



Board of Directors Meeting

Monday, May 18, 2020

4:00 p.m.

Location:

The Children's Trust

Board Teleconference

"Virtual Meeting via Zoom Webinar"





Board of Directors Meeting
Monday, May 18, 2020
The Children's Trust
Board Teleconference
"Virtual Meeting via Zoom Webinar"
4:00 p.m. – 6:00 p.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair
Mark A. Trowbridge
Vice-Chair
Steve Hope
Treasurer
Karen Weller
Secretary

Magaly Abrahante, Ed.D.
Laura Adams
Matthew Arsenault
Daniel Bagner, Ph.D.
Hon. Juan Fernandez Barquin
Hon. Dorothy Bendross-Mindingall, Ph.D.
Constance Collins
Mary Donworth
Richard P. Dunn II
Beth Edwards
Gilda Ferradaz
Lourdes P. Gimenez
Nicole Gomez
Mindy Grimes-Festge
Nelson Hincapie
Pamela Hollingsworth
Monique Jiménez-Herrera, PsyD.
Hon. Barbara Jordan
Maurice Kemp
Tiombe Bisa Kendrick-Dunn
Marissa Leichter
Frank Manning
Susan Neimand, Ed.D.
Hon. Orlando Prescott

Javier Reyes
Hon. Isaac Salver
Michael Turino

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

4:00 p.m. **Welcome and Opening Remarks**

Kenneth C. Hoffman
Chair

4:05 p.m. **Public Comments**

Kenneth C. Hoffman
Chair

4:15 p.m. **Approval of April 20, 2020 Board of Directors minutes summary (Additional Items Packet) (Pgs. 4-6)**

Karen Weller
Secretary

4:20 p.m. **Appreciation for Outstanding Service to The Children's Trust**

Kenneth C. Hoffman
Chair
James R. Haj
President/CEO

- *Beth Edwards, President MD County PTA/PTSA*

4:25 p.m. **Welcome to New Board Member**

Kenneth C. Hoffman
Chair

- *Sandra West, President MD County PTA/PTSA*

4:30 p.m. **Finance & Operations Committee Report**

Steve Hope
Committee Chair

Resolution 2020-55: Authorization to negotiate and execute a contract renewal with Marcum LLP, for financial auditing services, in a total amount not to exceed \$27,750.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual appropriations. *(Pgs. 7-8)*

4:40 p.m. **Program Services and Childhood Health Committee Report**

Pamela Hollingsworth
Committee Chair

Resolution 2020-56: Authorization to negotiate and execute contract renewals with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a total amount not to exceed \$10,317,283.00 for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021. *(Pgs. 9-18)*

The public is allowed to comment before presentation of resolutions but must register with the Board prior to being allowed to comment.

Resolution 2020-57 (Amended): Authorization to negotiate and execute contract renewals with eight providers, identified herein, for Family Strengthening services, in a total amount not to exceed \$3,254,155.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021; authorization to add two additional 12-month renewals to align with the funding cycles for the broader parenting initiatives; and request a waiver of the formal competitive procurement process. *(Pgs. 19-24)*

Resolution 2020-58: Authorization to negotiate and execute contract renewals with 40 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed \$14,087,907.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 25-31)*

Resolution 2020-59: Authorization to negotiate and execute contract renewals with Be Strong International, Inc., Florida International University, and University of Miami, to deliver brief parenting workshops and educational or public health events, in a total amount not to exceed \$1,014,730.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 32-36)*

Resolution 2020-60: Authorization to negotiate and execute a single source contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative, in a total amount not to exceed \$414,941.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021 *(Pgs. 37-39)*

Resolution 2020-61: Authorization to negotiate and execute a contract renewal with Miami Dade College for the Read to Learn Books for Free program, in a total amount not to exceed \$466,667.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 40-41)*

Resolution 2020-62: Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$730,750.00 for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 42-44)*

Resolution 2020-63: Authorization to negotiate and execute a contract renewal with CCDH, Inc. d/b/a The Advocacy Network on Disabilities in an amount not to exceed \$233,333.00 for direct youth inclusion supports and \$919,333.00 for program and professional development support services for The Children's Trust providers and staff, for a total amount not to exceed \$1,152,666.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 45-47)*

5:50 p.m. **CEO Report**

James R. Haj
President/CEO

- *Financial Disclosure – due by July 1, 2020*
- *Emergency Response Fund Report (Pg. 48)*

6:00 p.m. **Adjourn**

Reminder:
Next Board Meeting: *Monday, June 15, 2020*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.



**Board of Directors Meeting Summary
April 20, 2020
4:03 p.m.**

These actions were taken by the Board of Directors of The Children's Trust meeting held virtually on April 20, 2020:

Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to waive the Bylaws for The Children's Trust to conduct meetings using communication media technology, as per applicable Executive Orders issued by Governor Ron DeSantis, was made by Dr. Susan Neimand and seconded by Dr. Daniel Bagner. Motion passed unanimously, 29-0.

Motion to approve the February 18, 2020 Board of Directors minutes was made by Pamela Hollingsworth and seconded by Dr. Susan Neimand. Motion passed unanimously, 28-0.

Initial motion to ratify the list of Resolutions with no recusals approved by the Executive Committee meeting was made by Nelson Hincapie and seconded by Judge Orlando Prescott. Motion passed unanimously, 28-0.

Vote to approve the amended list of resolutions with no recusals, as listed below, was made by Nelson Hincapie and seconded by Commissioner Barbara Jordan. Motion passed unanimously, 28-0.

- **Resolution 2020-30:** Contract with BMK Media Consulting Corporation for Infrastructure as a Service (IaaS) services for \$117,477.00.
- **Resolution 2020-31:** Contract with Armstrong Creative Consulting, Inc., for event planning services for \$290,000.00.
- **Resolution 2020-32:** Purchase agreement with Linda S. Weston d/b/a Ahead Advertising Specialties for Trust-branded promotional items for \$50,000.00.
- **Resolution 2020-33:** Purchase agreement with Yellow Box, Inc., to rent and maintain Yellow Box kiosks for \$29,166.70.
- **Resolution 2020-36:** Contract renewal with the University of Miami for infant and early childhood mental health consultation services for \$3,000,000.00.
- **Resolution 2020-37:** Contract amendment to extend the current contract with the Children's Forum for the administration of the Child Care INCENTIVE\$ Florida program for an additional two months, for \$41,667.00; contract renewal with the Children's Forum for said services for \$250,000.00; extend the current Children's Trust purchase order for wage supplement payments for \$331,667.00; encumber a new Children's Trust purchase order for wage supplements for \$1,990,000.00.
- **Resolution 2020-38:** Contract renewal with the Children's Forum for the management of the Early Learning Career Center for \$700,000.00; encumber a Children's Trust purchase order for educator scholarships for \$1,166,667.00.
- **Resolution 2020-39:** Contract renewal with the University of Miami Miller School of Medicine for comprehensive early intervention services for \$1,300,000.00.

- **Resolution 2020-41:** Contract with the UM-NSU Center for Autism and Related Disabilities for autism spectrum disorders diagnostic evaluation services for \$308,000.00.
- **Resolution 2020-42:** Contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program for \$400,000.00.
- **Resolution 2020-43:** Contract renewals with six providers for comprehensive school-based health services for \$16,250,000.00; use funds from this initiative to leverage federal funding through the Low-Income Pool program.
- **Resolution 2020-44:** Contract with Nova Southeastern University for capacity building for school nurses focused on oral health for \$250,000.00.

Ratification of Resolutions with Recusals

- **Motion to ratify Resolution 2020-34 (Amended) approved by the Executive Committee meeting was made by Lourdes Gimenez and seconded by Mark Trowbridge.** Contract with the Early Learning Coalition of Miami-Dade/Monroe for the disbursement of slot payments to early learning programs for \$8,000,000.00; encumber a Children’s Trust purchase order for high-quality tiered payment differentials in the amount of \$8,000,000.00. **Motion passed, 25-0. Recusals by Pamela Hollingsworth and Gilda Ferradaz.**
- **Motion to ratify Resolution 2020-35 approved by the Executive Committee meeting was made by Pastor Richard Dunn and seconded by Dr. Susan Neimand.** Contract renewal with the United Way of Miami-Dade for early childhood development supports for \$1,000,000.00. **Motion passed, 27-0. Recusal by Mary Donworth.**
- **Initial Motion to ratify Resolution 2020-40 approved by the Executive Committee meeting was made by Tiombe Bisa Kendrick-Dunn and seconded by Dr. Susan Neimand.** Contract renewals with seven providers for early childhood community-research demonstration projects for \$1,539,358.00. **Motion passed, 25-0. Recusals by Dr. Daniel Bagner and Constance Collins.**

Motion to reconsider Resolution 2020-40 was made by Mark Trowbridge and seconded by Mindy Grimes-Festge. Motion passed unanimously, 27-0.

Vote to approve Resolution 2020-40 was made by Lourdes Gimenez and seconded by Karen Weller. Motion passed, 22-0. Recusals by Dr. Daniel Bagner, Constance Collins, Tiombe Bisa Kendrick-Dunn, Dr. Magaly Abrahante, and Commissioner Barbara Jordan.

- **Motion to ratify Resolution 2020-45 approved by the Executive Committee meeting was made by Mindy Grimes-Festge and seconded by Dr. Daniel Bagner.** Contract renewals with three providers to deliver oral health preventive services for \$550,014.00. **Motion passed, 26-1. Recusal by Karen Weller. Opposed by Tiombe Bisa Kendrick-Dunn.**
- **Motion to ratify Resolution 2020-46 approved by the Executive Committee meeting was made by Mary Donworth and seconded by Nelson Hincapie.** Contract with Miami-Dade County for the HERO truancy prevention program for \$880,000.00. **Motion passed, 23-0. Recusals by Commissioner Barbara Jordan, Dr. Magaly Abrahante, Tiombe Bisa Kendrick Dunn, and Pastor Richard Dunn.**

Program Services & Childhood Health Committee Report

Resolution 2020-47: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Isaac Salver. Authorization to negotiate and execute contract renewals with 84 providers identified herein, to deliver high-quality after-school programming for 12,712 elementary school children and summer programming for 13,204 elementary school children, in a total amount not to exceed \$37,020,741.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, for year-round and school-year programs, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 25-0. Recusals by Dr. Daniel Bagner and Commissioner Barbara Jordan.**

Resolution 2020-48: Motion to approve the resolution was made by Tiombe Bisa Kendrick-Dunn and seconded by Nelson Hincapie. Authorization to negotiate and execute contract renewals with 58 providers identified herein, to deliver high-quality after-school programming for 3,857 middle and high school youth and summer programming for 2,510 middle and high school youth, in a total amount not to exceed \$14,543,599.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, for year-round and school-year programs, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 25-0. Recusals by Dr. Daniel Bagner and Commissioner Barbara Jordan.**

Resolution 2020-49: Motion to approve the resolution was made by Karen Weller and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$700,000.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021; and to request a waiver of the Procurement Policy. **Motion passed unanimously, 26-1. Opposed by Tiombe Bisa Kendrick-Dunn.**

Resolution 2020-50: Motion to approve the resolution was made by Tiombe Bisa Kendrick-Dunn and seconded by Dr. Susan Neimand. Authorization to negotiate and execute a contract renewal with Nova Southeastern University, Inc., for program and professional development support services for The Children's Trust's providers and staff in a total amount not to exceed \$771,956.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 27-0.**

Resolution 2020-51: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$168,750.00 for a term of 15 months commencing July 1, 2020, and ending September 30, 2021. **Motion passed, 26-0. Recusal by Mary Donworth.**

Resolution 2020-52: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Dr. Susan Neimand. Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees to provide reading enhancement services, in a total amount not to exceed \$882,168.00 for a term of 12 months commencing October 1, 2020, and ending September 30, 2021, with three remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 26-0. Recusal by Dr. Daniel Bagner.**

Resolution 2020-53 (AMENDED): Motion to approve the resolution was made by Gilda Ferradaz and seconded by Mindy Grimes-Festge. Resolution #2020-53 was approved as amended by the Program Services Committee on April 2, 2020. The amendment made at the Program Services Committee identified Florida International University as a subcontractor. However, following the Committee meeting staff verified that Florida International University provides a professional service as part of the contract and is not a subcontractor. Professional services are defined in The Children's Trust's Budget Guidelines as independent contractors, consultants, instructors and other professionals or entities engaged to provide distinct services to participants and/or provide program evaluation services. Therefore, a second amendment is being submitted for approval by the Board.

Authorization to negotiate and execute a single source contract with Jewish Community Services for the 211 Helpline call center for children and families in our community, for a term of 15 months, commencing July 1, 2020, and ending September 30, 2021, in a total amount not to exceed \$1,467,720.00, with \$27,480.00 of such funds being provided to Florida International University by way of a professional services agreement. **Motion passed, 26-0. Recusal by Dr. Daniel Bagner.**

Resolution 2020-54: Motion to approve the resolution was made by Isaac Salver and seconded by Dr. Monique Jimenez-Herrera. Authorization to negotiate and execute a contract with Jewish Community Services to implement the Help Me Grow Florida model, in a total amount not to exceed \$250,000.00, for a term of 15 months, commencing July 1, 2020, and ending September 30, 2021; and to request a waiver of the Procurement Policy. **Motion passed unanimously, 27-0.**

Meeting adjourned at 5:44 p.m.

The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-55

Strategic Plan Priority Investment Area: Administrative/Operations

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute a contract renewal with Marcum LLP, for financial auditing services, in a total amount not to exceed \$27,750.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual appropriations.

Budget Impact: Funding in the amount of \$27,750.00 for this resolution is allocated for FY 2019-20 and is projected to be available in FY 2020-21.

Background: Section 218.39, Florida Statutes, requires that an independent certified public accountant conduct an annual financial audit of The Children's Trust's accounts and records within nine months of the end of its fiscal year. Additionally, The Children's Trust's bylaws allow for the use of the same external auditor for up to five consecutive years.

The Finance and Operations Committee initially selected Marcum LLP through a competitive solicitation process in 2018; the contract is in its second year and will end on July 31, 2020. The recommendation to contract with Marcum LLP for the third year is based upon the firm's satisfactory performance of The Children's Trust's financial audit. Factors considered in Marcum LLP's satisfactory performance rating include the auditor firm's competence, cooperativeness, thoroughness, the reasonable performance of the audit, and the auditor's satisfaction of pertinent deadlines.

Description of Services: Services provided by Marcum LLP include, but are not limited to, the following:

- performing a financial audit in accordance with auditing standards;
- reviewing and making recommendations for required note disclosures for The Children's Trust Comprehensive Annual Financial Report (CAFR);
- issuing reports following the completion of the financial audit; and
- providing guidance on governmental accounting standards.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-56

Strategic Plan Priority Investment Areas: Family and Neighborhood Supports: Place-based and Countywide Partnerships.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care; children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a total amount not to exceed \$10,317,283.00 for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$10,317,283.00 for this resolution is allocated for FY 2019-2020 and is projected to be available in FY 2020-2021.

Description of Services: Since 2006, family and neighborhood support partnerships (FNSP, previously known as service partnerships) have provided children, youth, and their families experiencing early challenges and symptoms of trouble with intensive and individualized supports. FNSP aims to provide integrated, comprehensive systems of care to meet the needs of children and families facing multiple risks and challenges related to families experiencing child abuse or neglect, child chronic absenteeism or truancy, child behavior or mental health problems, child academic performance, child exposure to violence, and/or parental mental health issues. Populations served include place-based residents of vulnerable neighborhoods affected by poverty, crime, unemployment, and community violence, as well as countywide populations with specific needs and challenging life experiences, as noted in the countywide special populations listed in the table below.

FNSP providers include community-based health and social service organizations, governmental agencies, educational entities, private sector businesses, not-for-profit organizations, law enforcement agencies, juvenile justice agencies, and other funding agencies that work together to prevent or reduce the risks described above. FNSP services are structured to stabilize immediate family needs while also supporting longer-term child and family goals related to each FNSP provider's focus areas. Cross-sector collaborations link families with needed community services to build family strengths through increased engagement and connection.

FNSP services are designed to stabilize the environments of high-need children, youth, and their families and generally include:

- Partnership building and ongoing collaboration/service coordination with other community agencies;
- A standard family eligibility screening and intake to assess strengths, risks and needs;
- Care coordination and wraparound supports guided by an individualized family care plan jointly developed with each family;
- Referral coordination and follow-up to connect with community services and resources;
- Natural helper supports from trained paraprofessionals, typically from or representative of the neighborhood(s)/population(s) served, who encourage treatment engagement and follow-through for behavioral health, substance abuse and parenting-related services; and
- Specialty services tailored to each FNSP provider’s focus area, including but not limited to behavioral/mental health intervention, legal services, and education.

Each FNSP provider brings a 25 percent funding match and at least 10 percent of the match is cash.

Additionally, in response to the present and anticipated critical human service community needs caused by coronavirus disease 2019 (COVID-19), FNSP providers in the coming year will offer additional supports for families. A greater number of families enrolled in care coordination will receive emergency supports to decrease the chances or consequences of food insecurity, job loss, eviction, termination of utilities, and child endangerment often associated with increased family stressors and lack of basic needs related to food and shelter.

The following providers are recommended for renewal:

Organization Name	Partners <i>*denotes subcontractor</i>	Service Area: COUNTYWIDE Special Populations	Funding Increase	Amount Not to Exceed
Advocate Program, Inc.	<ul style="list-style-type: none"> • Eleventh Judicial Circuit • Chrysalis Health • Infinite Ways Network • Parent to Parent 	Children/youth in high conflict families	\$38,000.00	\$715,873.00
Americans for Immigrant Justice	<ul style="list-style-type: none"> • Florida International University* • Trauma Resolution Center* • International Rescue Committee* 	Unaccompanied immigrant minors	\$24,000.00	\$607,333.00
CCDH, Inc. dba Advocacy Network Children with Disabilities	<ul style="list-style-type: none"> • Miami-Dade County Public Schools • Agency for Persons with Disabilities 	Families, children and youth living with disabilities	\$25,000.00	\$505,606.00

	<ul style="list-style-type: none"> • Americans for Immigrant Justice • Citrus Health Network • Disability Independence Group • Family Network on Disabilities • Florida International University • Jewish Community Services • Kristi House • Legal Services of Greater Miami • Parent to Parent of Miami • Sant La Haitian Neighborhood Center • UM/NSU Center for Autism & Related Disabilities • University of Miami • Green Family Foundation • NeighborhoodHELP • Victim Response d/b/a The Lodge 			
Children of Inmates	<ul style="list-style-type: none"> • Agape Network* • Hosanna Community Foundation* • Silent Victims of Crime* • St. James AME Church* • Family & Children Faith Coalition* • Trinity Church* • Guardian Watch* 	Children/youth of incarcerated parents	\$25,000.00	\$777,500.00
Educate Tomorrow	<ul style="list-style-type: none"> • Lawyers for Children* • Florida International University* 	Children/youth in the dependency system	\$24,000.00	\$944,566.00

	<ul style="list-style-type: none"> • Foster Care Review* • Casa Valentina* 			
The Alliance for GLBTQ Youth	<ul style="list-style-type: none"> • Miami-Dade County Public Schools • Parents and families of Lesbians and Gays • Prideline • Council and Connect • Equality Florida • Nicklaus Children's Hospital 	Gay, lesbian, bisexual, transgender, questioning youth	\$24,000.00	\$683,167.00
Organization Name	Partners *denotes subcontractor	Service Area: NORTH	Funding Increase	Amount Not to Exceed
City of Miami Beach	<ul style="list-style-type: none"> • Catalyst Miami • Educate Tomorrow • Institute for Child & Family Health • Parent to Parent • UM/NSU Center for Autism and Related Disabilities • Advocate Programs • Douglas Gardens Community Mental Health Center of Miami Beach • Family Recovery Services • Florida Department of Children of Families • Fun Paw Care • Miami Dade County Public Library System • Prideline • Empowering Youth 	Miami Beach	\$25,000.00	\$490,667.00
Concerned African Women, Inc.	<ul style="list-style-type: none"> • Miami-Dade County Juvenile Services Division • Miami Dade College 	Miami Gardens, North Miami, Opa-Locka	\$63,000.00	\$657,468.00

	<ul style="list-style-type: none"> • Opa-Locka CDC • Empowerment Tutoring • Center for Child & Family • Empowering Youth • Florida International University • Choices Et Al • Miami Norland Parent Teach Student Association • Norland Vikings Alumni Association • Miami-Dade County Public Schools 			
Gang Alternative, Inc.	<ul style="list-style-type: none"> • New Horizons Community Mental Health Center • Community Christian Church • Jessie Trice Community Health Systems • Shalom community Church • Tabernacle of God • Miami-Dade County Public Schools 	Little Haiti, West Little River, North Miami, North Miami Beach	\$27,000.00	\$843,667.00
Opa-Locka Community Development Corp.	<ul style="list-style-type: none"> • Concerned African Women • Center for Child & Family • Magnolia North • Miami-Dade Juvenile Services Division • Choices Et AL • Jessie Trice Community Health System 	Opa-Locka, Miami Gardens	\$58,000.00	\$641,333.00

Organization Name	Partners *denotes subcontractor	Service Area: CENTRAL	Funding Increase	Amount Not to Exceed
Connect Familias, Inc.	<ul style="list-style-type: none"> University of Miami Care Resource Cuban American Bar Association Neighbors for Neighbors 	Allapattah, Flagami, Little Havana	\$25,000.00	\$771,667.00
New Horizons Community Mental Health Center, Inc.	<ul style="list-style-type: none"> Belafonte Tacolcy* Overtown Youth Center* Jessie Trice Community Health Center Urgent, Inc. World Literacy Crusade Easter Seals City of Miami Miami-Dade County Miami-Dade Police Department 	Brownsville, Liberty City, Overtown	\$73,000.00	\$1,309,667.00
Organization Name	Partners *denotes subcontractor	Service Area: SOUTH	Funding Increase	Amount Not to Exceed
City of Homestead	<ul style="list-style-type: none"> Start Off Smart, Inc.* Dade County Legal Aid* EnFamilia, Inc.* VIDA Legal Assistance, Inc.* Mujeres Unidas En Justicia Educacion Y Reforma, Inc.* Kristi House, Inc.* Communities In Schools* 	Cutler Bay, Florida City, Goulds, Homestead, Leisure City, Naranja	\$24,000.00	\$733,437.00
Community Health of South Florida, Inc.	<ul style="list-style-type: none"> Thelma Gibson Health* Carrfour CMB Visions Recapturing the Vision Florida Department of Juvenile Justice 	Coconut Grove, Perrine, Richmond Heights	\$45,000.00	\$635,333.00

	<ul style="list-style-type: none"> Florida Department of Children & Families 			
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Background: On May 22, 2017, following a competitive solicitation process, 14 applicants were recommended for funding by The Children’s Trust’s board of directors for Family and Neighborhood Support Partnerships services. This resolution seeks to renew all 14 contracts, which includes six countywide programs focused on special populations and eight place-based programs serving 21 neighborhoods.

The review process for contract renewal included qualitative and quantitative data reviews, site visits, and activity observations. Results summarized in the attached table include the following: fiscal health, staffing, data quality, inclusion of children with disabilities, and recruitment. As of January 31, 2020, the programs have served more than 1,900 families, with 30 percent reporting at least one child with a disability. The most frequently identified reasons for participation include child academic performance (28 percent), parent functioning and supports (25 percent) and child behavior problems (17 percent). Data collected by The Children’s Trust show that over 4,400 goals were identified across all families and to date 37 percent exceeded or achieved their goals, 53 percent are still in progress. These goals identified critical needs such as housing, food assistance, academic support, and mental health services.

The funding amount for each contract is higher than the prior year’s funding amount because the contract term is for 14 months in order to align with The Children’s Trust’s fiscal year. Additionally, \$500,000.00 is being added to the initiative in response to the community needs related to COVID-19.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

FAMILY & NEIGHBORHOOD SUPPORT PARTNERSHIPS: MID-YEAR PROGRESS

Executive Summary

Family & Neighborhood Support Partnerships (FNSP) programs are a combination of place-based and countywide partnerships that provide a comprehensive and family focused system of care throughout our communities. Services include community-centered supports that build on the strengths and protective factors of parents/primary caregivers in order to prevent child maltreatment, truancy and disruptive behaviors, and address other associated risk factors. These cross-sector partners and parents maintain an efficient, consistent, and holistic network of coordinated services that increases the safety and wellbeing of children and their families across multiple domains.

The third-year implementation of our FNSP Initiative shows excellent progress toward a successful funding cycle. During the first six months of the 2019-20 contract year, more than 1,900 families received services with an average recruitment of 139 percent. Thirty percent of families served reported having at least one child with a disability.

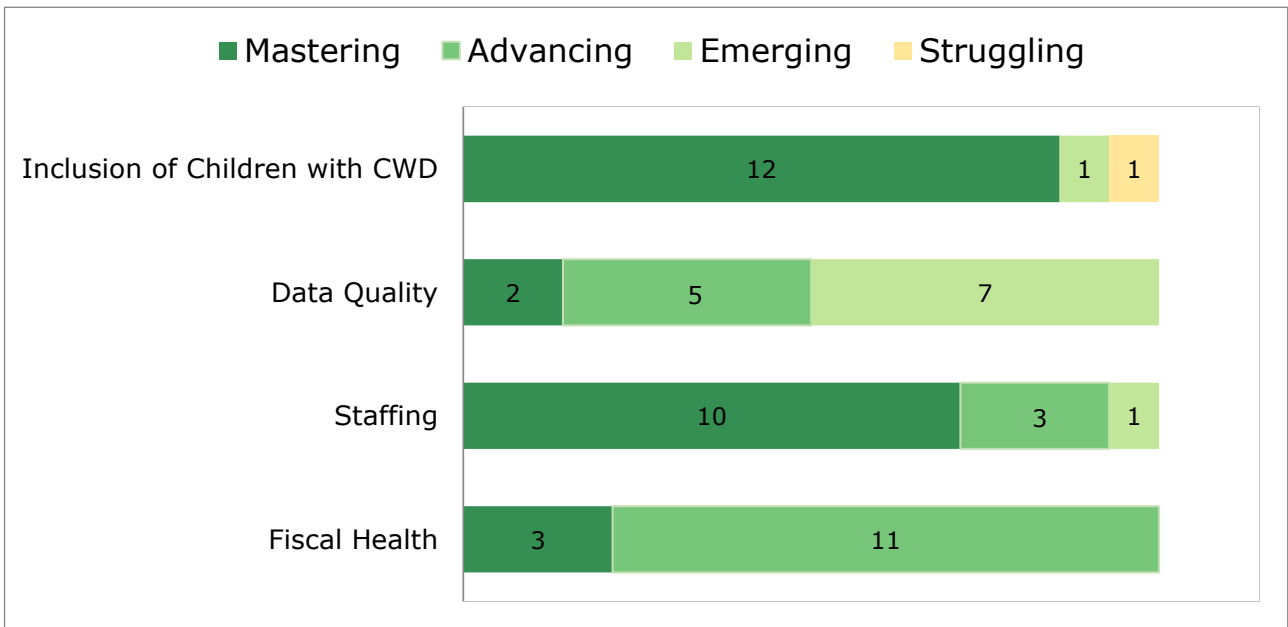
To assess the qualitative progress of these programs, program managers conducted several site visits to observe their implementation and assess the appropriateness of activities and data collection methods. Based on these assessments, the majority of these programs are performing in the mastering and advancing ranges on the metrics reviewed, except for data quality. 50% of our programs continue to struggle with the new data entry screen for family goals. Our staff members have developed growth plans along with providers to ensure continuous quality improvement efforts are implemented, regardless of their level in the quality continuum.

Programs Progress through January 31, 2020

139%
average
families
recruited

1,935
families
served

30%
(589)
families
reported
having at
least one
child with
a
disability.



MASTERING: Performance and implementation for the component are exceptional and substantially above the contracted requirements.

ADVANCING: Performance and implementation for the component meet and may exceed some contracted requirements.

EMERGING: Performance and implementation for the component meet some contracted requirements, with some improvements needed.

STRUGGLING: Performance and implementation for the component fall below most contracted requirements, with significant improvements needed.

Agency Name	Fiscal Health	Staffing	Data Quality	Inclusion of CWD	Recruitment
Advocate Program, Inc.	Mastering	Advancing	Emerging	Struggling	134%
Americans for Immigrant Justice, Inc.	Advancing	Mastering	Advancing	Mastering	196%
CCDH, Inc. d/b/a The Advocacy Network on Disabilities	Advancing	Mastering	Advancing	Mastering	124%
Children of Inmates, Inc.	Advancing	Mastering	Emerging	Mastering	125%
City of Homestead	Advancing	Mastering	Emerging	Mastering	138%
City of Miami Beach	Advancing	Emerging	Advancing	Mastering	57%
Community Health of South Florida, Inc.	Advancing	Advancing	Emerging	Mastering	136%
Concerned African Women, Inc.	Advancing	Mastering	Advancing	Mastering	136%
ConnectFamilias, Inc.	Mastering	Advancing	Advancing	Mastering	218%
Educate Tomorrow	Advancing	Mastering	Emerging	Mastering	147%
Gang Alternative, Inc.	Advancing	Mastering	Mastering	Emerging	151%
New Horizons Community Mental Health Center	Mastering	Mastering	Mastering	Mastering	101%
Opa-Locka Community Development Corporation, Inc.	Advancing	Mastering	Emerging	Mastering	175%
The Alliance for GLBTQ Youth, Inc	Advancing	Mastering	Emerging	Mastering	114%

The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-57 (AMENDED)

Strategic Plan Priority Investment Areas: Parenting: Home visitation and individual parenting; Health and Wellness: Behavioral health supports; and Family and Neighborhood Supports.

Strategic Plan Headline Community Results: Children regularly access behavioral health care; children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with eight providers, identified herein, for Family Strengthening services, in a total amount not to exceed \$3,254,155.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021; authorization to add two additional 12-month renewals to align with the funding cycles for the broader parenting initiatives; and request a waiver of the formal competitive procurement process.

Budget Impact: Funding in the amount of \$3,254,155.00 for this resolution is allocated for FY 2019-2020 and is projected to be available in FY 2020-2021.

Description of Services: The Children's Trust's Family Strengthening initiative is a cross-cutting funding approach that focuses on families with children and youth experiencing challenges such as disruptive child behavior, tumultuous parent-child relationships, youth violence, and parent mental health and/or substance abuse issues. The evidence-based, individualized parenting and clinical intervention services are accessible in community and home environments to support families. Families are referred by The Children's Trust family and neighborhood support partnerships, the Case Management Referral Program, as well as Miami-Dade Juvenile Services Department, Department of Juvenile Justice, Department of Children and Families, and Miami-Dade County Public Schools.

In addition, in light of present and anticipated critical community needs in Miami-Dade County caused by the coronavirus disease 2019 (COVID-19), additional supports to families will be offered by the trained clinicians of the Family Strengthening initiative. These individualized specialized psychosocial and mental health supports aim to address the stress and trauma families will experience from the emotional toll of COVID-19. The existing Evidence-based Programs used are appropriate methods to address severe emotional needs of families. Programs may propose to adjust as necessary using tele-health and other technology to be responsive to their participants' needs.

The eight organizations listed below are recommended for renewal with increased funding:

Organization *Bullet points denote subcontractors	Evidence-Based Program	Funding Increase	Amount Not to Exceed
Citrus Health Network, Inc.	Parent-Child Interaction Therapy (PCIT)	\$54,182.00	\$234,789.00
Empowering Youth, Inc.	Culturally Informed and Flexible Family-Based Treatment for Adolescents (CIFFTA)	\$83,713.00	\$167,426.00
FIU Board of Trustees (College of Public Health & Social Work) • Institute of Child and Family Health	Trauma Focused Cognitive Behavioral Therapy (TF-CBT)	\$127,878.00	\$363,553.00
Gang Alternative, Inc.	Trauma-Focused Cognitive Behavioral Therapy (TF-CBT)	\$203,652.00	\$578,975.00
Haitian Neighborhood Center, Sant La	Culturally Informed and Flexible Family-Based Treatment for Adolescents (CIFFTA)	\$73,440.00	\$318,240.00
Sundari Foundation, Inc.	Parent Child Interaction Therapy (PCIT) and Trauma Focused Cognitive Behavioral Therapy (TF-CBT)	\$111,532.00	\$483,305.00
University of Miami (School of Education & Human Development) • Center for Family & Child Enrichment, Inc	Culturally Informed and Flexible Family-Based Treatment for Adolescents (CIFFTA)	\$171,745 .00	\$488,266.00
University of Miami Miller School of Medicine	Parent-Child Interaction Therapy (PCIT)	\$217,942.00	\$619,601.00

Background: On April 24, 2017, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2017-03, for Family Strengthening services, for a four-year funding cycle, following a comprehensive review process. The review process for contract renewal included qualitative and quantitative data reviews, site visits, and activity observations. Results summarized in the attached table include the following: fiscal health, staffing, data quality, inclusion of children with disabilities, and recruitment.

As of January 31, 2020, more than 360 families, comprised of more than 800 individual participants, received services. Fifty-three percent of families served reported having at least one child with a disability, which was foreseeable considering this initiative is designed to support children and youth with special needs. Most providers are performing in the mastering and advancing ranges on the items reviewed. Institute for Child and Family Health was not recommended for renewal due to performance concerns.

The funding amount for each contract is higher than the prior year because \$700,000.00 is being added to the initiative as a response to the community needs related to COVID-19.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): The Family Strengthening solicitation was initially developed on a four-year funding cycle before The Children’s Trust moved to a five-year funding cycle model. The current renewal would be the fourth and final renewal of that initial cycle. However, since these services are viewed as part of the broader parenting and family services programs, a waiver of the formal competitive procurement process is being requested in order to add two additional renewals to bring the current cycle in alignment with the other parenting initiatives.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

FAMILY STRENGTHENING: MID-YEAR PROGRESS

Executive Summary

Family Strengthening programs work closely with community partners such as the Juvenile Services Department, Child Welfare, and Natural Helpers to identify children and youth showing significant behavioral, mental health, family, and school-related problems. Services include family-centered supports that engage parents/primary caregivers to build parental skills that enhance parent-child relationships, reduce children's disruptive and aggressive behaviors, and reduce parenting stress and long-term risk for child maltreatment.

The third-year implementation of our Family Strengthening Initiative shows excellent strides toward a successful funding cycle. During the first six months of the 2019-20 contract year, more than 360 families received services with an average recruitment of 121 percent. Fifty-three percent of families served reported having at least one child with a disability, which is not surprising considering this initiative is designed to support children and youth with special needs.

To assess the qualitative progress of these programs, program managers conducted several site visits to observe their implementation and assess the appropriateness of activities and data collection methods. Based on these assessments, the majority of these programs are performing in the mastering and advancing ranges on the metrics reviewed. Our staff members have developed growth plans along with providers to ensure continuous quality improvement efforts are implemented, regardless of their level in the quality continuum.

Programs Progress through January 31, 2020

121%

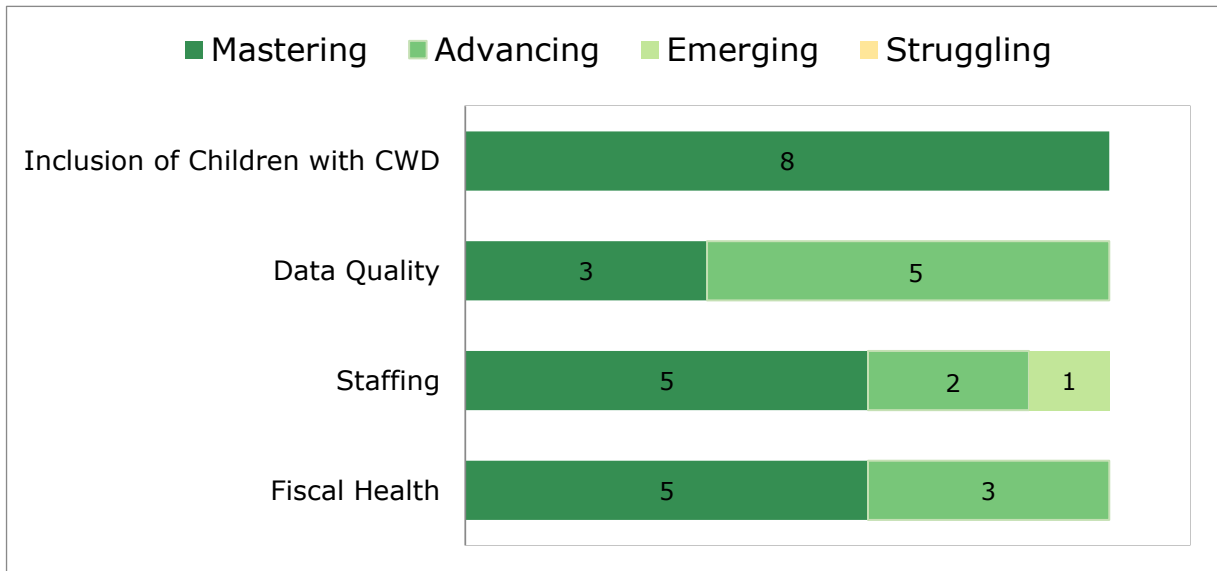
average families recruited

363

families served

53%

(194) families reported having at least one child with a disability.



MASTERING: Performance and implementation for the component are exceptional and substantially above the contracted requirements.

ADVANCING: Performance and implementation for the component meet and may exceed some contracted requirements.

EMERGING: Performance and implementation for the component meet some contracted requirements, with some improvements needed.

STRUGGLING: Performance and implementation for the component fall below most contracted requirements, with significant improvements needed.

Agency Name	Fiscal Health	Staffing	Data Quality	Inclusion of CWD	Recruitment
Citrus Health Network, Inc.	Mastering	Mastering	Mastering	Mastering	87%
Empowering Youth, Inc.	Mastering	Mastering	Mastering	Mastering	191%
FIU Board of Trustees	Mastering	Mastering	Advancing	Mastering	144%
Gang Alternative, Inc.	Advancing	Advancing	Advancing	Mastering	102%
Haitian Neighborhood Center, Sant La	Mastering	Emerging	Advancing	Mastering	69%
Sundari Foundation, Inc.	Mastering	Advancing	Advancing	Mastering	148%
University of Miami (CIFFTA)	Advancing	Mastering	Mastering	Mastering	100%
University of Miami (PCIT-CC)	Advancing	Mastering	Advancing	Mastering	127%

The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-58

Strategic Plan Priority Investment Areas: Parenting: Group, Advocacy, Home Visitation and Individual Parenting Supports

Strategic Plan Headline Community Results: Children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with 40 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed \$14,087,907.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$14,087,907.00 for this resolution is allocated for FY 2019-2020 and is projected to be available in FY 2020-2021.

Description of Services: All parents and families, regardless of their circumstances, face inevitable parenting challenges and can benefit from supports. Effective, consistent, and supportive parenting prepares children for a lifetime of success. The Children's Trust funds a continuum of evidence-based and promising programs that include group, advocacy, home visitation, and individual supports. Programs offer professional and peer support, educational, and skill-building opportunities for parents and primary caregivers from the prenatal period through children's transition to adulthood, with the ultimate goal of increasing positive parent-child interaction and communication.

Additionally, in line with The Children's Trust's strategic focus on community engagement, this initiative includes parent advocacy training and supports for leadership development to increase awareness and action related to children's issues, parental involvement, volunteerism, and civic engagement.

Programs are offered in homes, pediatric offices, and other settings, such as childcare centers and schools, in high-need communities and provide skill-building opportunities for parents of children birth to 18 (up to 22 for families with youth with disabilities) with a focus on child health, development, and school readiness/success through encouraging positive and nurturing parent-child relationships. Parents can connect and support each other as they learn and practice new parenting skills.

The following programs are recommended for renewal:

Agency	Evidence-based Program	Amount Not to Exceed
Amigos Together for Kids, Inc.	Nurturing Parenting Program	\$497,008.00
Catholic Charities of the Archdiocese of Miami, Inc.	Strengthening Families Program (SFP)	\$448,006.00
CCDH, Inc. d/b/a The Advocacy Network on Disabilities	Nurturing Parenting Program	\$220,753.00
Children's Home Society	Healthy Families Florida	\$504,734.00
Children's Home Society	Nurturing Parenting Program	\$865,158.00
City of Miami	The incredible Years	\$173,170.00
City of Miami Beach	Nurturing Parenting Program	\$294,818.00
Community Health of South Florida, Inc.	Healthy Steps	\$260,989.00
Concerned African Women, Inc.	People Empowering People (PEP)	\$116,936.00
Empowering Youth, Inc.	Nurturing Parenting Program	\$156,645.00
EnFamilia, Inc.	Nurturing Parenting Program, Nurturing Fathers	\$118,678.00
Family Central	Home Instruction for Parents of Preschool Youngsters (HIPPY)	\$538,258.00
Family Central	Nurturing Parenting Program	\$488,495.00
Family Central	The Incredible Years	\$158,488.00
Family Resource Center of South Florida, Inc.	Nurturing Parenting Program	\$406,658.00
Family Action Network Movement, Inc. (FANM)	Nurturing Parenting Program	\$279,668.00
Federation of Families, Miami-Dade Chapter Inc.*	Positive Parenting Program (Triple P)	\$327,302.00 <i>(increase of \$140,092.00)</i>
FIU Board of Trustees Center for Children and Families	The Incredible Years	\$150,196.00
FIU Board of Trustees Department of Psychology	Parents as Teachers (PAT)	\$315,615.00
FIU Board of Trustees Department of Psychology	Positive Parenting Program (Triple P)	\$235,200.00
Gang Alternative, Inc.	Nurturing Parenting Program	\$209,616.00
Haitian Neighborhood Center, Sant La	Strengthening Families Program (SFP)	\$242,955.00
His House, Inc.	Positive Parenting Program (Triple P)	\$109,175.00
Institute for Child and Family Health, Inc. (ICFH)	Healthy Steps	\$270,000.00
Institute for Child and Family Health, Inc. (ICFH)	Parents as Teachers (PAT)	\$852,750.00
Institute for Child and Family Health, Inc. (ICFH)	The Incredible Years	\$639,951.00
Jewish Community Services of South Florida, Inc.	Families and Schools Together Track Program (FAST)	\$265,311.00
Le Jardin Head Start Program, Inc.	Positive Parenting Program (Triple P)	\$102,273.00
Mexican American Council, Inc.	Positive Parenting Program (Triple P)	\$152,284.00

Agency	Evidence-based Program	Amount Not to Exceed
Miami Bridge Youth and Family Services, Inc.	Nurturing Parenting Program	\$131,557.00
Miami-Dade Family Learning Partnership, Inc.	The Incredible Years	\$444,240.00
Overtown Youth Center, Inc.	Positive Parenting Program (Triple P)	\$114,350.00
Parent to Parent of Miami, Inc.*	Parent to Parent Peer Support Program	\$794,208.00 <i>(increase of \$135,407.00)</i>
Richmond-Perrine Optimist Club, Inc.	Nurturing Parenting Program	\$347,841.00
Sundari Foundation, Inc.	Positive Parenting Program (Triple P)	\$185,511.00
The Arc of South Florida	Positive Parenting Program (Triple P)	\$301,946.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	Parents as Teachers (PAT)	\$315,325.00
University of Miami Department of Pediatrics	Healthy Steps	\$649,999.00
University of Miami Department of Pediatrics	Parent Child Interaction Therapy (PCIT)	\$620,000.00
University of Miami Department of Pediatrics	The Incredible Years	\$781,840.00

**Increased funding for expanded services.*

Background: On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the request for proposals, RFP# 2018-03, for a five-year funding cycle, following a comprehensive review process. During the first six months of the 2019-20 contract year, The Children’s Trust staff assessed the progress of programs by conducting several site visits to observe program implementation and evaluate the appropriateness of activities and data collection.

The review process for contract renewal consideration included qualitative and quantitative data reviews, site visits and activity observations. Results summarized in the attached table include the following: fiscal health, staffing, data quality, service delivery, inclusion of children with disabilities, and recruitment. As of January 31, 2020, more than 3,800 families, with 6,059 individual participants, received services. Thirty-six percent of families served reported having at least one child with a disability.

Based on the comprehensive review described above, most providers are performing in the mastering and advancing ranges on the items reviewed. When programs were trending low in-program participation for both mid-year and year-end, and where growth planning did not result in marked progress, an additional review was conducted. Concerned African Women, Inc., elected not to renew its award for two programs (Strengthening Families and Parent to Parent). In an effort to maintain service numbers, participant numbers from said programs were transferred to two programs listed in the table above with noted increases, which are in the same geographic region and have capacity, service population expertise, high program participation, and demonstrate mastery and advancing levels in the other performance items. These two programs are being renewed at an increased amount for the expanded services, as indicated by an asterisk in the chart above.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2020** .

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

GROUP & INDIVIDUAL PARENTING: MID-YEAR PROGRESS

Executive Summary

The Parenting programs continue to offer participants the opportunity to connect and support each other, as they learn and practice new parenting skills. Services include family-centered parenting supports that engage parents/primary caregivers as partners to build on their strengths, address their concerns and provide information related to family needs. Our programs strive to create supportive relationships with families as a vehicle for engagement and successful parent-child interactions. Various strategies are used such as universal, selective and indicated prevention methods.

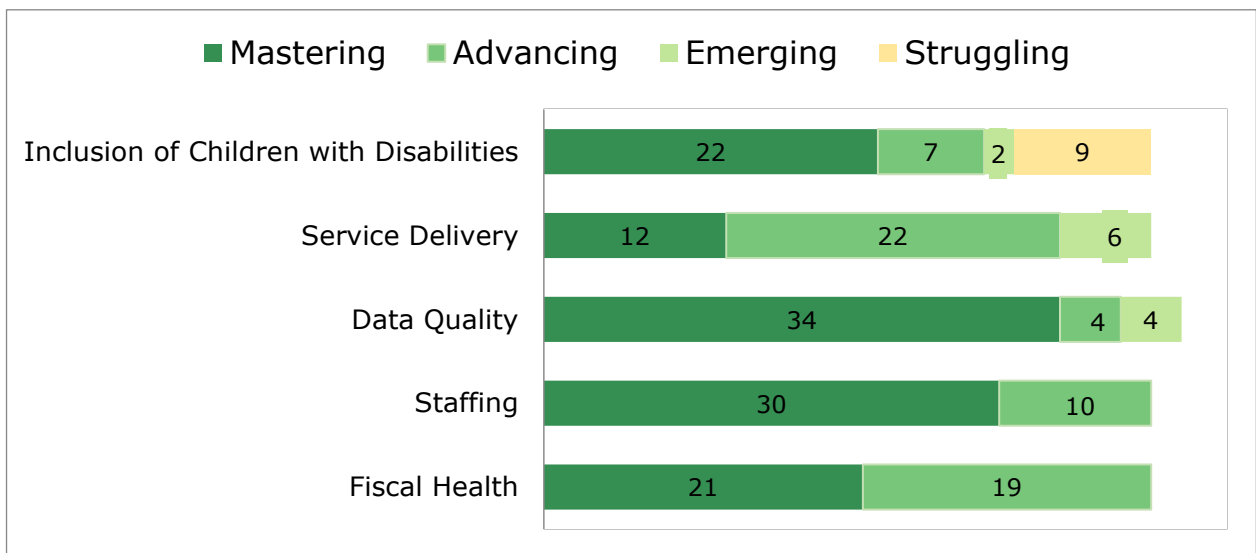
The second-year implementation of our Parenting Initiative shows excellent strides toward a successful funding cycle. During the first six months of the 2019-20 contract year, more than 3,800 families received services with an average recruitment of 129 percent. To assess the qualitative progress of these programs, program managers conducted several site visits to observe their implementation and assess the appropriateness of activities and data collection methods. Based on these assessments, the majority of these programs are performing in the mastering and advancing ranges on the metrics reviewed. Our staff members have developed growth plans along with providers to ensure continuous quality improvement efforts are implemented, regardless of their level in the quality continuum.

Programs Progress through January 31, 2020

129%
average
families
recruited

3,866
families
served

36%
(1,373)
families
reported
having at
least one
child with
a
disability.



MASTERING: Performance and implementation for the component are exceptional and substantially above the contracted requirements.

ADVANCING: Performance and implementation for the component meet and may exceed some contracted requirements.

EMERGING: Performance and implementation for the component meet some contracted requirements, with some improvements needed.

STRUGGLING: Performance and implementation for the component fall below most contracted requirements, with significant improvements needed.

Agency Name	Fiscal Health	Staffing	Data Quality	Service Delivery	Inclusion of CWD	Recruitment
Amigos Together for Kids, Inc.	Advancing	Mastering	Mastering	Advancing	Advancing	108%
Catholic Charities of the Archdiocese of Miami, Inc.	Mastering	Advancing	Mastering	Advancing	Struggling	68%
CCDH, Inc. d/b/a The Advocacy Network on Disabilities	Advancing	Mastering	Mastering	Advancing	Mastering	162%
Children's Home Society (Nurturing Parenting)	Mastering	Advancing	Mastering	Advancing	Mastering	144%
Children's Home Society (Healthy Families)	Mastering	Advancing	Mastering	Mastering	Advancing	237%
City of Miami	Advancing	Mastering	Mastering	Emerging	Mastering	175%
City of Miami Beach	Advancing	Advancing	Mastering	Advancing	Mastering	121%
Community Health of South Florida, Inc.	Advancing	Mastering	Mastering	Emerging	Advancing	176%
Concerned African Women, Inc. (PEP)	Advancing	Mastering	Mastering	Advancing	Mastering	21%
Empowering Youth, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	153%
EnFamilia, Inc.	Mastering	Mastering	Advancing	Mastering	Struggling	183%
Family Action Network Movement, Inc.	Mastering	Advancing	Mastering	Emerging	Advancing	97%
Family Central (Nurturing Parenting)	Advancing	Mastering	Mastering	Mastering	Mastering	126%
Family Central (HIPPPY)	Advancing	Mastering	Mastering	Mastering	Mastering	198%
Family Central (The Incredible Years)	Advancing	Mastering	Mastering	Advancing	Mastering	78%
Family Resource Center of South Florida, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	98%
Federation of Families, Miami-Dade Chapter Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	106%
FIU Board of Trustees (PAT)	Mastering	Mastering	Advancing	Mastering	Mastering	212%
FIU Board of Trustees (Triple P)	Mastering	Mastering	Mastering	Advancing	Emerging	133%
FIU Board of Trustees (The Incredible Years)	Mastering	Mastering	Emerging	Advancing	Struggling	127%

Agency Name	Fiscal Health	Staffing	Data Quality	Service Delivery	Inclusion of CWD	Recruitment
Gang Alternative, Inc.	Advancing	Advancing	Mastering	Emerging	Struggling	73%
Haitian Neighborhood Center, Sant La	Mastering	Advancing	Mastering	Advancing	Advancing	82%
His House, Inc.	Mastering	Mastering	Mastering	Advancing	Struggling	108%
Institute for Child & Family Health, Inc. (PAT)	Mastering	Mastering	Mastering	Mastering	Mastering	178%
Institute for Child & Family Health, Inc. (Healthy Steps)	Mastering	Mastering	Mastering	Mastering	Mastering	131%
Institute for Child & Family Health, Inc. (The Incredible Years)	Mastering	Mastering	Mastering	Advancing	Emerging	85%
Jewish Community Services of South Florida, Inc.	Advancing	Advancing	Mastering	Advancing	Mastering	153%
Le Jardin Head Start Program, Inc.	Advancing	Mastering	Advancing	Advancing	Mastering	96%
Mexican American Council, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	111%
Miami Bridge Youth and Family Services, Inc.	Mastering	Advancing	Advancing	Advancing	Struggling	98%
Miami Lighthouse for the Blind & Visually Impaired, Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	166%
Miami-Dade Family Learning Partnership Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	95%
Overtown Youth Center, Inc.	Advancing	Advancing	Emerging	Advancing	Struggling	148%
Parent to Parent of Miami Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	119%
Richmond-Perrine Optimist Club, Inc.	Advancing	Mastering	Mastering	Emerging	Advancing	129%
The Arc of South Florida	Mastering	Mastering	Mastering	Mastering	Struggling	104%
Sundari Foundation, Inc.	Mastering	Mastering	Mastering	Emerging	Mastering	120%
University of Miami (The Incredible Years)	Advancing	Mastering	Mastering	Advancing	Struggling	136%
University of Miami (PCIT)	Advancing	Mastering	Mastering	Mastering	Advancing	142%
University of Miami (Healthy Steps)	Advancing	Mastering	Mastering	Advancing	Mastering	180%

The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-59

Strategic Plan Priority Investment Area: Parenting: Group parenting and advocacy

Strategic Plan Headline Community Results: Children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; and children behave appropriately in schools, homes and communities.

Recommended Action: Authorization to negotiate and execute contract renewals with Be Strong International, Inc., Florida International University, and University of Miami, to deliver brief parenting workshops and educational or public health events, in a total amount not to exceed \$1,014,730.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$1,014,730.00 is allocated for FY 2019-20 and is projected to be available in FY 2020-21.

Description of Services: All parents and families, regardless of their circumstances, face inevitable parenting challenges and can benefit from learning fundamental evidence-based strategies that support children's healthy development from the prenatal period through adolescence. Effective, consistent, and supportive parenting prepares children for a lifetime of success. Brief universal interventions that follow rigorous scientific evidence can offer a potentially effective low-cost way to reach large and diverse groups of primary caregivers who might not otherwise receive parenting education. The focus is on improving parenting practices through increased awareness and knowledge of ways to support child development. Improved parenting is expected to support positive child outcomes related to emotional, behavioral, social, and cognitive competence, as well as physical health and safety. These group educational contacts with parents also strengthen social supports through connecting parents with one another and linking families with additional needs to appropriate services.

Beginning March 2019, The Children's Trust embarked on the endeavor to design and implement parenting workshops that are relevant and of universal interest to all Miami-Dade parents. These brief, evidence-based parenting workshops, delivered to diverse (multi-cultural and multilingual) groups of primary caregivers across Miami-Dade County, are now known as The Children's Trust Parent Club. The initial planning, development and implementation award was for a 17-month term with the three providers noted herein. Providers offer in-person, short (one-session) group parenting workshops or events that are universally available to parents and caregivers in multiple locations and languages. Workshop topics address common parenting strategies for parents of all abilities from prenatal/early childhood through adolescence. Additionally, programs include information about available community resources and provide links for families who require additional support with more intensive parenting programs.

The development of The Children's Trust Parent Club included a collaborative approach involving the three funded agencies, The Children's Trust, Miami-Dade County Public Schools Department of Family Support Services. Design and development activities over the last year included: timeline development; evidence-based program training for staff; parent focus

groups; learning management data system development; Parent Club implementation manual formulation; and development of marketing plan and promotional materials. Challenges in the inaugural year of the program included delays in soliciting the marketing vendor, the development and translation of promotional and workshop materials, and the hiring and training of provider staff, which slowed the soft launch planned for summer of 2019. Instead, the Parent Club had its soft launch at The Children’s Trust Family Expo in September 2019, and all providers were delivering community workshops by October 2019. In the coming year, additional workshops will be offered in live digital, recorded, and in-person formats. New “hot topic” workshop content will also be developed and added to the array of anticipated offerings.

The following programs are recommended for renewal at the current annual funding amounts, with the exception of Be Strong International, Inc., which is recommended for a funding increase of \$100,000.00 based on the need to adjust workshop setup, promotion and implementation costs to be consistent across the three agencies.

Agency	Curriculum	Amount up to
Be Strong International, Inc.	Triple P Selective Seminars Research-informed hot topics	\$300,533.00
Florida International University – Center for Children and Families	Triple P Selective Seminars Research-informed hot topics	\$411,231.00
University of Miami – Department of Pediatrics	Pediatric Care Parent-Child Interaction Therapy (PCIT) Research-informed hot topics	\$302,966.00
	Total:	\$1,014,730.00

Background: On February 19, 2019, the board of The Children’s Trust approved the funding recommendations from the competitive invitation to negotiate, ITN #2019-02, to fund one or more agencies to provide universally available group parenting services, for a five-year funding cycle, following a comprehensive review process.

The review process for contract renewal included qualitative and quantitative data reviews, planning and design deliverables, status of implementation, and activity observations. The three agencies have made satisfactory progress, especially working collaboratively as a cohesive Children’s Trust Parent Club team. Attached is a summary and timeline of the implementation progress for The Children’s Trust Parent Club.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

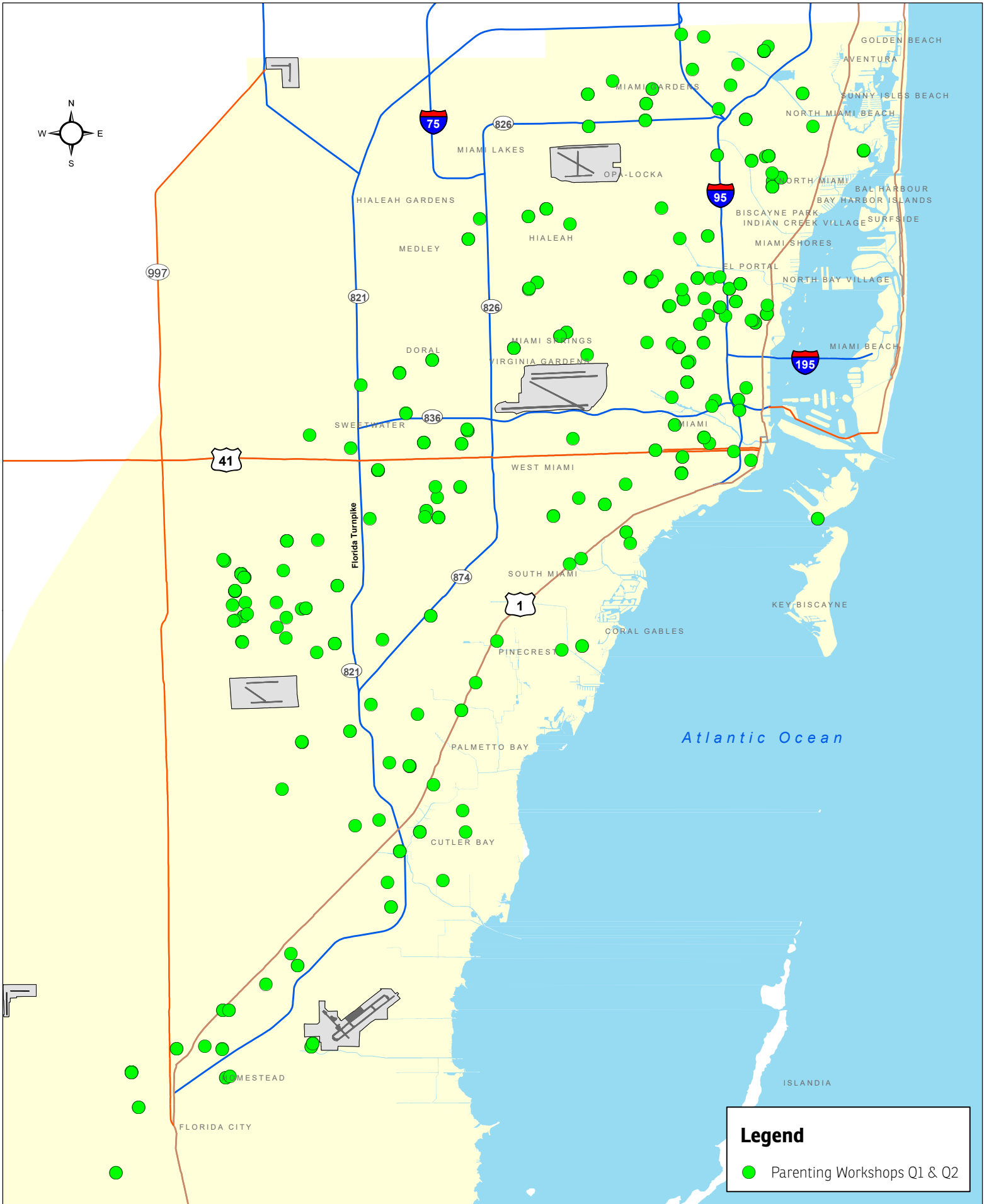
The Children's Trust has partnered with Be Strong International, Florida International University, and University of Miami in collaboration with Miami Dade County Public Schools to offer FREE, countywide workshops on relevant topics about raising children who are successful, healthy, and happy.

Year One By The Numbers:

- 3** Providers
- 22** Trained workshop facilitators
- 9** Evidence-based topics
- 3** Languages
- 378** Workshops delivered
- 167** Locations across Miami Dade
- 2,405** Parents attended
- 89%** of parents gained skills they intend to put into practice
- 1** Cohesive implementation strategy and brand gives us:



PARENT
CLUB



Legend

- Parenting Workshops Q1 & Q2



Parent Club Workshop Locations

Data Sources:
-The Children's Trust

Location:
Miami-Dade County,
Florida

Created by
Research and
Evaluation
March 2020

The Children's Trust
3150 SW Third Ave
Miami, FL 33129
www.thechildrenstrust.org

The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-60

Strategic Plan Priority Investment Areas: Parenting: Read to Learn

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care; children are supported by nurturing and involved parents; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a single source contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative, in a total amount not to exceed \$414,941.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$414,941.00 for this resolution is allocated for FY 2019-2020 and is projected to be available in FY 2020-2021.

Description of Services: The Children's Trust created Miami-Dade County's Read to Learn (RTL) initiative to increase the number of third-grade students who read at or above grade level. RTL is part of national, state, and local campaigns for grade-level reading, which focus on ensuring that more children in low-income families succeed in school and graduate prepared for college, a career, and active citizenship. A vital component of the RTL initiative includes providing young children with a range of enriching experiences involving books, particularly during early childhood. Furthermore, access to books in multiple languages is a critical component for ensuring children are reading at grade level.

Reach Out and Read (ROR) is an evidence-based model that has been funded by The Children's Trust as part of the RTL initiative since 2015. ROR promotes early literacy and school readiness by integrating children's books and advice to parents about the importance of reading aloud within well-child pediatric visits from birth through five years of age. This program is provided in primary pediatric care settings in low-income, high-risk areas and is designed to increase book access and literacy-rich environments for young children and their families. ROR pediatric sites must serve populations comprised of at least half uninsured or publicly insured patients.

Miami Dade Family Learning Partnership partnered with 62 medical facilities across the county to distribute nearly 64,000 books from July 2018 to June 2019.

Background: Miami Dade Family Learning Partnership holds exclusive distributor rights for the ROR program in the state of Florida, a distinction awarded by the National Reach Out and Read Center. Miami Dade Family Learning Partnership is the only organization that is authorized to provide the ROR model, an essential component of the RTL initiative.

Resolution 2020-60 - Parenting, Read to Learn (MDFLP Reach Out & Read Single Source)
May 18, 2020

As such, and per The Children’s Trust’s procurement policy, section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single-source purchases), a competitive solicitation is not required.

The funding amount for this contract is higher than the prior year because the upcoming contract term is for 14 months to align with The Children’s Trust fiscal year. The annual funding allocation remains the same.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

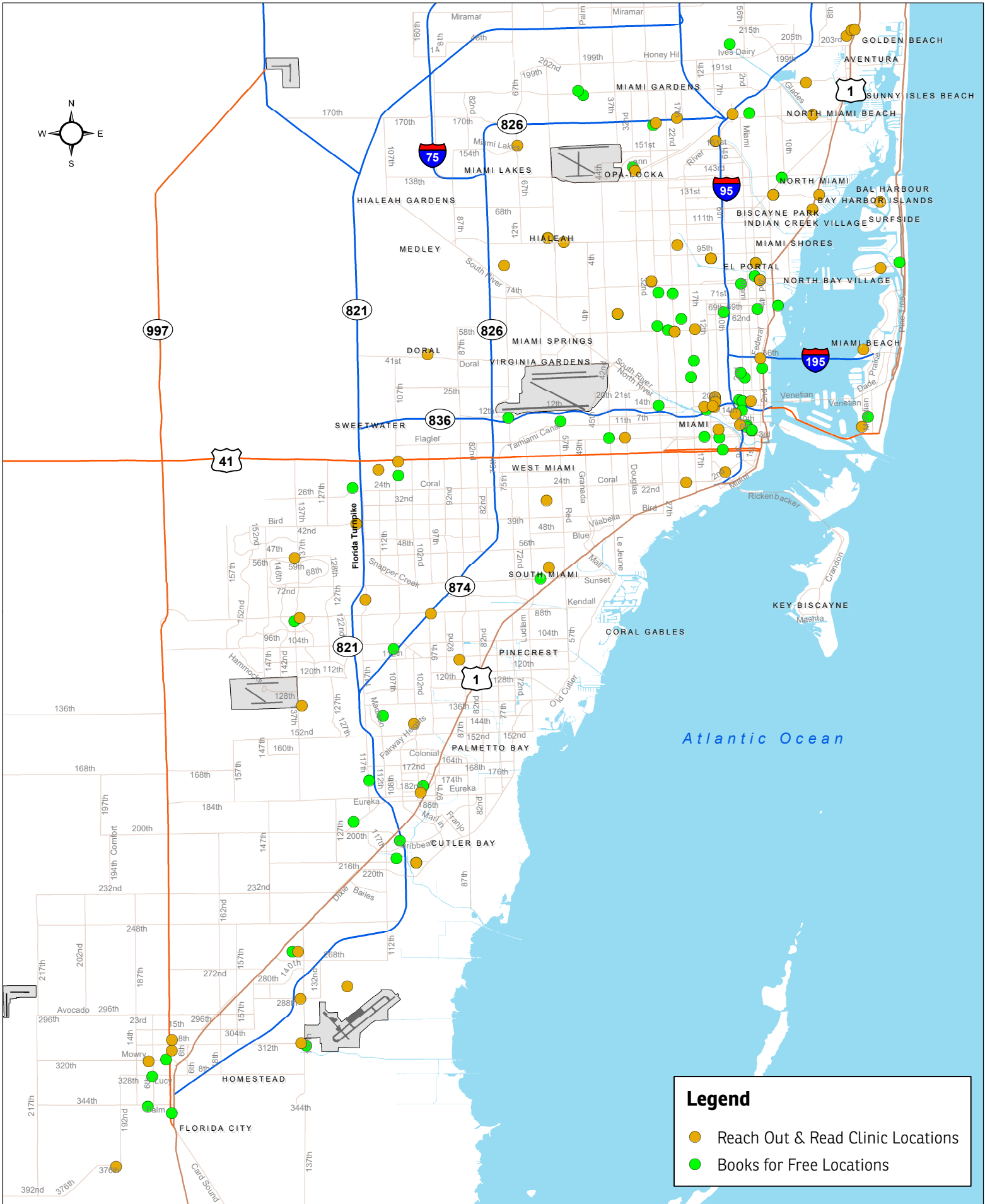
The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____



The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-61

Strategic Plan Priority Investment Area: Parenting: Read to Learn

Strategic Plan Headline Community Results: Children are supported by nurturing and involved parents; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract renewal with Miami Dade College for the Read to Learn Books for Free program, in a total amount not to exceed \$466,667.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$466,667.00 for this resolution is allocated for FY 2019-2020 and is projected to be available in FY 2020-2021.

Description of Services: The Children's Trust created Miami-Dade County's Read to Learn (RTL) initiative with the goal to increase the number of third-grade students who read at or above grade level. RTL is part of national, state and local campaigns for grade-level reading, which focus on ensuring that more children in low-income families succeed in school and graduate prepared for college, a career, and active citizenship. A vital component of the RTL initiative includes providing young children in our community with a range of enriching experiences involving books, particularly during early childhood. Furthermore, access to books in multiple languages is a critical component for ensuring children are reading at grade level. Books for Free is one of several RTL strategies, funded by The Children's Trust since 2012.

RTL Books for Free ensures young children (through age 8) have access to books to take home and keep at no cost from bookshelves placed in public spaces throughout Miami-Dade County. To administer the program, Miami Dade College engages communities, businesses, volunteers and the public sector to collect, sort and categorize donated gently used and newly purchased books. Miami Dade College distributes the books through 65 bookshelves maintained in public places where parents and children frequent, such as Women Infant Children (WIC) program locations and community organization sites in under-resourced neighborhoods throughout Miami-Dade County. This program also has a minimum annual 15 percent match requirement in cash or in-kind resources from Miami Dade College.

Background: On July 9, 2018, the board of The Children's Trust approved the funding recommendation from the competitive request for proposals, RFP# 2018-04, for a five-year funding cycle, following a comprehensive review process. Upon considering the renewal of this contract, The Children's Trust assessed the progress of this program and determined the

provider is performing satisfactorily and meeting contractual benchmarks. During the first six months of the program in the current contract year, Miami Dade College:

- maintained 65 bookshelf sites;
- facilitated 115 book drives;
- collected and distributed 160,081 books; and
- provided more than 30% in-kind match to the program, valued at \$126,620.00

The funding amount for this contract is higher than the prior year, because the upcoming contract term is for a 14-month period in order to align with The Children’s Trust fiscal year. The annual funding allocation remains the same.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-62

Strategic Plan Priority Investment Area: Health and Wellness: Other Health Programs, Benefits Enrollment.

Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health services.

Recommended Action: Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$730,750.00 for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$730,750.00 for this resolution is allocated for FY 2019-2020 and is projected to be available in FY 2020-2021.

Description of Services: The benefits enrollment initiative helps to maximize economic benefits for Miami-Dade children and their families with limited financial resources, ultimately contributing to the broader local economy and child well-being. This initiative focuses on ensuring eligible families participating in other Trust-funded services are offered benefits enrollment supports. Additionally, providers support hard-to-reach families in settings they naturally frequent, such as schools, child care centers, healthcare facilities, and faith institutions. The benefits listed below are supported through this initiative.

- Special Supplemental Nutrition Program for Women, Infants, and Children
- Supplemental Nutrition Assistance Program (SNAP)
- Temporary Cash Assistance (TCA), including TCA-Relative Care Program
- National School Lunch Program
- Emergency Food Assistance
- Temporary Assistance for Needy Families
- Medicaid and KidCare (Florida's Children's Health Insurance Program)
- Earned Income Tax Credit (EITC) / Child Tax Credit tax assistance to be provided primarily through the coordination of volunteer income tax payer assistance
- Low Income Home Energy Assistance Program
- Housing assistance programs, including homeless assistance benefits
- Child Care and Development Fund
- Head Start, Early Head Start
- Other low/no cost after-school and summer programs (including The Children's Trust-funded programs)
- Discount phone, wireless and broadband services
- Adult education and employment assistance programs
- Financial literacy education and supports
- Supplemental Security Income/Disability
- Unemployment

Also, it is anticipated that supports will include connections to public benefits related to the coronavirus disease 2019 pandemic that may become available in the near future. This resolution seeks to renew six contracts to provide benefits enrollment services for families during a 12-month period. Each contract focuses on serving a particular region of the county to ensure countywide coverage.

Agency	Amount Not to Exceed
Catalyst Miami, Inc.	\$166,500.00
Citrus Health Network, Inc.	\$100,000.00
Community Health of South Florida	\$111,000.00
Family Central, Inc.	\$75,750.00
Jessie Trice Community Health System, Inc.	\$166,500.00
Sant La, Haitian Neighborhood Center, Inc.	\$111,000.00

Background: Many eligible families do not access benefits due to enrollment barriers such as lack of awareness, low family literacy levels, language barriers, differing immigration statuses among family members, excessive paperwork, and other procedural hurdles. To assist families in accessing benefits, The Children’s Trust board of directors approved the funding recommendation from the competitive request for proposals, RFP #2018-12, on November 18, 2018, awarding six benefits enrollment contracts. This resolution seeks to renew all six contracts.

The review process for contract renewal included qualitative and quantitative data reviews, site visits, and activity observations. Results summarized in the attached table include the following: fiscal health, staffing, data quality, inclusion of children with disabilities, and recruitment. As of February 28, 2020, more than 1,300 families have received over 3,600 benefits, with the most approved benefits being health insurance, SNAP and EITC.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th**

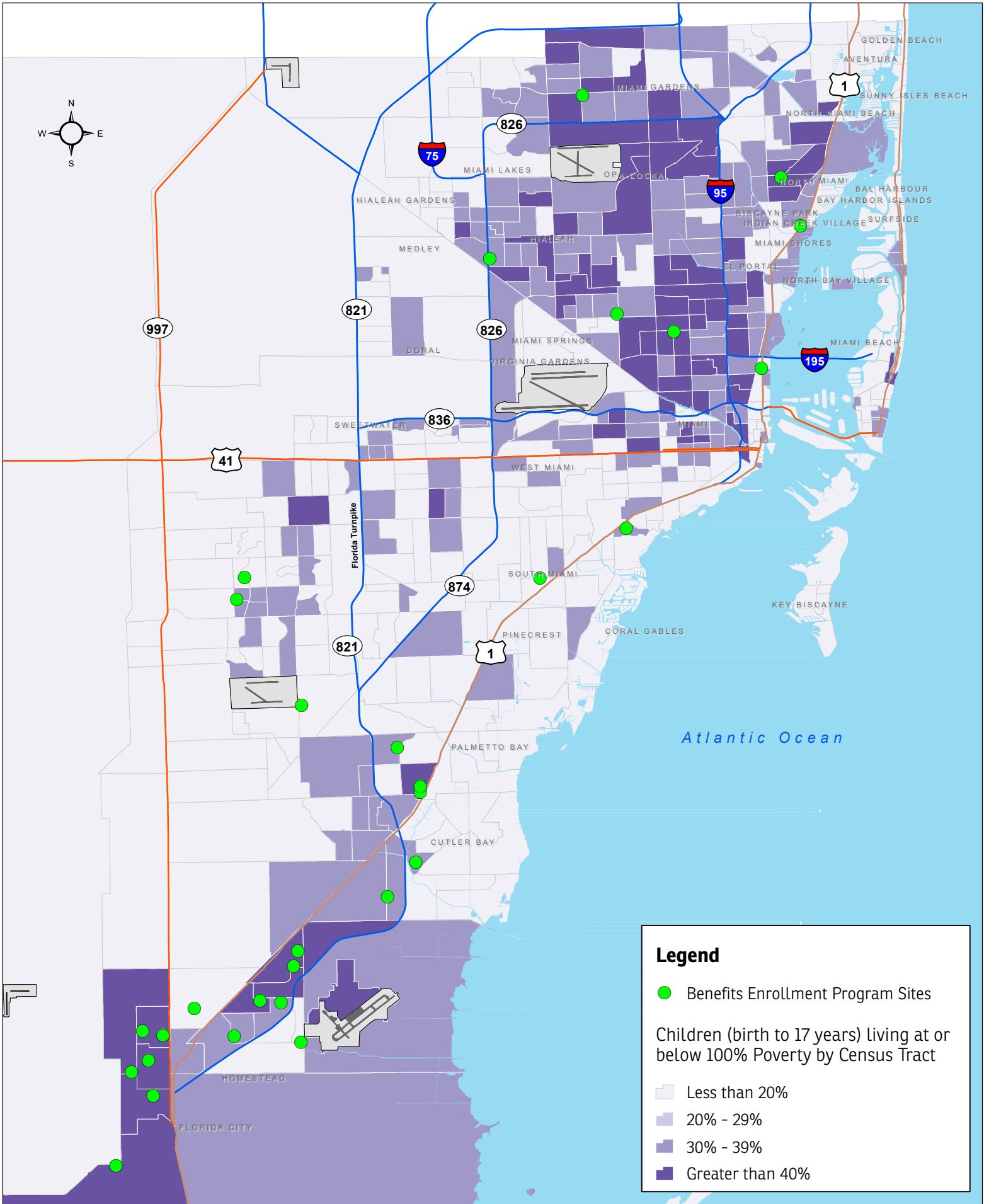
day of May, 2020.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____



The Children's Trust Board Meeting

Date: May 18, 2020

Resolution: 2020-63

Strategic Plan Priority Investment Area: Program and Professional Development: Supports for quality program implementation.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute a contract renewal with CCDH, Inc. d/b/a The Advocacy Network on Disabilities in an amount not to exceed \$233,333.00 for direct youth inclusion supports and \$919,333.00 for program and professional development support services for The Children's Trust providers and staff, for a total amount not to exceed \$1,152,666.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$1,152,666.00 for this resolution is allocated for FY 2019-20 and is projected to be available in FY 2020-21.

Description of Services: The Advocacy Network on Disabilities (the Network) offers supports for quality, inclusive programming for children and youth with disabilities and their families. For more than 10 years, these supports have focused on staff training and coaching supports for Trust-funded program providers, as well as limited direct family supports through a resource hotline and service linkage assistance. Last year, as part of its contract, the Network conducted a needs assessment with providers and parents of children with more significant disabilities and needs for program accommodations. As a result of this effort, and based upon board input at the Ad Hoc Health Committee meeting on December 9, 2019, the Network will begin management of a flexible fund for direct youth inclusion supports. The intent of funding these supports is to increase the participation of children and youth with more significant accommodation needs in Trust-funded youth development programs with their typically-developing peers.

The fund will provide individualized supports for children's needs in a number of ways including, but not limited to, incurring expenses to:

- support field trip participation,
- provide adaptive equipment,
- hire additional direct service staff to lower ratios,
- engage specialized professionals,
- equip spaces to meet individual child needs, and the like.

In addition to management of this new fund, the Network will continue past training and coaching supports for Trust-funded programs and staff. These provider supports are based upon assessment of each agency's organizational- and site-level inclusion readiness. Assessment results help focus the supports offered to improve agency policies, practices and actions to encourage a culture of inclusion. Online and in person trainings for provider staff

Resolution 2020-63 - Program and Professional Development: Supports for Quality Program Implementation
May 18, 2020

are offered on legal requirements, as well as best practices for inclusive, individually-tailored programming. These practices are reinforced through individualized coaching, technical assistance and peer learning opportunities. The Network also provides public outreach, education and advocacy around the inclusion of children with disabilities. Such efforts assist The Children's Trust and its providers in promoting welcoming programs. Finally, the current resource hotline will be maintained, as well as assistance linking children and families with resources, as needed.

The Network works to increase the participation of children with disabilities and their families in all aspects of community life through capacity building, advocacy, and promoting best practices. Utilizing research-based strategies for positive outcomes in adult learning, Network staff members work collaboratively with programs funded by The Children's Trust to ensure that providers have the materials, training, skills, and support needed to facilitate the creation of positive, nurturing, developmentally appropriate programs that welcome all children.

Background: Program and Professional Development (PPD) continues to be a vital cornerstone of the success of The Children's Trust's strategic plan. The Children's Trust recognizes that its mission is accomplished through its contracted service providers and aims to support providers to achieve meaningful, measurable results by consistently delivering high-quality services using best practices through strong, sustainable organizations.

On July 9, 2018, the board of The Children's Trust approved the funding recommendation from the competitive invitation to negotiate, ITN #2018-08, for PPD support services for inclusion support, for a five-year funding cycle. Following a comprehensive review process, the Network demonstrated its capacity, expertise, and qualifications to provide the services.

The Network's overall performance has met expectations. In the first six months of the 2019-20 contract year (August 2019-January 2020), there were 665 course completions of the two available online courses created by the Network, and in-person group trainings were attended by 100 people. In the same timeframe, coaching was provided with 42 agencies for 179 total hours through 134 visits.

The funding amount for this contract is higher than the prior year because the contract term is for a 14-month period in order to align with The Children's Trust fiscal year. The annual funding allocation remains the same.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th**
day of May, 2020.

THE CHILDREN'S TRUST

MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

**The Children's Trust
Emergency Funding**

	Organization	Amount	Description	Date Authorized
1	Educate Tomorrow, Inc.	\$100,000.00	To provide emergency basic needs assistance for youth transition out of foster care as a result of the COVID-19 pandemic. Educate Tomorrow will pay the vendors directly to support the basic needs of youth transitioning out of foster care.	5/2/2020
2	Community Health of South Florida	\$125,000.00	To purchase more than 360,000 PPE items for The Trust summer camp providers who are experiencing equipment shortages. The equipment is necessary to ensure the safety of the providers as well as the children and families they serve, as we prepare to meet the demand for service. It is anticipated that these PPEs will serve 6,000 children/youth and 2,000 adults.	5/13/2020

TOTAL \$225,000.00