



**Joint Program Services and Childhood Health/  
Ad Hoc Health Committee Meeting Transcript**

**February 28, 2022**

THE CHILDREN'S TRUST JOINT PROGRAM SERVICES  
AND CHILDHOOD HEALTH/AD HOC HEALTH COMMITTEE MEETING

"In person quorum with some virtual attendants"

The Children's Trust Joint Program Services  
and Childhood Health/Ad Hoc Health Committee  
Meeting was held on February 28, 2022, commencing  
at 9:00 a.m., at 3250 Southwest 3rd Avenue,  
United Way, Ryder Conference Room, Miami, Florida  
33129. The meeting was called to order by Pamela  
Hollingsworth, Chair.

COMMITTEE MEMBERS:

Pamela Hollingsworth, Chair

Karen Weller, Chair

Edward Abraham

Dr. Magaly Abrahante (Zoom)

Matthew Arsenault

Dr. Daniel Bagner (Zoom)

Dr. Dorothy Bendross-Mindingall (Zoom)

Constance Collins

Victor Diaz-Herman

Mary Donworth

Richard Dunn

Lourdes P. Gimenez

1 COMMITTEE MEMBERS (Continued):

2 Nicole Gomez

3 Dr. Malou C. Harrison

4 Dr. Tiombe Bisa Kendrick-Dunn

5 Marissa Leichter

6 Annie Neasman (Zoom)

7 Ken Hoffman, Ex-officio (Zoom)

8 Leigh Kobrinski

9

10 STAFF MEMBERS:

11 Bevone Ritchie

12 Blake Brown

13 Carol Brogan

14 Imran Ali

15 Jacques Bentolila

16 James R. Haj

17 Jennifer Moreno

18 Josefina Greene

19 Juana Leon

20 Juliette Fabien

21 Lisete Yero

22 Lori Hanson

23 Michele Mordica

24 Michelle Lopez

25 Muriel Jeanty

1 STAFF MEMBER (Continued):

2 Natalia Zea

3 Rachel Spector

4 Sandra Fish Mathurin

5 Sheryl Borg

6 Susan Marian

7 William Kirtland

8

9 GUESTS:

10 Brenda Wilder

11 Guerline Anderson

12 Kyrie Salters

13 Joanne Pierre

14 Joanne Pierre

15 Marta Pizarro

16 Stephanie Williams-Louis

17 Rosa Martin

18 Viviose Gustave

19 Dannielle Dixon

20 Precious Baker

21 Baltazar Martinez

22 Lyse Deus

23 Lissette Collazo

24 Pearl James-Isler

25

1           P R O C E E D I N G S

2           MS. HOLLINGSWORTH: Good to see you in  
3 person, by Zoom, today on this beautiful Monday  
4 morning. I think Karen is stepping out. So,  
5 we're going to go directly to public comments.

6           Is Ms. Stephanie Williams-Louis here? She's  
7 physically in the room?

8           MS. JEANTY: She is.

9           MS. HOLLINGSWORTH: Good morning, Ms.  
10 Williams-Louis. I understand that you have a  
11 public comment.

12          MS. WILLIAMS-LOUIS: Yes. Good morning.  
13 Are you able to hear me?

14          MS. HOLLINGSWORTH: Yes, we can hear you.  
15 Please state your name.

16          MS. WILLIAMS-LOUIS: Stephanie Williams-  
17 Louis. I'm actually with Community Care Plan,  
18 I'm director of community engagement. And I  
19 really just wanted to connect with this group  
20 because I'm fairly new to my role. And we are  
21 working with different nonprofit organizations  
22 throughout Miami-Dade County to learn more about  
23 some of the needs of the community, residents and  
24 clients that the nonprofits serve. And a number  
25 of people have directed me to connect with

1 Children's Trust and listen in on the meeting.  
2 So I just wanted to introduce myself and let you  
3 know that I'm here to listen and learn. If you  
4 have any recommendations of other groups that  
5 serve children and families, particularly around  
6 health/education and supporting any of the needs  
7 the community may have about removing barriers to  
8 healthcare, health access, based on some of the  
9 social deterrents of health. I would be happy to  
10 connect with anyone you would recommend. That's  
11 it.

12 MS. HOLLINGSWORTH: Thank you very much, Ms.  
13 Williams-Louis. Thank you for joining us. Glad  
14 to have you with us today, and we will take you  
15 up on that.

16 And at this point, I'm going to punt to Ms.  
17 Karen Weller for an overview of health  
18 investments.

19 MS. WELLER: Good morning, everyone, and  
20 welcome to our joint Committee Meeting of our  
21 Health Committee and our Programs Committee of  
22 The Children's Trust. The Ad Hoc Health  
23 Committee met back in December of 2019, and at  
24 that time we discussed the health investments of  
25 The Children's Trust. We did talk a lot about

1 children with disabilities at that time, and so  
2 we're looking forward to hearing from our CEO and  
3 program director for The Children's Trust, and  
4 that will give us an overview of the health  
5 investments.

6 So at this time I'd like to turn it over to  
7 Jim.

8 MR. HAJ: Karen, thank you.

9 So in front of you you have your program.  
10 We want to accomplish two things today, one is  
11 just the overview of the health investments, our  
12 current health investments that are coming this  
13 month in March to the full board meeting for  
14 approval. And a lot of discussions that we want  
15 to bring back, we've had in the last years  
16 regarding students with disabilities, regarding  
17 health. We haven't met -- last time we met was  
18 before COVID. So what does it look like? What  
19 are steps long-term in the next couple of years?  
20 Are we getting everything right? Are there gaps  
21 that we need additional investments? Are there  
22 things that we should keep an eye on? Just have  
23 a discussion and start -- that's why we want to  
24 have the joint Programs and Health Committee.  
25 We came of the retreat. This was a big

1 topic that we wanted to include in the retreat,  
2 but we thought it would be best to keep it aside  
3 to have another full discussion, and then when we  
4 come back to the board recommendations next month  
5 and the following month of our steps forward. So  
6 it's going to be two-fold, one is Juliette is  
7 going to go through our current health portfolio  
8 and then we're going to ask Lori to chime in.  
9 There's other things that are not on the reso  
10 that we're involved in under different  
11 initiatives, but involve health. And we'll open  
12 up for discussion to see, again, are there any  
13 gaps, things we're doing well. So with that, I'd  
14 like to turn it over to Juliette, our Chief  
15 Programs Officer.

16 MS. FABIEN: So I'm going to share a couple  
17 of slides with you, just to give you a brief  
18 overview of what we currently fund under the  
19 health and wellness umbrella. I think there's  
20 about two initiatives included, as far as the  
21 resolution, and Lori will go over those at the  
22 end.

23 Good morning, everyone. Happy Monday. So,  
24 we ask the question, "Why health and wellness?  
25 Why do we fund this portfolio," right? So we



1 know there's many reasons, but I'm going to share  
2 a couple of bullets with you. We know child  
3 health and wellness significantly impacts  
4 children's behavior, good learning abilities and  
5 the quality of life, right. So what we do is  
6 make sure we have different strategies that take  
7 into consideration the inference of social  
8 determent of health. We address some of those  
9 social determents.

10 Our Trust investment and to increase access  
11 to healthcare services. And then its multiple,  
12 right. We have access in the school, we have  
13 access in the community, right. It's not just --  
14 and then we have mobile unit you're going to see  
15 later on, that can be going to hard to reach  
16 population. So those are the six resolutions you  
17 have in your packet. We invest more than like 20  
18 million dollars. So you're going to see reso A,  
19 school-based health, B, the pediatric mobile  
20 clinic, C, comprehensive vision, and D, all  
21 health services, E, injury prevention, F, benefit  
22 enrollment.

23 So as I'm going to the individual  
24 resolutions, you can feel free to refer back to  
25 your packets to see what I'm referring to because

1 this is only a quick summary. I'm not going to  
2 go into detail.

3 So for reso A, that's a major initiative.  
4 We put a lot of -- out of the 20 million dollars,  
5 I think more than \$14 million goes, Lori, goes  
6 into school-based health. And this is a very  
7 comprehensive initiative that utilizes a  
8 multidisciplinary team. So you have nurses,  
9 social worker, mental health professional. They  
10 work together in the school to support a student.  
11 So we currently have six healthcare organizations  
12 funded to implement this initiative. And if you  
13 look at enrollment across 144 sites that we  
14 found, we say site as opposed to school because  
15 you may have one school with multiple sites. So  
16 we have about more than 100,000 students enrolled  
17 in the schools.

18 Last year, let's give you a quick summary,  
19 and keep in mind the circumstance under which  
20 those services were provided because in the past  
21 you'll see, if you compare from previous years,  
22 you'll see we provide way more services, right.  
23 So you might hear COVID a lot, and how even  
24 enrollment went down. If you look at enrollment  
25 for previous years, a lot of students moved from

1 coming to the school in-person to staying at home  
2 to get virtual services. So if you were to go  
3 back to previous years and compare, you're going  
4 to see differences and level of services  
5 provided. But we were so happy to see 77 percent  
6 of the visit resulted in those kids return to  
7 class meeting. The parent didn't have to come  
8 and pick them up and stuff, you know, what they  
9 doing if they have work, and some of them don't  
10 even have sick time. So they would have to be --  
11 it's unpaid time, they would have to come to the  
12 school and pick up their kids. I think in the  
13 past, there used to be 84, under 80 returned to  
14 class. And I'm surprised to tell you the truth,  
15 we're still at 77 percent because we know now,  
16 every little symptom, people are so worried,  
17 you're going to send the kids home, right, you  
18 don't want them to go back to class because of  
19 the environment we are right now.

20 So we have more than 11,000 withdrawals,  
21 mostly from mental health services and we  
22 understand why. Even though we have a mental  
23 health professional in the schools, but sometime  
24 some student might need beyond one or two  
25 sessions, they may need a real therapist to

1 support them, right. And then, of course,  
2 mandated screenings such as vision, were provided  
3 as well. Thank you.

4 So let's look at Resolution D for a minute.  
5 You see our wonderful picture of the bus. I  
6 believe our program chair is in the picture as  
7 well. I don't know if you see that, Pam, you are  
8 in the picture when we were cutting the, I think  
9 it was last year, I believe, when we cut -- the  
10 ribbon cutting event. So with this mobile, we  
11 have more flexibility to really address some  
12 underserved communities because of the  
13 flexibility. We have more than 26,000 medical  
14 visits. Many, many mental health encounters and  
15 social services. And social services can be  
16 anything around, you see the child come and they  
17 need other support, they don't have health  
18 insurance. You may have a social worker assist  
19 them with that as well and other social services  
20 they might need.

21 We have about 38 immunization drives and  
22 that's a lot drive going on. They were like all  
23 over the place in the community, trying to do --  
24 they do testing, they do immunization for  
25 children. So our vision program, to explain how

1 this program works. So we have our nurses, Reso  
2 A, that's where we have our school-based nurses.  
3 They are the one doing the initial vision  
4 screening, because you saw they have some need  
5 vision. So if a child fails the screening, then  
6 they get referred to Miami Lighthouse. In Miami  
7 Lighthouse, usually they have a mobile unit, they  
8 can come to the school, actually to the school to  
9 provide the comprehensive vision examination.  
10 And if the child needs glasses, they also provide  
11 glasses. And you can see on the slide, all the  
12 examinations that were provided, conducted last  
13 year, and glasses provided.

14 So, Reso D, it's our community oral health  
15 services. So remember, the nurses, most of those  
16 screening, nurse screen also for oral health and  
17 vision. But this one, it's more like community  
18 providers going to childcare centers and other  
19 places to provide actual, more than what the  
20 nurse could provide because the nurse is not like  
21 an oral health professional. They are trained to  
22 do some screening, but if you have a child that  
23 need dental sealant, you need an actual oral  
24 health professional to do that, right. So that's  
25 through this initiative, that's how we are able

1 to go into communities and provide those  
2 services.

3       Reso E is about injury free coalition. This  
4 is also a mobile unit that we use. And I  
5 believe, Jim, the board meeting, we're going to  
6 have the board meeting outside. I don't want to  
7 steal your thunder, I don't know if you're going  
8 to announce that to the board, but it's going to  
9 be very exciting to see what a parent goes  
10 through when they do the training, to prevent a  
11 child from getting hurt. So you'll get an  
12 opportunity to see that in person during the  
13 board meeting.

14       So our last resolution is our benefit  
15 enrollment. And that's really, it's to this  
16 initiative, like we address some of the social  
17 deterrents of health. And you know during the  
18 pandemic, again, how important that was for  
19 people who lost their job, they are able to go  
20 for benefits. We know the burdensome of  
21 paperwork. It takes -- even us, educated people,  
22 going to -- if you try to apply for public  
23 benefit, I'm sure you will have a hard time. can  
24 you imagine like a typical parent trying to get  
25 those benefits. Through this initiative, we fund

1 people to sit with families and to help you  
2 through the paperwork process. And we see one of  
3 the big highlights, like you are able to leverage  
4 money more than 1.1 million dollars last year.

5 One thing I want to address quickly, so in  
6 case you see, if you're looking at the reso,  
7 you're going to see one difference with one  
8 provider. Based on the data it shows that they  
9 were not doing so well. And we can say we  
10 understand why, because the provider kind of had  
11 the expectation we're not in alignment with the  
12 other contract. So what we're going to do to the  
13 negotiation process, we're going to work with  
14 them to make more equitable expectation for the  
15 contract.

16 I think that's it. If you have any  
17 questions, I'll be happy to take them.

18 MS. HOLLINGSWORTH: Okay, thank you very  
19 much, Juliette.

20 FEMALE VOICE: Thank you. In terms of reso  
21 A, on the school-based screenings that take  
22 place, for example, the dental, the BMI and so  
23 forth, how do we communicate to parents what they  
24 should be doing at home to help with dental care,  
25 for example, of their children, with eating right

1 and obesity issues and so forth?

2 MS. FABIEN: That's a very good question.  
3 We always -- whatever screening that we do, first  
4 of all, we have to have the parent consent to do  
5 it. And then after, the nurses conduct the  
6 screening, the child itself -- because sometimes  
7 it's best to teach the child how to care for  
8 themselves, because most likely they're going to  
9 be doing brushing their teeth, when they floss,  
10 things like that, it would teach them, the nurse  
11 part of the services. Its oral health education,  
12 it's part of that. And then the parents will get  
13 a letter and we attach a little brochure with the  
14 letter to explain the importance of oral health  
15 care. That's a very good question.

16 FEMALE VOICE: Excellent. Thank you.

17 MS. HOLLINGSWORTH: Any questions from those  
18 tuning in by Zoom?

19 DR. BENDROSS-MINDINGALL: Yes, Madam Chair.

20 MS. HOLLINGSWORTH: Yes, please.

21 DR. BENDROSS-MINDINGALL: Thank you very  
22 much. Good morning. Thank you very much.  
23 Having been a principal in Miami-Dade County  
24 public schools and having had a clinic in the  
25 school, one of 12 principals in a certain



1 pattern, we had the best of services and I know  
2 it's still going on. But I want to know how are  
3 principals made aware of these services at this  
4 time, please?

5 MS. FABIEN: Yes. So principals play like a  
6 major role in the -- I mean, you already know  
7 they play a major role of the school, but as far  
8 as services happening in their school, we need  
9 their involvement, right. We need the -- and  
10 sometimes they delegate somebody, the principal  
11 may not be the ones dealing with the clinic  
12 directly, they may delegate someone and ask the  
13 same principal or something like that. But for  
14 the most part, every provider needs to share the  
15 plan, when they're going to address timeline,  
16 when they're going to have screening, so that way  
17 they know, we need their help. We include some  
18 of the material, part of the package that go  
19 home, so we have to work with administration in  
20 order for us to provide services. And if we  
21 having some medication immunization, we have some  
22 -- the paperwork may not be completed properly.  
23 Sometime the principal has to intervene to kind  
24 of push the family to get the information we need  
25 in order for the children, the children with

1 special needs, they can get the medication and  
2 things like that. We will have the principal a  
3 lot and the school to make sure the parents are  
4 aware and they utilize the services being  
5 provided.

6 DR. BENDROSS-MINDINGALL: Follow-up, Madam  
7 Chair. Thank you very much. Another question,  
8 please. I want to know, when I visit my schools,  
9 usually the schools have students who are having  
10 some kind of an issue with them. I don't see any  
11 information, any pamphlets or anything. I like  
12 the idea that you said they are provided. So is  
13 there any way that we can intercede and make sure  
14 that the parents get this information? I know  
15 that we can't do everything, but sometimes --  
16 well, not sometimes, many times the parents  
17 depend on us to get information to them. And as  
18 The Children's Trust, I'm wondering if there's  
19 any way that we can make sure that the parents  
20 are getting this information, that we are  
21 available, that we do provide services, and the  
22 nature of the services.

23 MS. FABIEN: Absolutely. And we try -- we  
24 started doing the engaged parents initiative, you  
25 know, some parents are more involved than the

1 others. You're going to see the parent telling  
2 you, my child has allergies or something like  
3 that and they're going to want to be involved in  
4 the care of the child. So the different strategy  
5 we use to send information to parents, like we  
6 know the first day of school they have the big  
7 package, but we know some parents, they're going  
8 through so many paperwork, they might miss  
9 something. So before a screening is happening,  
10 for example, the oral health example that I used  
11 before, we send those material at different time.  
12 Even though at the beginning they know what's  
13 going to happen, but we send it again to make  
14 sure. And if your child is being seen in the  
15 clinic, you get -- the parent get -- part of the  
16 protocol, you need to call the parent and explain  
17 to them why they come, if -- and that's your  
18 opportunity, to provide any health education to  
19 the parent. And then you get a letter also,  
20 going home with the child's backpack. So we try  
21 different ways to engage.

22 DR. BENDROSS-MINDINGALL: Okay. Thank you  
23 very much. I have one more question, having  
24 perused this information, and you did mention the  
25 -- I think its Reso C, as we speak about the

1 vision of our children. How do we know that our  
2 children are being evaluated for a vision, how  
3 does that -- please walk me through that, if you  
4 will.

5 MS. FABIEN: Absolutely. So currently we  
6 have -- its mandated, like children in first,  
7 third and sixth grade, they receive a vision  
8 screening. And also any child new to state, if  
9 they were not in the state of Florida, it doesn't  
10 matter what grade they are, they need to get  
11 screened for vision. And even if you miss, let's  
12 say, during the screening, one child didn't show  
13 up, right, we also track when student was absent,  
14 that way we can do follow up screening. And  
15 sometime you will have teachers just saying the  
16 child cannot see. And that's a common referral  
17 to get referral from teacher, to say, make sure  
18 you screen this child because I don't think they  
19 can see the board. Once the nurse screen,  
20 because, you know, they trained to do a  
21 screening, but they're not a professional of  
22 services, so they will contact Miami Lighthouse.  
23 We have a clean referral process, it's a good  
24 handoff. It's not like you send a referral, you  
25 don't know what happened. Miami Lighthouse will

1 show up to your site with the van to provide the  
2 comprehensive vision services. Then if the child  
3 again needs glasses, then you provide glasses as  
4 well.

5 DR. BENDROSS-MINDINGALL: Wonderful. I've  
6 been to Miami Lighthouse, and you're right, they  
7 do an awesome job. Thank you so much for your  
8 responses. And thank you, Madam Chair. That is  
9 all for now.

10 MS. HOLLINGSWORTH: Thank you. Question?

11 MR. ARSENAULT: Hi, thank you. Great  
12 presentation. I have a question about the  
13 matching funding, the LIP funding, that's  
14 intended to be drawn down from this. Is that  
15 above and beyond the funding amount here, and I  
16 guess, what influence does the Trust have in the  
17 application of those funds and the programs that  
18 they're used for?

19 MS. FABIEN: Absolutely. It's one of my  
20 favorite project. When I started at The Trust,  
21 we see all those funds available at the state --  
22 to draw down funds to our community. Because we  
23 have so many uninsured children in our community  
24 that don't get the services. So what we do  
25 through this initiative, we use -- we match -- we

1 do the agreement to bring down the local funding.  
2 So as far as influence, every organization, they  
3 already have how much money they are eligible to  
4 get to draw down and based on that we will cut  
5 the check to their state account, they send us  
6 invoice, it's like a transfer. Because that's  
7 the only mechanism we can use to draw back money.  
8 But yes, its above and beyond cutting down on  
9 this initiative.

10 MALE VOICE: My question is, so I know that  
11 we do that, so we act as, The Trust acts as the  
12 intergovernmental to transfer, to be able to hold  
13 down that funding. But then, for example, those  
14 FQHCs, they just use it for whatever purposes  
15 they want to We don't say it has to be used for  
16 these types of programs that we're authorizing  
17 the funding for --

18 MS. FABIEN: That's a good question because  
19 the stipulation as to all who can use -- with the  
20 money. So what we do, we incorporate that into  
21 an amendment process. We do the providers. Its  
22 underinsured, uninsured children who can only  
23 serve with the funding. Above and beyond, the  
24 services -- remember, the services occur in the  
25 school. The agencies will provide additional

1 primary care services in the facility. It's not  
2 in the school.

3 MS. HOLLINGSWORTH: Yes, Constance?

4 MS. COLLINS: Thank you. The investments  
5 we're making in our school-aged children are  
6 amazing. I'm wondering if you can talk a little  
7 bit about the investments we're making in  
8 services in the health arena for children who are  
9 not yet school-aged.

10 MS. FABIEN: So we have -- our early  
11 childhood, I think Lori is going to go over this  
12 later on to see other ways. Thank you. Other  
13 ways we provide early, like kids that are not in  
14 school yet, through our early childhood  
15 investment. And then oral health, the community  
16 oral health, it's really they go to childcare  
17 centers, but we target younger children to the  
18 oral health initiative. I think that's reso D or  
19 something like that. I don't remember. Miami  
20 Lighthouse also goes to -- I think in the past we  
21 used to focus on school-aged, then we started  
22 need to extend the services to younger children.  
23 Because they start -- you can identify as early  
24 as two-year-old, like a child that's having a  
25 vision problem. So the oral, both oral health

1 and comprehensive vision, they target a younger  
2 youth as well, it's not just older. Then other  
3 investments we have early childhood. Lori is  
4 going to talk about some today.

5 MS. KENDRICK-DUNN: I have a question or a  
6 couple of questions. Good morning, everyone. So  
7 my question relates to the health investments  
8 that The Children's Trust is investing in is  
9 critical and definitely is much needed. So my  
10 question relates to understanding social  
11 determinants of health. And so I know that many  
12 of the children that we serve and families that  
13 we serve and communities, not all, but many,  
14 we're dealing with some communities that parents  
15 and the children, economic marginalization may be  
16 a factor in their lives. Which we know  
17 eventually impacts health in the negative way.

18 So I'm just wondering, I see in the  
19 resolutions and in the information about the  
20 school health that prevention is something that  
21 we're looking at. And I'm just wondering,  
22 because in many communities where economic  
23 marginalization is an issue, there are increased  
24 health risk for the children and as it relates to  
25 nutrition and oral care and just so many things



1 that compound, and later when they become  
2 adolescents and later when they become adults, if  
3 that's not taken care of when they're kids, then  
4 you have higher risk for cardiovascular disease,  
5 you have high risk for type 2 diabetes, high  
6 blood pressure, issues with pregnancies, et  
7 cetera, et cetera. Because how you take care of  
8 your health when you're a child, there's a  
9 correlation to what your health will be like as  
10 an adult. And many of our underserved  
11 communities, overall health is a huge factor.  
12 I'm just wondering more about the prevention of  
13 these chronic diseases that we know impact  
14 communities of color, communities where we know  
15 there's a lack of economic resources. I guess  
16 more about that and then how we're measuring that  
17 to understand how -- what impact we are having as  
18 these children turn into adolescents, as they  
19 turn into young adults, because it's a -- the  
20 health piece is a big deal. It's always  
21 something that really impacts me. I was taking  
22 the bus to work this morning, for example, and I  
23 see three older black people get on the bus and  
24 all of them have walkers. And I know, just being  
25 black, right, it's like typical in a community,

1 oh okay, people are on medications for high blood  
2 pressure because you think that's the norm, but  
3 it should not be, right. We know lots of family  
4 members have diabetes type 2 or cardiovascular  
5 disease or because of not taking care of their  
6 diabetes, there's amputations. And these kinds  
7 of things are rampant in certain communities and  
8 others it's not.

9 So how do we, as their children, help  
10 children and families understand the importance  
11 of taking care of your health and how to do that.  
12 Because the prevention is absolutely key. So,  
13 I'll stop.

14 MS. HOLLINGSWORTH: Thank you.

15 MS. FABIEN: So health disparity is a real  
16 thing. It's a real, real issue that's very  
17 complex to address because we know, in our  
18 country we don't have -- we have a sick care  
19 system. We wait until people get sick and then  
20 try to address them. And I think that's what  
21 makes this portfolio more important. So we don't  
22 wait until somebody is sick to try to address  
23 that, we try to those preventions starting with  
24 little kindergartners who are just starting  
25 school, teaching them good habits and good health

1 hygiene. So what you say is not something just  
2 The Trust can address, I think it takes the  
3 entire country, not just organization to think  
4 about even something as simple as, as far as  
5 healthcare extension to additional -- for  
6 insurance extension, Medicaid extension. That's  
7 the basic, right. If you cannot -- some people  
8 don't even have health insurance. As far as  
9 going to seek services and prevention, that's  
10 going to be challenging. That's what we're doing  
11 to this portfolio, we try to tackle the issue but  
12 it's a bigger problem, it's a complex problem  
13 that takes a lot of us to make a plan, right.

14 MS. KENDRICK-DUNN: I agree with that, and  
15 I'm just hoping in the future maybe The Trust --  
16 because it is a huge problem. You are so right.  
17 Maybe there will be great efforts or  
18 collaboration with different organizations to  
19 address this, because, for example, performing  
20 well in school is important, but if you're not  
21 healthy, if the children's parents are not  
22 healthy, those kind of things are going to impact  
23 the children, if the parents are the issue or if  
24 it's the child. So I'm hoping to see that.  
25 You're right, in our country, we do have a sick

1 care system. It is very hard to see because we  
2 have so many resources in this country, it's just  
3 a huge lack of knowledge. There are so many  
4 components, like you're saying, there's  
5 nutrition, there's medical care, there's oral  
6 care, there's mental health. It's kind of like  
7 how do we bring all of this under one umbrella,  
8 so we cannot have children experiencing obesity  
9 and the ramifications of that as they get older.  
10 So yeah, I just hope that we can. Because  
11 without health, without health you really have  
12 nothing. All the other things, it doesn't really  
13 matter as much if you're not a healthy person and  
14 you can't take advantage, it effects the quality  
15 of your life. It's just huge, so thank you.

16 MS. HOLLINGSWORTH: Thank you, Tiombe.

17 MR. DUNN: Can you hear me?

18 MS. HOLLINGSWORTH: Yes, Pastor Dunn.

19 MR. DUNN: Okay, thank you. I wanted to go  
20 back to the Miami Lighthouse project  
21 collaboration with The Children's Trust and the  
22 grant and try to raise the question in terms of  
23 at what level or levels does Miami Lighthouse for  
24 the Blind get involved with the children? I may  
25 have asked this question before, but I'm just

1 trying to refresh my memory, where a child has  
2 already been deemed by virtue of their physical  
3 appearance and maybe they've had -- I would like  
4 to raise the question, at what levels would the  
5 Lighthouse for the Blind get involved? I.e., we  
6 have many students who have the obvious visually  
7 impaired issues. I would think that it would  
8 create, to a certain extent, a low self-esteem  
9 issues, I don't know the proper terminology,  
10 maybe there's a crossing of the I's, maybe  
11 there's a, I don't know, please forgive me if I'm  
12 not using the right terminology, maybe they may  
13 have some type of false eye or something like  
14 that. At what level would Miami Lighthouse for  
15 the Blind, could they intervene at such levels as  
16 this when it's the obvious, when they've already  
17 been deemed as being visually impaired. They  
18 have some type of obvious, physical issues with  
19 their eyes where anybody can see that they have  
20 issues.

21 Is it a way that maybe there can be some  
22 type of corrective, and I know you're delving in  
23 deep now, some type of corrective eye surgery of  
24 some sort that might give them a better physical  
25 appearance and it may even help them with their

1 seeing? That's my question. I've raised this  
2 question before, maybe about a year or so ago,  
3 because constantly I run into students who you  
4 see and you see the obvious and you know that  
5 they have issues. It invites into certain things  
6 or certain confrontations with individuals  
7 because they were bullied or are being bullied or  
8 teased because of their physical eye condition.  
9 And I think that would play a major role in a  
10 child's ability to learn. Would someone help me  
11 out with that, can you speak to that, please?

12 MS. FABIEN: Yeah, I remember you asked that  
13 question last year when -- because I think you  
14 had a specific case, right?

15 MR. DUNN: That's right, you're correct.

16 MS. FABIEN: Yeah, I remember. So this  
17 process, we don't fund surgeries or anything like  
18 that, like you said, more involved level of care,  
19 but Miami Lighthouse has been in the community  
20 for a long time and they have relationships, I  
21 could imagine they have relationships with other  
22 entities that do this type of work. If you want  
23 more assistance, you ask for that, I can have  
24 someone at the lighthouse call you or I can get  
25 the information and reach out to explain to you

1 how they work in the community for children with  
2 events, maybe events help.

3 MR. DUNN: To their credit, they did follow  
4 up with that with me. I may need a refresher.

5 MS. FABIEN: Yeah, we can get you a  
6 refresher.

7 MR. DUNN: Please, please, because I'm  
8 seeing it now and I'm at the elementary level  
9 now. And I'm seeing it quite obvious and it  
10 pains me when you see children like that. And  
11 I'm almost, I don't want to cross subjects, but  
12 yesterday in my ministerial obligation and duty,  
13 I went to the nursing home and I just saw the  
14 sick people and I was leaving out of there just  
15 thanking God for my health. So Ms. Dunn, I  
16 understand about health, how much of a blessing  
17 it is just to have a reasonable, as our for  
18 parents used to say, a reasonable portion of our  
19 health. And if a child does not have that good  
20 health, my God, you can imagine what kind of  
21 challenges, uphill challenges that they will  
22 face. I don't want to cross subjects, I want to  
23 stay on the Lighthouse for the Blind issue, but I  
24 could speak to the health issue overall because  
25 as a minister, often times I'm thrust into

1 environments, i.e. hospitals, nursing homes, et  
2 cetera, and it will break your heart when you see  
3 the living conditions of some people who have  
4 been deemed terminally ill for the rest of their  
5 lives. I don't want to get into that because  
6 I'll start trying to preach, so let me stop.

7 MS. HOLLINGSWORTH: Thank you, Pastor Dunn,  
8 and thank you Committee Members, and thank you,  
9 Juliette. There will be other opportunities for  
10 questions as we move through the resolutions.  
11 And Lori will be presenting at the end of our  
12 time today.

13 Let's move to Resolution 2022-A:  
14 Authorization to negotiate and execute contract  
15 renewals with six providers, identified herein,  
16 to deliver comprehensive school-based health  
17 services, in a total amount not to exceed  
18 \$16,250,000.00, for a final term of 12 months,  
19 commencing July 1, 2022, and ending June 30,  
20 2023, subject to funding appropriations; and  
21 also, to request authorization to use funds from  
22 this initiative to leverage federal funding  
23 through the Low-Income Pool program (LIP).

24 May I have a motion, please?

25 MR. ABRAHAM: So moved.



1 MS. HOLLINGSWORTH: Thank you.

2 DR. BENDROSS-MINDINGALL: Move it.

3 MS. HOLLINGSWORTH: And I'm told there are  
4 no recusals for this resolution.

5 MS. NEASMAN: Yes, yes. Annie, this is  
6 Annie, I have to recuse.

7 MS. HOLLINGSWORTH: For Resolution A, okay.  
8 Okay, let's move to discussion. Questions, from  
9 the committee.

10 MR. HAJ: Madam Chair, if I can bring up a  
11 brief comment. As a former high school  
12 principal, I had the benefit -- I seen both. I  
13 got the clinics while I was a high school  
14 principal. We did not have the clinics, then  
15 they put clinics in the schools. I don't know  
16 how we did it without these clinics. It is night  
17 and day to have 3,500 high school kids without a  
18 clinic. So I appreciate, as a principal, to have  
19 The Trust investment to have these, as well as,  
20 my years blend, four or five years ago, the board  
21 also made the commitment to add the mental health  
22 professionals in the school. So now you have the  
23 physical carrier of the mental health, the nurses  
24 get trained. When we started talking about sex  
25 trafficking, nurses were trained too, because

1 many of these times when the kids come through,  
2 the only point of entry, or the only way people  
3 catch it, is at the school site. So there's a  
4 lot of training with these nurses to catch, not  
5 only medical, social, emotional, but other things  
6 that may be impacting the child. And I'm also  
7 very proud that several years ago, too, we used  
8 our existing funds to go ahead and apply it for  
9 the low income pool, to draw down an extra \$3.5  
10 federal money into this community. So it really  
11 is a win-win that we're offering these clinics.  
12 Discussion long-term is how do we continue with  
13 virtual, with all the new technologies coming.  
14 What does the future look like to serve children  
15 throughout this community. But again, as a  
16 recipient of this, as a principal, I just don't  
17 know how schools do without having full-time  
18 clinics with full-time nurses in buildings.  
19 Thank you.

20 MS. HOLLINGSWORTH: Thank you, Jim.

21 MALE VOICE: So I just had a question, a  
22 clarification, and it actually links to what Jim  
23 was just saying. I would assume this is not in  
24 every school, it's in selected schools. And how  
25 are those schools selected? Because it is an

1 important program and there are a lot of schools  
2 involved, but I assume it's not every school.

3 MR. HAJ: I'm going to tell people to chime  
4 in in just a second. It's about half the schools  
5 in Dade County. We're at 140, what are we at,  
6 145 schools? 145 schools. When it came out the  
7 door in 2007, Judy Schefter was leading the  
8 charge from the board and other members of the  
9 community. And there was a yearlong discussion  
10 about schools with the school board and putting  
11 them in high need areas and also keeping it  
12 within a feeder pattern. So that's how they were  
13 selected back in the day. And then there are  
14 capital costs, capital improvement to build out  
15 these clinics in these schools. So the schools  
16 that were selected are the schools that remain.  
17 They don't change out.

18 MALE VOICE: So can you provide some  
19 perspective about what the existing need is for  
20 other schools as well? It sounds like we're  
21 continuing with the schools, there was heavy need  
22 in those areas, but I'm sure there are other  
23 areas that have heavy needs that are not a part  
24 of this program and just how that issue can  
25 potentially be addressed.

1 MR. HAJ: There is. We also work with our  
2 partners. When we did this plan, it's a  
3 comprehensive plan with the health department,  
4 with the school system. These are the schools we  
5 take care of and then there are other entities  
6 that take care of other schools that we are not  
7 in. So there is -- there is, I believe, and  
8 Julie or Lori can help, chime in, that the health  
9 department and other entities take care of the  
10 schools that we are not in.

11 MS. FABIEN: Yeah, that's correct. We have  
12 -- I think the health department contract with  
13 Nicklaus Hospital, I believe, to serve those  
14 other schools. Its different level of services  
15 that provided at the school, but yes, there's  
16 other mechanisms, like they receive screening,  
17 like every school have to do, and things like  
18 that. So the other half are being taken care of  
19 by the health department.

20 MALE VOICE: So, I think I know the answer  
21 to this. It sounds like there's existent need in  
22 other schools, I'm sure this is budgeted limited,  
23 why the program can't be expanded to other  
24 schools, but its something for us to consider in  
25 the future, right? I would expect. Is that

1 right?

2 MR. HAJ: That's what we mentioned, as well  
3 as opportunities down the road, with  
4 telemedicine, with other things, are there ways  
5 that we can have a greater reach, knowing our  
6 dollar constraints. There's new technologies  
7 coming out, that we can reach parents and  
8 children where they're at, so. The discussion  
9 was, per the resos for this month, but what we do  
10 moving long-term and having those long-term  
11 discussions.

12 MALE VOICE: Yeah, I'm sure this is a  
13 discussion for another day, but using digital  
14 health modalities can really leverage resources,  
15 and of course there's a limitation about access  
16 by many of these families.

17 FEMALE VOICE: Quick question. Regarding  
18 the 145 sites, if I'm a principal at a school  
19 nearby one of these sites and I have a need for a  
20 mental health provider to come to my school and I  
21 have ten children who are in real big need, am I  
22 able to contact one of the 445 sites and request  
23 for assistance?

24 MR. HAJ: So, the mental health  
25 professionals are in the clinics, they don't go

1 to the schools. Because we have contracts with  
2 the providers for those specific schools.  
3 However, we work with the school system, because  
4 its significant funding for mental health, that  
5 when we plan where the gaps were, from where  
6 we're at to where the school system, we work  
7 together. So the school system has significant  
8 funding for mental health as well. So there  
9 shouldn't be gaps at schools where we have to  
10 move people, there should be, every school it  
11 should be taken care of.

12 MS. HOLLINGSWORTH: Thank you. All those in  
13 favor?

14 (WHEREUPON, the committee members all  
15 responded with "aye.")

16 MS. HOLLINGSWORTH: I understand we have  
17 another question?

18 MS. COLLINS: I'm sorry, I need to get some  
19 clarification on the recusal issues, my  
20 apologies. But I was advised a minute ago that I  
21 needed to recuse on 2022-F, because it involved  
22 Jesse Trice Community Health. But this one and  
23 many of the others all involve health care  
24 providers that provide services to women and  
25 children at Lotus House on a regular basis,

1 Citrus Health Network, Jesse Trice, Miami  
2 Lighthouse for the Blind, the list goes on. I  
3 mean, that's the point of our goals, is to always  
4 access health care services that are out in the  
5 community. And I just want to get some  
6 clarification. I always understood that if we  
7 are indirectly benefited, that I didn't need to  
8 recuse, but since I just learned about this, I'm  
9 wondering if I need to recuse from these various  
10 health measures.

11 MS. KOBRINSKI: I would defer to staff, but  
12 generally The Trust is under an adherence of  
13 impropriety standard, so if you feel  
14 uncomfortable -- it doesn't look like any of the  
15 funding is going directly to Lotus House --

16 MS. COLLINS: No, it's not.

17 MS. KOBRINSKI: -- for A, at least, so it's  
18 going to these health care providers that are  
19 providing services in the schools. I don't off  
20 the hand see anything, unless staff has learned  
21 anything from the contrary to this.

22 MR. HAJ: I agree. Its providers for school  
23 sites. I don't think you need to recuse.

24 MS. COLLINS: Understood. We have a lot of  
25 kids in school.

1 MS. HOLLINGSWORTH: Thank you for asking.

2 MS. KOBRINSKI: If that was the standard,  
3 everyone would probably recuse because they all  
4 have served children in a school system.

5 MS. COLLINS: I agree. And that applies to  
6 all of resolutions for today, pretty much, so  
7 that's why I wanted to put some clarification on  
8 this.

9 MS. HOLLINGSWORTH: Thank you. Let's go  
10 back to the vote. All those in favor?

11 (WHEREUPON, the committee members all  
12 responded with "aye.")

13 MS. HOLLINGSWORTH: Are there any opposed?  
14 (No verbal response.)

15 MS. HOLLINGSWORTH: Resolution carries.

16 MS. KENDRICK-DUNN: Madam Chair, can I make  
17 a comment now that we voted on this resolution,  
18 please?

19 MS. HOLLINGSWORTH: Yes, Tiombe.

20 MS. KENDRICK-DUNN: Well, I just -- this is  
21 probably for the staff, and let me know if this  
22 is appropriate or not, but I'm just wondering as  
23 far as us as board members, is it possible to,  
24 when we're looking at presenting to the board,  
25 for us to receive information about health



1 disparities, social deterrents of health? And  
2 for us to really get a better understanding of  
3 the chronic medical conditions, such as allergies  
4 and asthma, et cetera, that occur with children  
5 and especially of children in underserved areas.  
6 I'm just thinking having that information, even  
7 if it was a presentation or a packet so that we  
8 can have a better understanding of what our --  
9 what are the chronic medical conditions  
10 experienced by all children, especially those  
11 that are residing in underserved communities, and  
12 having a better understanding the definition of  
13 social deterrents of health and the definition of  
14 health disparities. So when we're asked to vote  
15 on measures such as this, that we have that  
16 foundational knowledge. Or background knowledge.

17 MS. HOLLINGSWORTH: Thank you, Tiombe.

18 MS. NEASMAN: Madam Chair, I don't know if  
19 it's appropriate, if I can say something at this  
20 time. It's Annie Neasman.

21 MS. HOLLINGSWORTH: Yes, please, Ms.  
22 Neasman.

23 MS. NEASMAN: Okay. I know I've been quiet  
24 because I know I had to recuse from this  
25 resolution, but I want to thank all of you for

1 the comments you've made and the questions  
2 raised. And, Tiombe, the staff has much of that  
3 information that you're asking for. I know  
4 you're asking for a global kind of assessment of  
5 information on this, but it is out there and we  
6 do collect a lot of it through the clinics as  
7 we're providing the services. And that's across  
8 all of these entities. But I just want to echo  
9 what Jim said about the future. The future is  
10 going to, in my mind, look a little different  
11 than it does today. We are looking and exploring  
12 quickly all of the digital aspects. I know  
13 there's the resolution coming up about pediatric  
14 mobile unit, but we do -- we're able to acquire,  
15 well we have one and are getting a second, mobile  
16 unit, and I think that is going to be a part of  
17 the answer for perhaps expanding some of the  
18 services in some of the schools. Because you all  
19 should know we don't do comprehensive services in  
20 those schools, in all of the schools. In all of  
21 the schools, but we have them as a theatre type  
22 pattern. But we should be able to do more  
23 because we were also awarded a telehealth grant  
24 for the next two years that will allow us to do  
25 some of this.

1 Jim, I'm really looking forward to some of  
2 those discussions as to what we can do in the  
3 coming years or as health services are concerned.

4 And, Tiombe, I'm like you, when I ride  
5 through the neighborhoods and I see folks on  
6 walkers and canes and know that it has to start  
7 early. I'm just excited about what the future  
8 will bring. So thank you all for this great  
9 discussion. And staff, thank you.

10 MS. HOLLINGSWORTH: Thank you, Ms. Neasman.

11 Resolution 2022-B: Authorization to enter  
12 into a purchase agreement with University of  
13 Miami Department of Pediatrics to support the  
14 Pediatric Mobile Clinic in providing  
15 comprehensive health services throughout Miami-  
16 Dade County, in a total amount not to exceed  
17 \$100,000.00, for a term of 12 months, commencing  
18 July 1, 2022, and ending on June 30, 2023.

19 May I have a motion, please?

20 Mr. Dunn: So, moved, Richard Dun

21 MS. KENDRICK-DUNN: So, second, Kendrick-  
22 Dunn.

23 MS. HOLLINGSWORTH: We have a first and a  
24 second. I'm told there are no recusals for this  
25 resolution, so we can move into discussion.

1 Questions, Constance?

2 MS. COLLINS: Yes, I'm not recusing, but I  
3 am disclosing, once again, that Lotus House  
4 Shelter guests benefits from these services.

5 MS. HOLLINGSWORTH: Thank you.

6 Questions, observations from the committee?

7 FEMALE VOICE: Chair, just observation. I  
8 think it's an excellent program. It's really  
9 comprehensive, and I noticed in these services  
10 that are being provided, with mental health, due  
11 to COVID, a lot of new things are happening  
12 because of children being at home doing virtual  
13 learning and everything else that has come with  
14 it. And I especially like also the training, the  
15 services are being provided for more mental  
16 health providers to be trained to deal with those  
17 new problems. So I just think this is a great  
18 opportunity to do outreach to children throughout  
19 our county.

20 MS. HOLLINGSWORTH: Thank you.

21 Dr. Abraham?

22 DR. ABRAHAM: Yeah, just a question about  
23 this one. I know that it provides vaccinations  
24 as well. I assume that going back to the  
25 previous resolution, the vaccinations are

1 available through those clinics as well. It just  
2 is a reference to the fact that making sure  
3 children are vaccinated, not just against COVID,  
4 but common pediatric illnesses, measles, for  
5 example, outbreaks of that. That coverage is  
6 just very, very important and access to  
7 vaccinations for them. So it's just highlighting  
8 the importance of that activity as well.

9 MS. HOLLINGSWORTH: Thank you.

10 All those in favor?

11 (WHEREUPON, the committee members all  
12 responded with "aye.")

13 MS. HOLLINGSWORTH: Are there any opposed?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: The resolution carries.

16 Resolution 2022-C: Authorization to  
17 negotiate and execute a contract with Miami  
18 Lighthouse for the Blind and Visually Impaired,  
19 Inc., for a comprehensive vision program, for a  
20 term of 12 months, commencing July 1, 2022, and  
21 ending June 30, 2023, in a total amount not to  
22 exceed \$400,000.00.

23 May I have a motion, please?

24 MR. DUNN: So moved, Richard Dunn.

25 MS. HOLLINGSWORTH: Thank you. And a

1 second?

2 MS. KENDRICK-DUNN: Second, Kendrick-Dunn.

3 MS. HOLLINGSWORTH: Thank you. Second is  
4 Kendrick-Dunn. I'm told there are no recusals  
5 for this resolution.

6 Constance?

7 MS. COLLINS: Yes, I'm just going to make a  
8 disclosure again, that Lotus House Shelter guests  
9 benefit from these services.

10 MS. HOLLINGSWORTH: Duly noted, thank you.

11 Moving into discussion, observations from  
12 the committee?

13 Hearing none, all those in favor?

14 (WHEREUPON, the committee members all  
15 responded with "aye.")

16 MS. HOLLINGSWORTH: Are there any opposed?

17 (No verbal response.)

18 MS. HOLLINGSWORTH: The resolution carries.

19 Resolution 2022-D: Authorization to  
20 negotiate and execute contract renewals with  
21 three providers, identified herein, to deliver  
22 oral health preventive services, in a total  
23 amount not to exceed \$548,014.00 for a term of 12  
24 months, commencing October 1, 2022, and ending  
25 September 30, 2023.

1 May I have a motion, please?

2 DR. BENDROSS-MINDINGALL: Move it, Bendross-

3 Mindingall.

4 MS. HOLLINGSWORTH: Thank you. And a

5 second?

6 MS. GIMENEZ: Second, Lourdes Gimenez.

7 MS. HOLLINGSWORTH: And I understand that

8 Ms. Weller and Ms. Neasman, are recusing this

9 resolution?

10 MS. NEASMAN: Yes.

11 MS. WELLER: I'm recusing, I work for the

12 health department. It's Karen Weller.

13 MS. NEASMAN: And I recuse. It's Annie

14 Neasman with Jessie Trice.

15 MS. HOLLINGSWORTH: Thank you. Thank you.

16 Moving now to discussion -- yes, Constance?

17 MS. COLLINS: I want to make a disclosure

18 that Lotus House receives services from the

19 Florida Department of Health and Jessie Trice

20 Community Health System.

21 MS. HOLLINGSWORTH: Noted. Thank you.

22 Committee members, the floor is open for

23 discussion, questions, observations.

24 (No verbal response.)

25 MS. HOLLINGSWORTH: Hearing none, all those

1 in favor?

2 (WHEREUPON, the committee members all  
3 responded with “aye.”)

4 MS. HOLLINGSWORTH: Are there any opposed?  
5 (No verbal response.)

6 MS. HOLLINGSWORTH: The resolution carries.  
7 Resolution 2022-E: Authorization to  
8 negotiate and execute a contract with the Public  
9 Health Trust of Miami-Dade County, d/b/a Jackson  
10 Health System, in partnership with the University  
11 of Miami Miller School of Medicine, to implement  
12 Miami’s Injury Free Coalition for Kids, in a  
13 total amount not to exceed \$408,000.00, for a  
14 term of 12 months, commencing October 1, 2022,  
15 and ending September 30, 2023.

16 May I have a motion, please?

17 MS. KENDRICK-DUNN: So moved, Kendrick-Dunn.

18 MS. HOLLINGSWORTH: Kendrick-Dunn for the  
19 second.

20 DR. ABRAHAM: Second.

21 MS. HOLLINGSWORTH: Abraham for the first.

22 And I’m told there are no recusals for this  
23 resolution.

24 MS. COLLINS: I’d like to make a disclosure  
25 on behalf of Lotus House benefiting from the



1 services provided by this program.

2 MS. HOLLINGSWORTH: Noted. Thank you,  
3 Constance.

4 Discussion, observations from the committee?

5 MR. HAJ: Madam Chair, one comment. We have  
6 requested the bus be out front for the board  
7 meeting, so if you can come 15 minutes early to  
8 the board meeting, it will be right in front  
9 where you walk in. So you can tour the bus on  
10 two Mondays from now.

11 MS. HOLLINGSWORTH: Exciting. Thank you.

12 MALE VOICE: I just have a general question,  
13 Jim. How well is this program and the other --  
14 how well are they integrated with the school  
15 clinics? It seems to me that there's a natural  
16 overlap here between these programs, what the  
17 clinics are doing. I'm just wondering how well  
18 they are put together.

19 MR. HAJ: The school clinics meet regularly.  
20 Through that we have the regular nurses with the  
21 school clinics, then we also have the mobile  
22 units. And we have five, six, six mobile units.  
23 So we have different groups that are reaching out  
24 to the community. Injury prevention, this bus  
25 has been -- I can't even remember, we funded a

1 year and a half ago, it is just getting going  
2 now. That's why we're kicking off -- the brand  
3 new bus will be here, I think this is the first  
4 time that people see it and its getting onto the  
5 street. But the injury prevention also was just  
6 not about the bus but working together with the  
7 community and marketing and pushing out for  
8 parents. We all know that the injury prevention  
9 is the leading cause of death for children. So  
10 how do we get the marketing, the social media,  
11 educating parents, not just on the mobile unit,  
12 but community wide. And we do that with the bus,  
13 with our communications department, with Jackson,  
14 with ourselves, as well as partnerships with the  
15 school clinics and everybody else that you talked  
16 about, that we're making sure that we're working  
17 very well together.

18 MALE VOICE: That's great. Thank you.

19 MS. HOLLINGSWORTH: Thank you.

20 Further questions?

21 (No verbal response.)

22 MS. HOLLINGSWORTH: Hearing none, all those  
23 in favor?

24 (WHEREUPON, the committee members all  
25 responded with "aye.")

1 MS. HOLLINGSWORTH: Are there any opposed?

2 (No verbal response.)

3 MS. HOLLINGSWORTH: The resolution carries.

4 And our final resolution, Resolution 2022-F:

5 Authorization to negotiate and execute contract

6 renewals with five providers, identified herein,

7 to deliver public benefits enrollment, in a total

8 amount not to exceed \$730,750.00, for a final

9 term of 12 months, commencing October 1, 2022,

10 and ending September 30, 2023.

11 May I have a motion, please?

12 DR. BAGNER: So moved, Bagner.

13 MS. HOLLINGSWORTH: Thank you, Dan.

14 And a second, please?

15 MS. KENDRICK-DUNN: Second, Kendrick-Dunn.

16 MS. HOLLINGSWORTH: Thank you. And I have

17 Constance and Annie for recusals for this

18 resolution?

19 MS. NEASMAN: Yes.

20 MS. CONSTANCE: Yes, recusing, but also,

21 again, this is an indirect benefit to the shelter

22 at Lotus House. We don't receive funds from this

23 grant.

24 MS. KOBRINKSI: I don't have the ethics

25 opinion from the commission on ethics last year,

1 I'll just reiterate The Trust conflict of  
2 interest policy, is that Trust board members  
3 shall not vote on any matter presented to The  
4 Trust board, if the Trust board member will  
5 receive a direct financial benefit from the  
6 actual board. And the Florida statute on voting  
7 conflicts also, provides that a Trust board  
8 member shall not vote in an official class upon  
9 any measure which would, inure to his or her  
10 private gain or loss or he or she knows would  
11 inure to the special private gain or loss of any  
12 principle by whom he or she is retained or to the  
13 parent organization or subsidiary by which he or  
14 she is retained or would inure to the special  
15 private gain or loss to a relative or business  
16 associate of The Trust board member. And  
17 additionally, again, it says, it all depends  
18 board members and staff act in such a manner to  
19 avoid the appearance of impropriety. I have not  
20 seen the commission on ethics that advises that -  
21 - I don't know if it was a requirement or just a  
22 recommendation. Staff knows, but again, I don't  
23 see any direct conflict.

24 MR. HAJ: No, the recommendation was for  
25 Constance to recuse.

1 MS. COLLINS: I do want to be clear on the  
2 record that I serve as a full-time volunteer and  
3 receive no compensation from Lotus House in my  
4 capacity as a board member or as an executive  
5 director. And Lotus House does benefit from  
6 services provided by many agencies including  
7 Citrus Health Network, Jessie Trice Health  
8 Systems, University Of Miami, Florida Department  
9 of Health, Miami Lighthouse for the Blind,  
10 Lincoln Health Centers, and many others. I think  
11 it might be helpful to get some further  
12 clarification on this because it probably impacts  
13 just about everything I do.

14 MS. HOLLINGSWORTH: Thank you, Constance.

15 MS. KOBRINSKI: So just for the record, you  
16 are recusing just out of an abundance of caution,  
17 but I think it is worth discussing with the  
18 Commission on Ethics going forward.

19 MS. COLLINS: Yes, thank you. I am on this  
20 particular item, but making disclosures across  
21 the board and see if we can't get some  
22 clarification.

23 MS. HOLLINGSWORTH: Noted.

24 Committee members, floor is open for  
25 discussion, observations.

1 (No verbal response.)

2 MS. HOLLINGSWORTH: Hearing none, all those  
3 in favor?

4 (WHEREUPON, the committee members all  
5 responded with "aye.")

6 MS. HOLLINGSWORTH: Are there any opposed?

7 (No verbal response.)

8 MS. HOLLINGSWORTH: This resolution also  
9 carries. And with that, I'm turning the floor  
10 over to Dr. Hanson.

11 DR. HANSON: Thank you. Okay, thank you  
12 everybody.

13 I just want to go over a few highlights to  
14 make the point that a lot of you have already  
15 made and that was reflected in the discussion  
16 that we had after Juliette's portion, which is,  
17 health is more than just what we fund through our  
18 health budget category at the Trust, right. When  
19 you budget, you have to put things in buckets and  
20 that's not usually how real world works. So I'm  
21 going to talk about some of the items that you  
22 see listed here. I also just want to go back and  
23 actually say that of the six resolutions you just  
24 passed, only one is focused exclusively on  
25 school-aged. All the other five include the full

1 developmental continuum in terms of assisting  
2 families with benefits, injury prevention. Of  
3 course early childhood is a high time of injury  
4 risk. So all of those, in addition to the one we  
5 mentioned earlier with the vision and the oral  
6 health services, and as well, the pediatric  
7 mobile clinic doesn't have an age limitation. So  
8 what we do have, a number of other things that  
9 are health services that are funded in other  
10 budget categories, such as early childhood, such  
11 as our youth development category and as well in  
12 our parenting and neighborhood supports.

13 So I'm going to kind of go through some of  
14 those highlights of the services that are funded  
15 so that we can have a more comprehensive  
16 discussion. And I'm going to also include some -  
17 - just basic overviews related to our policies  
18 and definitions related to serving and supporting  
19 children with disabilities because that's come up  
20 in a few different meetings. And then I'm going  
21 to just give you some dry technical background on  
22 procurements that are coming up and what our  
23 timelines are looking like.

24 So, first area is really this developmental  
25 screening assessment and early intervention.

1 This is part of our Thrive By Five investments.  
2 And many of you who are in this world, you  
3 already know that there are federal funds that  
4 come through states to support early intervention  
5 services. Those are managed through the  
6 Department of Health. They include things like  
7 physical therapy, occupational therapy, speech  
8 and language services, other developments on  
9 behavior and supports based on the delays that  
10 are seen between the time of birth and school  
11 entry. The system transitions at age 3 from one  
12 system to another and then into the school system  
13 for evaluations later.

14 We know that picking up on things early,  
15 whether it's a physical health condition, a  
16 social or emotional or other type of condition,  
17 you guys already made this point, the earlier you  
18 can start, the more likely you can get back on a  
19 positive trajectory for children. All of our --  
20 so just in terms of screening, how does screening  
21 happen in our community, all of the school  
22 readiness programs that are funded through the  
23 early learning coalition in our community, all of  
24 the head start and early head start funds, which  
25 by the way were one of the counties in the



1 country that has one of the largest allocations  
2 for head start and early head start, we can still  
3 use more, believe me, but we have a very large  
4 allocation. And we also have Trust funded  
5 childcare scholarships that fund certain kids.  
6 All of those places do regular screening for  
7 child development and as well as focusing on  
8 social emotional development. And they of course  
9 make the requisite referrals into the state  
10 systems, which are early steps and the Florida  
11 diagnostic and learning resource system, also  
12 known affectionately as Fiddlers. Most people  
13 know it by that name.

14 So those systems, in addition, when we fund  
15 a parenting program, let's say that it has  
16 parents of young children in it, like our home  
17 visitation programs, we also require  
18 developmental screenings. So just in the Trust  
19 programs that we funded last year, more than  
20 7,600 kids got screened. And so the three things  
21 that we have specific funding for in our budget  
22 are listed there. Some of you know that we fund  
23 specialized autism assessments through UM Nova -  
24 Center. Then we also have a short-term early  
25 intervention service for mild delays, right.

1        So one of the things that the state did a  
2 while ago now, probably a decade ago, is that  
3 they raised the criteria to qualify for early  
4 intervention services from being one and a half  
5 standard deviations away from the mean, to having  
6 to be more than two standard deviations away from  
7 the mean. This caused a little bit of a gap.  
8 Kids who have some delay, maybe mild, but could  
9 benefit from early intervention, we created early  
10 discovery as the program operated through the  
11 University of Miami and that has grown. They had  
12 a waitlist. We added funding probably five or  
13 six years ago and its very connected in with the  
14 systems, the early step systems, and the fiddler  
15 systems. So they know they can navigate families  
16 when they don't meet the state criteria, they can  
17 refer them into that short-term service program.

18        The third one is really another gap that  
19 exists. So when kids are past that two standard  
20 deviation and they do qualify for state services,  
21 many times those services are only available on  
22 an academic school year calendar. And if you  
23 know anything about early childhood, you know  
24 that a gap of two, three, four months in the  
25 summer is -- really doesn't make sense, right,

1 it's a time for refreshing, it's not a time to  
2 stop early intervention. So we also fund  
3 therapeutic early intervention summer day camp  
4 programs. Some of the providers are the same  
5 providers that provide those services through the  
6 state funding, such as Easterseals, the Ark, the  
7 Debbie schools, some of those programs that are  
8 really serving the high need populations of young  
9 children with serious needs.

10 So these are three of the things we fund  
11 health related within our early childhood. I  
12 don't have this on my slide, but I should -- oh  
13 no, it comes later, sorry. Sorry, I'm getting a  
14 popup here. So in our youth development  
15 programs, as you know is one of our largest  
16 investments, our afterschool and summer camps,  
17 especially for our elementary kids, we realize  
18 that things like healthy nutrition and physical  
19 activity are really important and these are  
20 things, that in our country, all of us don't do  
21 very well. We are junk food junkies and we like  
22 to sit on the couch and watch TV or the kids like  
23 to play video games.

24 So all of our afterschool and summer  
25 programs are required to have regular physical

1 activity component as part of their services.  
2 Many of them use evidence-based programs like  
3 Spark, some of them actually are specialized in  
4 some type of activity, like a dance program,  
5 where there kids are getting that physical  
6 activity. And you all have seen that we fund  
7 Flipany to be our food sponsor for the  
8 afterschool meals program that comes to the USDA,  
9 that helps us to leverage healthy foods and  
10 snacks, as well as suppers, actually, for some  
11 sites that have a demonstrated need to give kids  
12 healthy nutrition in these programs and beyond.

13 So another area that's really cross-cutting  
14 in our budget addresses -- are ways that we  
15 address through different programs, trauma,  
16 mental health, and just sort of preventive social  
17 emotional wellness supports and needs. These are  
18 embedded throughout, you heard already, some of  
19 our health programs, so in the school health  
20 program we don't just have nurses, but we have  
21 mental health professionals and social workers  
22 and we work closely with the district staff  
23 around mental health because they have a very  
24 large office. Through our early childhood, we  
25 have investments and through parenting and our

1 family and neighborhood supports.

2 The other place where we fund some  
3 specialized investments in this include both our  
4 innovation fund, where we have special projects  
5 that might have this focus and our early  
6 childhood community research partnerships. Some  
7 of those studies are really focused around these  
8 areas. So I already mentioned school-based  
9 health has a range. The mental health staff  
10 within school-based health provide a range of  
11 services, so sometimes they're just doing  
12 preventive school-wide education campaigns.  
13 Those are done in partnership with the school  
14 leadership, those are determined with  
15 partnerships through the school leadership and  
16 they're tailored through the school's needs.

17 So if a school is having issues with some  
18 suicide prevention, let's say, they might bring  
19 some supports in education or they might have  
20 some other issues around drug use or vaping or  
21 other types of things that intercept with mental  
22 health and wellbeing. But these professionals  
23 are licensed mental health professionals, so they  
24 also can go all the way to the other end of being  
25 there for crisis intervention. And then in

1 between as well, right, some short-term mental  
2 health counseling, some of them might do some  
3 group counseling as well as individual --  
4 Juliette mentioned we they have kids who need  
5 more ongoing therapy, they're making those  
6 connections to the community, providers for those  
7 services.

8 And Jim already mentioned, too, that a few  
9 years ago we added about 40 mental health  
10 professionals to the school health teams, in  
11 addition to the social workers that we already  
12 had in that initiative. Then, this is what I was  
13 thinking of earlier, with our Thrive By Five  
14 quality improvement system, one of the key  
15 components really is an infant and early  
16 childhood mental health consultation component.  
17 So in this case, UM partners with a few  
18 subcontractors that include Family Central,  
19 Community Health of South Florida, and Jewish  
20 Community Services. And together those four  
21 agencies have 26 different consultants that are  
22 trained specially in doing mental health  
23 consultation. And through that, they actually  
24 work with the directors of programs, talking  
25 about policy, making sure we're not expelling our

1 kids, when they're two or three years old, for  
2 inappropriate or aggressive behavior. They're  
3 working with teaching staff in the classrooms, so  
4 that actually if they have a kid that they're  
5 learning new techniques with, the teachers are  
6 actually learning techniques, they're going to  
7 help all the kids and all the kids that come  
8 after that. And then of course they also do work  
9 with the children and the families when there's a  
10 specific child having particular issues.

11 Another area where we talk about social  
12 emotional wellness and awareness is an area that  
13 we -- that you all approved additional funding  
14 for in the coming year and its actually out in an  
15 invitation to negotiate right now as a part of  
16 our Trust academy partners. We are really  
17 looking at social emotional wellness and  
18 awareness to help create the environment that  
19 will be supportive of our racial equity and  
20 diversity inclusion training and awareness. So  
21 that needs to make people comfortable with  
22 themselves, comfortable with their surroundings  
23 and environments, and have that wherewithal to  
24 have those kinds of conversations and put the  
25 things in a clear way, so that they can be doing

1 continuous learning in their programs and  
2 supporting children to have that ultimate goal of  
3 improved wellbeing for the children that they're  
4 being served.

5 I mentioned before our parenting programs.  
6 We also have some that are called family  
7 strengthening that go more into the clinicals.  
8 So this is a continuum of services from universal  
9 prevention, again, our parent club giving basic  
10 workshops and education and awareness for  
11 parents, shorter term group intervention programs  
12 where parents learn about how to have positive  
13 parent-child relationships and interactions,  
14 communications, appropriate developmental  
15 expectations, all the way through to those that  
16 might be more ongoing, like a home visitation  
17 program might follow and work with a family over  
18 a two to three year period. So some of our  
19 clinical interventions that support family  
20 behavioral health, are actually family therapy  
21 programs, such as trauma focused cognitive  
22 behavior therapy and parent-child interaction  
23 therapy.

24 The care coordination aspect that we provide  
25 is also through our family and neighborhood



1 support partnerships that do the individualized  
2 wraparound coordination. They address a number  
3 of special populations, as well as communities  
4 that have high needs, to really build resilience  
5 and really to counter the effects of adverse  
6 childhood experiences. And we are currently, you  
7 know, as part of the prep for the new cycle that  
8 will start next October, we are in the process of  
9 building out a care coordination and community  
10 referral tracking system. That will be used be  
11 used by all the programs that get funded in the  
12 new cycle. And that will help us also to track  
13 more of the connections being made in the  
14 community or identify, perhaps, systematic,  
15 dysthymic, barriers to certain things that are  
16 needed in the community.

17 And then, of course, you probably all know  
18 that The Trust is one of the primary funders of  
19 the 211 Help Line that's operated through Jewish  
20 Community Services. That provides 24/7 crisis  
21 counseling, as well as the information and  
22 referral information that we mostly, usually,  
23 highlight that side of things more, in terms of  
24 people getting connected to basic needs or mental  
25 health services. But the suicide prevention and

1 crisis counseling, all of that, is available in  
2 three languages. And in multiple methods too,  
3 they have the phone, but they also have texting  
4 now and other methods of reaching people.

5 I'm trying to decide if we should pause here  
6 before we go into the Children With Disabilities  
7 stuff. Or should I just go all the way through  
8 and have questions at the end?

9 MS. HOLLINGSWORTH: Do you want to pause?

10 Any questions about what Dr. Hanson has  
11 presented thus far?

12 How about those that are attending via Zoom?

13 All right, let's go.

14 FEMALE VOICE: Madam Chair?

15 MS. HOLLINGSWORTH: Yes?

16 FEMALE VOICE: I did have a question.

17 Excuse me.

18 With regard to participation and the  
19 parenting programs, we all know how difficult it  
20 is and a challenge for parents to get involved in  
21 PTA meetings, and in their children schooling in  
22 an active matter because of work and other  
23 obligations, but how important it is that they do  
24 so for the child's wellbeing. So, I'm wondering,  
25 have we seen an increase, a decrease, has it been

1 stable in terms of parent participation in our  
2 parenting and strengthening families programs?

3 DR. HANSON: You know, one of the  
4 interesting things that came out of the pandemic  
5 was that all of our programs now know how to  
6 deliver their services, you know, through virtual  
7 mechanisms. And so I think while we did see a  
8 decrease, you know, net decrease overall through  
9 the pandemic and the numbers that were served, in  
10 parenting we actually have a number of programs  
11 that are saying they're engaging more parents  
12 because they don't have the traffic, some of the  
13 other barriers that make it difficult for people  
14 to come to an evening class, for example, on a  
15 weekly basis.

16 So, we are really looking forward to  
17 learning more about that as we go forward.  
18 Because we know that the in-person engagement,  
19 also, is clearly, is powerful in those  
20 interventions. And I think, yeah, I think it's  
21 more of a challenge on the preventive end. But  
22 once parents are kind of having challenges, that  
23 increases their motivation to engage in something  
24 that's going to help them with those challenges.  
25 So I think we have, you know, a bit more

1 challenge on the one side of the continuum than  
2 the other, in terms of the engagement.

3 FEMALE VOICE: Right, and I'm sure that in  
4 the next normal we will continue to have this  
5 hybrid opportunity, in-person as well as virtual,  
6 since we've seen --

7 DR. HANSON: Yes.

8 FEMALE VOICE: -- that virtual really does  
9 open up access to everyone --

10 DR. HANSON: Yes.

11 FEMALE VOICE: -- really participating.

12 DR. HANSON: We have. We have. We are  
13 trying to set expectations to still keep some in-  
14 person, but we -- we're not expecting to go back  
15 to 100 percent in-person. Absolutely.

16 FEMALE VOICE: Great. Thank you.

17 DR. HANSON: Yes.

18 MS. HOLLINGSWORTH: Thank you.

19 Let's go on with the second part, please.

20 DR. HANSON: Okay. So, I just did want to  
21 clarify, because I think we have, you know, we  
22 have some new board members since, as Karen  
23 mentioned, we met almost two years ago, or about  
24 almost over two years ago, where we went into  
25 detail about The Trust definitions and policies

1 related to supporting children and youth who are  
2 living with disabilities. And you can see, on  
3 here, oh, the bottom part of my slide is not  
4 show, but these definitions have been in place  
5 since 2004.

6 The founding of The Trust had many strong  
7 advocates on our board who were part of setting  
8 this in place, as part of The Trust foundational  
9 policy. So we have always wanted to attend to  
10 the needs of kids from a wide variety, you could  
11 see all of the domains there that are a part of  
12 the definition.

13 On our website we actually have a more  
14 detailed set of definitions and when things  
15 should be reported. We have a child registration  
16 form that you could see, I'm going to show you a  
17 slide, in a minute, that shows you how some of  
18 the questions are asked of parents. Because we  
19 did make a change to that around probably 2000, I  
20 don't know, I don't want to say a date. But, a  
21 couple cycles ago, we changed how we were asking  
22 the questions to be more parent friendly.  
23 Because the first set of questions was just sort  
24 of like, does your child have a disability, you  
25 know, what documentation do you have of it? And

1 a lot of people, I think, said no, even when they  
2 maybe did, because we didn't give the context,  
3 why is this relevant, the reason we want to know  
4 is because we want the programs to help your  
5 child and meet their needs. So we have some more  
6 family friendly questions now. And we did see  
7 that the percentages changed when we switched  
8 those questions around.

9 So, on the form we do still ask about what  
10 conditions parents, kids might be having that are  
11 expected to last for more than a year. This is a  
12 self-report from parents. We're not collecting,  
13 you know, doctor documentation or IEP's, but  
14 we're asking on the registration form about the  
15 child's conditions and needs.

16 When we have a program that focuses on  
17 serving the parent, like the parenting programs  
18 and the registration form is about the parent, we  
19 ask the parent how many children they have in  
20 their care that have a condition expected to last  
21 for more than a year, that makes it hard for  
22 their child to do things that other children the  
23 same age can do.

24 And then you can see here the categories.  
25 In developing these questions, we worked closely

1 with several of our community providers that have  
2 this as their area of expertise. So the Advocacy  
3 Network on Disabilities consulted with us on  
4 developing these questions, as well as the FIU's  
5 Center for Children's and Families, at the time,  
6 Dan's predecessor contributed to the development  
7 of these questions.

8 So what we ask right now is, we ask them  
9 first, what, if any, help their child is  
10 receiving. So we ask about whether their child  
11 is already in OTPT, speech therapy, you know,  
12 counseling for emotional concerns. Again, it's  
13 may be a little sensitive to ask about those  
14 things, but this is all in the context of leading  
15 to what kind of support do you need to make your  
16 child's participation program successful.

17 So we ask about what supports they're  
18 getting. What conditions, we saw on the previous  
19 slide, that would be the list on those  
20 conditions. And then, the options to support  
21 your child, we have lists of accommodations that  
22 range from, you know, things like help holding a  
23 crayon or a pencil or fine motor type supports,  
24 to gross motor supports around the physical  
25 therapy requirements that we have in our

1 programs, how they might need to be adapted.  
2 Managing their feelings or behaviors. Using  
3 assisted devices. Activities that take into  
4 account visual or hearing impairments and also  
5 learning and reading activities or supports, are  
6 some of the accommodation areas that are  
7 discussed.

8 We also encourage our -- oh, if I'd looked  
9 at my notes, I would have seen that in 2015 is  
10 when we changed the questions. But we also have  
11 -- the Advocacy Network on Disabilities has a  
12 form that's called The Getting To Know Me Packet  
13 and we encourage -- that goes into even more  
14 detail than we would collect. But it's helpful  
15 information about the program we could use on  
16 getting to know that child's individual  
17 preferences, challenges. So they work with  
18 providers and recommend using that to help make  
19 the services inclusive.

20 And this a lot, I'm not going to read all of  
21 these, but just to kind of convey that across  
22 everything we fund, we require the inclusion,  
23 the full inclusion, of all children, right. And  
24 all children includes children who have all sorts  
25 of different challenges in their life, including,



1 perhaps, living with a disability of some kind.  
2 So, we provide support for that, as you know. If  
3 providers are challenged in knowing how to do  
4 this, we have technical assistance through our  
5 Trust Academy. We do go up to the age 22, if --  
6 for older youth, if they are still in school and  
7 having -- wanting to have participation still.

8        Depending on the initiative, we set  
9 different benchmarks of what's accepted in terms  
10 of the numbers of kids to be included. Of  
11 course, as children get older, they're more  
12 likely to start to experience these things. So,  
13 very, very, young children, the rates are lower  
14 of disabilities, different types of disabilities.  
15 And it goes -- so you'll see like some of our  
16 earlier childhood programs, the percentages might  
17 be a lower benchmark, as we go into school age.  
18 The floor is ten percent. I don't really know  
19 that we have anybody that is at that point,  
20 because what we do is, we look at the programs  
21 history, so like if the last three years you  
22 served 15, and 18, and 20 percent, we're going to  
23 negotiate a benchmark that continues at that  
24 level. That's expected based on what you  
25 typically see coming through your program. And

1 then, of course, many of our initiatives that  
2 focus on this as an enrollment criteria, some of  
3 them are 100 percent. Because they know that all  
4 the kids, for example, the short-term early  
5 intervention program that we talked about  
6 earlier, all of those kids are having some sort  
7 of delay. Some of our programs, also, within  
8 youth development, are specialized around serving  
9 a particular need or challenge. And so that's  
10 part of their enrollment criteria.

11 And some of the clinical interventions that  
12 we've talked about as well, right, they're not  
13 just going to have anybody come and go to trauma  
14 focus cognitive behavior therapy, right? There's  
15 probably some diagnosis involved there and some  
16 challenge. So those percentages seem, usually  
17 are much higher. And I'm going to show you that  
18 here.

19 This is actually straight out of our annual  
20 report. Just a plug, if you didn't get your copy  
21 at the retreat, this is a wonderful reference  
22 book to have. It's got lots of charts in it, and  
23 anything you probably want to know about, it's  
24 got something in there.

25 So, you could see here the range. The

1 bottom one you might be like, why, how come  
2 benefits enrollment is so low? And I'm going to  
3 tell you, that's because they don't ask the  
4 questions as much, right. They're asking them  
5 for lots of information about income and other  
6 types of things that they have to do to verify  
7 enrollment in health insurance or DCF benefits.  
8 And they, I, think this is a training issue for  
9 our providers, just for them to collect, to ask  
10 the question in a way that they're going to  
11 collect this information. So, I think that one  
12 is an outlier, but you could see we have, you  
13 know, a pretty strong support for children's with  
14 disabilities across our initiatives.

15 And then you might ask, yeah, but when you  
16 say you're serving kids with disabilities, what  
17 does that really mean? Who are you serving, and  
18 what kinds of kids are you serving? And so, this  
19 is just from last year, the top five challenges  
20 that were reported. So you can see attention and  
21 hyperactivity is more, about a quarter of the  
22 kids. But we also have a significant portion  
23 that are experiencing something on the autism  
24 spectrum or a speech language issues. And some  
25 of the other things there. Of course there are

1 other conditions that are lower percentages that  
2 are listed there.

3 And we have had prior discussions. In fact,  
4 at that last meeting in December of 2019, the  
5 Board approved for us to do a pilot of looking at  
6 adding program inclusion and funding to support  
7 children with significant and multiple support  
8 needs, right. So, kids that we know have big  
9 challenges, and sometimes may be attending one of  
10 our programs. And a story we might hear might  
11 be, the child in the wheelchair, or with some  
12 physical limitation might be told, on Friday  
13 we're going on a fieldtrip, so you need to stay  
14 home because we don't have the money to rent the  
15 bus that has the wheelchair lift.

16 So, you know, this is a hard budget item  
17 because that program, you know, didn't know to  
18 budget for that, if they didn't know which kids  
19 were going to show up to their summer camp, let's  
20 say. So we figured what we need to pilot, and  
21 what the Board approved, was an additional  
22 \$200,000 that was actually managed separately  
23 outside of the contracts and that that funding  
24 would follow the kid. So that is managed right  
25 now throughout Advocacy Network on Disabilities.

1 When a provider calls up and says, hey, we now  
2 have -- another story, actually, from last  
3 summer, we have a deaf child who wants to come to  
4 our summer camp. Okay, let's find a sign  
5 language translator who can be at your summer  
6 camp, and by the way, they were then able to  
7 enroll six kids with hearing impairment, who  
8 participated in the summer camp because they had  
9 the sign language translator. But that wouldn't  
10 have been something that that program could have  
11 peaked out of their budget, right. So this is  
12 layered on funding.

13 So as you can see is we launched it sort of  
14 right before COVID. And then, of course, all of  
15 our programs shutdown. So the program inclusion  
16 aspect of it had a slow startup. But it's really  
17 catching up now. Last summer there were lots of  
18 examples in addition to the one I mentioned.  
19 They have several children who were having such  
20 strong behavioral problems that they were about  
21 to be suspended and kicked out of the after-  
22 school program that they were in. And they were  
23 able to bring in a behavioral analysis therapists  
24 to work with those children's behavior. And  
25 while they're on site, they're training the staff

1 in the programs on how to use these appropriate  
2 behavioral techniques. And those kids are all  
3 still in the programs now. They haven't been put  
4 out of the program.

5 So those are the kinds of things that  
6 they're funding for program inclusion. But one  
7 of the other benefits that came out of us having  
8 a slow start on the program inclusion side is  
9 that there was a really strong need for in-home  
10 support, right, respite care for parents of  
11 children that have these significant needs that  
12 it's such a stressor in the household. And so we  
13 were able to also incorporate in-home supports  
14 through these funds. And that's been going very  
15 well. We fully extended the funds last year.

16 Another just note is that they're finding  
17 that most, more than half of the families have  
18 more than one child that has a significant need  
19 in the family. So even the more reason to  
20 support those families. And just planting a  
21 seed, that since that was a pilot, and \$200,000  
22 doesn't go very far when you're talking about the  
23 types of needs that we're talking about, you  
24 know, this is a space where there can be  
25 potential expansion for funding. And so, as

1 we're looking at our budgets and available  
2 funding, you know, you may be hearing about this  
3 piece again.

4 Okay, I'm going to pause -- well, I'm going  
5 to go ahead, I have two more slides about  
6 procurement methods and timelines, then we'll go  
7 back to discussion. So, just, you know,  
8 hopefully we made the case that health is about  
9 any programs that we're investing in, not only  
10 the health budget items that you had in the  
11 resolutions this month. And I just wanted you to  
12 be aware that we have, in our procurement policy,  
13 which is modeled after the State procurement  
14 policy, there is an exemption to the competitive  
15 solicitation process for health services. Our  
16 exemption reads, that it's for prevention  
17 services related to mental health, including drug  
18 abuse prevention programs, and child abuse  
19 prevention programs, and health services  
20 involving examination, diagnosis, treatment,  
21 prevention, medical consultation, or  
22 administration as a part of The Children's Trust  
23 funded health program.

24 So, to put this in context, we have about  
25 four of our health services that currently use

1 the procurement health exemption from competitive  
2 solicitation. We have another four that you have  
3 approved recently, or will be approving at the  
4 next board meeting, that aren't currently under a  
5 competitive cycle because they were procured  
6 through competitive process. But that we're  
7 going to be -- we want to give you the heads up  
8 that we're going to be applying the health  
9 exemption in the coming year. I'm going to talk  
10 about the reasons for that in a minute. But we  
11 need to tell you this now because if there's any  
12 concern that you have about that we need to know  
13 because we have -- you heard in the retreat, the  
14 type of runway that we need to put out a  
15 competitive solicitation. So it's between nine  
16 and 18 months, right, depending on the extent of  
17 the complexity of the solicitation. So we want  
18 to make sure that you are aware that we're going  
19 on this, this assumption that we're going to be  
20 bringing school health services, oral health  
21 prevention, a short-term early intervention, and  
22 a summer early intervention services for their  
23 next renewals under the health exemption. We  
24 will still have six that are remaining under  
25 competitive solicitation process.



1 And, you know, why, why are we doing this  
2 and why some of them? And some of it has to do  
3 with your discussion earlier, even about school  
4 health planning, right. So we know that there  
5 are -- there are significant changes in the field  
6 around virtual delivery, around, you heard about  
7 the mobile services. And we also would like to  
8 expand our reach within school health to beyond  
9 those schools that we're in. But also making  
10 sure that we're doing it in coordination and  
11 collaboration with the major partners of the  
12 school system and the health department. So all  
13 of that type of planning really takes time. We  
14 want to make sure that we have that time built in  
15 to explore the best way to expand school health  
16 services.

17 And then for the others, it's really about  
18 continuity of care. The maintenance of some  
19 established infrastructure. So you heard me talk  
20 about how some of these things are meant to sort  
21 of plug in seamlessly. To, okay, you didn't  
22 qualify for the State early intervention  
23 services, go here, right. Not just like, sorry,  
24 and a door closes and you have to find your way  
25 to some new place, right. So we want to maintain

1 that connected infrastructure. You heard Jim  
2 mention that they've built out the capital  
3 buildings in the schools for the sites. You  
4 know, so that's, you know, you wouldn't want to  
5 just walk away and then put, you know, build new  
6 clinics somewhere else and have those not be  
7 used. So we need to make sure that we pay  
8 attention to those established infrastructures  
9 and the referral system connections.

10 So, the last slide is probably more  
11 information than you need or want to see, but  
12 it's just to give you the details behind of what  
13 I just said. It's showing you the list, the  
14 first six are the resolutions that you had today.  
15 So you can see that out of those six, three of  
16 them are under competitive solicitation. Five,  
17 which is typically a five-year cycle. The health  
18 exemption, by the way, is applied on an annual  
19 basis, so it's not a guarantee forever. You  
20 know, we could come back and say, oh, we've  
21 reworked the model, we have a new plan, strategic  
22 plan, going forward for the community for school  
23 health. And then maybe we would offer  
24 competitive solicitation again, right, when the  
25 time is right for that.

1        So you'll see that we're planning those for  
2 next year. And then you have all the ones that I  
3 went through with you. Some of them are out for  
4 solicitation now, such as the social emotional  
5 wellness. The parenting and family strengthening  
6 are on the list for next year. You guys talked  
7 about that one at your board retreat. The family  
8 and neighborhoods support partnerships are out  
9 right now. You guys approved the food and  
10 nutrition last year. And then, what you see, a  
11 little note there about the Thrive by Five QIS is  
12 the infant mental health, is a piece of that  
13 broader system. And, if you recall, in, I think  
14 it was January resos, we brought the QIS system  
15 for a procurement waiver. Because all of those  
16 connected pieces that were part of the system.

17        So, I'm happy to take any questions or  
18 comments on any of the sections that we went  
19 through around the health programming or the  
20 children with disabilities. I also have, if  
21 anybody wants to look at it, I could send you the  
22 link online or I could show you the copy of the  
23 registration form we use for children to ask the  
24 questions about disabilities.

25        FEMALE VOICE: Through the Chair, I have a

1 question. Lori, regarding the children we know  
2 that are registered and attending a program, per  
3 early intervention children that are birth to  
4 maybe four years old or three, I can see it's  
5 easy for the caregivers there to be able to  
6 identify the child has some type of developmental  
7 delay and refer him for screening and potentially  
8 to receive services of intervention. Do we have  
9 any data? Do we know if the children who stay at  
10 home with a parent or grandparent, may also have  
11 some type of delay, are they coming to us to find  
12 out, you know, can we have our counseling, you  
13 know, whether it's behavioral or whether it's  
14 another type of developmental delay that they  
15 have?

16 DR. HANSON: Sure, that's a great question.  
17 For those kids that don't go to formal childcare  
18 settings, right, is what you're saying. And I  
19 think that the key partnership for us in that is  
20 the pediatricians office, right. So we're in a  
21 number of clinics through reach out and read  
22 program, as well as a program through parenting  
23 called Healthy Steps, that actually put  
24 developmental therapists in pediatrician offices,  
25 in high need areas. And of course, in a perfect

1 world, all pediatricians are doing screenings and  
2 anticipatory guidance, and are connecting  
3 families. We know that doesn't always happen,  
4 but that's where we really are trying to have  
5 those connections through the pediatric  
6 environment, because hopefully at least the kids  
7 are going. That's one regular place that all  
8 kids should be going.

9 MS. HOLLINGSWORTH: Thank you for the  
10 question. This is excellent, Lori.  
11 Comprehensive and really gives us a look at the  
12 continuum, as well as how the system integrates  
13 within itself.

14 DR. HANSON: And if I can add, speaking of  
15 system integration, I think I would be remis if I  
16 didn't say that there is, because we were talking  
17 about healthy, the very important issue of health  
18 disparities and collaboration across the  
19 community and our committee, health committee  
20 chair is actually, I think, at the Health  
21 Department. Your office is the office that  
22 really operates the collaborative community  
23 planning group, which help, forgive me, Karen,  
24 because I'm forgetting the name exactly, but  
25 there's a cross disciplinary group that for years

1 has planned around coordinating health services  
2 and you're actually expanding on that with your  
3 CDC disparity funding now, correct?

4 MS. WELLER: That is correct. We were able  
5 to, under the office of community health and  
6 planning, we expanded to have a health equity  
7 office. And we are working a lot with the  
8 disparities and trying our best to coordinate all  
9 the services so that we're not duplicating. And  
10 so we're expanding and hope someday we'll be able  
11 to share everything that we're doing. But, we  
12 are expanding services and working, of course,  
13 with The Trust and with so many of the providers.  
14 So, we're excited about that. But we are looking  
15 to meet the needs of the disparities that are  
16 present in our community.

17 Thank you, Lori.

18 DR. BAGNER: Through the Chair, I do have a  
19 quick question for Lori, or a comment as well.  
20 So the overview, that was really helpful, in  
21 particular to defining children with  
22 disabilities. So, my comment really is, you  
23 know, I think our definition is very broad, which  
24 is a good thing, in many ways, because it  
25 includes a lot of different kids who are

1 challenged, who have a variety of different  
2 challenges. On the other hand, though, I think  
3 sometimes we may have this, quote, 10 percent  
4 cutoff, or whatever that cutoff is determined,  
5 limited by that broad definition. And so, I  
6 wonder if there is a way, I like that slide where  
7 you highlighted the most common disabilities, and  
8 so, I'm wondering if there's a way that in  
9 addition to the incentive-type program that you  
10 talked about, right, that we could do more of  
11 that. For example, if we have a summer camp, I  
12 know we have a summer camp of kids with ADHD,  
13 right, so 100 percent of those kids are eligible  
14 for camp and then that program reports that 100  
15 percent of their kids have a disability.

16 With that said, kind of similar to what you  
17 were saying, Lori, kids with any physical  
18 disabilities, maybe no children in that camp with  
19 a physical disability. And wouldn't it be great  
20 if we as The Trust could identify that as an  
21 example and provide some sort of incentive for  
22 that program to include more of kids with  
23 physical disabilities. I'm just using that as an  
24 example, but I think if we could get it down to  
25 more specific disabilities, so we can identify

1 some gaps and kids with certain disabilities that  
2 are not included in certain types of programs,  
3 that we could try to increase that and improve  
4 that.

5 DR. HANSON: Absolutely. That's really the  
6 name of that pilot funding, and the Advocacy  
7 Network has really helped us use their network  
8 with parents to identify those kids that might  
9 have multiple disabilities, for example, like  
10 what you're mentioning, and greater needs. And  
11 probably you need to see this whole chart that  
12 has all of the listings, because it doesn't mean  
13 there's nothing, other than these five, these are  
14 the top five. And then we could track the  
15 numbers, perhaps, instead of percentages that  
16 we're increasing in some of those more complex  
17 conditions.

18 MS. HOLLINGSWORTH: Thank you.

19 Well, I want to thank all of you for showing  
20 up today, leaning in for the rich discussion.  
21 I'm going to punt it over to the Ad Hoc Committee  
22 Chair.

23 MS. WELLER: I'm just going to give a brief  
24 summary. We have heard The Trust health  
25 investments -- for our health investments and to



1 raise the Board's awareness of the use of the  
2 health programming exemption for all the reasons  
3 that were highlighted earlier. And, Lori, thank  
4 you so much for presenting and to everyone for  
5 presenting the information today. And with that,  
6 we're adjourned. Thank you, everyone.

7 MS. HOLLINGSWORTH: Thank you.

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9  
10 (Whereupon, at 11:00 a.m., the meeting was  
11 adjourned.)  
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