



# **Finance & Operations Committee Meeting Transcript**

**November 7, 2019**

1 THE CHILDREN'S TRUST FINANCE AND OPERATIONS  
2 COMMITTEE MEETING

3  
4 The Children's Trust Finance and Operations  
5 Committee Meeting was held on November 7, 2019,  
6 commencing at 9:30 a.m., at 3150 Southwest 3rd  
7 Avenue, 8th Floor, Conference Room A, Miami, Florida  
8 33129. The meeting was called to order by Steve  
9 Hope, Chair.

10

11 COMMITTEE MEMBERS:

12 Steve Hope, Chair

13 Dr. Magaly Abrahante

14 Nelson Hincapie

15 Javier Reyes

16 Hon. Isaac Salver

17 Kenneth Hoffman (ex-officio)

18

19 STAFF:

20 Leigh Kobrinski

21 Donovan Lee-Sin

22 Imran Ali

23 James Haj

24 Juana Leon

25 Juliette Fabien

- 1 STAFF (continued):
- 2 Lisanne Gage
- 3 Lori (Katherine) Hanson
- 4 Maria-Paula Garcia
- 5 Muriel Jeanty
- 6 Stephanie Sylvestre
- 7 Vivianne Bohorques
- 8 Wendy Duncombe
- 9 William Kirtland
- 10 Ximena Nunez

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## 1 PROCEEDINGS

2 (Recording of the meeting began at 9:38 a.m.)

3 MR. HOPE: We want to welcome everyone to  
4 November's meeting. It seems to be a very packed  
5 agenda, which is one resolution, so it's a good day.

6 All right, so any public comments?

7 MS. JEANTY: No public comments.

8 MR. HOPE: Approval of the October 2019 Finance  
9 Committee minutes. You can take a look.

10 And if I can have a motion, please?

11 MR. REYES: So moved, Reyes.

12 MR. HOPE: Can I have a second?

13 MS. ABRAHANTE: I'm the only one, then I second  
14 it.

15 MR. HOPE: Okay, all in favor?

16 (WHEREUPON, the committee members all responded  
17 with "aye.")

18 MR. HOPE: Minutes passed.

19 Moving on to the budget amendment, there's a  
20 slight or small amendment to the 2018/2019 budget.  
21 I'll turn it over to the CEO.

22 MR. HAJ: Mr. Chair, thank you.

23 The budget amendment is the last tab on your  
24 iPad. And this is fairly simple and straightforward.  
25 There's an increase of \$111,615 in tax collector fees.

1 And to offset that cost, we have underspent in  
2 salaries with \$111,615 to cover it.

3 Will, did I miss anything?

4 MR. KIRTLAND: Just at the top of the schedule,  
5 we are doing a prior period adjustment to the fund  
6 balance. When we developed the '18/'19 budget, we  
7 didn't yet have the actual and finalized numbers of  
8 the fund balance that we would be starting with, so we  
9 projected an ending fund balance or a starting fund  
10 balance at our October 1, 2018 of \$78 million. I  
11 think if you remember the discussion when we were  
12 talking about our fund balance plan, we realized that  
13 we actually had spent down more of our fund balance  
14 than we had realized, so we were starting with the  
15 \$69,000,000 balance. So we're just making that  
16 adjustment here to reflect that on the schedule.

17 MR. HOPE: Okay.

18 Any questions or discussion on the budget  
19 amendment?

20 MR. HOFFMAN: How does it affect the 2019/2020  
21 budget?

22 MR. KIRTLAND: We saw this before we developed  
23 the '19/'20 budget, it just wasn't reflected in this  
24 budget amendment yet. So we've already taken into  
25 consideration the \$69,000,000 fund balance when we

1 developed the '19/'20 budget.

2 MR. HOPE: Any other discussion?

3 MR. HAJ: We just need a motion, please.

4 MR. HOPE: Can we have a motion, please?

5 MS. ABRAHANTE: So moved.

6 MR. HOPE: Can I have a second?

7 MR. REYES: Second, Reyes.

8 MR. HOPE: All in favor?

9 (WHEREUPON, the committee members all responded  
10 with "aye.")

11 MR. HOPE: Opposed?

12 Amendment passes.

13 Resolution 2020-A: Authorization to negotiate  
14 and retroactively execute a contract with Miami-Dade  
15 County, Community Action and Human Services  
16 Department, for match funding for the federal Early  
17 Head Start-Child Care Partnership (EHS-CCP) grant, in  
18 a total amount not to exceed \$850,000.00 for a term of  
19 12 months, commencing November 1, 2019, and ending  
20 October 31, 2020, and amend the fiscal year 2019-20  
21 general budget by transferring \$850,000.00 to provide  
22 the match funding for this resolution.

23 Before I open it to the floor, just to indicate,  
24 I spoke with the CFO, and my understanding is that  
25 when the 2019/2020 budget was done, this amount was

1 not allocated for in the budget. So this request  
2 would be to amend the budget to reflect this 850 and  
3 also to pass the resolution.

4 Is that correct?

5 MR. HAJ: Yes.

6 MR. HOPE: So open it up to the floor for  
7 discussion, question?

8 MS. ABRAHANTE: I have a question. When the  
9 county applied for this Early Head Start, is this a  
10 new Early Head Start grant that they will be applying  
11 for going forward or one that they already applied  
12 for?

13 MS. SYLVESTRE: It's a new application for  
14 expansion.

15 MS. ABRAHANTE: And did we provide a match in  
16 their previous applications?

17 MS. SYLVESTRE: No, this is the first --

18 MR. ALI: To my recollection, the few times they  
19 applied, they didn't get the grant.

20 MR. HAJ: We applied the match for United Way,  
21 ELC, and the evidence in category.

22 MR. ALI: When they applied with ELC, I think  
23 they didn't get it. I think this is the first time  
24 they're getting it.

25 MR. HOPE: Any further discussion?

1 Any recusals?

2 Can I have a motion?

3 MR. HINCAPIE: So moved.

4 MR. HOPE: Second?

5 MR. REYES: Second, Reyes.

6 MS. ABRAHANTE: I really need to look at this  
7 further, so I can't.

8 MR. HOPE: Yes, sir?

9 MR. HINCAPIE: I apologize that I was late. This  
10 is the Early Learning Coalition?

11 MR. HOPE: No, Head Start.

12 MS. ABRAHANTE: This is Miami-Dade County.

13 MR. HINCAPIE: Is there a wait list for Head  
14 Start currently?

15 MS. ABRAHANTE: This is Early Head Start.  
16 There's always a higher demand for Early Head Start.

17 MR. HINCAPIE: So there are people currently not  
18 being able to get in to Head Start?

19 MS. ABRAHANTE: This is Early Head Start, which  
20 is different -- I don't think there's much of a wait  
21 list on Head Start, which is the three and four-year-  
22 old program. This is the birth through three program.  
23 And from our experience with the district, there's  
24 always a lot of demand for infants and toddlers. So,  
25 I would say there's probably a waiting list. I just



1 had concerns about having The Trust be the match  
2 source for this project, so I need to do a little more  
3 investigation before I can support it.

4 MR. HOPE: Well, we can move it through. It will  
5 get to the Board for additional discussion.

6 MS. ABRAHANTE: That's good.

7 MR. HOPE: And I think any additional information  
8 you have that can create value to the discussion, we  
9 can then present it there, if that's okay.

10 MR. HAJ: Mr. Chair, this reso will also be going  
11 to the Programs Committee this afternoon.

12 MR. HOPE: Okay.

13 Right, so we had a second. Any recusals?

14 All in favor?

15 (WHEREUPON, the committee members all responded  
16 with "aye.")

17 MR. HOPE: All opposed?

18 MS. ABRAHANTE: Me.

19 MR. HOPE: Okay, we have one opposed. Resolution  
20 passes.

21 All right, we move on now to Mr. CEO.

22 MR. HAJ: Thank you, sir.

23 The first is an update on IG reports. I want to  
24 bring back and just summarize what's happened in the  
25 last couple of years. There's two providers that we

1 have talked about over the course of three years and  
2 IG has wrapped up their investigation. So one is  
3 Chabad Chayil, the IG issued a final report on  
4 September 25, 2019. This report pointed to  
5 allegations of misrepresentations made by Chabad  
6 Chayil to use Miami-Dade Public School facilities free  
7 of charge. The report also indicated that Chabad was  
8 operating their programs unlicensed for a number of  
9 years. And just as a reference point, The Trust,  
10 since we started enforcing our licensing requirements,  
11 Chabad has been in compliance.

12 As a result of the OIG report, Chabad has been  
13 denied access to the school site and currently does  
14 not have a location to provide services. Chabad has  
15 appealed to the schools decision and is waiting for a  
16 response. And the second one, if you remember, this  
17 was several --

18 MR. HOFFMAN: Do they have a licensed site that  
19 we're funding?

20 MR. HAJ: At this time, no.

21 MR. HOFFMAN: They don't, okay.

22 MR. HAJ: The second one I need to talk about was  
23 United Martial Arts back in 2017. A former staff  
24 member of United Martial Arts informed The Trust that  
25 the owner had been falsifying attendance records. We

1 followed up on the claims and found sufficient  
2 evidence. We made a referral to the inspector  
3 general. The inspector general conducted an  
4 investigation and determined the complaint is credible  
5 and we will be pursuing criminal charges. We breached  
6 the United Martial Arts contract back in the summer of  
7 2017, but we're bringing it now just because we want  
8 to let everyone know that they are now pursuing  
9 criminal charges.

10 The second part of the report, SEL, Social  
11 Emotional Learning Awareness, was conducted last  
12 Saturday. We had a great turn out.

13 Stephanie, how many people across the street?

14 MS. SYLVESTRE: We had about a 100 people show  
15 up. We did cover ACEs, mental health, first aid, and  
16 Ending The Silence. So definitely we have a need for  
17 this in the community, both at a provider level for  
18 the staff providing services and for the participants  
19 receiving services.

20 MR. HAJ: And we also had Spooky Symphony last  
21 week.

22 Ken, Thank you very much for teaming up. And  
23 Mark Trowbridge, we need to bring pictures of him  
24 dressed as Anna as Frozen and a couple of other  
25 costume changes.

1 And just also want to congratulate Nelson for  
2 being on the cover of Indulge magazine.

3 Mr. Chair, that is it.

4 MR. HOPE: Okay, any further discussion before  
5 we adjourn the meeting?

6 MS. ABRAHANTE: Yes.

7 MR. HOPE: Yes, ma'am.

8 MS. ABRAHANTE: I would like to find out what is  
9 the appropriate process to obtain a copy of the EHS-  
10 CCP grant application that was submitted by the  
11 county.

12 MR. HOPE: Okay.

13 MR. HAJ: The grant from the county --

14 MS. ABRAHANTE: The grant application that they  
15 submitted to the Feds for this grant that included a  
16 language that they would be match funding for The  
17 Children's Trust. [crosstalk] I know that, that's why  
18 I'm asking for it. So I would like a copy of that  
19 application. This is public information.

20 MS. KOBRINSKI: Do you guys have a copy?

21 MS. SYLVESTRE: No, we don't have a copy. We'll  
22 go to the county and get the copies.

23 MR. HINCAPIE: What's the concern, ma'am?

24 MS. ABRAHANTE: The concern is that the --  
25 there's a lot of things. I don't want to discuss them

1 at this point, but the county's Early Head Start  
2 application is up for re-competition this year and  
3 there is a high possibility that the federal  
4 government will allow for multiple applicants. The  
5 district has indicated to the county we are interested  
6 in being our own Head Start provider, and so I just  
7 want to make sure that when this was submitted to the  
8 federal government, it indicated where the match  
9 funding -- because that's part of the application.  
10 You have to indicate the source of the match and how  
11 is that being provided. And the fact that this is  
12 being brought at this point, after the fact that the  
13 program time frame is already started, makes me  
14 believe that it was not. So I just want to understand  
15 it better before I can support -- I mean, the program,  
16 the grant year already started, it started November  
17 1st.

18 MR. HOPE: Question to the attorney. So if I  
19 understand, the school system will also be competing  
20 for this?

21 MS. ABRAHANTE: Not for this grant, no.

22 MR. HOPE: Not for this, okay.

23 MS. ABRAHANTE: No, no. I just want to  
24 understand how they went about this application  
25 because we will be competing for another application.

1 And so if the plan is then to do the same thing with  
2 the other application, come to The Trust to ask for  
3 the match funds, I think that's something that the  
4 district needs to know. Because we'll also need match  
5 funds for our grant.

6 MR. HAJ: And just for clarification, the request  
7 from the mayor's office came in July. So it's coming  
8 now until November, but the request came in July.

9 MS. ABRAHANTE: Okay, so that's fine.

10 MR. HOPE: Would it require any recusal or  
11 conflict given that the school system is going to be  
12 possibly competing in the future for this grant?

13 MS. ABRAHANTE: Not for this grant. It's a  
14 separate grant.

15 MR. HOPE: Something similar.

16 MS. KOBRINSKI: The school system isn't competing  
17 for this grant, it's for the base grant.

18 MR. HOPE: Okay.

19 MS. KOBRINSKI: Are you one of the Early Head  
20 Start delegates from the county?

21 MS. ABRAHANTE: Yes.

22 MS. KOBRINSKI: Okay, so --

23 MR. ALI: So you want to separate the action,  
24 receive the funds, and not be a delegate?

25 MS. ABRAHANTE: That's correct.

1 MS. KOBRINSKI: But you are receiving funds --

2 MS. ABRAHANTE: Right now we are a delegate  
3 agency under the county.

4 MS. KOBRINSKI: For the Head Start, but I'm  
5 asking for this --

6 MS. ABRAHANTE: And for Early Head Start.

7 MS. KOBRINSKI: Early Head Start, okay.

8 MS. ABRAHANTE: Well, Early Head Start has  
9 multiple grants. This CCP grant, it's like a  
10 different, a new funding source that the federal  
11 government is providing, which is what the United Way  
12 applied for and we partnered them with on. So this is  
13 a separate Early Head Start grant than the regular  
14 Head Start grant. We will not be applying for this.

15 MS. KOBRINSKI: Will you be receiving funding  
16 under this grant?

17 MS. ABRAHANTE: This particular grant?

18 MS. KOBRINSKI: Yes.

19 MS. ABRAHANTE: No.

20 MS. KOBRINSKI: So there's no recusal?

21 MS. ABRAHANTE: No, not at all.

22 MR. HOPE: All right, any further discussion  
23 before we adjourn?

24 If none, the meeting is adjourned.

25 (Whereupon, at 9:52 a.m., the meeting was adjourned.)

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CERTIFICATE OF REPORTER

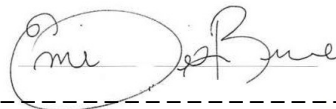
STATE OF FLORIDA  
COUNTY OF MIAMI-DADE

I, EMILIE BRAVE, court reporter and Notary Public do hereby certify that the foregoing proceedings were taken before me at the time and place therein designated, and that the foregoing pages numbered 1 through 15 are a true and correct record of the aforesaid proceedings.

I further certify that I am not a relative or employee, attorney or counsel of any of the parties, nor am I a relative of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the foregoing action.

Under penalties of perjury, I declare that I have read the foregoing certificate and that the facts stated herein are true.

Dated this 19th day of November 2019.



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EMILIE BRAVE



|                                |   |  |  |   |
|--------------------------------|---|--|--|---|
| <hr/> <b>\$</b> <hr/>          | <b>2020</b><br>5:20   | <b>affect</b><br>4:20                          | <hr/> <b>B</b> <hr/>   | <b>collector</b><br>3:25                  |
| <b>\$111,615</b><br>3:25 4:2   | <b>2020-A</b><br>5:13   | <b>afternoon</b><br>8:11                       | <b>back</b><br>8:24  | <b>commencing</b><br>5:19                 |
| <b>\$69,000,000</b><br>4:15,25 | <hr/> <b>3</b> <hr/>  | <b>agenda</b><br>3:5                           | <b>balance</b><br>4:6,8,9,10,12,<br>13,15,25                       | <b>comments</b><br>3:6,7                  |
| <b>\$78</b><br>4:10            | <b>31</b><br>5:20   | <b>ALI</b><br>6:18,22                          | <b>began</b><br>3:2  | <b>committee</b><br>3:9,16 5:9<br>8:11,15 |
| <b>\$850,000.00</b><br>5:18,21 | <hr/> <b>8</b> <hr/>  | <b>allocated</b><br>6:1                        | <b>birth</b><br>7:22   | <b>Community</b><br>5:15                  |
| <hr/> <b>1</b> <hr/>           | <b>850</b><br>6:2   | <b>amend</b><br>5:20 6:2                       | <b>Board</b><br>8:5  | <b>concerns</b><br>8:1                    |
| <b>1</b><br>4:10 5:19          | <hr/> <b>9</b> <hr/>  | <b>amendment</b><br>3:19,20,23<br>4:19,24 5:12 | <b>bring</b><br>8:24   | <b>consideration</b><br>4:25              |
| <b>12</b><br>5:19              | <b>9:38</b><br>3:2  | <b>amount</b><br>5:18,25                       | <b>budget</b><br>3:19,20,23 4:6,<br>18,21,23,24<br>5:1,21,25 6:1,2 | <b>contract</b><br>5:14                   |
| <b>18/19</b><br>4:6            | <hr/> <b>A</b> <hr/>  | <b>apologize</b><br>7:9                        | <hr/> <b>C</b> <hr/>   | <b>correct</b><br>6:4                     |
| <b>19/20</b><br>4:23 5:1       | <b>a.m.</b><br>3:2  | <b>application</b><br>6:13                     | <b>Care</b><br>5:17  | <b>cost</b><br>4:1                        |
| <hr/> <b>2</b> <hr/>           | <b>ABRAHANTE</b><br>3:13 5:5 6:8,15<br>7:6,12,15,19<br>8:6,18 | <b>applications</b><br>6:16                    | <b>category</b><br>6:21  | <b>county</b><br>5:15 6:9 7:12            |
| <b>2018</b><br>4:10            | <b>Action</b><br>5:15   | <b>applied</b><br>6:9,11,19,20,<br>22          | <b>CEO</b><br>3:21 8:21  | <b>couple</b><br>8:25                     |
| <b>2018/2019</b><br>3:20       | <b>actual</b><br>4:7  | <b>applying</b><br>6:10                        | <b>CFO</b><br>5:24   | <b>cover</b><br>4:2                       |
| <b>2019</b><br>3:8 5:19        | <b>additional</b><br>8:5,7                                    | <b>Approval</b><br>3:8                         | <b>Chair</b><br>3:22 8:10  | <b>create</b><br>8:8                      |
| <b>2019-20</b><br>5:20         | <b>adjustment</b><br>4:5,16                                   | <b>Authorization</b><br>5:13                   | <b>Coalition</b><br>7:10   | <hr/> <b>D</b> <hr/>                      |
| <b>2019/2020</b><br>4:20 5:25  |   | <b>aye</b><br>3:17 5:10 8:16                   |  | <b>day</b><br>3:5                         |

|  |                                     |   |                             |   |
|--|-------------------------------------|---|-----------------------------|---|
| <b>demand</b><br>7:16,24                         | 6:14                                | 5:21  | <b>increase</b><br>3:25     | <b>lot</b><br>7:24                      |
| <b>Department</b><br>5:16                        | <b>experience</b><br>7:23           | <b>good</b><br>3:5 8:6  | <b>infants</b><br>7:24      | <hr/> <b>M</b> <hr/>                    |
| <b>developed</b><br>4:6,22 5:1                   | <hr/> <b>F</b> <hr/>                | <b>grant</b><br>5:17 6:10,19  | <b>information</b><br>8:7   | <b>making</b><br>4:15                   |
| <b>didn't</b><br>4:7 6:19,23                     | <b>fairly</b><br>3:24               | <hr/> <b>H</b> <hr/>  | <b>investigation</b><br>8:3 | <b>match</b><br>5:16,22 6:15,<br>20 8:1 |
| <b>discussion</b><br>4:11,18 5:2<br>6:7,25 8:5,8 | <b>favor</b><br>3:15 5:8 8:14       | <b>HAIJ</b><br>3:22 5:3 6:5,20<br>8:10,22   | <b>ipad</b><br>3:24         | <b>meeting</b><br>3:2,4                 |
| <b>district</b><br>7:23                          | <b>federal</b><br>5:16              | <b>happened</b><br>8:24   | <b>it's</b><br>3:5 6:13     | <b>members</b><br>3:16 5:9 8:15         |
| <b>don't</b><br>7:20                             | <b>fees</b><br>3:25                 | <b>Head</b><br>5:17 6:9,10<br>7:11,13,15,16,<br>18,19,21                                      | <b>I'll</b><br>3:21         | <b>Miami-dade</b><br>5:14 7:12          |
| <hr/> <b>E</b> <hr/>                             | <b>finalized</b><br>4:7             | <b>higher</b><br>7:16   | <b>I'm</b><br>3:13          | <b>million</b><br>4:10                  |
| <b>Early</b><br>5:16 6:9,10<br>7:10,15,16,19     | <b>Finance</b><br>3:8               | <b>HOPE</b><br>3:3,8,12,15,18<br>4:17 5:2,4,6,8,<br>11 6:6,25 7:4,<br>8,11 8:4,7,12,<br>17,19 | <hr/> <b>J</b> <hr/>        | <b>minutes</b><br>3:9,18                |
| <b>EHS-CCP</b><br>5:17                           | <b>fiscal</b><br>5:20               | <b>HOFFMAN</b><br>4:20  | <b>JEANTY</b><br>3:7        | <b>months</b><br>5:19                   |
| <b>ELC</b><br>6:21,22                            | <b>floor</b><br>5:23 6:6            | <b>HOPE</b><br>3:3,8,12,15,18<br>4:17 5:2,4,6,8,<br>11 6:6,25 7:4,<br>8,11 8:4,7,12,<br>17,19 | <hr/> <b>K</b> <hr/>        | <b>motion</b><br>3:10 5:3,4 7:2         |
| <b>ending</b><br>4:9 5:19                        | <b>forward</b><br>6:11              | <b>HOPE</b><br>3:3,8,12,15,18<br>4:17 5:2,4,6,8,<br>11 6:6,25 7:4,<br>8,11 8:4,7,12,<br>17,19 | <b>KIRTLAND</b><br>4:4,22   | <b>move</b><br>8:4,21                   |
| <b>evidence</b><br>6:21                          | <b>four-year-</b><br>7:21           | <b>Human</b><br>5:15  | <hr/> <b>L</b> <hr/>        | <b>moved</b><br>3:11 5:5 7:3            |
| <b>exceed</b><br>5:18                            | <b>fund</b><br>4:5,8,9,12,13,<br>25 | <b>IG</b><br>8:23   | <b>late</b><br>7:9          | <b>Moving</b><br>3:19                   |
| <b>execute</b><br>5:14                           | <b>funding</b><br>5:16,22           | <hr/> <b>I</b> <hr/>  | <b>Learning</b><br>7:10     | <hr/> <b>N</b> <hr/>                    |
| <b>expansion</b>                                 | <hr/> <b>G</b> <hr/>                |   | <b>list</b><br>7:13,21,25   | <b>negotiate</b><br>5:13                |
|  | <b>general</b>                      |   |                             |   |

|                                 |                                      |  |   |  |
|---------------------------------|--------------------------------------|--|---|--|
| <b>November</b><br>5:19         | <b>plan</b><br>4:12                  | <hr/> <b>R</b> <hr/>                         | <hr/> <b>S</b> <hr/>                              | <b>support</b><br>8:3                            |
| <b>November's</b><br>3:4        | <b>present</b><br>8:9                | <b>realized</b><br>4:12,14                   | <b>salaries</b><br>4:2                            | <b>SYLVESTRE</b><br>6:13,17                      |
| <b>numbers</b><br>4:7           | <b>previous</b><br>6:16              | <b>recollection</b><br>6:18                  | <b>schedule</b><br>4:4,16                         | <hr/> <b>T</b> <hr/>                             |
| <hr/> <b>O</b> <hr/>            | <b>prior</b><br>4:5                  | <b>recording</b><br>3:2                      | <b>Services</b><br>5:15                           | <b>tab</b><br>3:23                               |
| <b>October</b><br>3:8 4:10 5:20 | <b>PROCEEDING</b><br><b>S</b><br>3:1 | <b>recusals</b><br>7:1 8:13                  | <b>simple</b><br>3:24                             | <b>talking</b><br>4:12                           |
| <b>offset</b><br>4:1            | <b>program</b><br>7:22               | <b>reflect</b><br>4:16 6:2                   | <b>sir</b><br>7:8 8:22                            | <b>tax</b><br>3:25                               |
| <b>open</b><br>5:23 6:6         | <b>Programs</b><br>8:11              | <b>reflected</b><br>4:23                     | <b>slight</b><br>3:20                             | <b>term</b><br>5:18                              |
| <b>opposed</b><br>5:11 8:17,19  | <b>project</b><br>8:2                | <b>remember</b><br>4:11                      | <b>small</b><br>3:20                              | <b>that's</b><br>8:6,9                           |
| <hr/> <b>P</b> <hr/>            | <b>projected</b><br>4:9              | <b>reports</b><br>8:23                       | <b>source</b><br>8:2                              | <b>there's</b><br>3:19,25 7:16,<br>20,23,25 8:25 |
| <b>packed</b><br>3:4            | <b>provide</b><br>5:21 6:15          | <b>request</b><br>6:1                        | <b>spent</b><br>4:13                              | <b>they're</b><br>6:24                           |
| <b>Partnership</b><br>5:17      | <b>providers</b><br>8:25             | <b>reso</b><br>8:10                          | <b>spoke</b><br>5:24                              | <b>time</b><br>6:23                              |
| <b>pass</b><br>6:3              | <b>public</b><br>3:6,7               | <b>resolution</b><br>3:5 5:13,22 6:3<br>8:19 | <b>Start</b><br>6:9,10 7:11,14,<br>15,16,18,19,21 | <b>times</b><br>6:18                             |
| <b>passed</b><br>3:18           | <hr/> <b>Q</b> <hr/>                 | <b>responded</b><br>3:16 5:9 8:15            | <b>Start-child</b><br>5:17                        | <b>toddlers</b><br>7:24                          |
| <b>passes</b><br>5:12 8:20      | <b>question</b><br>6:7,8             | <b>retroactively</b><br>5:14                 | <b>starting</b><br>4:8,9,14                       | <b>top</b><br>4:4                                |
| <b>people</b><br>7:17           | <b>questions</b><br>4:18             | <b>Reyes</b><br>3:11 5:7 7:5                 | <b>straightforward</b><br>3:24                    | <b>total</b><br>5:18                             |
| <b>period</b><br>4:5            |                                      |  | <b>summarize</b><br>8:24                          | <b>transferring</b><br>5:21                      |

|                              |                      |  |
|------------------------------|----------------------|--|
| <b>Trust</b><br>8:1          | <b>years</b><br>8:25 |  |
| <b>turn</b><br>3:21          |                      |  |
| <hr/> <b>U</b> <hr/>         |                      |  |
| <b>underspent</b><br>4:1     |                      |  |
| <b>understanding</b><br>5:24 |                      |  |
| <b>United</b><br>6:20        |                      |  |
| <b>update</b><br>8:23        |                      |  |
| <hr/> <b>W</b> <hr/>         |                      |  |
| <b>wait</b><br>7:13,20       |                      |  |
| <b>waiting</b><br>7:25       |                      |  |
| <b>wasn't</b><br>4:23        |                      |  |
| <b>we're</b><br>4:15         |                      |  |
| <b>we've</b><br>4:24         |                      |  |
| <b>what's</b><br>8:24        |                      |  |
| <hr/> <b>Y</b> <hr/>         |                      |  |
| <b>year</b><br>5:20          |                      |  |