



Board of Directors Meeting

July 20, 2020

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THE CHILDREN'S TRUST
BOARD OF DIRECTORS MEETING
BOARD TELECONFERENCE
"VIRTUAL MEETING VIA ZOOM WEBINAR"

The Children's Trust Board of Directors Meeting was held on July 20, 2020, commencing at 4:00 p.m. The meeting was called to order by Kenneth Hoffman, Chair.

BOARD MEMBERS:

Kenneth C. Hoffman, Chair
Mark A. Trowbridge, Vice-Chair
Steve Hope, Treasurer
Karen Weller, Secretary
Dr. Magaly Abrahante
Laura Adams
Matthew Arsenault
Dr. Daniel Bagner
Hon. Dorothy Bendross-Mindingall
Constance Collins
Mary Donworth
Hon. Juan Fernandez-Barquin
Gilda Ferradaz
Lourdes P. Gimenez

- 1 BOARD MEMBERS (continued):
- 2 Nicole Gomez
- 3 Mindy Grimes-Festge
- 4 Nelson Hincapie
- 5 Pamela Hollingsworth
- 6 Dr. Monique Jimenez-Herrera
- 7 Tiombe-Bisa Kendrick-Dunn
- 8 Marissa Leichter
- 9 Frank Manning
- 10 Dr. Susan Neimand
- 11 Javier Reyes
- 12 Emily Rosendo
- 13 Hon. Isaac Salver
- 14 Sandra West
- 15 Shanika Graves
- 16 Leigh Kobrinski
- 17
- 18 STAFF:
- 19 Bevone Ritchie
- 20 Carol Brogan
- 21 Diane Beltre
- 22 Donovan Lee-Sin
- 23 Felix Becerra
- 24 Imran Ali
- 25 James Haj

- 1 STAFF (continued):
- 2 Joanna Revelo
- 3 Jorge Gonzalez
- 4 Juana Leon
- 5 Juliette Fabien
- 6 Kathleen Dexter
- 7 Lisanne Gage
- 8 Lisete Yero
- 9 Lori Hanson
- 10 Maria-Paula Garcia
- 11 Molly O'Doherty
- 12 Muriel Jeanty
- 13 Patricia Leal
- 14 Rachel Spector
- 15 Sabine Dulcio
- 16 Samuel McKinnon
- 17 Sandra Camacho
- 18 Sebastian del Marmol
- 19 Sheryl Borg
- 20 Stephanie Sylvestre
- 21 Susan Marian
- 22 Victoria Cividini
- 23 Vivianne Bohorques
- 24 Wendy Duncombe
- 25 William Kirtland

1 STAFF (continued):

2 Willmeisha Hall

3 Ximena Nunez

4

5 GUESTS:

6 Leonie Hermantin, Hermantin Consulting, LLC

7 Demetria Henderson, Commissioners

8 Isabelle Castillo, T&D

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PROCEEDINGS

(Recording of the meeting began at 4:00 p.m.)

MR. HOFFMAN: Okay, it's 4:00 p.m., we're bringing the meeting to order. Welcome everybody. First, I wanted to thank all the board members who attended and participated in the second meeting of the Racial Equities and Social Justice Ad Hoc Committee held last Monday. We had a great turnout. More than 16 board members have volunteered to be on the committee. And we were led in the meeting by our Committee Chair, Tiombe Kendrick-Dunn and Leanne Buchanan, a facilitator, made a discussion that primarily centered around the purpose, vision and strategy of the committee.

Tiombe, would you like to add anything?

MR. HOFFMAN: Okay, I don't know if Tiombe is on this call, but if she wants to share anything, now please.

MS. KENDRICK-DUNN: I'm here.

MR. HOFFMAN: Oh, go ahead. Thank you.

MS. KENDRICK-DUNN: I'm sorry, my computer was not being cooperative. Can you repeat that, because I didn't even hear what was happening before?

MR. HOFFMAN: No, I just mentioned that we had another meeting of the committee, of which you're

1 chair, last Monday, and just briefly what happened. I
2 just wanted to know if you wanted to share anything
3 else with the whole Board at this time.

4 MS. KENDRICK-DUNN: I guess I'll just share
5 briefly that we had our first Ad Hoc Committee Meeting
6 and I think that the meeting went wonderfully. We
7 were able to just have a discussion, work through a
8 couple of activities and just begin the conversation
9 about what we're going to address and work on. And so
10 I think we had really great feedback from both board
11 members and staff and we look forward to future
12 meetings. So I think it went pretty well.

13 MR. HOFFMAN: Good. Thank you, Tiombe.

14 Next, I wanted to share with the board that we
15 have eight summer youth interns at The Trust. They've
16 been there since early July and are with us until
17 August 3rd. Donavan Sin heads up the summer program,
18 which includes the formal projects, guest speakers
19 such as Florida House Representatives Salutis
20 [phonetic] and own Board member Juan Fernandez-
21 Barquin. The youth interns have discussions on a
22 variety of topics. They have mock interviews, discuss
23 the art of negotiating and other opportunities that
24 we're able to give them.

25 Donavan, would you like to share anything about

1 the youth internship?

2 MR. LEE-SIN: Sure. Thank you, Mr. Chair.

3 First of all, I think we are thankful for our
4 partners in this work, Miami-Dade County, Miami-Dade
5 County Public Schools, the Foundation for New
6 Education Initiatives. Their collective effort has
7 allowed us to push forward even under a difficult
8 circumstances with having a summer internship program.

9 The program started July 1st and will end August
10 5th. While this is no ordinary summer, we have over
11 2,000 interns enrolled in work experience all across
12 the county. In years gone by, under typical operating
13 experiences, we would have had somewhere close between
14 the neighborhood of 700 or 800 employers employing our
15 interns. This year we have a little bit over 350, but
16 they're hiring more interns. And 95 percent of our
17 internship experiences across the board are remote
18 internships where all of our students, like most of
19 us, are working from home on project-based work. The
20 other five percent are hybrid, where some students may
21 report to their employer once a week or 10 days or so,
22 for direct project work and then they deliver it once
23 they return back to the workplace.

24 For students, the school district provided masks
25 and has continued to provide masks for all students

1 who may have to report to a workplace. And so far,
2 although we are at over 2,000 students enrolled, and
3 we had hoped to be, you know, in a typical operating
4 time, we had hoped to be well beyond that, we're
5 thankful and are excited by the talent that the kids
6 are bringing to our workforce.

7 MR. HOFFMAN: Thank you, Donovan.

8 Next, we're going to share a brief video that
9 highlights the 2019, 2020 year for The Children's
10 Trust Youth Advisory Committee, otherwise known as the
11 YAC. The YAC is a youth leadership program open to
12 all Miami-Dade high school students. Its designed to
13 nurture the next generation of change makers committed
14 to positive change in themselves, the community and
15 the world.

16 The YAC has regular meetings, advocacy trainings,
17 firsthand service learning experiences, and among
18 other things, in addition to those, they have a yearly
19 trip to Tallahassee during Florida's Children's Week.
20 It is at the capital. Meet with legislatures and
21 experience political process firsthand. This is the
22 16th year that The Children's Trust has had the YAC
23 program. Over nearly 500 students are registered,
24 which approximately 300 are actively engaged at any
25 one time.

1 So, why don't you roll the video and then --

2 (Thereupon, requested video was played.)

3 MR. HOFFMAN: What a great way to get our
4 students engaged, both in community activity,
5 community advocacy, but also to introduce them to the
6 government process. And I did also thank staff
7 members who are involved in that, and Mark Trowbridge
8 for acting as the chaperone for the Tallahassee trip.

9 Finally, included in your board package for this
10 month is a schedule of the board and committee meeting
11 dates for the next fiscal year. Please make note of
12 the dates and times on your calendars. I'm sure
13 Muriel will be sending you reminds as usual.

14 Speaking of Muriel, do we have any public
15 comments?

16 MS. JEANTY: No, Chair, we don't have any public
17 comments.

18 MR. HOFFMAN: Okay, then I will turn the meeting
19 over to our secretary, Karen Weller, for the minutes
20 at the last meeting.

21 MS. WELLER: Sure. The Board of Directors met
22 virtually on Monday, June 15. The minutes can be
23 found on page 4 through 6 of the packet. Hopefully
24 everyone had an opportunity to review.

25 May I have a motion for approval?

1 MS. HOLLINGSWORTH: So moved, Hollingsworth.

2 MS. WELLER: Thank you, Pam.

3 And a second?

4 MR. TROWBRIDGE: Second, Trowbridge.

5 MS. WELLER: Thank you.

6 All those in favor?

7 (WHEREUPON, the committee members all responded

8 with "aye.")

9 MS. WELLER: The motion carries, Mr. Chair.

10 MR. HOFFMAN: Okay, thank you.

11 Is Steve Hope online with us?

12 MR. HOPE: Yes, sir. Can you hear me clearly?

13 MR. HOFFMAN: You're on.

14 MR. HOPE: Good afternoon, everyone. Happy

15 Monday. So I will convey the Finance and Operations

16 Committee report. So the Finance Committee met on

17 June 30th to review the financial reports to be

18 presented to the board for the July meeting. One of

19 the key things that we discussed at that meeting, in

20 addition to the resolution, was the review of the

21 preliminary millage rate.

22 The draft budget schedule, Will previously

23 prevented to the Finance Committee on June 4th and to

24 the board on June 15th. And on the draft, and

25 subsequently at the June 30th meeting, the draft

1 budget presented the proposed millage rate was .4478.
2 The budget represents a total of \$138,250,593 with
3 total expenditure with \$172,908,251. And a projected
4 ending fund balance of \$18,691,776. The proposed
5 millage rate of .4478 represents the estimated roll
6 back rate and do not represent a tax increase. The
7 proposed rate is intended to generate the same revenue
8 as the previous year, i.e., \$138,250,593. So there
9 has been no subsequent changes since the last
10 presentation.

11 The fiscal year budget for 2020/2021 before you
12 today represents the final preliminary budget to be
13 discussed, modified or approved. The first TRIM
14 meeting is scheduled for September 14th at which the
15 budget will be represented for approval. So I will
16 now turn over to the CEO to provide some additional
17 information on this subject.

18 Jim?

19 MR. HAJ: Steve, thank you, I think you've covered
20 it exceptionally well.

21 The attachment that's in your package, the three
22 attachments on pages 7, 8 and 9, page 7 is attachment
23 A, and that is the budget that will be advertised
24 after today's meeting that will go into TRIM. Page 2,
25 page 8 which is the second page, displays the fund

1 balance. Page 3 really is the breakdown of the CORE
2 strategies. Staff has been working with the Finance
3 Committee for the past three years developing a long-
4 term projection for the five-year cycle as well as
5 individual one-year strategies.

6 So the proposed budget that is in front of you,
7 that Steve has stated was shown to the committee
8 several times, this is the exact budget that was shown
9 at last month's Board meeting and it was emailed to
10 all Board members. The only thing different is the
11 millage rate, it was a roll back rate was used, but
12 when we got the final rates in July 1, that was
13 adjusted slightly.

14 Vivianne, if you can pull up the one-page
15 highlight report, please?

16 So on the second page, since the beginning of
17 this funding cycle, we're on a five-year cycle
18 effective October 18, we committed additional over \$35
19 million annually to this cycle, which is a \$162.4
20 million over the five-year cycle, an additional
21 earmark for our programs in this Committee. This
22 five-year commitment continues to emphasize the
23 importance of spending in critical areas for children
24 and families in our community.

25 And just to remind the board, for the last three

1 months you've approved many things, but it was also an
2 increase in our strategic plan of \$6 million annually
3 for program services and parenting, early childhood
4 development, child development, family and
5 neighborhood supports caused by this pandemic. The
6 total budgeted for services is \$157,544,000. And the
7 TRIM revenues and millage, as Steve has stated, the
8 tax roll is \$326,562,502,890. And the proposed
9 millage rate that's shown in your package is the roll
10 back rate. If The Trust adopts the roll back rate,
11 then The Trust is not increasing taxes even if the
12 rate itself increases. That's because the roll back
13 rate calculates taxable property values in relation to
14 the total revenue. If the tax rate generates the same
15 total revenue one year as it did in the previous year,
16 then the roll back rate has been applied. So you see
17 the total TRIM revenues.

18 What we're very proud of is the efficiency for
19 GNA. So the 2020 budget reflects GNA expenses of
20 6.23, which is an all-time low in the 17 plus years of
21 The Trust. It also reflects a .03 percent decrease
22 from the prior year. And in Trust history, this is
23 the lowest management expense ratio and the largest
24 investment that we have put out in the community and
25 program services. The budget and millage, again,

1 whatever is adopted today will be going, will be
2 advertised and brought to the two TRIM dates in
3 September 14 and September 21.

4 Thank you, Mr. Chair.

5 MALE VOICE: May I clarify just a couple of
6 points, Mr. Chair?

7 Can you hear me okay?

8 MR. HOFFMAN: Yes, of course you may.

9 MALE VOICE: Okay. Great.

10 I just wanted to state that when we presented the
11 budget last time to the Finance and Operations
12 Committee, were exceptional circumstances, we had the
13 meeting on June 30th to present this budget before
14 coming to the full Board. What made the circumstance
15 unusual was that meeting was about a day earlier or so
16 when we received the Property Appraiser's Office final
17 assessment of total property value. So thus at that
18 date, we did not quite know what the exact millage
19 rate would need to be for it to equate to the roll of
20 that rate.

21 So subsequent to the meeting, about a day or two
22 later, we were able to finalize the calculations of
23 what the roll back rate was. So as the numbers that
24 Steve had read off at the beginning of this
25 presentation about the revenue and expenditures and so

1 forth, the expenditures stayed consistent with what
2 was presented in that meeting. There was no
3 adjustments made to our expenditures. And the roll
4 back rate was adjusted from the rate that he had
5 mentioned at that 447 to .4507, which is the rate
6 that's presented in the schedule today, explaining the
7 revenue of a total of a \$139.8 million.

8 MR. HOFFMAN: Thank you.

9 Steve, back to you.

10 MR. HOPE: Thanks for the correction, my apology.

11 Okay, so the recommendation of the Finance and
12 Operations Committee for a proposed millage rate of
13 \$0.4507 for fiscal year 2021. And we're recommending
14 that the board accept the recommendation of the
15 Finance and Operation Committee to set the fiscal year
16 2021 proposed millage rate of 0.457 mills, which is
17 the equivalent of .4507 dollars per \$1,000 of property
18 tax value in Miami-Dade County.

19 Secondly, the fiscal year 2020-2021 proposed
20 budget includes estimates of \$139,822,634 of tax
21 revenues, \$172,908,251 of expenditures and a projected
22 ending fund balance of \$20,263,817.

23 Can I get a motion, please?

24 MR. SALVER: I'll move it, Salver.

25 MR. HOPE: Can I have a second, please?

1 MS. BENDROSS-MINDINGALL: Second, Bendross-
2 Mindingall.

3 MR. HOPE: Thank you.

4 Any recusals?

5 (NO VERBAL RESPONSE)

6 MR. HOPE: Before voting, I will open it up for
7 discussion.

8 Any discussion?

9 MS. COLLINS: Hello? I'm not sure if you can see
10 me.

11 MR. HOFFMAN: We can see you, go ahead.

12 MS. COLLINS: Okay. Thanks.

13 This is Constance Collins with Lotus House
14 Women's Shelter. Forgive me, please, for what I'm
15 about to say, Steve, Jim and Ken. Contrary to the
16 initial deliberation of the Finance Committee, when
17 the question of the millage rate came before the
18 Finance Committee, I raised my hand at the time to say
19 I think these are unprecedented times in which
20 children and families are facing unprecedented
21 challenges and perhaps we should use the full
22 resources of the current millage rate, that is the
23 rate we used last year, to invest more deeply in those
24 impacted by the pandemic. The poorest children in our
25 community, children and families of color and other

1 marginalized children.

2 If we do not reduce the rate as contemplated by
3 the budget, I'm advised The Trust will have an
4 additional \$5.4 million in additional tax revenues to
5 deploy. The average cost of property owners would be
6 only a few dollars. I listened to the countervailing
7 voices at The Finance Committee advocating for a tax
8 reduction in these times, raising the specter of
9 uncollectability and the notion that we should hold
10 fast to our previous established five year plan
11 because holding steady has brought us successfully to
12 this moment. And no doubt there have been enormous
13 successes.

14 But since then I have really had to ask myself
15 what is this moment. I believe we as a country and a
16 community are in crisis. And we are at a crossroads
17 that demands immediate and directed action. We can
18 and I believe must respond proactively to provide
19 additional targeted resources for the benefit of
20 children of color and other marginalized children in
21 our community for being disproportionately adversely
22 impacted by this pandemic.

23 We are on the prefaces of a second great
24 depression with millions of people, \$51 million at
25 last count having lost their jobs. Evictions

1 temporarily on hold are lifting and countless children
2 and families are standing at the prefaces of
3 homelessness all across this country and our
4 community. Homelessness is traumatic for anyone,
5 especially so for children in the loss of friends,
6 extended family, neighborhood ties, the loss of
7 personal possessions, safety and security. The loss
8 of a bed on which a child will lay at night. Life as
9 we have known it is being ripped away in poor and
10 working class neighborhoods with unprecedented speed.
11 With businesses closed and closing. Public schools
12 closed and uncertain if they will reopen or opening
13 online. Childcare facilities closed. Summer camps,
14 virtual are closed. Food is scarce and hunger is not
15 in poor neighborhoods like Overtown where we are. The
16 landscape is looking more bleak by the day all across
17 our community.

18 Nearly everyone on this call has the privilege of
19 hearing The Trust Safer At Home PSA and being grateful
20 for having one. Some have even had the luxury of
21 quarantining, working remotely and schooling their
22 children from home. I want to say that experience is
23 for the privileged in our community. Children and
24 families with resources, certain not the children and
25 families we serve at our shelter. The notion of

1 remote work and online schooling is illusory when you
2 have no home or are on the verge of losing it. the
3 same is true for children and families of countless
4 essential workers, first responders, healthcare
5 workers, transit, grocery stores, restaurants and
6 more. Poor and working-class people all across our
7 community could not shelter at home. They were like
8 us, working harder than ever, putting their lives on
9 the line and struggling to provide for their children
10 in these scary and uncertain times.

11 Throughout this pandemic, Lotus House had no
12 choice but to remain open and fully operational,
13 because in these times, shelter is needed more than
14 ever. The National Alliance to End Homelessness warns
15 that those living on the streets who become infected
16 with the virus are two to three times more likely to
17 die than the general population. For women and
18 children fleeing domestic violence or who have no
19 home, shelter is nothing short of life saving. And
20 yet I cannot begin to express in words the challenges
21 we face and continue to face in sheltering 480 women
22 and children nightly through this pandemic. So much
23 so that I moved into our shelter for three months.

24 Crisis normalize has become our every day. With
25 the inevitable positive tests, contact tracing and

1 congregant environments. Struggling to keep your teen
2 focused and fearless. The constant vigilance needed
3 to operate and costly new technology. The imperative
4 to stay safe in an unsafe world. We had to pivot,
5 adapt, change, innovate and learn on a fly. It was
6 and continues to be daunting. In the end, we are
7 figuring out to operate when we're most needed. How
8 to homeschool our children, how to provide their
9 summer programming, the therapeutic supports called
10 for in these uncertain times. And how to advance the
11 health and safety of everyone.

12 We persevered because lives are in the balance
13 and we, like poor and marginalized children and
14 families all across our community, do not have the
15 luxury to do otherwise. This wrenching experience has
16 given us a unique advantage point into the needs of
17 the children and families lacking in resources. And
18 the stressors faced by all providers who remain
19 operational during this pandemic. All of The Trust
20 providers are going or will go through the same, and
21 they will need our added support if they are to
22 survive and offer meaningful supports to our
23 communities children.

24 Moreover, the pandemic will hit hardest as ever
25 the children of color, children with disabilities and

1 specialized needs, and other marginalized children.
2 The gaps in education, healthcare, housing and
3 ultimately success in workplace and life for these
4 children are widening before our very eyes. If we are
5 to reckon with the huge social and racial inequities
6 in our community, disparities of centuries of
7 pervasive and persistent racism, discrimination and
8 oppression. And we cannot do what we have always done
9 in this moment. We can and must invest more deeply in
10 targeted ways to truly make a difference for the
11 children with the least, who will need the added
12 support of The Children's Trust.

13 Our hope, I hope for our country and our
14 community that we are finally reckoning more deeply
15 with the impacts of racism, oppression and
16 marginalization of persons of color, the LGBTQ
17 community, gender based violence and discrimination.
18 It's not accident that 95 percent of those we shelter
19 at Lotus House over the past 15 years are person of
20 color who lack meaningful access to safe and
21 affordable housing, high quality extended childcare,
22 and meaningful and educational work opportunities.
23 The time to heal and redress centuries of racial and
24 social inequities and injustice is now. A debt is
25 owed and an honest conversation is overdue. But there

1 must be more than conversation. There must be action.

2 We can start by not reducing the millage rate at
3 a time when the revenues are most needed. And
4 dedicating those resources to redress the deepening
5 racial and social inequities in this pandemic. How
6 those additional resources will be deployed is
7 something which the board's Ad Hoc Committee on Racial
8 and Social Justice and The Program Services Committee
9 can offer valuable insight to The Children's Trust
10 team. The right questions can be asked and answers
11 explored by those with lived experience and expertise.
12 But one thing is clear, innovation and immediate
13 action are essential because calls for racial and
14 social justice are hollow, unless backed by meaningful
15 resources targeted to end disparities.

16 I urge this Board to recognize, in these
17 unprecedented times, unprecedented action is called
18 for. Keep the millage rate the same as it was last
19 year, .4680 and target the additional resources to
20 redress disparities that marginalize children are
21 suffering right now in every aspect of their lives.
22 Of course more is needed, but this is a critical
23 moment for us to act. The important work and mission
24 of The Children's Trust is needed more than ever.
25 Thank you. And I hope this sparks and a conversation,

1 and more than that, action.

2 MR. HOPE: Thank you, ma'am.

3 Any further contribution on the subject?

4 MR. SALVER: Steve?

5 MR. HOPE: Yes, sir?

6 MR. SALVER: Just for the benefit of the Board of
7 Directors, I just want to, just share the fact that
8 the Finance Committee debate this matter and it wasn't
9 a quick debate, it was a lengthy debate. And the vast
10 majority of The Finance Committee recommended exactly
11 what Staff is recommending, the 4.507 millage rate,
12 which happens to be higher than the original roll
13 back. So The Trust is getting additional money from
14 the upward adjustment of the millage rate. So I'm
15 going to recommend, as the former chairman of the
16 Finance Committee and a current member of the Finance
17 Committee, to accept the Staff's recommendation.

18 MR. HOPE: Thank you, sir.

19 Any other contribution to the subject?

20 MR. HOFFMAN: I'd like to note from Bill what the
21 difference in funding that's suggested by the, request
22 made by Constance would be.

23 MR. BILL: Keeping the millage rate the same, at
24 .4680, would levy approximately an additional \$5.3
25 million. Bringing our estimated total ad valorem tax

1 revenues to around \$145 million, a little bit more
2 than that.

3 MR. HOFFMAN: Certainly, as a Board, I think
4 we're all cognizant of what's going on in our
5 community and the tremendous needs that have been
6 developed as a result of not just existing conditions
7 in the community, but the pandemic. I think that the
8 one point that I brought to the Finance Committee and
9 Staff, it's not -- we do have additional resources. We
10 still have a fund balance that we've been drawing
11 down. I think that bringing more money in the
12 crawfords (sic) it's not self-apparent that we can
13 spend it responsibly, looking at the processes that we
14 have in a short period of time. So I would say that
15 in my view, I think that we should be putting as much
16 money as we can on the street. I'm not sure we have
17 the capability through our processes of doing that in
18 a rapid manner at this moment.

19 MR. HINCAPIE: Mr. Chair?

20 MR. HOFFMAN: Yes, sir?

21 MR. HINCAPIE: I'm also on the Finance Committee
22 and I just wanted to thank Constance for her work in
23 this community. I don't think that anybody can deny
24 that what you do is so transformational and
25 lifesaving. On behalf of Kiara, Jakaya, Lekwonda and

1 Argenae, all young women who've I had the honor to
2 serve as their mentor, had been through your doors and
3 their lives have been, or continue to be transformed
4 thanks to you. I have a, I don't want to say an
5 issues, but I think we need to address some of the
6 things that were brought up in the Ad Hoc Committee,
7 such as the spiritual bypassing, fraternalism, denial
8 of white privilege, the self-appointed white ally and
9 the "Make America Great Again." These are all things
10 that, according to the Ad Hoc Committee, are
11 considered socially acceptable racism. So I bring
12 this up simply because, Constance, you mentioned the
13 committee could provide expertise into how funds
14 should be spent. So I would feel more comfortable
15 once we have that conversation. And listen, this is
16 an issue that I think we're all very familiar with and
17 I think it definitely begins with at least, for the
18 young kids in foster care that I work with, not having
19 people at home that can love them unconditionally and
20 give them the support that they need to be able to
21 have a life where they can make something out of. So
22 I would love to hear some feedback from the other
23 Board members in terms of either supporting the last
24 years millage rate or what the staff recommends.
25 And again, Constance, this is, I commend you and

1 what you do is amazing. I commend you for bringing it
2 up, but this is a conversation that, you said it,
3 we're facing a crisis. And I do agree with you 100
4 percent, but we need to make sure we address it
5 properly.

6 MS. HOLLINGSWORTH: If I may, Mr. Chair?

7 First of all, Constance, I want to thank you for
8 those word. It kinds of brings to mind the late
9 congressman John Lewis, who always historically
10 reminded us to be bold and to be courageous. And I
11 think we have an opportunity here. I do agree with
12 Constance. When you indicated that we are in a
13 precipice, I think that is indeed true. I think we
14 are in freefall in this community. I happen to be
15 sitting literally in the queens of Miami right now, in
16 Little Havana, that is the epicenter, in terms of new
17 cases. And I think we really don't know, we can only
18 fear what's in store for children and families and
19 marginalized communities coming down the pike. So I
20 just want to speak up on behalf of Constance's words
21 and her recommendation. And again, would close with
22 saying this could very well be our opportunity to get
23 in good trouble. Thank you.

24 MS. KENDRICK-DUNN: I guess I would want to chime
25 in just briefly. Constance, I also want to commend

1 you for the statement that you shared with The Trust.
2 I think that economic marginalization, which is huge
3 in our community, is the responsibility of us all.
4 One of the things I think we'll be able to work on as
5 we go through the Ad Hoc Committee is discussing root
6 causes, but there is a reason why economic
7 marginalization happens in the first place. And so I
8 think you brought up many points that we definitely
9 need to think more consciously and more deeply as a
10 Board because even after this pandemic is, I don't
11 even know if I want to say over, but when we're not in
12 the same place, we're going to be dealing with the
13 repercussions and consequences probably for years to
14 come, especially among children and families who
15 experience economic marginalization, what this has
16 done to their lives and what this has done to the
17 education of children and some of them, like you said,
18 that can't afford the technology or those that may not
19 be able to afford the tutoring or additional
20 assistance or remediation that will possibly bring
21 them back up to speed because that is not going to
22 happen naturally for children in Miami-Dade County.
23 And I think that you're absolutely correct, we do
24 need to understand the possible outcomes and try to
25 mitigate them as much as we can. This is a very, very

1 serious issue. And especially among our most
2 vulnerable families and children who experience
3 economic marginalization, which in Miami-Dade County
4 is huge.

5 MR. HOPE: Thank you.

6 Any further discussion?

7 MR. BAGNER: Yes, I'd also like to thank
8 Constance for those words and sparking this
9 discussion. I wholeheartedly agree with the things
10 that she said and the justification and rationale for
11 continuing with that rate. Especially hearing that it
12 would cost property tax payers a couple of dollars for
13 an additional \$5 million that we can invest in the
14 marginalized communities that we know are being hit
15 the hardest by this pandemic. I can't agree more.
16 Honestly, I'm not convinced that we're not in a
17 position, we've done bold things before as a Trust,
18 that we're not in a position to spend that money
19 wisely.

20 We have a great Ad Hoc Committee that I'm joining
21 and I think we can strategically think about how we
22 can best invest this money, this additional money that
23 we can get into the marginalized communities that
24 we're talking about. And we know that the people who
25 own property, that that's one of the things that we're

1 talking about, that's the systemic racism in our
2 country, that those are the people that can afford
3 these additional few bucks to really invest in the
4 marginalized community. So I wholeheartedly agree and
5 I'd like to hear more about why we can't figure out a
6 way to spend that money wisely in the next year,
7 especially given this pandemic.

8 MR. HOPE: Thank you, sir.

9 Any discussion before the motion goes to vote?

10 MS. JIMENEZ-HERRERA: Yes, this is Monique
11 Jimenez-Herrera. I want to also support the messages
12 presented by Constance and everyone else that had
13 spoken after her. I believe this is an opportunity
14 for The Trust to, through the other committee, the Ad
15 Hoc Committee, identify how we can spend those \$5
16 million dollars specifically to assist people of
17 color, the parents, children of color in our
18 community.

19 MR. HOPE: Thank you, ma'am.

20 Any additional discussion on the subject?

21 Okay, so at least I'll make my contribution. As
22 the Finance Chair, Board Member, and also someone who
23 works in the not-for-profit sector, I can identify
24 with what Constance has put forward and I think she
25 presented a very strong case as an advocate for the

1 issues effecting families in Miami-Dade County. For
2 me there are two schools of thought. In terms of one,
3 as a Board member and Finance Chair, looking at what
4 our fiduciary responsibility is to tax payers when it
5 comes to, as a taxing agency, leveraging a tax rate in
6 a time of fiscal crisis, while at the same time
7 recognizing the increase and demand for social
8 services in the community. So the rate has been
9 slightly adjusted as to when it was previously
10 discussed. However, what I would advocate is that
11 while given the fact that it takes time in the
12 development of programs and presenting to the board
13 and approving of new programs for funding, I think the
14 board should keep in mind that the projected operating
15 reserve is approximately \$20 million. And I would say
16 that given that, if there is a need for additional
17 funding, I think the board has the authority to
18 approve any new programs that they deem necessary to
19 fill some of the voids that may come up. But I think
20 in times of fiscal crisis, when it comes to tax
21 increase, optics is important.

22 So while I kind of find myself with my head in
23 both worlds, I think as a Board member and also Chair
24 of the Finance Committee, I think we have to also
25 maybe demonstrate that fiscal discipline at this point

1 in time, while at the same time recognizing that there
2 may be need for additional funding. And if those
3 needs so arise in this fiscal year, that we can tap
4 into the operating reserve once the majority of the
5 board so desires. However, there is the following
6 fiscal year which we will have the opportunity if we
7 determine that there is a need for additional funding
8 to look at the millage rate again. So my
9 recommendation is that we stay with the 0.4507, but
10 recognizing that should there be need in the
11 community, as far as additional funding, that we have
12 an operating reserve that would allow us to do so.
13 that's my contribution. So if there are no additional
14 discussion on this subject, I would like to take it to
15 a vote.

16 MR. HINCAPIE: I have a question, Steve.

17 MR. HOPE: Yes, sir?

18 MR. HINCAPIE: The millage rate that we set right
19 now, we can't, it has to stay, right?

20 MR. SALVER: Yes.

21 MR. HINCAPIE: If we were to set the millage rate
22 to the .468 from last year and in September we can
23 lower it, but we can never raise it, is that correct?

24 MS. GRAVES: Yes.

25 MR. HOPE: According to our attorney, that is

1 correct.

2 MR. HINCAPIE: So I would propose that, because
3 we can lower it, but not raise it, that we follow
4 Constance's advice and set it at last year's rate and
5 then see what happens between now -- because there's
6 so much uncertainty and nobody ever knows what's going
7 to happen. And if, in September when we do vote on
8 setting the millage, we can go back to what Staff is
9 recommending, the .450.

10 Could we do that?

11 MR. HOPE: Madam Attorney?

12 MS. GRAVES: If that's the board's will, the
13 motion will just be to amend the current millage rate
14 and the board will vote on the amended item.

15 MR. HAJ: And just to clarify, it will be then
16 advertised as a tax increase, that's the way it will
17 go out.

18 MR. HOPE: So the current motion we have, we
19 would have to vote on that first. Is that correct?

20 MS. GRAVES: Not necessarily. If it's the will
21 of The Trust, you can move to amend the current
22 motion, the current proposal. Because you haven't
23 moved it yet. And then it will just be amended to
24 reflect the new proposed millage rate. Or you all can
25 vote on the proposed rate and go from there. Another

1 alternative will be to do a straw vote prior to voting
2 on either, just to get an idea on the will of the
3 majority of the board and then use that as a basis on
4 how to proceed on which motion to make.

5 MR. HINCAPIE: Madam Attorney, I have a question.
6 So there's no way for us to, if we keep last year's
7 millage rate, it will be advertised as a tax increase
8 even though it has not been set yet?

9 MS. GRAVES: Yes.

10 MR. HOFFMAN: So I'd just like to add something
11 again along the lines of what Steve mentioned. We
12 have spent many years trying to manage a largesse of
13 funds in our fund balance. And I think we're at the
14 point where we're in target, but we do have still
15 excess funds. I do believe that if we're looking at,
16 for example, in this case, raising another \$5 million,
17 we would have within the fund balance and within our
18 current operations the flexibility to spend more
19 money.

20 I do still have, again, concerns. I don't
21 believe that the Ad Hoc Committee right now is set up
22 to be making funding decisions. And not to say that
23 that committee should not ultimately make
24 recommendations, but as I said, I do believe, just
25 like we've spent several million dollars this year

1 that were unallocated to either specific programs or
2 came out of our fund balance, that we have the
3 flexibility to do that next year as well. So I don't
4 object, it's been my goal in managing the fund balance
5 and coming up and working with the Staff on how to do
6 that. I think that as Jim mentioned earlier, we were
7 talking the budget. As we've been bringing the fund
8 balance down, we've had the largest budget and
9 expenditures in the history of the Trust. And we did
10 that in the last funding cycle too, with again, same
11 goal of keeping taxes in line and bringing the fund
12 balance down.

13 So I do believe we have the resources to target.
14 I do believe in our solicitations for the coming year.
15 And we can, again, target funding for particular
16 communities or particular needs. But certainly would
17 support having more money available, but still have a
18 concern that we don't have a process in place
19 necessarily to put out specific fees over and above
20 what we're already doing.

21 But, Jim, would you like to address that?

22 MR. HAJ: Yeah, Ken. I think this is a historic
23 discussion every time we hit TRIM. The ability to
24 bring in more money and to put money on the streets.
25 And, Ken, as you said, we've done a great job

1 producing a fund balance. We have a five-year plan to
2 drive it down. And we have put, we put \$6 billion the
3 last three months directly related to COVID. An
4 additional \$1 million for emergency one time. The \$6
5 million is recurring, the \$1 million was emergency
6 funding. I agree with Constance about the great need.
7 I do think we have the flexibility this year to do so,
8 to address, add additional funds, and address a higher
9 rate next year. It's just the optic, in my opinion,
10 the reason why Staff brought forward this is the optic
11 also of raising taxes when the community is hurting is
12 also another side that we have to look at and the
13 optic. We do have the money in the fund balance. But
14 I also agree with Constance, like she said, I'm one
15 leg on each side. This is something that we face
16 every year and have the same type of discussion. I do
17 think we have the flexibility. If we need additional
18 funds to release with the fund balance at this time,
19 we do have additional flexibility this year.

20 MS. GRAVES: Just one clarification, and I'll ask
21 Bill. With the current rate, will that be advertised
22 as an increase?

23 MR. KIRTLAND: It will be advertised as roll
24 back. I think maybe there's a little confusion
25 because it slightly yields -- last year's budget, but

1 it's a bit of a complicated matter. But I think after
2 they do a final assessment of last year's property
3 values, they change their assessment of what the total
4 tax revenue was for last year compared to this year.
5 So its ended up yielding about a million more dollars
6 in the budget compared to last year's ad valorem tax
7 revenue. But according to our requirements and what
8 is considered the roll back rate, this is a no tax
9 increase rate, at .4507, and would not need to be
10 advertised as a tax increase.

11 MS. ABRAHANTE: I have a question. Is that the
12 highest percentage that will be considered a roll
13 back?

14 MR. HAJ: I mean, there's only one roll back
15 rate, so this is what it stands at. This is the most
16 we can potentially bring in without announcing a tax
17 increase.

18 MS. ABRAHANTE: Thank you.

19 MS. DONWORTH: This is Mary. I just had a
20 question. Is there no concern about people defaulting
21 on their taxes and not being able to pay and somehow
22 that amount that we're anticipating is not going to be
23 available?

24 MR. HOFFMAN: Bill, do we have any advice from
25 the county on that?

1 MR. SALVER: Can I address that, please, Steve,
2 with your permission?

3 MR. HOPE: Yes, sir.

4 MR. SALVER: I just want to say a few words on
5 that. We have no idea what the storm that's looming
6 offshore is going to look like, but based on what took
7 place in 2007/2008, the overall counties taxable value
8 could decline by 15 or 20 percent. People are going
9 to contest their taxable values in droves. And we
10 have no, we absolutely have no idea what next year is
11 going to look like. But one thing I want to share
12 with you is that in my, in the 15 or more years that
13 I've been on this Board, one of the hardest things
14 that we've ever had to do is defund a program. And we
15 had to go through some of that during 2008 or 2009
16 when the last economic recession affected The
17 Children's Trust budget. And I encourage my
18 colleagues on the board, vehemently, to be, follow the
19 words of Steve Hope, because if we go and we maintain
20 a steady course and not do anything extreme trying to
21 overfund programs and collect as much money as
22 possible, I think we need to slow and steady the ship
23 should go. Because it's the most difficult thing to
24 give a program \$250,000 in one year and then the next
25 year tell them that they're not funded for no

1 particular reason except we don't have the money to
2 fund it. I think the recommendation for the roll back
3 rate is appropriate. I think it's the right thing to
4 do. And I think we should call the question. And if
5 it's going to be a contentious vote, I think we should
6 have a poll vote rather than just a "yay" or "nay".
7 I'm just suggesting that. Whatever The Chair wants to
8 do.

9 MS. HOLLINGSWORTH: Mr. Chair, if I may?

10 Thank you, Isaac, for that feedback. Steve and
11 others for the feedback as well. I'm going to follow
12 the Staff's recommendation. I've listened and I think
13 your words make very good sense. I also hope that at
14 the same time the board hears the urgency and the very
15 definite need for The Trust to make a solid
16 contribution or commitment to righting the wrong of
17 structural racism in the Miami-Dade community and
18 committing the wherewithal to make that happen over
19 time.

20 MR. HOPE: So previously a straw poll was
21 suggested. Is that the purview of The Chair or Chair,
22 is that something that I need to do?

23 MR. HOFFMAN: That's something that you can
24 decide.

25 MR. HOPE: Thank you, sir.

1 So prior to voting on this motion, Muriel, will
2 you be able to take a straw poll and just to get the
3 numbers so we can determine what direction the board
4 would like us to go in?

5 MS. JEANTY: Yes, Steve.

6 MR. HOPE: I appreciate it. Thank you, ma'am.

7 So we will conduct a straw poll and the question
8 will be those who want to retain the proposed millage
9 rate of 0.4507 as recommended by the Staff for 2021.
10 That vote will be yes. Those who wish to retain the
11 existing rates of fiscal year 2019/2020, the vote will
12 be no. So if you're going to stick with the rate
13 recommended for next year, 0.4507, you'll have to vote
14 yes. If you disagree, you will vote no.

15 MR. BAGNER: Mr. Chair, can I ask a quick
16 question?

17 MR. HOPE: Yes, sir.

18 MR. BAGNER: Whenever, because I know the
19 biggest, one of the biggest concerns seems to be
20 optics during this time. And I've heard that we
21 advertise a tax rate. Its still, as a non-finance
22 person, it makes no sense to me if we're taxing -- I
23 mean, I understand that the amount of money that goes
24 up that many people will pay because of property tax
25 increases, but the rate is technically the same.

1 Can someone help me understand what that
2 advertisement involves? How it gets advertised, who
3 its told to? If we're talking about optics, I wonder
4 if there are other ways of presenting that to the
5 public?

6 MR. HOPE: Bill, you want to take that, sir?

7 MR. HAJ: I'll take a shot at it. I believe the
8 first notice in, I know that we have to provide this
9 information to the county by the early part of August.
10 And then before the first September TRIM meetings, I
11 think all property owners are going to receive that
12 notice and it's going to account for every, you know,
13 a special or taxing authorities rate that they're
14 trying to -- through or assess property value. So it
15 would be a disclosed rate, I think amongst other
16 entities that would all be applying their own millage
17 rates. So it's built into a more detailed notice that
18 you receive. And then following our first TRIM
19 meeting, leading up to TRIM meetings, that's when we
20 advertise in a little bit more plain English in the
21 Miami Herald exactly what our budget is, in the cutout
22 of the paper, and exactly what implications this has
23 for the Miami-Dade County property owner and if it's a
24 tax increase.

25 MR. HOPE: Does that address your question, Mr.

1 Bagner?

2 MR. BAGNER: I think so. So the first indication
3 is property owner sees on their tax form this is the
4 amount that's proposed, which they'll see that go up,
5 but they'll see the rate on there stays the same. But
6 then it's our disclosure to the Miami Herald that we
7 say as The Trust that we're increasing taxes. Is
8 there any way that we can justify in there why?

9 MR. HOFFMAN: The public advertisement is in a
10 particular form and it is required to state whether
11 there's a tax increase or not. Or a tax increase is
12 effected by the budget. So I don't think we can
13 engineer the disclosure, more the question of whether
14 the board is comfortable in defecting a tax increase
15 if that's part of it.

16 MR. HOPE: Thank you, Dr. Bagner.

17 Any other questions before we conduct a --

18 MR. BAGNER: I just want to make sure that I'm
19 understanding all the numbers, so the revision that
20 has been discussed would potentially result in about
21 \$5 million in additional revenue to The Trust,
22 however, the current projections at the roll back rate
23 would still have a fund balance of about \$20 million
24 remaining at the lower roll back rate. So I just want
25 to make sure that everybody is clear on that, that I'm

1 interpreting that correctly.

2 Is that correct, Bill, or Steve?

3 MR. HAJ: Yeah.

4 MR. HOPE: So I think when we did the projections
5 at the last Finance Committee meeting, I think it was
6 18 point something million. I think the, according to
7 the resolution here, the fund balance will be \$20,
8 263,000.

9 So, Bill, can I make the assumption that since
10 the difference in the rate, it's about a \$1.5 million
11 dollars difference from what was initially proposed at
12 the Finance Committee?

13 MR. HAJ: Yes. And if we don't make any
14 amendments to the budget during the year, this should
15 be the lowest potential balance that our fund balance
16 would arrive to at the end of the year, is \$20.2
17 million dollars. That's the assumption that all of
18 our budget is fully utilized, that all contracts are
19 100 percent spent. So there, of course, as there have
20 been in other years, there's the potential for a
21 volume of contracts that maybe have some
22 underutilization that maybe that can leave us with a
23 slightly higher balance than this and that's for us to
24 manage and monitor as the year proceeds. And as we've
25 done in this years past, we looked for opportunities

1 to reallocate any identifiable underspending, so that
2 we can keep on course as much as possible.

3 So I think that's what's also been proposed in
4 this discussion here, if opportunities do come about,
5 we either have an existing fund balance that we can
6 think about delving into, or we could be identifying
7 other areas of the budget at a given point during the
8 year and potentially bring to the board areas of
9 opportunity, who maybe at that point some
10 underspending has been identified and can be
11 repurposed, rather than using existing fund balances.

12 MR. HOPE: Okay, and this budget is based upon
13 100 percent utilization of grant allocations?

14 MR. HAJ: Correct.

15 MR. HOPE: Okay, and historically, there has
16 been, what's the percentage of underutilization of
17 allocations?

18 MR. HAJ: Thus far, in our five year cycle, we
19 have one completed fiscal year, that was last year,
20 the fiscal year '19 where we launched an expansive
21 amount of new contract awards and expenditures. And
22 there was some underutilization, I think approximately
23 about 11 or 12 percent underutilized in contract
24 awards. Now, this year, in our ongoing monitoring of
25 how contracts are spent this year, we see improvement.

1 So we're looking to hopefully get more out of our
2 existing contracts, our program contracts this year,
3 and we are seeing that. It comes in a time where we
4 did increase the revenue last year slightly to slow
5 down the rate using our fund balance reserves. And
6 that is a trend that should continue into next years
7 as well because it's an existing program and not
8 necessarily new funding that's spending more and more
9 of this money. So essentially we're looking at
10 potential utilization dipping under 10 percent in this
11 current year and maybe even more effective in the
12 years following.

13 MR. HOPE: And just for the non-finance folks,
14 what it simply means is that if the money that has
15 been allocated for grants and not utilized, this will
16 increase the reserve which can then be reallocated
17 depending on if the board deems there's additional
18 need as outlined by Constance.

19 All right, any other discussion before we do the
20 straw poll?

21 (NO VERBAL RESPONSE)

22 MR. HOPE: If none, Muriel, can you do the
23 honors, please?

24 MS. JEANTY: Yes. So I'm going to call out the
25 names and people saying, "yes", will have to say a

1 loud enough "yes" and "no" so I can count after. So,
2 here we go.
3 Dr. Magaly Abrahante?
4 DR. ABRAHANTE: Yes.
5 MS. JEANTY: Laura Adams? Laura Adams?
6 Matthew Arsenault?
7 MR. ARSENAULT: Yes.
8 MS. JEANTY: Daniel Bagner?
9 DR. BAGNER: No.
10 MS. JEANTY: Dr. Dorothy Bendross-Mindingall?
11 DR. BENDROSS-MINDINGALL: Yes.
12 MS. JEANTY: Constance Collins? Constance
13 Collins?
14 MS. COLLINS: Uh, no.
15 MS. JEANTY: Thank you.
16 Mary Donworth?
17 MS. DONWORTH: Yes.
18 MS. JEANTY: Pastor Richard Dunn? Not there.
19 Gilda Ferradaz?
20 MS. FERRADAZ: Yes.
21 MS. JEANTY: Lourdes Gimenez?
22 MS. GIMENEZ: Yes.
23 MS. JEANTY: Nicole Gomez?
24 MS. GOMEZ: No.
25 MS. JEANTY: Mindy Grimes-Festge? She's not

1 there.

2 Representative Juan Fernandez-Barquin?

3 MR. FERNANDEZ-BARQUIN: Yes.

4 MS. JEANTY: Nelson Hincapie?

5 MR. HINCAPIE: Yes.

6 MS. JEANTY: Kenneth C. Hoffman?

7 MR. HOFFMAN: Yes.

8 MS. JEANTY: Pamela Hollingsworth?

9 MS. HOLLINGSWORTH: Yes.

10 MS. JEANTY: Steve Hope?

11 MR. HOPE: Yes.

12 MS. JEANTY: Dr. Monique Jimenez-Herrera?

13 DR. JIMENEZ-HERRERA: No.

14 MS. JEANTY: Honorable Barbara Jordan? She's not

15 there.

16 Maurice Kemp? She's not there.

17 Tiombe-Bisa Kendrick-Dunn?

18 MS. KENDRICK-DUNN: No.

19 MS. JEANTY: Marissa Leichter?

20 MS. LEICHTER: No.

21 MS. JEANTY: Frank Manning?

22 MR. MANNING: Yes.

23 MS. JEANTY: Dr. Susan Neimand?

24 DR. NEIMAND: Yes.

25 MS. JEANTY: Judge Orlando Prescott? He's not

1 here.

2 Emily Rosendo? Emily?

3 MS. ROSENDO: Yes. Hello?

4 MS. JEANTY: Thank you. Yes, I hear you. You

5 said yes?

6 MS. ROSENDO: Yes.

7 MS. JEANTY: Javier Reyes?

8 MR. REYES: Yes.

9 MS. JEANTY: Honorable Isaac Salver?

10 MR. SALVER: Yes.

11 MS. JEANTY: Mark Trowbridge?

12 MR. TROWBRIDGE: Yes.

13 MS. JEANTY: Karen Weller?

14 MS. WELLER: Yes.

15 MS. JEANTY: Sandra West?

16 MS. WEST: Yes.

17 MS. BOHORQUES: Muriel, Laura Adams has her hand

18 up. I guess she wants to be able to vote.

19 MS. JEANTY: Okay, Laura Adams?

20 MS. ADAMS: Sorry, I was on a call, but my vote

21 is yes.

22 MS. JEANTY: Okay, thank you. So, it's 20 yes

23 and six no.

24 MR. HOPE: Okay, thank you.

25 MS. GRAVES: I just want to -- pursuant --

1 MR. HOPE: Yes, ma'am?

2 MS. GRAVES: Pursuant to the bylaws, it is based
3 on a majority of the members currently appointed to
4 serve on The Trust. It would still be enough to pass,
5 but I just wanted to make it clear. It's not just the
6 majority who are voting today.

7 MR. HOPE: Thank you. So can we now proceed to
8 the vote on the motion? Madam Attorney?

9 MS. GRAVES: Yes.

10 MR. HOPE: Can we now proceed?

11 MS. GRAVES: Yes.

12 MR. HOPE: Okay, thank you. All right, so I will
13 read -- I think we had a second already, so all in
14 favor?

15 (WHEREUPON, the committee members all responded
16 with "aye.")

17 MR. HOPE: All opposed?

18 MR. BAGNER: Nay.

19 MS. COLLINS: Nay.

20 MS. GOMEZ: Nay.

21 MS. JIMENEZ-HERRERA: Nay.

22 MS. KENDRICK-DUNN: Nay.

23 MS. LEICHTER: Nay.

24 MR. HOPE: Madam, will we need to recall the
25 nays?

1 MS. JEANTY: The nays are Dr. Daniel Bagner,
2 Constance Collins, Nicole Gomez, Dr. Monique Jimenez-
3 Herrera, Tiombe Bisa Kendrick-Dunn, Marissa Leichter.

4 MS. GRAVES: And if those members can just
5 confirm that their vote for the straw poll is the same
6 vote for the actual motion, that would be great for
7 the record.

8 MS. LEICHTER: Leichter, confirming.

9 MS. GOMEZ: Yes, Nicole Gomez, confirming.

10 MS. KENDRICK-DUNN: Yes, Kendrick-Dunn is
11 confirming.

12 DR. BAGNER: Yes, Bagner, confirming.

13 DR. JIMENEZ-HERRERA: Yes, Monique Jimenez-
14 Herrera, confirming.

15 MS. COLLINS: Yes, Collins, confirming.

16 MS. JEANTY: Perfect. That was six.

17 MR. HOPE: The motion passes. Okay, moving on
18 the resolutions. Resolution --

19 MR. HAJ: Mr. Chair, I think we need a motion on
20 the budget as well.

21 MR. HOPE: Oh, right, I apologize. Yes.

22 MR. SALVER: I'll move the budget as recommended.

23 MR. HOPE: Can I have a second, please?

24 MR. REYES: I'll second, Reyes.

25 MR. HOPE: All in favor?

1 (WHEREUPON, the committee members all responded
2 with "aye.")

3 MR. HOPE: All opposed?

4 Motion passes, thank you very much.

5 Moving on to the resolutions.

6 Resolution 2020-80. This item came up at the
7 Finance Committee and it contained the authorization
8 to execute contracts with 84 providers. However,
9 within this resolution the Finance Committee was also
10 asked to approve a change from -- a name change which
11 would also include a change in Federal ID Number for
12 Tiger and Dragon Group to Tiger and Dragon Miami LLC.
13 And there were a number of discussion on the subject
14 in terms of how this would impact the original
15 contract and as a result it was recommend to go
16 directly to the Finance Committee. However, the staff
17 has asked to pull this resolution and I will turn it
18 over to the CEO to provide some additional detail on
19 the request.

20 MR. HAJ: Steve, thank you. This initially came
21 to the Finance Committee, it was supposed to simply be
22 a name change from Tiger and Dragon, Inc. to Tiger and
23 Dragon, LLC. So questions came up at the Finance
24 Committee. We circled back with the provider to get
25 additional information. They are resending a name

1 change, they did not know all that went into it. From
2 -- they have other contracts with other providers,
3 funders. And they also -- it impacts your DCF license
4 and a bunch of other things, that during coronavirus,
5 they think it's going to be very difficult to get all
6 these changed. So they requested that they -- that
7 they not go back and they change at their original
8 name. So we are requesting just to pull this
9 resolution.

10 MR. HOPE: Thank you, sir. Is there anything
11 formally that needs to be done, Madam Attorney, as it
12 relates to pulling the resolution?

13 MS. GRAVE: Because the committee deferred the
14 vote, we would just suggest that a motion approving
15 the withdrawal of the reso to close the loop on this.

16 MR. HOPE: Okay, so motion to remove Resolution
17 2020-80 as deferred by the Finance Committee to the
18 Board of Directors, can I get a --

19 MR. HINCAPIE: So moved, Hincapie.

20 MR. HOPE: Can I get a second?

21 MR. SALVER: I'll second, Salver.

22 MR. HOPE: All in favor?

23 (WHEREUPON, the committee members all responded
24 with "aye.")

25 MR. HOPE: Opposed?

1 MS. KENDRICK-DUNN: Aye.

2 MR. HOPE: Resolution passes.

3 Resolution 2020-81: Amend resolution: (1) #2020-
4 47, granting authorization to execute contracts with
5 84 providers for high-quality after-school and summer
6 programming, to remove one of The Urban League of
7 Greater Miami, Inc.'s subcontractors; (2) #2020-56,
8 granting authorization to execute contracts with 14
9 providers for Family and Neighborhood Support
10 Partnerships, to remove one of the City of Homestead's
11 subcontractors; (3) #2020-46, granting authorization
12 to execute a contract with Miami-Dade County for the
13 HERO truancy prevention program, to replace the
14 subcontractor.

15 Can I get a motion please?

16 MR. TROWBRIDGE: I'll move it, Trowbridge.

17 MR. HOPE: Can I get a second, please?

18 MS. FERRADAZ: Second, Ferradaz.

19 MS. NEIMAND: Second, Neimand.

20 MS. JEANTY: Who second?

21 DR. BENDROSS-MINDINGALL: Mr. Chair?

22 MR. HOPE: Yes, ma'am?

23 DR. BENDROSS-MINDINGALL: This is Bendross-
24 Mindingall, I have to recuse myself from voting on
25 this.

1 MS. JEANTY: Yes.

2 MR. HAJ: Yes, you do, as well as --

3 MR. HOPE: Any other recusals?

4 MR. HAJ: -- Dr. Abrahante.

5 DR. ABRAHANTE: Yes.

6 MS. KENDRICK-DUNN: Yes and I also have to. This
7 is Tiombe Kendrick-Dunn, I have to recuse because I'm
8 employed by Miami-Dade County Public Schools.

9 MR. HOPE: Would Staff like to make any
10 contribution to this Resolution?

11 MR. HAJ: Steve, this is just -- it's a simple,
12 it's three subcontractor changes. Actually, two and
13 one removal, so it's just dealing with these three
14 subcontractors. And I think all those who have to
15 recuse have recused.

16 MS. GRAVES: And can we, just for the record, say
17 who seconded it, again?

18 MS. FERRADAZ: I think I seconded it, Ferradaz.

19 MS. JEANTY: Yes.

20 MR. HOPE: This has no financial impact. All
21 right, any further discussion?

22 MS. JEANTY: I think Dr. Abrahante needs to
23 recuse.

24 DR. ABRAHANTE: Yes, I recused, thank you.

25 MS. WEST: I'm sorry, this is Sandra West, I'm

1 also employed by Miami-Dade County Schools. Do I need
2 to recuse?

3 MS. GRAVES: Yes.

4 MS. WEST: I recuse.

5 MR. HOPE: Thank you. All in favor?

6 (WHEREUPON, the committee members all responded
7 with "aye.")

8 MR. HOPE: Oppose?

9 Motion passes.

10 Resolution 2020-82: Authorization to --

11 MS. KOBRINSKI: Can you --

12 MR. HOPE: I'm sorry?

13 MS. KOBRINSKI: Mr. Chair, can you please ask for
14 any opposed?

15 MR. HOPE: I'm sorry, any opposed?

16 MS. JEANTY: There weren't any opposed.

17 MR. HOPE: Okay, there's no opposition.

18 Resolution passes.

19 Resolution 2020-82: Authorization to negotiate
20 and execute contracts with the Miami-Dade Family
21 Learning Partnership, Inc. and All in One Mail Shop,
22 Inc. d/b/a All in One Direct Marketing Solutions for
23 the support and maintenance of a birth to five book
24 club, in a total amount not to exceed \$1,387,892.00,
25 for a term of 12 months, commencing October 1, 2020,

1 and ending September 30, 2021, with three remaining
2 12-month renewals, subject to annual funding
3 appropriations.

4 Can I get a motion, please?

5 MS. WELLER: So moved, Weller.

6 MR. HOPE: Can I get a second?

7 MS. GIMENEZ: Second, Gimenez.

8 MR. HOPE: Thank you. Any recusals?

9 DR. BAGNER: Recusal, Bagner, employed by FIU who
10 receives payment from this.

11 MR. HOPE: Additional recusals?

12 MS. JEANTY: Dr. Abrahante, recuse?

13 DR. ABRAHANTE: Oh, yes, recusal.

14 MR. HOPE: Before any open floor to discussion,
15 is there any information that Staff would like to add
16 to bring clarity to this?

17 MR. HAJ: Steve, I just want to reiterate what I
18 said at committee. We relaunched the new book club, I
19 think we showed you our new marketing campaign. I
20 think you've seen it on the buses. The commercial.
21 And it has been an amazing success. We may find
22 ourselves in a position, as this thing grows, to come
23 back to the board regarding funding. But I think it
24 has been remarkable the last couple months in the rate
25 of enrollment.

1 MR. HOPE: Thank you, sir.

2 Any discussion? None.

3 All in favor?

4 (WHEREUPON, the committee members all responded
5 with "aye.")

6 MS. KENDRICK-DUNN: I need to recuse. You didn't
7 ask for recusals, I needed to recuse also.

8 MR. HOPE: Yes, I did. I'm sorry, I didn't hear
9 you.

10 MS. KENDRICK-DUNN: Yeah, I didn't hear.

11 MR. HAJ: Tiombe, you don't have to recuse.

12 MS. KENDRICK-DUNN: Oh, okay. Okay, thank you.

13 MR. HOPE: So, let's do it again, all in favor?

14 (WHEREUPON, the committee members all responded
15 with "aye.")

16 MR. HOPE: Any opposed? Resolution passes.

17 Resolution 2020-83: Authorization to expend up to
18 \$50,000.00 for Community Engagement Team support
19 services in the Haitian Community with Hermantin
20 Consulting, LLC., for a term of 12 months, commencing
21 October 1, 2020, and ending September 30, 2021.

22 Can I get a motion, please?

23 MS. KENDRICK-DUNN: So moved, Kendrick-Dunn.

24 MS. DONWORTH: Moved, Donworth.

25 MR. HOPE: Can I get a second?

1 MS. DONWORTH: Second, Donworth.

2 MR. HOPE: Thank you. Any recusals?

3 Any discussion on this resolution? If none, all

4 in favor?

5 (WHEREUPON, the committee members all responded

6 with "aye.")

7 MR. HOPE: Opposed? Resolution passes.

8 Resolution 2020-84 Deferred by Finance Committee:

9 So, this Resolution came before the Finance Committee,

10 originally, it came before the Finance Committee in

11 May the 7th and again on June the 30th. And it has to

12 deal with the CEO's procurement authorization. At the

13 Finance Committee, prior to the vote, it was

14 determined that there was some additional attachments,

15 in terms of the previous reso's, that would bring some

16 greater clarity that was not attached and as a result

17 the decision was to bring this directly to the board.

18 However, the Finance Committee has discussed this, I

19 think, at least two Finance Committee Meetings. And

20 what it is intended to do is to bring greater clarity

21 in terms of the accountability of the CEO's

22 expenditure while at the same time minimizing, I

23 guess, some of the bureaucracies that is required for

24 him to authorize expenditures in excess -- I'm sorry,

25 under \$25,000.00.

1 So, the Resolution states, to rescind and replace
2 resolution #2007-60 and #2007-60 which was amended on
3 September 4, 2018; and amend the procurement policy to
4 reflect separate CEO spending authority for (a)
5 certain categories of funding requests, and (b)
6 purchases of operating goods and services for The
7 Trust. CEO spending authority related to certain
8 categories of funding requests will be limited to
9 \$1,200,000.00 per fiscal year, with quarterly reports
10 provided to the board of directors. CEO spending
11 authority for operating goods and services will be
12 limited to \$25,000.00 per vendor and approved by the
13 board during the budget approval process.

14 And just to provide a brief background on this,
15 is that the operating budget provides approval of the
16 cumulative operating expenditure for the year. And
17 the CEO is given the authorization to expend those
18 funds up to a limit of \$25,000.00. However, if we
19 were to ask the CEO to generate a report for all
20 expenditures under \$25,000.00, which were previously
21 approved by the board, in the operating budget, the
22 administrative process would be cumbersome. So, what
23 I would do is ask the CEO to take the floor and
24 provide some additional information on this particular
25 subject.

1 Mr. CEO?

2 MR. HAJ: Steve, thank you.

3 So for those new Board members, the CEO authority
4 has been going on since 2007. With the report and
5 requirements quarterly, that has always been there,
6 nothing has changed. What happens when we updated in,
7 I believe it was, 2018, goods and services was
8 included in procurement process. Which could be
9 interrupted as goods and services to buy supplies for
10 The Trust and additional items, which was not the
11 original intent.

12 So, the Finance Committee, several months ago,
13 asked us to go back and revert back to the original
14 intent. We brought it in May, I believe we were
15 bringing it May, we pulled it just to work with our
16 attorneys. Our attorneys, I do want to thank them in
17 advance for the last two months on working on this,
18 just to make sure we sure up the difference between
19 CEO authority for our small CVO's and direct services
20 to the community versus buying goods and supplies for
21 the office and to keep The Trust operating. So, this
22 was really a clarification. There's nothing
23 drastically new about this. It was more of clarifying
24 and assuring up our procurement policy.

25 MR. HOPE: Thank you, sir.

1 This is open for discussion. Questions?

2 MR. SALVER: Steve?

3 MR. HOPE: Yes, sir.

4 MR. SALVER: It's less of a question and more of
5 a comment.

6 MR. HOPE: Yes, sir.

7 MR. SALVER: You know when you described the item
8 using the terminology "minimizing bureaucracy", is not
9 what I understood this to be. I think that's kind of
10 misleading what this is. You know, I'm going to
11 support this and I think it's appropriate. But I
12 think it was -- I think this is more a resolution that
13 puts in line and into words the practice that we've
14 been doing for the last several years anyway. But I
15 had about a 15-minute conversation with our CFO about
16 this and he kind of talked me down and made me
17 understand it.

18 And I would ask your permission to maybe have
19 William to give the bullet points to the board at-
20 large, that he gave to me, explaining exactly why the
21 operational aspects of this resolution is in very
22 simple terms. If that's okay, Steve?

23 MR. HOPE: All right, so before I turn it over to
24 Bill, and when I say, "minimize bureaucracy", the fact
25 that if we -- the CEO is to provide a detail report on

1 all operating expenditures under \$25,000.00 that has
2 been approved by the budget it would be cumbersome and
3 bureaucratic to some extent, but we can disagree on
4 that. So I will turn over to Bill to provide some
5 additional clarity on the subject matter.

6 MR. KIRTLAND: Okay, thank you, Steve.

7 I'll do my best to provide clarity and hopefully
8 not confusion. A lot of the main points have been
9 made. Essentially, in discussions I had with Isaac,
10 previous to this meeting, is that we are looking, of
11 course, to clarify the language in the procurement
12 policy as stated. The reporting requirement has a
13 \$1.2 million limitation on the CEO's funding
14 authority, also with the provision that it has to be
15 less than \$25,000.00, in that case it would have to
16 come to the board for approval.

17 Being familiar and actually in reviewing the
18 budget today, I mean because you can see that our
19 management expenses exceed around \$10,000,000.00. The
20 original procurement policy and the total funding
21 authority that it provided the CEO does not capture
22 the total amount of our management expenses that it
23 takes to operate The Trust and it's -- keep the lights
24 on type of expenditures, as to refer to it as. We
25 have designed, several years ago, a set of procedures

1 within various sections of the procurement policy.
2 Ways of vetting every request that's received at The
3 Trust, it could be any opportunity to maybe supplement
4 a small program or a sponsorship opportunity, so that
5 The Trust, in detail, will review the organization and
6 its -- and the validity of the request. Whether or
7 not it meets the scope of the type of items that
8 typically would expect to receive when it's an
9 unsolicited request. But, I also wanted to make it
10 clear that when it comes to CEO spending authority.
11 And it's often an item that Jim and I discuss in our
12 regular budget meetings. Is it's not a separately
13 allocated pool of funds.

14 If you were to look at our budget, you're not
15 going to see our main strategic initiatives such as
16 Parenting and Youth Development, and CEO spending
17 authority. It's merely a method of procurement.
18 Meaning that amongst our budget, there can be
19 opportunities to fund an unsolicited request. Whether
20 or not it comes through and we decide to allocate it
21 to Youth Development, or to Community Engagement, it's
22 a method of spending that's supported through
23 procurement. So, if we fund an opportunity or a
24 specific vendor that's not supported by the
25 competitive solicitation process or informal quotes,

1 then we typically will have this method of funding
2 authority at our expense to make a funding decision.
3 And that spending limit is tracked within our systems,
4 that have been approved by our Board in your past, so
5 that we make sure that we have the controls in place
6 to make sure that the proper vetting procedures took
7 place before any unsolicited request is approved. And
8 that, again, includes a detail vetting process by
9 staff.

10 We have even more limitations within each
11 department that receives the request. Often times, we
12 only approve sponsorships or community engagement
13 opportunities only up to \$10,000.00. And I believe
14 also that these requests have to be exclusive or
15 outside of our regular funding portfolios. So we look
16 to avoid funding opportunities or sponsorship
17 activities providing organizations that are both
18 funded in our service providing pot of funds, as well
19 as these requests made for these other funding
20 opportunities.

21 MR. HOFFMAN: Steve, if I may?

22 MR. HOPE: Yes, sir.

23 MR. HOFFMAN: I would just say, since this has
24 come up several times at the Finance Committee, this
25 is really in the nature of a glitch fill. The

1 amendment to the original 2007 Resolution had words,
2 goods and services, that were not in the original
3 resolution that were amended. There was no history of
4 putting those in, in the procurement policy. And
5 again, after going over this at the committee several
6 times and making sure that that was the right
7 interpretation, I think we're trying to fix it to both
8 conform with the original Resolution as well as the
9 practice that The Trust has had over the succeeding
10 years.

11 MR. HOPE: Thank you. Thanks everyone for
12 bringing some --

13 MS. HOLLINGSWORTH: Mr. Chair?

14 MR. HOPE: -- clarity to this. Yes, go ahead,
15 please.

16 MS. HOLLINGSWORTH: Mr. Chair, if I may. First
17 of all, I want to thank Steve, James, Jim, as well as
18 Bill for the clarification. I do want to be candid
19 and say that I had to take a proverbial highlighter to
20 this resolution as I was kind of pouring over it and
21 plowing through it, but the explanations have been
22 really helpful. I'm supporting this resolution. The
23 level of autonomy seems perfectly appropriate.
24 Transparency is certainly built in.

25 And, Bill, your explanation of the internal

1 controls was extremely helpful. Thank you.

2 MR. HOPE: Thanks.

3 Any additional comments, discussion, questions?

4 Okay, if none. All in favor?

5 (WHEREUPON, the committee members all responded
6 with "aye.")

7 MR. HOPE: Opposed? Resolution 2020-84 passes.
8 I will now turn over to Jim for the CEO Report.

9 MR. GRAVES: Mr. Chair, excuse me?
10 Muriel, can you say who moved and seconded that
11 motion?

12 MR. TROWBRIDGE: Might not have happened.

13 MR. ARSENAULT: Yeah, I don't think we asked for
14 one.

15 MS. JEANTY: We didn't have the motion yet.

16 MR. HOPE: I jumped the gun. My apologies.
17 Okay, so let's start over again, do I need to reread
18 the resolution again, Ma'am?

19 MS. GRAVES: No, you can just call for a motion
20 and just identify that it's 2020-84.

21 MR. HOPE: Okay.
22 Can I get a motion for Resolution 2020-84,
23 please?

24 MR. REYES: I'll move it.

25 MS. HOLLINGSWORTH: Second, Hollingsworth.

1 MS. JEANTY: So who moved it?
2 MR. REYES: Reyes.
3 MS. JEANTY: Okay, and second?
4 MS. HOLLINGSWORTH: Hollingsworth.
5 MS. HOPE: Madam Attorney, do we need to take a
6 vote again?
7 MS. GRAVES: Yes.
8 MR. HOPE: Yes, okay.
9 All in favor?
10 (WHEREUPON, the committee members all responded
11 with "aye.")
12 MR. HOPE: All opposed?
13 Resolution 2020-84 passes.
14 I will now turn over to Jim for the CEO Report.
15 Thank you, everyone.
16 MR. HAJ: Steve, thank you.
17 Just a couple of items. Champions for Children,
18 I think I may have brought this up the last Board
19 meeting, is our signature event, but due to COVID we
20 are now going to do it virtually. We're selecting a
21 date for late November or early December. We are
22 going to ask Board members, as we typically do, to
23 look through, to screen and select the Dave Lawrence
24 Award winner. As long as it's before our program for
25 the year, that should be coming up the next month or

1 two.

2 Young Talent Big Dreams, another one of our
3 programs went online virtually. It is, I think I have
4 the dates here, it will close on August 3rd. Semi-
5 finals are scheduled for August 29th and the finals
6 will be livestreamed on Sunday, September 13th.

7 As we talked about during the first part of the
8 meeting, TRIM I and TRIM II are September 14th and
9 21st, and quorum is essential.

10 The Miami Herald, Ken and I authored a Miami
11 Herald -- which ran last Friday. If you have not seen
12 it, we will send it to the board members. Just about
13 the great work of The Trust Board and what we're doing
14 in this community.

15 We also launched a campaign. We do know that
16 there's COVID issues, but there's also some issues
17 with immunizations in well-child visits. So we're
18 really pushing, as we're getting closer to school, for
19 the immunizations and working with the clinics and the
20 people we support to get immunizations up to speed.

21 And our Grade Level Reading Campaign Award, one
22 of our four submissions won the National Grade Level
23 Reading Campaign.

24 The Children's Trust Thrive By Five QIS won the
25 2019 Pay Center Honoree in the category of meeting

1 fiscal challenges. And one of our providers, FIU CCF
2 Reading Explorers, was selected as a finalist in the
3 category.

4 I also don't know if Ken had brought this up,
5 but just to remind everybody, last week or two weeks
6 ago, we had our All Stars event where we celebrated
7 Early Child Care providers about their excellence.
8 And these are people who run quality programs for
9 three, four and five, and receive a financial
10 incentive. So we did an online event, which was
11 phenomenal. And thank you for all those Board members
12 who attended.

13 Mr. Chair, back to you.

14 MR. HOFFMAN: Thank you everybody for your
15 participation. Let's be safe out there. Thank you.

16 MR. SALVER: Mr. Chair, before you adjourn the
17 meeting, can I request a verbatim transcript of the
18 conversation for the recommendation of the Finance and
19 Operations Committee for proposed millage rate from
20 this meeting? Just that section, a verbatim
21 transcript.

22 MR. HOFFMAN: Certainly.

23 MR. SALVER: Thank you.

24 MR. HAJ: Isaac, we'll get that to you.

25 MR. SALVER: Okay, appreciate it.

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MR. HAJ: No problem.
(Whereupon, at 5:40 p.m., the meeting was
adjourned.)

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CERTIFICATE OF TRANSCRIBER

The above and foregoing transcript is a true and correct typed record of the contents of the file, which was digitally recorded in the proceeding identified at the beginning of the transcript, to the best of my ability, knowledge and belief.

Signed this 4th, day of August 2020.

CHRISTY CALDERA, Transcriptionist

	\$139,822,634	\$5.3	12:12 54:25	43:20
#	15:20	23:24	56:21	1st
#2007-60	\$139.8	\$5.4	10	7:9
58:2	15:7	17:4	7:21 44:10	
#2020-	\$145	\$50,000.00	100	2
52:3	24:1	56:18	26:3 42:19	
#2020-46	\$157,544,000	\$51	43:13	2
52:11	13:6	17:24	11	11:24
#2020-56	\$162.4	\$6	43:23	2,000
52:7	12:19	13:2 35:2,4	12	7:11 8:2
	\$172,908,251		43:23 54:25	20
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	\$18,691,776		12-month	2007
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15:13		52:3	14	2007/2008
\$1	\$20	(2)	14:3 52:8	37:7
35:4,5	30:15 41:23	52:7	14th	2008
\$1,000	\$20,263,817	(3)	11:14	37:15
15:17	15:22	52:11	15	2009
\$1,200,000.00	\$20.2	(a)	9:22 21:19	37:15
58:9	42:16	58:4	37:8,12	2018
\$1,387,892.00	\$25,000.00	(b)	15-minute	58:3 59:7
54:24	57:25 58:12,	58:5	60:15	2019
\$1.2	18,20 61:1,15		15th	8:9
61:13	\$250,000	0	10:24	2019/2020
\$1.5	37:24	0.4507	16	39:11
42:10	\$326,562,502,	31:9 39:9,13	5:9	2020
\$10,000,000.00	890	0.457	16th	8:9 13:19
61:19	13:8	15:16	8:22	54:25 56:21
\$10,000.00	\$35	03	17	2020-2021
63:13	12:18	13:21	13:20	15:19
\$138,250,593	\$5		18	2020-80
11:2,8	28:13 29:15	1	12:18 42:6	50:6 51:17
	33:16 41:21		19	2020-81
		1		

52:3			Abrahante	ad
2020-82	4	6	36:11,18	5:7 6:5 22:7
54:10,19			45:3,4 53:4,5,	23:25 25:6,10
2020-83	4	6	22,24 55:12,	27:5 28:20
56:17	9:23 58:3	9:23	13	29:14 33:21
2020-84	4.507	6.23	absolutely	36:6
57:8 65:7,20,	23:11	13:20	27:23 37:10	Adams
22	447		accept	45:5 47:17,
2020/2021	15:5	7	15:14 23:17	19,20
11:11	4478	7	acceptable	adapt
2021	11:1,5	11:22	25:11	20:5
15:13,16 39:9	450	700	access	add
55:1 56:21	32:9	7:14	21:20	5:15 33:10
21	4507	7th	accident	35:8 55:15
14:3	15:5,17 36:9	57:11	21:18	added
263,000	468		account	20:21 21:11
42:8	31:22	8	40:12	addition
	4680		accountability	8:18 10:20
3	22:19 23:24	8	57:21	additional
	47	11:22,25	act	11:16 12:18,
3	52:4	800	22:23	20 17:4,19
12:1	480	7:14	acting	22:6,19
30	19:21	84	9:8	23:13,24 24:9
55:1 56:21	4:00	50:8 52:5	action	27:19 28:13,
300	5:2,3		17:17 22:1,	22 29:3,20
8:24	4th	9	13,17 23:1	30:16 31:2,7,
30th	10:23	9	actively	11,13 35:4,8,
10:17,25		11:22	8:24	17,19 41:21
14:13 57:11	5	95	activities	44:17 50:18,
350		7:16 21:18	6:8 63:17	25 55:11
7:15	500		activity	57:14 58:24
3rd	8:23	A	9:4	59:10 61:5
6:17	5th		actual	65:3
	7:10	ability	49:6	address
		34:23		6:9 25:5 26:4
				34:21 35:8
				37:1 40:25

adjusted 12:13 15:4 30:9	advocacy 8:16 9:5	43:13,17	36:22	areas 12:23 43:7,8
adjustment 23:14	advocate 29:25 30:10	allowed 7:7	apologies 65:16	Argenae 25:1
adjustments 15:3	advocating 17:7	ally 25:8	apologize 49:21	arise 31:3
administrative 58:22	affected 37:16	alternative 33:1	apology 15:10	arrive 42:16
adopted 14:1	afford 27:18,19 29:2	amazing 26:1 55:21	applied 13:16	Arsenault 45:6,7 65:13
adopts 13:10	affordable 21:21	amend 32:13,21 52:3 58:3	applying 40:16	art 6:23
advance 20:10 59:17	after-school 52:5	amended 32:14,23 58:2 64:3	appointed 48:3	aspect 22:21
advantage 20:16	afternoon 10:14	amendment 64:1	Appraiser's 14:16	aspects 60:21
adversely 17:21	agency 30:5	amendments 42:14	appropriation s 55:3	assess 40:14
advertise 39:21 40:20	agree 26:3,11 28:9, 15 29:4 35:6, 14	America 25:9	approval 9:25 11:15 58:13,15 61:16	assessment 14:17 36:2,3
advertised 11:23 14:2 32:16 33:7 35:21,23 36:10 40:2	ahead 5:20 16:11 64:14	amount 36:22 39:23 41:4 43:21 54:24 61:22	approve 30:18 50:10 63:12	assist 29:16
advertisement 40:2 41:9	all-time 13:20	announcing 36:16	approved 11:13 13:1 58:12,21 61:2 63:4,7	assistance 27:20
advice 32:4 36:24	Alliance 19:14	annual 55:2	approving 30:13 51:14	assumption 42:9,17
advised 17:3	allocate 62:20	annually 12:19 13:2	approximately 8:24 23:24 30:15 43:22	assuring 59:24
Advisory 8:10	allocated 44:15 62:13	answers 22:10		at- 60:19
	allocations	anticipating		attached 57:16
				attachment

11:21,22	aye	balances	23:20,23	board's
attachments	10:8 48:16	43:11	35:21 36:24	22:7 32:12
11:22 57:14	50:2 51:24	Barbara	40:6 42:2,9	BOHORQUES
attended	52:1 54:7	46:14	60:24 61:4	47:17
5:6	56:5,15 57:6	Barquin	64:18,25	bold
attorney	65:6	6:21	billion	26:10 28:17
31:25 32:11	<hr/> B <hr/>	based	35:2	book
33:5 48:8		21:17 37:6	birth	54:23 55:18
51:11	back	43:12 48:2	54:23	breakdown
attorneys	7:23 11:6	basis	Bisa	12:1
59:16	12:11 13:10,	33:3	49:3	briefly
August	12,16 14:23	bed	bit	6:1,5 26:25
6:17 7:9 40:9	15:4,9 23:13	18:8	7:15 24:1	bring
authorities	27:21 32:8	began	36:1 40:20	25:11 27:20
40:13	35:24 36:8,	5:2	bleak	34:24 36:16
authority	13,14 38:2	begin	18:16	43:8 55:16
30:17 58:4,7,	41:22,24	6:8 19:20	board	57:15,17,20
11 59:3,19	50:24 51:7	beginning	5:5,9 6:3,10,	bringing
61:14,21	55:23 59:13	12:16 14:24	14,20 7:17	5:4 8:6 23:25
62:10,17 63:2	backed	begins	9:9,10,21	24:11 26:1
authorization	22:14	25:17	10:18,24	34:7,11 59:15
50:7 52:4,8,	background	behalf	12:9,10,25	64:12
11 54:10,19	58:14	24:25 26:20	14:14 15:14	brings
56:17 57:12	Bagner	Bendross-	22:16 23:6	26:8
58:17	28:7 39:15,18	16:1 52:23	24:3 25:23	brought
authorize	41:1,2,16,18	Bendross-	27:10 29:22	14:2 17:11
57:24	45:8,9 48:18	mindgall	30:3,12,14,	24:8 25:6
autonomy	49:1,12 55:9	16:1 45:10,11	17,23 31:5	27:8 35:10
64:23	balance	52:21,23	32:14 33:3	59:14
average	11:4 12:1	benefit	37:13,18	Buchanan
17:5	15:22 20:12	17:19 23:6	38:14 39:3	5:12
avoid	24:10 33:13,	biggest	41:14 43:8	bucks
63:16	17 34:2,4,8,	39:19	44:17 51:18	29:3
awards	12 35:1,13,18	Bill	55:23 57:17	budget
43:21,24	41:23 42:7,		58:10,13,21	10:22 11:1,2,
	15,23 43:5		59:3 60:19	
	44:5		61:16 63:4	

11,12,15,23 12:6,8 13:19, 25 14:11,13 15:20 17:3 34:7,8 35:25 36:6 37:17 40:21 41:12 42:14,18 43:7,12 49:20,22 58:13,15,21 61:2,18 62:12,14,18	bylaws 48:2 bypassing 25:7 <hr/> C <hr/> calculates 13:13 calculations 14:22 calendars 9:12 call 5:17 18:18 38:4 44:24 47:20 65:19 called 20:9 22:17 calls 22:13 campaign 55:19 camp 18:13 candid 64:18 capability 24:17 capital 8:20 capture 61:21 care	25:18 carries 10:9 case 29:25 33:16 61:15 cases 26:17 categories 58:5,8 caused 13:5 centered 5:13 centuries 21:6,23 CEO 11:16 50:18 58:4,7,10,17, 19,23 59:1,3, 19 60:25 61:21 62:10, 16 65:8 CEO'S 57:12,21 61:13 CFO 60:15 chair 5:11 6:1 7:2 9:16 10:9 14:4,6 24:19 26:6 29:22 30:3,23 38:7, 9,21 39:15 49:19 52:21	54:13 64:13, 16 65:9 chairman 23:15 challenges 16:21 19:20 change 8:13,14 20:5 36:3 50:10, 11,22 51:1,7 changed 51:6 59:6 chaperone 9:8 child 13:4 18:8 childcare 18:13 21:21 childhood 13:3 children 12:23 16:20, 24,25 17:1,20 18:1,5,22,23, 24 19:3,9,18, 22 20:8,13, 17,23,25 21:1,4,11 22:20 26:18 27:14,17,22 28:2 29:17 Children's 8:9,19,22 21:12 22:9,24 37:17	chime 26:24 choice 19:12 circled 50:24 circumstance 14:14 circumstance s 7:8 14:12 City 52:10 clarification 35:20 59:22 64:18 clarify 14:5 32:15 61:11 clarifying 59:23 clarity 55:16 57:16, 20 61:5,7 64:14 class 18:10 clear 22:12 41:25 48:5 62:10 close 7:13 26:21 51:15 closed 18:11,12,13,
--	--	--	---	---

14	12:22 38:16	24:5,7,23	congregant	contest
closing	committed	26:14 27:3	20:1	37:9
18:11	8:13 12:18	29:4,18 30:8	congressman	continue
club	committee	31:11 35:11	26:9	19:21 25:3
54:24 55:18	5:7,10,11,14,	38:17 56:18,	consciously	44:6
cognizant	25 6:5 8:10	19 59:20	27:9	continued
24:4	9:10 10:7,16,	62:21 63:12	consequence	7:25
colleagues	23 12:3,7,21	compared	s	continues
37:18	14:12 15:12,	36:4,6	27:13	12:22 20:6
collect	15 16:16,18	competitive	considered	continuing
37:21	17:7 22:7,8	62:25	25:11 36:8,12	28:11
collective	23:8,10,16,17	completed	consistent	contract
7:6	24:8,21 25:6,	43:19	15:1	43:21,23
Collins	10,13 27:5	complicated	Constance	50:15 52:12
16:9,12,13	28:20 29:14,	36:1	16:13 23:22	contracts
45:12,13,14	15 30:24	computer	24:22 25:12,	42:18,21
48:19 49:2,15	33:21,23	5:21	25 26:7,12,25	43:25 44:2
color	42:5,12 48:15	concern	28:8 29:12,24	50:8 51:2
16:25 17:20	50:1,7,9,16,	34:18 36:20	35:6,14 44:18	52:4,8 54:20
20:25 21:16,	21,24 51:13,	concerns	45:12 49:2	Contrary
20 29:17	17,23 54:6	33:20 39:19	Constance's	16:15
comfortable	55:18 56:4,14	conditions	26:20 32:4	contribution
25:14 41:14	57:5,8,9,10,	24:6	constant	23:3,19 29:21
commencing	13,18,19	conduct	20:2	31:13 38:16
54:25 56:20	59:12 63:24	39:7 41:17	Consulting	53:10
commend	64:5 65:5	confirm	56:20	controls
25:25 26:1,25	committing	49:5	contact	63:5 65:1
comment	38:18	confirming	19:25	conversation
60:5	communities	49:8,9,11,12,	contained	6:8 21:25
comments	20:23 26:19	14,15	50:7	22:1,25 25:15
9:15,17 65:3	28:14,23	conform	contemplated	26:2 60:15
commercial	34:16	64:8	17:2	convey
55:20	community	confusion	contentious	10:15
commitment	8:14 9:4,5	35:24 61:8	38:5	convinced
	12:24 13:24			28:16
	16:25 17:16,			
	21 18:4,17,23			
	19:7 20:14			
	21:6,14,17			

cooperative 5:22	54:1	12:4,17,19,20 34:10 43:18	decisions 33:22	demand 30:7
CORE 12:1	couple 6:8 14:5 28:12 55:24	<hr/> D <hr/>	decline 37:8	demands 17:17
coronavirus 51:4	courageous 26:10	d/b/a 54:22	decrease 13:21	demonstrate 30:25
correct 27:23 31:23 32:1,19 42:2 43:14	covered 11:19	Daniel 45:8 49:1	dedicating 22:4	denial 25:7
correction 15:10	COVID 35:3	date 14:18	deem 30:18	deny 24:23
correctly 42:1	crawfords 24:12	dates 9:11,12 14:2	deems 44:17	department 63:11
cost 17:5 28:12	crisis 17:16 19:24 26:3 30:6,20	daunting 20:6	deepening 22:4	depending 44:17
costly 20:3	critical 12:23 22:22	day 14:15,21 18:16 19:24	deeply 16:23 21:9,14 27:9	deploy 17:5
count 17:25 45:1	crossroads 17:16	days 7:21	defaulting 36:20	deployed 22:6
countervailing 17:6	cumbersome 58:22 61:2	DCF 51:3	defecting 41:14	depression 17:24
counties 37:7	cumulative 58:16	deal 57:12	deferred 51:13,17 57:8	designed 8:12 61:25
countless 18:1 19:3	current 16:22 23:16 32:13,18,21, 22 33:18 35:21 41:22 44:11	dealing 27:12 53:13	definite 38:15	desires 31:5
country 17:15 18:3 21:13 29:2	cutout 40:21	debate 23:8,9	defund 37:14	detail 50:18 60:25 62:5 63:8
county 7:4,5,12 15:18 27:22 28:3 30:1 36:25 40:9,23 52:12 53:8	CVO'S 59:19	debt 21:24	deliberation 16:16	detailed 40:17
	cycle	decide 38:24 62:20	deliver 7:22	determine 31:7 39:3
		decision 57:17 63:2	delving 43:6	determined 57:14

developed 24:6	20:25	disproportion ately 17:21	drastically 59:23	efficiency 13:18
developing 12:3	disagree 39:14 61:3	district 7:24	drawing 24:10	effort 7:6
development 13:4 30:12 62:16,21	discipline 30:25	dollars 15:17 17:6 28:12 29:16 33:25 36:5 42:11,17	drive 35:2	emailed 12:9
didn't 5:23 56:6,8, 10 65:15	disclosed 40:15	disclosure 41:6,13	droves 37:9	emergency 35:4,5
die 19:17	discrimination 21:7,17	domestic 19:18	Dunn 45:18	Emily 47:2
difference 21:10 23:21 42:10,11 59:18	discuss 6:22 62:11	Donavan 6:17,25 8:7	<hr/> E <hr/>	emphasize 12:22
difficult 7:7 37:23 51:5	discussed 10:19 11:13 30:10 41:20 57:18	Donworth 36:19 45:16, 17 56:24 57:1	earlier 14:15 34:6	employed 53:8 54:1 55:9
dipping 44:10	discussing 27:5	don't 5:16 9:1,16 24:23 25:4 26:17 27:10 33:20 34:3,18 38:1 41:12 42:13 56:11 65:13	early 6:16 13:3 40:9	employer 7:21
direct 7:22 54:22 59:19	discussion 5:12 6:7 16:7, 8 28:6,9 29:9, 20 31:14 34:23 35:16	doors 25:2	earmark 12:21	employers 7:14
directed 17:17	discussions 43:4 44:19 50:13 53:21 55:14 56:2 57:3 60:1 65:3	Dorothy 45:10	economic 27:2,6,15 28:3 37:16	employing 7:14
direction 39:3	disparities 21:6 22:15,20	doubt 17:12	education 7:6 21:2 27:17	encourage 37:17
directly 35:3 50:16 57:17	displays 11:25	draft 10:22,24,25	educational 21:22	end 7:9 19:14 20:6 22:15 42:16
directors 9:21 23:7 51:18 58:10		Dragon 50:12,22,23	effected 41:12	ended 36:5
disabilities			effecting 30:1	ending 11:4 15:22 55:1 56:21
			effective 12:18 44:11	engaged 8:24 9:4

engagement 56:18 62:21 63:12	estimates 15:20	11:3 57:22 58:16	extreme 37:20	favor 10:6 48:14 49:25 51:22
engineer 41:13	Evictions 17:25	expenditures 14:25 15:1,3, 21 34:9 43:21	extremely 65:1	54:5 56:3,13 57:4 65:4
English 40:20	exact 12:8 14:18	57:24 58:20 61:1,24	eyes 21:4	fear 26:18
enormous 17:12	exceed 54:24 61:19	expense 13:23 63:2	<hr/> F <hr/>	fearless 20:2
enrolled 7:11 8:2	exceptional 14:12	expenses 13:19 61:19, 22	face 19:21 35:15	Federal 50:11
enrollment 55:25	exceptionally 11:20	experience 7:11 8:21 18:22 20:15 22:11 27:15 28:2	faced 20:18	feedback 6:10 25:22 38:10,11
entities 40:16	excess 33:15 57:24	experiences 7:13,17 8:17	facilitator 5:12	feel 25:14
environments 20:1	excited 8:5	expertise 22:11 25:13	facilities 18:13	fees 34:19
epicenter 26:16	exclusive 63:14	explaining 15:6 60:20	facing 16:20 26:3	Fernandez- 6:20
equate 14:19	excuse 65:9	explanation 64:25	fact 23:7 30:11 60:24	Fernandez- barquin 46:2,3
Equities 5:7	execute 50:8 52:4,8, 12 54:20	explanations 64:21	familiar 25:16 61:17	Ferradaz 45:19,20 52:18 53:18
equivalent 15:17	existing 24:6 39:11 43:5,11 44:2, 7	explored 22:11	families 12:24 16:20, 25 18:2,24,25 19:3 20:14,17 26:18 27:14 28:2 30:1	fiduciary 30:4
essential 19:4 22:13	expansive 43:20	express 19:20	family 13:4 18:6 52:9 54:20	figure 29:5
essentially 44:9 61:9	expect 62:8	extended 18:6 21:21	fast 17:10	figuring 20:7
established 17:10	expend 56:17 58:17	extent 61:3		fill 30:19 63:25
estimated 11:5 23:25	expenditure			

final 11:12 12:12 14:16 36:2	fix 64:7	29:24 35:10	funding 12:17 23:21 30:13,17 31:2,7,11 33:22 34:10, 15 35:6 44:8 55:2,23 58:5, 8 61:13,20 63:1,2,15,16, 19	Gilda 45:19
finalize 14:22	fleeing 19:18	foster 25:18		Jimenez 45:21,22 55:7
finally 9:9 21:14	flexibility 33:18 34:3 35:7,17,19	found 9:23		give 6:24 25:20 37:24 60:19
Finance 10:15,16,23 12:2 14:11 15:11,15 16:16,18 17:7 23:8,10,16 24:8,21 29:22 30:3,24 42:5, 12 50:7,9,16, 21,23 51:17 57:8,9,10,13, 18,19 59:12 63:24	floor 55:14 58:23	Foundation 7:5		glitch 63:25
financial 10:17 53:20	Florida 6:19	Frank 46:21	funds 25:13 33:13, 15 35:8,18 58:18 62:13 63:18	GNA 13:19
find 30:22 55:21	Florida's 8:19	fraternalism 25:7		goal 34:4,11
firsthand 8:17,21	fly 20:5	freefall 26:14	future 6:11	Gomez 45:23,24 48:20 49:2,9
fiscal 9:11 11:11 15:13,15,19 30:6,20,25 31:3,6 39:11 43:19,20 58:9	focused 20:2	friends 18:5	<hr/> G <hr/>	good 6:13 10:14 26:23 38:13
FIU 55:9	folks 44:13	front 12:6	gaps 21:2	goods 58:6,11 59:7, 9,20 64:2
five-year 12:4,17,20,22 35:1	follow 32:3 37:18 38:11	full 14:14 16:21	gave 60:20	government 9:6
	Food 18:14	fully 19:12 42:18	gender 21:17	grant 43:13
	Forgive 16:14	fund 11:4,25 15:22 24:10 33:13, 17 34:2,4,7, 11 35:1,13,18 38:2 41:23 42:7,15 43:5, 11 44:5 62:19,23	general 19:17	granting 52:4,8,11
	form 41:3,10	funded 37:25 63:18	generate 11:7 58:19	grants 44:15
	formal 6:18	funders 51:3	generates 13:14	grateful 18:19
	formally 51:11		generation 8:13	GRAVE 51:13
	forward 6:11 7:7		get all 51:5	

GRAVES 31:24 32:12, 20 33:9 35:20 47:25 48:2,9, 11 49:4 53:16 54:3 65:9,19	34:22 36:14 40:7 42:3,13 43:14,18 49:19 50:20 53:2,4,11 55:17 56:11 59:2	healthcare 19:4 21:2	highest 36:12	24:3,20 33:10 36:24 38:23 41:9 46:6,7 63:21,23
great 5:8 6:10 9:3 14:9 17:23 25:9 28:20 34:25 35:6 49:6	hand 16:18 47:17	hear 5:23 10:12 14:7 25:22 29:5 47:4 56:8,10	highlight 12:15	hold 17:9 18:1
greater 52:7 57:16,20	happen 26:14 27:22 32:7 38:18	heard 39:20	highlighter 64:19	holding 17:11
Grimes-festge 45:25	happened 6:1 65:12	hearing 18:19 28:11	highlights 8:9	Hollingsworth 10:1 26:6 38:9 46:8,9 64:13,16 65:25
grocery 19:5	happening 5:23	hears 38:14	Hincapie 24:19,21 31:16,18,21 32:2 33:5 46:4,5 51:19	hollow 22:14
Group 50:12	Happy 10:14	held 5:8	hiring 7:16	home 7:19 18:19,22 19:2,7,19 25:19
grows 55:22	harder 19:8	helpful 64:22 65:1	historic 34:22	homelessnes s 18:3,4 19:14
guess 6:4 26:24 47:18 57:23	hardest 20:24 28:15 37:13	Herald 40:21 41:6	historically 26:9 43:15	homeschool 20:8
guest 6:18	Havana 26:16	Hermantin 56:19	history 13:22 34:9 64:3	Homestead's 52:10
gun 65:16	haven't 32:22	HERO 52:13	hit 20:24 28:14 34:23	honest 21:25
<hr/> H <hr/>	head 30:22	Herrera 49:3,14	Hoc 5:7 6:5 22:7 25:6,10 27:5 28:20 29:15 33:21	Honestly 28:16
Haitian 56:19	heads 6:17	He's 46:25	Hoffman 5:3,16,20,24 6:13 8:7 9:3, 18 10:10,13 14:8 15:8 16:11 23:20	honor 25:1
HAJ 11:19 32:15	heal 21:23	high 8:12 21:21	high-quality 52:5	Honorable 46:14 47:9
	health 20:11	higher 23:12 35:8 42:23		honors

44:23	huge 21:5 27:2 28:4	21:15 51:3	12:5	interns 6:15,21 7:11, 15,16
hope 10:11,12,14 15:10,25 16:3,6 21:13 22:25 23:2,5, 18 28:5 29:8, 19 31:17,25 32:11,18 37:3,19 38:13,20,25 39:6,17 40:6, 25 41:16 42:4 43:12,15 44:13,22 46:10,11 47:24 48:1,7, 10,12,17,24 49:17,21,23, 25 50:3 51:10,16,20, 22,25 52:2, 17,22 53:3,9, 20 54:5,8,12, 15,17 55:6,8, 11,14 56:1,8, 13,16,25 57:2,7 59:25 60:3,6,23 63:22 64:11, 14 65:2,7,16, 21	hunger 18:14	imperative 20:3	inequities 21:5,24 22:5	internship 7:1,8,17
	hurting 35:11	implications 40:22	inevitable 19:25	internships 7:18
	hybrid 7:20	importance 12:23	infected 19:15	interpretation 64:7
	<hr/> I <hr/>	important 22:23 30:21	informal 62:25	interpreting 42:1
	i.e. 11:8	improvement 43:25	information 11:17 40:9 50:25 55:15 58:24	interrupted 59:9
	ID 50:11	Inc.'s 52:7	initial 16:16	interviews 6:22
	idea 33:2 37:5,10	include 50:11	initially 42:11 50:20	introduce 9:5
	identifiable 43:1	included 9:9 59:8	initiatives 7:6 62:15	invest 16:23 21:9 28:13,22 29:3
	identified 43:10	includes 6:18 15:20 63:8	injustice 21:24	investment 13:24
	identify 29:15,23 65:20	increase 11:6 13:2 30:7,21 32:16 33:7 35:22 36:9,10,17 40:24 41:11, 14 44:4,16	innovate 20:5	involved 9:7
	identifying 43:6	increases 13:12 39:25	innovation 22:12	involves 40:2
hoped 8:3,4	illusory 19:1	increasing 13:11 41:7	insight 22:9	Isaac 38:10 47:9 61:9
House 6:19 16:13 19:11 21:19	impact 50:14 53:20	indication 41:2	intended 11:7 57:20	issue 25:16 28:1
housing 21:2,21	impacted 16:24 17:22	individual	intent 59:11,14	issues 25:5 30:1
	impacts		internal 64:25	item

32:14 50:6 60:7 62:11 items 59:10 62:7 it's 5:3 21:18 24:9,12 32:20 34:4 35:9 36:1 37:23 38:3,5 40:12, 17,23 41:6 42:10 44:7 47:22 48:5 51:5 53:11, 12,13 60:4,11 61:23 62:8, 11,12,17,21 65:20 I'd 23:20 28:7 29:5 33:10 I'll 6:4 15:24 29:21 35:20 40:7 49:22,24 51:21 52:16 61:7 65:24 I'm 5:19,21 9:12 16:9,14 17:3 23:14 24:16, 21 28:16,20 35:14 38:7,11 41:18,25 44:24 53:7,25 54:12,15 56:8 57:24 60:10 64:22	I've 37:13 38:12 39:20 <hr/> J <hr/> Jakaya 24:25 James 64:17 Javier 47:7 JEANTY 9:16 39:5 44:24 45:5,8, 10,12,15,18, 21,23,25 46:4,6,8,10, 12,14,19,21, 23,25 47:4,7, 9,11,13,15, 19,22 49:1,16 52:20 53:1, 19,22 54:16 55:12 65:15 Jim 11:18 16:15 34:6,21 62:11 64:17 65:8 Jimenez- 49:2,13 Jimenez- herrera 29:10,11 46:12,13 48:21 49:13 job	34:25 jobs 17:25 John 26:9 joining 28:20 Jordan 46:14 Juan 6:20 46:2 Judge 46:25 July 6:16 7:9 10:18 12:12 jumped 65:16 June 9:22 10:17, 23,24,25 14:13 57:11 justice 5:7 22:8,14 justification 28:10 justify 41:8 <hr/> K <hr/> Karen 9:19 47:13 keeping	23:23 34:11 Kemp 46:16 Ken 16:15 34:22, 25 Kendrick- dunn 5:11,19,21 6:4 26:24 46:17,18 48:22 49:3,10 52:1 53:6,7 56:6,10,12,23 Kenneth 46:6 key 10:19 Kiara 24:25 kids 8:5 25:18 kind 30:22 60:9,16 64:20 kinds 26:8 KIRTLAND 35:23 61:6 KOBRINSKI 54:11,13 <hr/> L <hr/> lack	21:20 lacking 20:17 landscape 18:16 language 61:11 large 60:20 largesse 33:12 largest 13:23 34:8 late 26:8 launched 43:20 Laura 45:5 47:17,19 lay 18:8 leadership 8:11 leading 40:19 League 52:6 Leanne 5:11 learn 20:5 learning 8:17 54:21
---	---	--	--	---

leave 42:22	lifesaving 24:25	12:3	<hr/> M <hr/>	39:22
led 5:10	lifting 18:1	looked 42:25	Madam 32:11 33:5 48:8,24 51:11	making 33:22 64:6
LEE-SIN 7:2	lights 61:23	looming 37:5	made 5:12 14:14 15:3 23:22 60:16 61:9 63:19	MALE 14:5,9
leg 35:15	limit 58:18 63:3	loop 51:15	Magaly 45:3	manage 33:12 42:24
legislatures 8:20	limitation 61:13	losing 19:2	Mail 54:21	management 13:23 61:19, 22
Leichter 46:19,20 48:23 49:3,8	limitations 63:10	loss 18:5,6,7	main 61:8 62:15	managing 34:4
Lekwonda 24:25	limited 58:8,12	lost 17:25	maintain 37:19	manner 24:18
lengthy 23:9	lines 33:11	lot 61:8	majority 23:10 31:4 33:3 48:3,6	Manning 46:21,22
let's 56:13 65:17	listen 25:15	Lotus 16:13 19:11 21:19	maintenance 54:23	marginalizatio n 21:16 27:2,7, 15 28:3
level 64:23	listened 17:6 38:12	loud 45:1	make 9:11 21:10 25:9,21 26:4 29:21 33:4,23 38:13,15,18 41:18,25 42:9,13 48:5 53:9 59:18 62:9 63:2,5,6	marginalize 22:20
leveraging 30:5	literally 26:15	Lourdes 45:21	makers 8:13	marginalized 17:1,20 20:13 21:1 26:19 28:14,23 29:4
levy 23:24	lived 22:11	love 25:19,22	Mark 9:7 47:11	marketing 54:22 55:19
Lewis 26:9	lives 19:8 20:12 22:21 25:3 27:16	low 13:20	Mary 36:19 45:16	
LGBTQ 21:16	living 19:15	lower 31:23 32:3 41:24		
license 51:3	LLC 50:12,23 56:20	lowest 13:23 42:15		
life 18:8 19:19 21:3 25:21	long-	luxury 18:20 20:15	makes	

masks 7:24,25	member 6:20 23:16 29:22 30:3,23	25 14:18 15:12,16 16:17,22 22:2,18 23:11,14,23 25:24 31:8, 18,21 32:8, 13,24 33:7 39:8 40:16	60:10 mission 22:23 mitigate 27:25 mock 6:22 modified 11:13 moment 17:12,15 21:9 22:23 24:18 Monday 5:8 6:1 9:22 10:15 money 23:13 24:11, 16 28:18,22 29:6 33:19 34:17,24 35:13 37:21 38:1 39:23 44:9,14 Monique 29:10 46:12 49:2,13 monitor 42:24 monitoring 43:24 month 9:10 months 13:1 19:23 35:3 54:25	55:24 56:20 59:12,17 month's 12:9 motion 9:25 10:9 15:23 29:9 32:13,18,22 33:4 39:1 48:8 49:6,17, 19 50:4 51:14,16 52:15 54:9 55:4 56:22 65:11,15,19, 22 move 15:24 32:21 49:22 52:16 65:24 moved 10:1 19:23 32:23 51:19 55:5 56:23,24 65:10 moving 49:17 50:5 Muriel 9:13,14 39:1 44:22 47:17 65:10 <hr/> N <hr/> names 44:25 National
matter 23:8 36:1 61:5	members 5:5,9 6:11 9:7 10:7 12:10 25:23 48:3,15 49:4 50:1 51:23 54:6 56:4,14 57:5 59:3 65:5	million 12:19,20 13:2 15:7 17:4,24 23:25 24:1 28:13 29:16 30:15 33:16, 25 35:4,5 36:5 41:21,23 42:6,10,17 61:13 millions 17:24 mills 15:16 mind 26:8 30:14 Mindingall 16:2 52:24 Mindy 45:25 minimize 60:24 minimizing 57:22 60:8 minutes 9:19,22 misleading	mentioned 5:24 15:5 25:12 33:11 34:6 mentor 25:2 messages 29:11 met 9:21 10:16 method 62:17,22 63:1 Miami 26:15 40:21 41:6 50:12 52:7 Miami-dade 7:4 8:12 15:18 27:22 28:3 30:1 38:17 40:23 52:12 53:8 54:1,20 millage 10:21 11:1,5 12:11 13:7,9,	mask 7:24,25 mask 23:8 36:1 61:5 Matthew 45:6 Maurice 46:16 ma'am 48:1 52:22 65:18 Meaning 62:18 meaningful 20:22 21:20, 22 22:14 means 44:14 Meet 8:20 meeting 5:2,4,6,10,25 6:5,6 9:10,18, 20 10:18,19, 25 11:14,24 12:9 14:13, 15,21 15:2 40:19 42:5 61:10 meetings 6:12 8:16 40:10,19 57:19 62:12 meets 62:7

19:14	night	14:16 59:21	35:9	original
naturally	18:8	offshore	opportunities	23:12 50:14
27:22	nightly	37:6	6:23 21:22	51:7 59:11,13
nature	19:22	one-page	42:25 43:4	61:20 64:1,2,8
63:25	non-finance	12:14	62:19 63:13,16,20	originally
nay	39:21 44:13	one-year	opportunity	57:10
38:6 48:18,	normalize	12:5	9:24 26:11,22	Orlando
19,20,21,22,	19:24	ongoing	29:13 31:6	46:25
23	not-for-profit	43:24	43:9 62:3,4,23	outcomes
nays	29:23	online	Oppose	27:24
48:25 49:1	note	10:11 18:13	54:8	outlined
necessarily	9:11 23:20	19:1	opposed	44:18
32:20 34:19	notice	open	48:17 50:3	overdue
44:8	40:8,12,17	8:11 16:6	51:25 54:14,	21:25
needed	notion	19:12 55:14	15,16 56:16	overfund
19:13 20:2,7	17:9 18:25	60:1	57:7 65:7	37:21
22:3,22,24	number	opening	opposition	Overtown
56:7	50:11,13	18:12	54:17	18:15
negotiate	numbers	operate	oppression	owed
54:19	14:23 39:3	20:3,7 61:23	21:8,15	21:25
negotiating	41:19	operating	optic	owner
6:23	nurture	7:12 8:3	35:9,10,13	40:23 41:3
neighborhood	8:13	30:14 31:4,12	optics	owners
7:14 13:5	<hr/>	58:6,11,15,	30:21 39:20	17:5 40:11
18:6 52:9	O	16,21 59:21	40:3	<hr/>
neighborhood	<hr/>	61:1	order	P
s	object	Operation	5:4	p.m.
18:10,15	34:4	15:15	ordinary	5:2,3
Neimand	October	operational	7:10	package
46:23,24	12:18 54:25	19:12 20:19	organization	9:9 11:21
52:19	56:21	60:21	62:5	13:9
Nelson	offer	operations	organizations	packet
46:4	20:22 22:9	10:15 14:11	63:17	9:23
Nicole	office	15:12 33:18	opinion	
45:23 49:2,9				

pages 11:22	65:7	20:12	14:6 27:8 60:19 61:8	42:15,20 44:10
Pam 10:2	past 12:3 21:19 42:25 63:4	persistent 21:7	policy 58:3 59:24 61:12,20 62:1 64:4	potentially 36:16 41:20 43:8
Pamela 46:8	Pastor 45:18	person 21:19 39:22	political 8:21	pouring 64:20
pandemic 13:5 16:24 17:22 19:11, 22 20:19,24 22:5 24:7 27:10 28:15 29:7	pay 36:21 39:24	personal 18:7	poll 38:6,20 39:2, 7 44:20 49:5	practice 60:13 64:9
paper 40:22	payers 28:12 30:4	persons 21:16	pool 62:13	precipice 26:13
parenting 13:3 62:16	payment 55:10	pervasive 21:7	poor 18:9,15 19:6 20:13	prefaces 17:23 18:2
parents 29:17	people 17:24 19:6 25:19 28:24 29:2,16 36:20 37:8 39:24 44:25	phonetic 6:20	poorest 16:24	preliminary 10:21 11:12
part 40:9 41:15	percent 7:16,20 13:21 21:18 26:4 37:8 42:19 43:13,23 44:10	place 27:7,12 34:18 37:7 63:5,7	population 19:17	Prescott 46:25
participated 5:6	percentage 36:12 43:16	plain 40:20	portfolios 63:15	present 14:13
partners 7:4	Perfect 49:16	plan 13:2 17:10 35:1	position 28:17,18 55:22	presentation 11:10 14:25
Partnership 54:21	perfectly 64:23	played 9:2	positive 8:14 19:25	presented 10:18 11:1 14:10 15:2,6 29:12,25
Partnerships 52:10	period 24:14	plowing 64:21	possessions 18:7	presenting 30:12 40:4
pass 48:4	permission 37:2 60:18	point 20:16 24:8 30:25 33:14 42:6 43:7,9	possibly 27:20	pretty 6:12
passes 49:17 50:4 52:2 54:9,18 56:16 57:7	persevered	points	pot 63:18	prevented 10:23
			potential	prevention 52:13
				previous

11:8 13:15 17:10 57:15 61:10	59:8,24 61:11,20 62:1,17,23 64:4	26:5	providing 63:17,18	64:4
previously 10:22 30:9 38:20 58:20	producing 35:1	property 13:13 14:16, 17 15:17 17:5 28:12,25 36:2 39:24 40:11, 14,23 41:3	provision 61:14	<hr/> Q <hr/>
primarily 5:13	program 6:17 7:8,9 8:11,23 13:3, 25 22:8 37:14,24 44:2,7 52:13 62:4	proposal 32:22	PSA 18:19	quality 21:21
prior 13:22 33:1 39:1 57:13	programming 20:9 52:6	propose 32:2	public 7:5 9:14,16 18:11 40:5 41:9 53:8	quarantining 18:21
privilege 18:18 25:8	programs 12:21 30:12, 13,18 34:1 37:21	proposed 11:1,4,7 12:6 13:8 15:12, 16,19 32:24, 25 39:8 41:4 42:11 43:3	pull 12:14 50:17 51:8	quarterly 58:9 59:5
privileged 18:23	project 7:22	proud 13:18	pulled 59:15	queens 26:15
proactively 17:18	project-based 7:19	proverbial 64:19	pulling 51:12	question 16:17 31:16 33:5 36:11,20 38:4 39:7,16 40:25 41:13 60:4
procedures 61:25 63:6	projected 11:3 15:21 30:14	provide 7:25 11:16 17:18 19:9 20:8 25:13 40:8 50:18 58:14,24 60:25 61:4,7	purchases 58:6	questions 22:10 41:17 50:23 60:1 65:3
proceed 33:4 48:7,10	projection 12:4	provided 7:24 58:10 61:21	purpose 5:13	quick 23:9 39:15
PROCEEDING	project 7:22	provider 50:24	pursuant 47:25 48:2	quotes 62:25
S	projected 11:3 15:21 30:14	providers 20:18,20 50:8 51:2 52:5,9	purview 38:21	<hr/> R <hr/>
proceeds 42:24	projection 12:4		push 7:7	
process 8:21 9:6 34:18 58:13, 22 59:8 62:25 63:8	projections 41:22 42:4		put 13:24 29:24 34:19,24 35:2	racial 5:7 21:5,23 22:5,7,13
processes 24:13,17	projects 6:18		puts 60:13	racism 21:7,15 25:11 29:1 38:17
procurement 57:12 58:3	proper 63:6		putting 19:8 24:15	raise
	properly			

31:23 32:3	14:24 48:13	recommendati	reducing	remediation
raised	reallocate	ons	22:2	27:20
16:18	43:1	33:24	reduction	remind
raising	reallocated	recommended	17:8	12:25
17:8 33:16	44:16	23:10 39:9,13	refer	reminded
35:11	reason	49:22	61:24	26:10
rapid	27:6 35:10	recommending	reflect	reminds
24:18	38:1	g	32:24 58:4	9:13
rate	recall	15:13 23:11	reflects	remote
10:21 11:1,5,	48:24	32:9	13:19,21	7:17 19:1
6,7 12:11	receive	recommends	registered	remotely
13:9,10,12,	40:11,18 62:8	25:24	8:23	18:21
13,14,16	received	record	regular	removal
14:19,20,23	14:16 62:2	49:7 53:16	8:16 62:12	53:13
15:4,5,12,16	receives	recording	63:15	remove
16:17,22,23	55:10 63:11	5:2	reiterate	51:16 52:6,10
17:2 22:2,18	recession	recurring	55:17	renewals
23:11,14,23	37:16	35:5	related	55:2
25:24 28:11	reckon	recusal	35:3 58:7	reopen
30:5,8 31:8,	21:5	55:9,13	relates	18:12
18,21 32:4,	reckoning	recusals	51:12	repeat
13,24,25 33:7	21:14	16:4 53:3	relation	5:22
35:9,21 36:8,	recognize	55:8,11 56:7	13:13	repercussions
9,15 38:3	22:16	57:2	relaunched	27:13
39:9,12,21,25	recognizing	recuse	55:18	replace
40:13,15	30:7 31:1,10	52:24 53:7,	release	52:13 58:1
41:5,22,24	recommend	15,23 54:2,4	35:18	report
42:10 44:5	23:15 50:15	55:12 56:6,7,	remain	7:21 8:1
55:24	recommendati	11	19:12 20:18	10:16 12:15
rates	on	recused	remaining	58:19 59:4
12:12 39:11	15:11,14	53:15,24	41:24 55:1	60:25 65:8
40:17	23:17 26:21	redress	remarkable	reporting
ratio	31:9 38:2,12	21:23 22:4,20	55:24	61:12
13:23	reduce	17:2	reports	
rationale				
28:10				
read				

10:17 58:9	rescind 58:1	50:1 51:23 54:6 56:4,14 57:5 65:5	61:17	Salver 15:24 23:4,6 31:20 37:1,4 47:9,10 49:22 51:21 60:2,4, 7
represent 11:6	resending 50:25	responders 19:4	revision 41:19	
Representative 46:2	reserve 30:15 31:4,12 44:16	RESPONSE 16:5 44:21	Reyes 47:7,8 49:24 65:24	Sandra 47:15 53:25
Representatives 6:19	reserves 44:5	responsibility 27:3 30:4	Richard 45:18	saving 19:19
represented 11:15	reso 51:15	responsibly 24:13	righting 38:16	scarce 18:14
represents 11:2,5,12	resolution 10:20 42:7 49:18 50:6,9, 17 51:9,12,16 52:2,3 53:10 54:10,18,19 56:16,17 57:3,7,8,9 58:1,2 60:12, 21 64:1,3,8, 20,22 65:7, 18,22	restaurants 19:5	ripped 18:9	scary 19:10
repurposed 43:11		result 24:6 41:20 50:15 57:16	roll 9:1 11:5 12:11 13:8,9, 10,12,16 14:19,23 15:3 23:12 35:23 36:8,12,14 38:2 41:22,24	schedule 9:10 10:22 15:6
request 23:21 50:19 62:2,6,9,19 63:7,11		retain 39:8,10	root 27:5	scheduled 11:14
requested 9:2 51:6		return 7:23	Rosendo 47:2,3,6	school 7:24 8:12
requesting 51:8	resolutions 49:18 50:5	revenue 11:7 13:14,15 14:25 15:7 36:4,7 41:21 44:4		schooling 18:21 19:1
requests 58:5,8 63:14, 19	resources 16:22 17:19 18:24 20:17 22:4,6,15,19 24:9 34:13	revenues 13:7,17 15:21 17:4 22:3 24:1	S	schools 7:5 18:11 30:2 53:8 54:1
required 41:10 57:23		revert 59:13	safe 20:4 21:20	scope 62:7
requirement 61:12	reso's 57:15	review 9:24 10:17,20 62:5	Safer 18:19	seconded 53:17,18 65:10
requirements 36:7 59:5	respond 17:18	reviewing	safety 18:7 20:11	secretary 9:19
reread 65:17	responded 10:7 48:15		Salutis 6:19	sections

62:1	set 15:15 31:18, 21 32:4 33:8, 21 61:25	side 35:12,15	solicitations 34:14	62:10,16,22 63:3
sector 29:23		simple 53:11 60:22	solid 38:15	spent 25:14 33:12, 25 42:19 43:25
security 18:7	setting 32:8	simply 25:12 44:14 50:21	Solutions 54:22	spiritual 25:7
sees 41:3	share 5:17 6:2,4,14, 25 8:8 23:7 37:11	Sin 6:17	sparking 28:8	spoken 29:13
self-apparent 24:12		sir 10:12 23:5,18 24:20 29:8 31:17 37:3 38:25 39:17 40:6 51:10 56:1 59:25 60:3,6 63:22	sparks 22:25	sponsorship 62:4 63:16
self-appointed 25:8	shared 27:1		speak 26:20	sponsorships 63:12
sending 9:13	shelter 16:14 18:25 19:7,13,19,23 21:18		speakers 6:18	staff 6:11 9:6 12:2 23:11 24:9 25:24 32:8 34:5 35:10 39:9 50:16 53:9 55:15 63:9
sense 38:13 39:22	sheltering 19:21	sitting 26:15	Speaking 9:14	Staff's 23:17 38:12
separate 58:4	She's 45:25 46:14, 16	slightly 12:13 30:9 35:25 42:23 44:4	special 40:13	standing 18:2
separately 62:12	ship 37:22	slow 37:22 44:4	specialized 21:1	stands 36:15
September 11:14 14:3 31:22 32:7 40:10 55:1 56:21 58:3	Shop 54:21	small 59:19 62:4	specific 34:1,19 62:24	start 22:2 65:17
serve 18:25 25:2 48:4	short 19:19 24:14	social 5:7 21:5,24 22:5,8,14 30:7	specifically 29:16	started 7:9
service 8:17 63:18	shot 40:7	socially 25:11	specter 17:8	state 14:10 41:10
services 13:3,6,25 22:8 30:8 56:19 58:6,11 59:7,9,19 64:2	showed 55:19	solicitation 62:25	speed 18:10 27:21	stated
	shown 12:7,8 13:9		spend 24:13 28:18 29:6,15 33:18	
	sic 24:12		spending 12:23 44:8 58:4,7,10	

12:7 13:7 61:12	strategic 13:2 62:15	29:20 31:14 50:13 55:2 58:25 61:5	34:17 52:9 54:23 56:18 60:11	31:3 target 22:19 33:14 34:13,15
statement 27:1	strategically 28:21	subsequent 11:9 14:21	supported 62:22,24	targeted 17:19 21:10 22:15
states 58:1	strategies 12:2,5	subsequently 10:25	supporting 25:23 64:22	tax 11:6 13:8,14 15:18,20 17:4,7 23:25 28:12 30:4,5, 20 32:16 33:7 36:4,6,8,10, 16 39:21,24 40:24 41:3, 11,14
stay 20:4 31:9,19	strategy 5:14	succeeding 64:9	supports 13:5 20:9,22	taxable 13:13 37:7,9
stayed 15:1	straw 33:1 38:20 39:2,7 44:20 49:5	success 21:3 55:21	supposed 50:21	taxes 13:11 34:11 35:11 36:21 41:7
stays 41:5	street 24:16	successes 17:13	survive 20:22	taxing 30:5 39:22 40:13
steady 17:11 37:20, 22	streets 19:15 34:24	successfully 17:11	Susan 46:23	team 22:10 56:18
Steve 10:11 11:19 12:7 13:7 14:24 15:9 16:15 23:4 31:16 33:11 37:1,19 38:10 39:5 42:2 46:10 50:20 53:11 55:17 59:2 60:2,22 61:6 63:21 64:17	stressors 20:18	suffering 22:21	systemic 29:1	technically 39:25
	strong 29:25	suggest 51:14	systems 63:3	technology 20:3 27:18
	structural 38:17	suggested 23:21 38:21	<hr/> T <hr/>	teen 20:1
	struggling 19:9 20:1	suggesting 38:7	takes 30:11 61:23	temporarily 18:1
	students 7:18,20,24,25 8:2,12,23 9:4	summer 6:15,17 7:8, 10 18:13 20:9 52:5	talent 8:5	
stick 39:12	subcontractor 52:14 53:12	supplement 62:3	talked 60:16	
store 26:18	subcontractor s 52:7,11 53:14	supplies 59:9,20	talking 28:24 29:1 34:7 40:3	
stores 19:5	subject 11:17 23:3,19	support 20:21 21:12 25:20 29:11	Tallahassee 8:19 9:8	
storm 37:5			tap	

term 12:4 54:25 56:20	They've 6:15	53:7 56:11	traumatic 18:4	turn 9:18 11:16 50:17 60:23 61:4 65:8
terminology 60:8	thing 12:10 22:12 37:11,23 38:3 55:22	Tiombe-bisa 46:17	tremendous 24:5	turnout 5:8
terms 25:23 26:16 30:2 50:14 57:15,21 60:22	things 8:18 10:19 13:1 25:6,9 27:4 28:9,17, 25 37:13 51:4	today 11:12 14:1 15:6 48:6 61:18	trend 44:6	tutoring 27:19
tests 19:25	thought 30:2	today's 11:24	TRIM 11:13,24 13:7,17 14:2 34:23 40:10, 18,19	type 35:16 61:24 62:7
thankful 7:3 8:5	ties 18:6	told 40:3	trip 8:19 9:8	typical 7:12 8:3
that's 11:21 13:9,12 15:6 23:21 28:25 29:1 31:13 32:12, 16 37:5 40:19 41:4,15 42:17,23 43:3 44:8 60:9,22 62:2,22,24	Tiger 50:12,22	topics 6:22	trouble 26:23	typically 62:8 63:1
therapeutic 20:9	time 6:3 8:4,25 14:11 16:18 21:23 22:3 24:14 30:6,11 31:1 34:23 35:4,18 38:14,19 39:20 44:3 57:22	total 11:2,3 13:6, 14,15,17 14:17 15:7 23:25 36:3 54:24 61:20, 22	Trowbridge 9:7 10:4 47:11,12 52:16 65:12	<hr/> U <hr/>
there's 32:5 33:6 35:24 36:14 41:11 42:20 44:17 54:17 59:22	times 9:12 12:8 16:19 17:8 19:10,13,16 20:10 22:17 30:20 63:11, 24 64:6	tracing 19:25	truancy 52:13	ultimately 21:3 33:23
they'll 41:4,5	Tiombe 5:11,15,16 6:13 49:3	tracked 63:3	true 19:3 26:13	unallocated 34:1
they're 7:16 37:25 40:13		trainings 8:16	Trust 6:15 8:10,22 13:10,11,21, 22 17:3 18:19 20:19 21:12 22:9,24 23:13 27:1 28:17 29:14 32:21 34:9 37:17 38:15 41:7,21 48:4 58:7 59:10,21 61:23 62:3,5 64:9	uncertain 18:12 19:10 20:10
		transit 19:5		uncertainty 32:6
		Transparency 64:24		uncollectability 17:9
				unconditionall y 25:19
				underspendin g

43:1,10	22:16	59:20	32:7,14,19,25	53:25 54:4
understand 27:24 39:23 40:1 60:17	urgency 38:14	vetting 62:2 63:6,8	33:1 38:5,6 39:10,11,13, 14 47:18,20 48:8 49:5,6 51:14 57:13	we'll 27:4
understandin g 41:19	usual 9:13	video 8:8 9:1,2		we're 5:3 6:9,24 8:4,8 12:17 13:18 15:13 20:7 24:4 25:16 26:3 27:11,12
understood 60:9	utilization 43:13 44:10	view 24:15	voting 16:6 33:1 39:1 48:6 52:24	28:16,18,24, 25 33:13,14, 15 34:20 36:22 39:22 40:3 41:7 44:1,9 64:7
underutilizatio n 42:22 43:16, 22	utilized 42:18 44:15	vigilance 20:2	vulnerable 28:2	
	<hr/> V <hr/>	violence 19:18 21:17	<hr/> W <hr/>	
underutilized 43:23	validity 62:6	virtual 18:14	wanted 5:5 6:2,14 14:10 24:22 48:5 62:9	we've 24:10 28:17 33:25 34:7,8, 25 37:14 42:24 60:13
unique 20:16	valorem 23:25 36:6	virtually 9:22		what's 24:4 26:18 32:6 43:3,16
unprecedente d 16:19,20 18:10 22:17	valuable 22:9	virus 19:16	warns 19:14	wherewithal 38:18
unsafe 20:4	values 13:13 36:3 37:9	vision 5:13	wasn't 23:8	white 25:8
unsolicited 62:9,19 63:7	variety 6:22	Vivianne 12:14	ways 21:10 40:4 62:2	wholeheartedl y 28:9 29:4
unusual 14:15	vast 23:9	VOICE 14:5,9	week 7:21 8:19	who've 25:1
updated 59:6	vehemently 37:18	voices 17:7	Weller 9:19,21 10:2, 5,9 47:13,14 55:5	widening 21:4
upward 23:14	vendor 58:12 62:24	voids 30:19	weren't 54:16	William
Urban 52:6	VERBAL 16:5 44:21	volume 42:21	West 47:15,16	
urge	verge 19:2	volunteered 5:9		
	versus	vote 29:9 31:15		

60:19	7:23 8:1 21:3	years	
wisely	works	7:12 12:3	
28:19 29:6	29:23	13:20 21:19	
withdrawal	world	25:24 27:13	
51:15	8:15 20:4	33:12 37:12	
women	worlds	42:20,25	
19:17,21 25:1	30:23	44:6,12 60:14	
Women's	wrenching	61:25 64:10	
16:14	20:15	year's	
wonderfully	wrong	32:4 33:6	
6:6	38:16	35:25 36:2,6	
word		yielding	
26:8	Y	36:5	
words	YAC	yields	
19:20 26:20	8:11,16,22	35:25	
28:8 37:4,19	yay	young	
38:13 60:13	38:6	25:1,18	
64:1	year	youth	
work	7:15 8:9,22	6:15,21 7:1	
6:7,9 7:4,11,	9:11 11:8,11	8:10,11	
19,22 19:1	13:15,22	62:16,21	
21:22 22:23	15:13,15,19	you'll	
24:22 25:18	16:23 17:10	39:13	
27:4 59:15	22:19 29:6	you're	
workers	31:3,6,22	5:25 10:13	
19:4,5	33:25 34:3,14	27:23 39:12	
workforce	35:7,9,16,19	62:14	
8:6	36:4 37:10,	you've	
working	24,25 39:11,	11:19 13:1	
7:19 12:2	13 42:14,16,	55:20	
18:10,21 19:8	24 43:8,18,		
34:5 59:17	19,20,24,25		
working-class	44:2,4,11		
19:6	58:9,16		
workplace	yearly		
	8:18		