Miami-Dade County. There is strong evidence suggesting a correlation between post-secondary savings and post-secondary graduation. Research indicates low and moderately socio-economically disadvantaged children with post-secondary savings of \$500.00 or less are three times more likely to enroll in college and four times more likely to graduate.

CSAs are opened with an initial seed deposit in kindergarten and grow through family contributions and earned incentives. Throughout the program, children and parents have access to free financial education to build financial capability. CSAs are accessible upon high school graduation to help pay for post-secondary education and/or technical training. If a student does not pursue post-secondary education or technical training upon graduating high school, then all the incentive funds and related interest are forfeited. However, the student will have access to all funds deposited into the account by parents or caregivers.

This initiative was initially launched through the Trust's Innovation Fund in 2017 through resolution #2017-28. It was subsequently funded as a funder collaboration through resolutions #2019-17, #2020-51 and #2021-71.

The Children's Trust's investment of \$285,000.00, which is an increase of \$150,000.00 from the fiscal year 2021-22, supports the program's infrastructure. This increase is warranted due to the program being expanded to all M-DCPS elementary and K-8 centers. It is anticipated that the program will continue to scale up its operations in the coming years, as it adjusts to operating continuously at full expansion. Future Bound Miami leverages \$1,325,000.00 in cash contributions. For every dollar The Children's Trust invests in this initiative, \$4.65 in direct funding is leveraged in return. Additionally, the initiative leverages \$1,323,000.00 in in-kind contributions.

<b>Funder</b>	<b>Investment Type</b>	<b>Amount (FY_22-23)</b>
City of Miami	Cash	\$120,000.00
EdFed – Educational Federal Credit Union	Cash	\$25,000.00
Health Foundation of South Florida	Cash	\$30,000.00
Jorge M. Perez Family Foundation	Cash	\$50,000.00
Miami-Dade County	Cash	\$1,000,000.00
United Way Miami	Cash	\$100,000.00
<b>TOTAL</b>		<b>\$1,325,000.00</b>

<b>Funder</b>	<b>Investment Type</b>	<b>Amount</b>
EdFed – Educational Federal Credit Union	In-Kind	\$50,000.00
Junior Achievement	In-Kind	\$348,000.00
Miami-Dade County Public Schools	In-Kind	\$900,000.00
Sant La	In-Kind	\$25,000.00
<b>TOTAL</b>		<b>\$1,323,000.00</b>

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match/funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s).

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June, 2022.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



# The Children's Trust Board Meeting

June 13, 2022

## Resolution 2022-I

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**Strategic Plan Priority Investment Area(s):** Youth Development: After-School Programs;  
Community Awareness & Advocacy: Cross-funder Collaboration

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in school, homes, and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to execute a funder collaboration contract renewal with the U.S. Soccer Foundation to support the Soccer for Success program, in an amount not to exceed \$125,000.00, for a term of 12 months commencing August 1, 2022, and ending July 31, 2023.

**Budget Impact:** Funding in the amount of \$125,000.00 is allocated for FY 2021-2022 and projected to be available for FY 2022-2023.

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**Description of Services:** The U.S. Soccer Foundation (U.S. Soccer) is the pre-eminent organization using soccer as a vehicle to improve children's health and social outcomes in underserved communities. U.S. Soccer's unique and cost-effective programs have been shown to transform neighborhoods, increase physical activity among children, and build a culture of health in communities across the country. With the national success of the program, the Social Innovation Fund, the United States Department of Justice, and other funders across the country have invested in Soccer for Success. As a result of the COVID-19 pandemic, U.S. Soccer facilitated the program virtually from spring of 2020 through fall of 2021, including through The Children's Trust Stay Home Miami site. Anyone can still access this virtual content to serve additional children at any time. In-person sessions resumed in the spring of 2022. This funder collaboration project leverages funds from local and national funders to support services for the following seven community partners:

1. After School All Stars
2. City of Miami Gardens Department of Parks and Recreation
3. City of North Miami
4. Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY)
5. Liberty City Optimist Club
6. Miami-Dade Parks and Recreation
7. YMCA of South Florida

These partners deliver the *Soccer for Success* program curriculum at more than 20 sites throughout Miami-Dade County. The community partners receive funding and/or materials and equipment, program curriculum, training, and technical assistance, which U.S. Soccer provides. The program offers structured physical activity, social and emotional learning, and mentoring for children in underserved neighborhoods. This collaborative effort supports an average of 3,500 participants throughout Miami-Dade County. Soccer for Success is an evidence-based program that aims to:

- increase the physical activity and highlight the social and emotional skills that inherently exist within sports;
- train coaches as mentors who assist children in the development of healthy, active lifestyles and deter delinquent behavior with tools on how to be intentional with the integration of specific life skills;
- create opportunities to connect participants and their families with services such as health clinics, farmers' markets, insurance companies, and other wraparound services that partner with the Soccer for Success program operator; and
- improve the well-being of children by providing a safe after-school activity.

During the fall 2021 season, the program served 934 elementary and middle school-aged children through 14 countywide program sites. A total of 1,760 youth enrolled in the spring 2022 season at more than 20 sites.

**Background:** On March 17, 2017, The Children's Trust Board approved resolution #2017-70 initially committed \$100,000.00 to support and expand the Soccer for Success program to serve 1,300 children and youth in Miami-Dade County. The Board approved an allocation of \$125,000 for fiscal year 2021-2022. Over time, the program and funding pool has grown considerably; contributors to this collaborative effort are listed in the table below.

<b>Contributor</b>	<b>Amount</b>
Adidas	\$500,000.00
Dick's Sporting Goods	\$120,000.00
Health Foundation of South Florida	\$50,000.00
Himan Brown Charitable Trust	\$50,000.00
Miami Foundation	\$15,000.00
Target Corporate Social Responsibility	\$240,000.00
U.S. Office of Juvenile Justice and Delinquency Prevention	\$60,000.00
U.S. Soccer Foundation	\$125,000.00
<b>Total:</b>	<b>\$1,160,000.00</b>

The U.S. Soccer Foundation also raises additional funds to grow and improve the program in Miami-Dade County. As a result of this collaborative effort, for every dollar The Children's Trust invests, \$9.28 are invested by the funding partners collectively.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for a fifth year.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: June 13, 2022**

**Resolution: 2022-J**

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**Strategic Plan Priority Investment Area:** Across the proposed investments, all priority investment areas are included.

**Strategic Plan Headline Community Results:** This investment supports all headline community results.

**Recommended Action:** Authorization to execute a match contract with Key Biscayne Community Foundation, to support the Evidence2Success initiative, in a total amount not to exceed \$60,000.00, for a term of 12 months, commencing October 1, 2022, and ending September 30, 2023.

**Budget Impact:** Funding in the amount \$60,000.00 for this resolution is projected to be available in FY 2022-23.

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**Description of Services:** The Evidence2Success framework focuses on improving the well-being and development of children and youth by soliciting their input about the issues they face at different ages. The framework includes the engagement of community residents in decision-making and action alongside agency leaders.

The Evidence2Success initiative, which is currently in its fifth year, is driven by a community workgroup reflective of the Liberty City population. The group is comprised of representatives of community-based organizations, including Urban League of Greater Miami, Hosanna Community Church, Affirming Youth, Girl Power, Power U, Antioch Missionary Baptist Church of Brownsville, Jessie Trice Community Health Services, Hadley Park Neighborhood Association, and Taking on United Childhood Challenges Harmoniously. Representatives of anchor institutions include Miami-Dade County, Miami-Dade County Public Schools, City of Miami, the Miami-Dade State Attorney's Office, and the Department of Children and Families.

As a result of COVID-19, Evidence2Success experienced a disruption of the original planned timeline for in-person activities and trainings. The situation has since improved, and the project has gained significant momentum in the past year. Since May 2021, the Evidence2Success Community Workgroup has completed the baseline data collection and fund mapping processes; selected risk and protective factors and outcome areas; selected an evidence-based program that addresses a gap in programming—the Strong African American Families Program (SAAF); begun developing a community action plan; and participated in Race, Equity, and Inclusion and Systems Change training workshops.

In FY 22-23, the Evidence2Success Community Workgroup will develop a vision statement for future implementation; formulate key messages about Evidence2Success for neighborhoods and public systems; continue collecting grant data for fund mapping; continue conducting community assessments of gaps in programs or services; and implement two cohorts of the SAAF evidenced-based program. Together, this information will inform the framework's Community Action Plan.

The Children's Trust funds for this initiative, which is a \$10,000.00 increase from its investment in fiscal year 2021-2022, will support the purchase and implementation of the SAAF program for two cohorts. The initial cohort will establish baseline data which will allow

comparison of before and after implementation to assess the effect of SAAF and to compare what happens before and after the program is implemented. Once the first round of start-up training and cohorts are complete, subsequent cohorts can be served by trained facilitators at a lower cost. The SAAF program is a model that is well-aligned for expansion and sustainable funding through partnerships with child welfare and juvenile justice systems, where there is currently significant focus on community-based prevention.

**Background:** The multi-year Evidence2Success roadmap allows the data-driven collaboration to have a better understanding of children’s well-being and the challenges they face in the future. The roadmap also helps select proven evidence-based programs to enhance strengths, address needs, and develop financing and action plans to support the ongoing use of these community evidence-based programs.

The Evidence2Success framework uses an evidence-based, participatory approach to convene local government officials, law enforcement, clergy, school district employees, local funding agencies, community organizations, and community residents to determine which programs best suit the community. Local stakeholders are also identified for program implementation. The next steps are determined by the community board using the data collection results to inform their decisions. Examples include ensuring residents are aware of services in their community; writing grants to bring additional, complementary programs to the community; or expanding existing tested and effective programs.

Key Biscayne Community Foundation is the fiscal agent, providing in-kind services in the amount of \$50,000.00, for this effort. Miami Children’s Initiative (MCI) serves as the lead agency convening the public officials and community stakeholders and works with Miami-Dade County Public Schools to conduct youth experience surveys in Liberty City area middle and high schools. For every dollar The Children’s Trust invests in this initiative, \$2.25 is leveraged in return, as demonstrated in the table below.

<b>Program</b>	<b>Provider</b>	<b>Requested Amount Not to Exceed</b>	<b>Annie E. Casey Foundation Match Amount</b>	<b>Total Program Amount</b>
Evidence2Success	Key Biscayne Community Foundation	\$60,000.00	\$75,000.00	\$135,000.00

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. The Evidence2Success initiative was approved at the April 2018 board meeting through resolution #2018-55. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew The Trust’s investment in this funder collaboration for a final year.

**Geographic Area:** Liberty City

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **13<sup>th</sup> day of June, 2022.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_