



Executive Committee Meeting

Monday, July 19, 2021

3250 S.W. 3rd Avenue (Coral Way)

United Way – Ryder Room

“In person quorum with some virtual attendants”

4:10 p.m. – 6:00 p.m.

Board of Directors

Kenneth C. Hoffman
Chair

Pamela Hollingsworth
Vice-Chair

Mark A. Trowbridge
Treasurer

Karen Weller
Secretary

Edward Abraham, M.D.
Magaly Abrahante, Ed.D.

Laura Adams

Matthew Arsenault

Daniel Bagner, Ph.D.

Hon. Dorothy Bendross-Mindingall, Ph.D.

Hon. Danielle Cohen Higgins

Constance Collins

Morris Copeland

Mary Donworth

Richard P. Dunn II

Hon. Juan Fernandez Barquin

Gilda Ferradaz

Lourdes P. Gimenez

Nicole Gomez

Valrose Graham

Mindy Grimes-Festge

Nelson Hincapie

Tiombe Bisa Kendrick-Dunn

Marissa Leichter

Alexandra Martin

Annie R. Neasman

Hon. Orlando Prescott

Javier Reyes

Hon. Isaac Salver

Sandra West

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

AGENDA

4:10 p.m. **Welcome and Opening Remarks**

Pamela Hollingsworth
Vice Chair

4:15 p.m. **Public Comments**

Pamela Hollingsworth
Vice Chair

4:20 p.m. **Approval of the September 21, 2020 and January 19, 2021 Executive Committee meetings minutes Summaries. (Additional Items Packet) (Pgs. 3-5)**

Karen Weller
Secretary

4:25 p.m. **Welcome to a New Board Member**

Pamela Hollingsworth
Vice Chair
James R. Haj
President/CEO

- *Alexandra Martin, Rep. Student Government Association*

4:30 p.m. **Nominating Committee Report**

Dr. Daniel Bagner
Committee Chair

- *Approval of the selected candidate for the vacant at-large member position*

4:35 p.m. **Finance & Operations Committee Report**

Mark Trowbridge
Committee Chair

Recommendation of the Finance & Operations Committee for a proposed millage of 0.5000 for FY 2021-2022

(Pgs. 6-8)

- The Board accepts the recommendation of the Finance and Operations Committee to set the FY 2021-22 proposed millage rate of 0.5000 mills, which is the equivalent of \$.5000 per \$1,000 of property tax value in Miami-Dade County.
- The FY 2021-22 proposed budget includes estimates of \$161,528,706 of tax revenues, \$178,663,437 of expenditures and a projected ending fund balance of \$17,461,185.

James R. Haj
President/CEO
William Kirtland
Chief Financial Officer

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

4:45 p.m. **IT Presentation**

James R. Haj
President/CEO
Sheryl Borg
IT Director

5:00 p.m. **Resolution**

Mark Trowbridge
Committee Chair

Resolution 2021-77: Authorization to renew services and execute related agreements with multiple IT vendors in a total amount not to exceed \$1,792,471.00, inclusive of \$50,000.00 contingency for IT budgeted enhancement projects for a term of 12 months, with two agreements commencing on October 1, 2021, and ending September 30, 2022; and request a waiver of the procurement policy. *(Pgs. 9-14)*

5:10 p.m. **Program Services and Childhood Health Committee Report**

Pamela Hollingsworth
Committee Chair

Resolution 2021-78: Authorization to amend resolution number 2021-28, approved by the board on March 15, 2021 to authorize(1) a contract amendment with the Early Learning Coalition of Miami-Dade/Monroe (ELC) to increase funding for Thrive by 5 child scholarships, in an additional amount not to exceed \$1,500,000.00, for a new total of \$11,500,000.00, and (2) the encumbrance of an additional \$500,000.00 via a purchase order for high-quality tiered payment differentials for a new total amount of \$10,500,000.00, both for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022, subject to annual funding appropriations. *(Pgs. 15-19)*

Resolution 2021-79: Authorization to negotiate and execute contracts with six providers, identified herein, and selected following a competitive solicitation for early childhood community-research demonstration projects within high-need communities, in a total amount not to exceed \$1,939,358.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with four remaining contract renewals. *(Pgs. 20-24)*

Resolution 2021-80: Authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with four remaining contract renewals. *(Pgs. 25-16)*

5:55 p.m. **CEO Report**

James R. Haj
President/CEO

- *Youth Advisory Committee (YAC) - Video*
- *Amendment Report (Pg. 27)*
- *Quarterly CEO Reports (Pg. 28-29)*
- *Champions for Children*
- *TRIM I & TRIM II – September 13 & September 20, 2021*

6:00 p.m. **Adjourn**

Reminder:

Next Board Meeting / 1st TRIM Hearing: *Monday, September 13, 2021*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



**Executive Committee Meeting Summary
Summary of Actions Taken
September 21, 2020
4:15 p.m.– 5:00 p.m.**

The Executive Committee Meeting on September 21, 2020 was held virtually.

Committee members in attendance: Kenneth C. Hoffman, Mark Trowbridge, Steve Hope, Karen Weller, Pamela Hollingsworth, Gilda Ferradaz, Marissa Leichter, and Nelson Hincapie.

Legal Counsel in attendance: Shanika Graves and Leith Kobrinski.

Staff in attendance: Bevone Ritchie, Donovan Lee-Sin, Imran Ali, James Haj, Juana Leon, Juliette Fabien, Lisanne Gage, Lori Hanson, Maria Paula Garcia, Muriel Jeanty, Rachel Spector, Sheryl Borg, Stephanie Sylvestre, Vivianne Bohorques, William Kirtland, Ximena Nunez.

Guests in attendance: None

Meeting was called to order at 4:15 p.m. by Kenneth C. Hoffman, Chair of the Executive Committee.

There was no action taken at Executive Committee meeting on September 21, 2020, only discussion items.

- **Board Retreat 2021**
 - **Dates and Topics**

- **Departmental Updates**
 - **Programs**
 - **Finance**

Meeting adjourned at 5:00 p.m.



**Executive Committee Meeting Summary
January 19, 2021
4:24 p.m.**

These actions were taken by The Children's Trust on January 19, 2021, with a quorum of members physically present and some members attending virtually:

***Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

Motion was made to authorize The Children's Trust to apply for the Racial Equity 2030 Challenge issued by W.K. Kellogg Foundation and Lever for Change by Nelson Hincapie and seconded by Marissa Leichter. Motion passed unanimously, 7-0.

Program Services & Childhood Health Committee Report

Resolution 2021-20: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope. Authorization to negotiate and execute a contract with Miami-Dade County, Community Action and Human Services Department (CAHSD), for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$991,667.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 7-0.**

Resolution 2021-21: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope. Authorization to negotiate and execute a contract with the United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$490,000.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 7-0.**

Resolution 2021-22: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope. Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe in an amount not to exceed \$758,333.00 and the United Way of Miami-Dade in an amount not to exceed \$408,333.00 for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$1,166,666.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. **Motion passed, 6-0. Recusal by Pamela Hollingsworth.**

Resolution 2021-23: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Marissa Leichter. Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for match funding for the State of Florida Child Care Executive Partnership (CCEP) grant, in a total amount not to exceed \$1,537,500.00 for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022. **Motion passed, 6-0. Recusal by Pamela Hollingsworth.**

Resolution 2021-24: Motion to approve the resolution as amended was made by Steve Hope and seconded by Karen Weller. Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed \$127,500.00, for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 7-0.**

Resolution 2021-25: Motion to approve the resolution as amended was made by Marissa Leichter and seconded by Steve Hope. Authorization to negotiate and execute a one-time match contract with Voices For Children Foundation, Inc., in a total amount not to exceed \$95,000.00 for a term of 8 months, commencing February 1, 2021, and ending September 30, 2021. **Motion passed, 6-0. Recusal by Nelson Hincapie.**

Resolution 2021-26: Motion to approve the resolution as amended was made by Karen Weller and seconded by Steve Hope. Authorization to execute a contract amendment with Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY), to remove a subcontractor in Contract #2114-4450. **Motion passed unanimously, 7-0.**

Resolution 2021-27: Motion to approve the resolution as amended was made by Steve Hope and seconded by Marissa Leichter. Authorization to release a Request for Qualification (RFQ) competitive solicitation for the development of The Children's Trust website. **Motion passed unanimously, 7-0.**

Meeting adjourned at 4:51 p.m.

**THE CHILDREN'S TRUST
BUDGET SUMMARY
FISCAL YEAR 2021-2022**

**THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CHILDREN'S TRUST ARE 2.92% MORE THAN LAST YEAR'S
TOTAL OPERATING EXPENDITURES.**

	General Fund Budget	
REVENUES: Estimated at 95% of ad valorem tax levy of .5000 mills.		
Ad valorem tax revenue	\$ 161,528,706	
Interest/miscellaneous	2,800,000	
Total Revenues	164,328,706	
Fund balance/net assets, October 1, 2021	31,795,916	
Total Estimated Revenues/ Fund Balance/ Net Assets	\$ 196,124,622	
EXPENDITURES:		
Contracted Programs	\$ 162,444,548	90.92%
Operating Expenditures:		
General Administration:		
Salaries and fringe benefits	\$ 9,818,889	
Professional/legal/other contracted services	460,000	
Rent/insurance	485,000	
Travel/communications	220,000	
Supplies/postage/printing	80,000	
Promotional/dues/miscellaneous	45,000	
Total General Administration Expenditures	\$ 11,108,889	
Capital Expenditures:		
Furniture & equipment	\$ -	
Computer software/hardware	10,000	
Total Capital Expenditures	\$ 10,000	
Total Operating Expenditures	\$ 11,118,889	6.22%
Non-Operating Expenditures:		
CRA refund of taxes	\$ 2,400,000	
Property appraiser/tax collector fees	2,700,000	
Total Non-Operating Expenditures	\$ 5,100,000	2.85%
Total Expenditures	\$ 178,663,437	100.00%
Fund Balance, Reserves/ Net Assets	\$ 17,461,185	
Total Expenditures, Reserves, and Fund Balance	\$ 196,124,622	

The tentative, adopted and/or final budgets are on file in the office of the above-mentioned taxing authority as a public record.

The Children's Trust
Fund Balance
Fiscal Years 2020-2022

Description	2020-21 Amended Budget	2020-21 Projected	2021-22 Budget
Millage rate	0.4507	0.4507	0.5000
Beginning fund balance	\$ 50,649,434	\$ 47,284,959	\$ 31,795,916
Revenue: Ad valorem tax	139,822,634	139,822,634	161,528,706
Revenue: Interest/ miscellaneous	2,700,000	2,700,000	2,800,000
Total funds available	\$ 193,172,068	\$ 189,807,593	\$ 196,124,622
Sustain and expand direct services	\$ 146,398,248	\$ 133,954,397	\$ 150,610,248
Community awareness and advocacy	6,034,300	4,948,126	6,034,300
Program and professional development	5,800,000	4,176,000	5,800,000
The Children's Trust management and administration	10,763,703	10,333,155	11,118,889
Non-operating expenditures	4,600,000	4,600,000	5,100,000
Total expenditures	\$ 173,596,251	\$ 158,011,678	\$ 178,663,437
Ending fund balance, reserves/ net assets	\$ 19,575,817	\$ 31,795,916	\$ 17,461,185

The Children's Trust
Core Strategies
Fiscal Years 2020-2022

Description	2020-21 Amended Budgeted Expenditures	2021-22 Budgeted Expenditures	Dollar Difference	Percentage Difference
SUSTAIN AND EXPAND DIRECT SERVICES				
Parenting	\$ 19,661,000	\$ 20,123,000	\$ 462,000	2.35%
Early childhood development	33,841,017	35,841,017	2,000,000	5.91%
Youth development	59,828,817	61,178,817	1,350,000	2.26%
Health and wellness	21,079,306	21,479,306	400,000	1.90%
Family and neighborhood supports	11,988,108	11,988,108	-	0.00%
Total sustain and expand direct services	\$ 146,398,248	\$ 150,610,248	\$ 4,212,000	2.88%
COMMUNITY AWARENESS AND ADVOCACY				
Promote public policy and legislative agendas	\$ 215,300	\$ 215,300	\$ -	0.00%
Public awareness and program promotion	2,969,000	2,969,000	-	0.00%
Promote citizen engagement and leadership to improve child and family conditions	1,115,000	1,115,000	-	0.00%
Cross-funder collaboration of goals, strategies and resources	1,735,000	1,735,000	-	0.00%
Total community awareness and advocacy	\$ 6,034,300	\$ 6,034,300	\$ -	0.00%
PROGRAM AND PROFESSIONAL DEVELOPMENT				
Supports for quality program implementation	\$ 3,100,000	\$ 3,100,000	\$ -	0.00%
Information technology	950,000	950,000	-	0.00%
Program evaluation and community research	500,000	500,000	-	0.00%
Innovation fund	1,250,000	1,250,000	-	0.00%
Total program and professional development	\$ 5,800,000	\$ 5,800,000	\$ -	0.00%
ADMINISTRATION AND NON-OPERATING EXPENDITURES				
Management of The Children's Trust	\$ 10,763,703	\$ 11,118,889	\$ 355,186	3.30%
Non-operating expenditures	4,600,000	5,100,000	500,000	10.87%
Total administration and non-operating expenditures	\$ 15,363,703	\$ 16,218,889	\$ 855,186	5.57%
Total	\$ 173,596,251	\$ 178,663,437	\$ 5,067,186	2.92%

The Children’s Trust Board Meeting

Date: July 19, 2021

Resolution: 2021-77

Strategic Plan Priority Investment Area: Technology

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to renew services and execute related agreements with multiple IT vendors in a total amount not to exceed \$1,792,471.00, inclusive of \$50,000.00 contingency for IT budgeted enhancement projects for a term of 12 months, with two agreements commencing on October 1, 2021, and ending September 30, 2022; and request a waiver of the procurement policy.

Budget Impact: Funding in the amount of \$ 1,792,471.00 for this resolution is projected to be available in FY 2021-2022.

Description of Services: This resolution seeks funding to renew various services utilized for the operations of The Children’s Trust and to enter into related agreements with the vendor and/or partners in the case where The Children’s Trust is a member of or participant in a consortium/committee, such as SAMIS and Miami IDEAS. The services, vendors, and funding amounts are as follows:

Service	Vendor Name	Usage	Estimated Funding Amount <small>Changes in funding amounts from prior year are indicated below</small>
Microsoft Enterprise license, and Adobe Creative Cloud	SHI International Corp.	Microsoft products for basic computer needs such as email, word processing. Adobe Creative Cloud for the creation of multimedia artifacts and enhanced pdf documents.	\$105,000.00 (increase of \$15,000.00)
GPaaS	MergeIT	Hosting, maintaining, and supporting the accounting system. Great Plains is used to manage The Children’s Trust finances.	\$100,000.00 (decrease of \$87,000.00)
GPaaS	Core Integrator	Hosting, maintaining, and supporting the document management systems that contain all spending-related documents and approvals prior to monies being spent. It is integrated with Great Plains.	\$32,000.00 (decrease of \$23,000.00)
Thechildrenstrust.org website	Branger+Briz	Hosting, maintaining, and supporting The Children’s Trust’s website to provide information to the general public.	\$55,000.00

Service	Vendor Name	Usage	Estimated Funding Amount Changes in funding amounts from prior year are indicated below
SAMIS	Children's Services Council of Palm Beach County	Fee for the utilization and maintenance of the Services and Activity Management Information System (SAMIS). The Children's Trust is a member of the SAMIS Collaborative, which refers collectively to the Statewide SAMIS Management Committee (SMC) and the SAMIS Management Group (SMG). The Children's Services Council of Palm Beach County is the SAMIS collaborative's fiscal agent.	\$60,000.00 (decrease of \$40,000.00)
Trust Central	Webauthor.com, LLC	The consolidated software as a service solution that allows The Children's Trust and its funded providers to capture, track and report information related to Program Metrics, Contracting, Solicitations, Travel & Expense, Records Management, Performance Measurement, and Customer Relationship Management. The Business Intelligences Reporting and the Integrated Data Repository allow the staff to extract and report on the data entered in Trust Central.	\$230,000.00 (increase of \$8,000.00)
IT Infrastructure as a Service	BMK Media Consulting Corporation	IT Infrastructure Support that will provide the following managed services: host hardware, software, servers setup and maintenance, storage, network equipment, and other infrastructure components.	\$83,471.00
Project management	Asana, Inc.	A project management tracking tool to support The Children's Trust priority projects, track progress, and monitor related tasks.	\$27,000.00 (decrease of \$21,000.00)
CollaborNation	CypherWorx, Inc.	The Trust Academy Learning Management Content System (LMCS) used to track trainings given and taken by Trust staff and provider staff.	\$60,000.00 ¹ (increase of \$6,000.00)
Health Office Anywhere	Frontline Technologies Group, LLC dba Frontline Education	Software as a service solution to track school-based health clinic encounters.	\$200,000.00 ²
WELS	WELS System Foundation	Comprehensive programmatic data system for the Thrive by 5 early learning quality improvement system.	\$250,000.00 ³

Service	Vendor Name	Usage	Estimated Funding Amount Changes in funding amounts from prior year are indicated below
Internet connection Services	AT&T	The dedicated managed circuits for internet access from The Trust's office.	\$25,000.00 ⁵
Professional Development Registry (PDR)	Children's Forum	Data management system for tracking the accomplishments of the early learning workforce, including educational achievements, career advising activities and scholarships.	\$365,000.00 ³
Miami IDEAS (integrating data for effectiveness across systems) Consortium for Children	University of Miami	This Integrated Data System provides the secure technical platform and software services for ongoing data acquisition and processing to link data across systems, inclusive of ensuring proper legal data sharing agreements and governance and providing data analysis and dissemination support.	\$150,000.00 ⁴

¹This item is funded from the program and professional development budget line.

²This item is funded from the health and wellness budget line.

³This item is funded from the early childhood budget line.

⁴This item is funded from the research and evaluation budget line.

⁵This item is funded from the operating expense budget line.

Additionally, The Children's Trust is requesting \$50,000.00 contingency for IT budgeted enhancement projects to be added to the agreements listed above, as needed. Projects are currently estimated at least one year before the projects start, as such this contingency will cover additional costs that might be incurred during the project that may not have been previously estimated. This allows for greater flexibility when completing projects and ensures all necessary enhancements can be completed during the project timeline, rather than waiting another fiscal year to complete all the required enhancements.

Background: The Children's Trust leases software services from several vendors. These software services are crucial to the daily business activities of staff by facilitating their ability to perform assigned tasks, including interacting with providers efficiently, capturing data, tracking funded program activities, and overall program performance.

The software services that are license payments are being presented for renewal following the procurement policy, Exemption to Formal Competitive Solicitation Process, G-9, licenses, and permits for the operation of The Children's Trust. The board previously approved these services and their renewal allow for the continuation of The Children's Trust operations. For the software services that are not licenses, The Children's Trust is requesting a procurement waiver.

Request for Procurement Waiver (requires approval of a 2/3 vote of board members present): This resolution is requesting a waiver of the procurement process to negotiate and execute agreements with vendors for software solutions that were initially selected through a competitive solicitation and are now tailored to meet The Children's Trust's operational needs. Once the services were solicited, the staff at The Children's Trust have worked with the software vendors to customize the software, thereby making it specific to The Children's Trust

use, and concomitantly resulting in a software product adapted for The Trust. Due to the investment in time, effort and funding, it is not practical or economical to solicit these services.

Additionally, two of the services (Project Management Tool and CollaborNation) were procured through a quote process, per the procurement policy, and the Miami IDEAS Consortium was initially a match contract. The table below describes the procurement method and background for each service.

Software	Vendor Name	Procurement Method and Background
GPaaS	MergeIT	Procurement waiver: This vendor was selected as a part of a formal competitive procurement process, RFQ #2017-07, and approved at the June 2017 board meeting.
GPaaS	Core Integrator	Procurement waiver: This vendor was selected as a part of a formal competitive procurement process, RFQ #2017-07, and approved at the June 2017 board meeting.
Thechildrenstrust.org website	Branger+Briz	Procurement waiver: This vendor was selected as a part a formal competitive procurement process, RFQ #2017-05, and approved at the February 2017 board meeting.
SAMIS	Children’s Services Council of Palm Beach County	Exemption G-9: This is the data collection software for the Children’s Services Councils which The Children’s Trust is a member.
Trust Central	Webauthor.com, LLC	Procurement waiver: This software is an extension of SAMIS and as such was selected for the additional enhancements that created Trust Central. This vendor is in the vendor pool, established through RFQ #2017-06 and approved at the April 2017 board meeting.
IT Infrastructure as a Service	BMK Media Consulting Corporation	Procurement waiver: This vendor was selected as a part of a formal competitive procurement process, RFQ #2020-30, and approved at the March 2020 Executive Committee meeting.
Project Management Tool	Asana, Inc.	Quotes: This is a new software selected as part of a quote process as it was less than \$50,000.
CollaborNation	Cypherworx, LLC	Quotes: This software was selected as part of a quote process as it was \$50,000.00 and approved at the October 2018 board meeting.
Health Office Anywhere (formerly known as Healthmaster)	Frontline Technologies Group, LLC dba Frontline Education (formerly known as Education Health, LLC dba Healthmaster)	Exemption G-9: This software was selected as part of a formal competitive procurement process, RFQ #2018-10, and approved at the October 2018 board meeting.

Software	Vendor Name	Procurement Method and Background
WELS	WELS System Foundation	Procurement waiver: This software was selected as part of a formal competitive procurement process, RFP #2015-05, and approved at the May 2015 board meeting as part of the Early Learning Coalition award. In March 2019 it was approved through a procurement waiver.
Internet Connection Services	AT&T	Quotes: This software was selected as part of a quote process as it was less than \$50,000.00 and approved at the June 2020 board meeting.
Professional Development Registry (PDR)	Children’s Forum	Procurement waiver: This software was selected as part of a formal competitive procurement process, RFP #2016-07, and approved at the May 2016 board meeting as part of the Children’s Forum award. Subsequently, in March 2019 it was approved through a procurement waiver.
Miami IDEAS Consortium for Children	University of Miami	Procurement waiver: This software was initially created through a partnership with the University of Miami, Miami-Dade County Public Schools, The Children’s Trust, Early Learning Coalition of Miami-Dade/Monroe, and the Miami-Dade County Community Action and Human Services Department Head Start/Early Head Start program, which was funded by the U.S. Department of Education’s Institute of Education Sciences (IES). The Children’s Trust funding began in March 2018 (Resolution #2018-41) to sustain the continuation of the software created by the federal funding.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of July 2021.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 19, 2021

Resolution: 2021-78

Strategic Plan Priority Investment Area: Early Childhood Development: Child Care Quality Improvement

Strategic Plan Headline Community Results: Children attend quality child care; and children are ready for kindergarten.

Recommended Action: Authorization to amend resolution number 2021-28, approved by the board on March 15, 2021 to authorize(1) a contract amendment with the Early Learning Coalition of Miami-Dade/Monroe (ELC) to increase funding for Thrive by 5 child scholarships, in an additional amount not to exceed \$1,500,000.00, for a new total of \$11,500,000.00, and (2) the encumbrance of an additional \$500,000.00 via a purchase order for high-quality tiered payment differentials for a new total amount of \$10,500,000.00, both for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022, subject to annual funding appropriations.

Budget Impact: Funding in the additional amount of \$2,000,000.00 for this resolution was allocated for FY 2020-21 and is available in FY 2021-2022.

Description of Services: Approval of this resolution will amend resolution number 2021-28, approved by the board on March 15, 2021, which authorized funding to the ELC for the administration and payment of high quality child care slots and for The Children's Trust to encumber a purchase order for high-quality payment differentials to child care providers in high poverty neighborhoods.

As part of the Thrive by 5 initiative, The ELC manages the child care scholarship enrollment and payments to address early learning capacity issues in our community. Miami's significant oversaturation of the child care market, coupled with low payment rates for children receiving school readiness subsidies, pose substantial challenges for providers to meet and maintain high-quality standards. The Thrive by 5 quality improvement system (QIS) offers guaranteed payment for slots in high-quality programs to serve children not otherwise served by the school readiness program. The Children's Trust child care scholarships help children who become ineligible for a school readiness subsidy during the school year, eligible families with incomes from 150 to 300 percent of the federal poverty guidelines. To date, over 900 children have received a scholarship and are enrolled across 135 high-quality early learning programs.

Currently there are 748 children on the Thrive by 5 child scholarship waitlist. These families do not qualify for any other child care subsidy program and cannot afford the extremely high cost of quality child care. Families are prepared to go back to work following the COVID-19 pandemic and are ready send their children back to quality early learning programs.

Separately, with the purchase order encumbered through this resolution, programs at tiers two and above receive payment differentials for all children ages birth to 5 years attending their program (not only those receiving school readiness subsidies). Early learning providers receive a payment differential according to their quality tier. The tiered payment differential

is additional funding on top of the base school readiness subsidy rate. The range of differential payment percentages by quality tier level are between 3 percent and 15 percent. The additional funding through this resolution will allow the ELC to remove over 160 children from the waitlist, enabling families to work to achieve economic self-sufficiency.

Background: The Thrive by 5 QIS strives to increase access to high-quality early learning for young children in high poverty neighborhoods. The QIS builds on prior Trust efforts, evaluation, and board policy guidance, and the state's early learning performance funding project. Using an equity lens, the QIS intervenes across systems to promote healthy development for children living in poverty by helping to build two-generational economic stability for families. Support of high-quality tiered payment differentials and child scholarship slot payments were strategies added to the QIS in late 2018.

Last year, Thrive by 5 QIS was recognized nationally as a Pacesetter community by the Campaign for Grade-Level Reading for the community solutions impact area of Meeting Fiscal Challenges. Our QIS was also highlighted in a national story about child care industry hurdles during COVID-19 by the Federal Reserve Bank of Atlanta.

Geographic Area: High poverty areas across the county (see the map)

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of July, 2021.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Previous resolution provided for reference ONLY

The Children’s Trust Board Meeting

Date: March 15, 2021

Resolution: 2021-28

Strategic Plan Priority Investment Area: Early Childhood Development: Child Care Quality Improvement.

Strategic Plan Headline Community Results: Children attend quality child care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe for an amount not to exceed \$10,000,000.00 for the disbursement of slot payments to early learning programs for The Children’s Trust Child Scholarship program, and for The Children’s Trust to encumber a purchase order in the amount of \$10,000,000.00 for high-quality tiered payment differentials, in a total amount not to exceed \$20,000,000.00 for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022.

Budget Impact: Funding in the amount of \$20,000,000.00 for this resolution is allocated for FY 2020-21 and is projected to be available in FY 2021-22.

Description of Services: As part of the Thrive by 5 quality improvement system (QIS), financial incentives to support high-quality services are available to early learning providers through tiered payment differentials and child care scholarships.

Per chapter 1002.82(n), Florida Statutes, the Early Learning Coalition of Miami-Dade/Monroe (ELC) categorizes programs into quality tiers, from one to five (lowest to highest quality), based on Classroom Assessment Scoring System (CLASS®) assessments measuring teacher-child interactions. More than 200 studies demonstrate that children in classrooms with more effective teacher-student interactions, as measured by CLASS, have better social and academic outcomes, such as math, literacy, cognition, and classroom engagement. The Children’s Trust leverages state funding for the CLASS assessments through this coordinated approach.

With the purchase order encumbered through this resolution, programs at tiers two and above receive payment differentials for all children ages birth to 5 years attending their program (not only those receiving school readiness subsidies). Early learning providers receive a payment differential according to their quality tier. The tiered payment differential is additional funding on top of the base school readiness subsidy rate. The breakdown of differential payment percentages by quality tier level are noted in the following table.

Tier 1	Tier 2	Tier 3	Tier 4	Tier 5
None	3%	10%	12%	15%

The Early Learning Coalition manages the child care scholarship enrollment and payments to address early learning capacity issues in our community. Miami’s significant oversaturation of the child care market, coupled with low payment rates for children receiving school readiness subsidies, pose significant challenges for providers to meet and maintain high-quality standards. The Thrive by 5 QIS offers guaranteed payment for slots in high-quality programs to serve children not otherwise served by the school readiness program. The Children’s Trust child care scholarships help children who become ineligible for a school readiness subsidy during the school year, eligible families have incomes from 150 to 300 percent of the federal poverty guidelines. To date, 896 children have received a scholarship and are enrolled across 135 high-quality early learning programs.

The funding in this resolution will support more than 23,000 children in early learning programs. There are currently 312 programs participating in the Thrive by 5 QIS, and the distribution across quality tiers is shown in the table below.

Contract year	Number of Programs					Total
	Tier 1	Tier 2	Tier 3	Tier 4	Tier 5	
2018-19	2	28	106	50	3	189
2019-20	3	45	131	88	8	275
2020-21	5	36	149	114	8	312

Background: The Thrive by 5 quality improvement system (QIS), strives to increase access to high-quality early learning for young children in high poverty neighborhoods. The QIS builds on prior Trust efforts, evaluation, and board policy guidance, and the state's early learning performance funding project. Using an equity lens, the QIS intervenes across systems to promote healthy development for children living in poverty by helping to build two-generational economic stability for families. Support of high-quality tiered payment differentials and child scholarship slot payments were strategies added to the QIS in late 2018.

Last year, Thrive by 5 QIS was recognized nationally as a Pacesetter community by the Campaign for Grade-Level Reading for the community solutions impact area of Meeting Fiscal Challenges. Our QIS was also highlighted in a national story about child care industry hurdles during COVID-19 by the Federal Reserve Bank of Atlanta.

Licensed child care programs that meet all the following criteria qualify to participate in the Thrive by 5 QIS.

- 1) 30+ percent of children under age 6 served receive a Florida school readiness subsidy.
- 2) Located in a high poverty area.
- 3) Provide services for infants and toddlers.

This contract’s funding amount is higher than the prior year because the upcoming contract term is for 15 months to align with The Children’s Trust fiscal year. The annual funding allocation remains the same.

Florida Statute created the ELC to enact school readiness programs and administer federal, state and local funds allocated by the State Office of Early Learning (OEL) within the Department of Education for subsidized child care in Miami-Dade and Monroe Counties. The ELC has a contract with OEL to administer school readiness payments, Gold Seal payments, tiered payment differentials due to HB 1091, which was adopted on March 30, 2018, and became effective on July 1, 2018. As such, ELC is the sole entity responsible for determining eligibility and administering all state and federal child care payments to early learning providers. As such, and per The Children’s Trust’s procurement policy section 2000. General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single- source purchases), a competitive solicitation is not required.

Geographic Area: High poverty areas across the county (see map).

The foregoing recommendation was offered by **Dr. Susan Neimand** who moved its approval. The motion was seconded by **Dr. Daniel Bagner** and upon being put to a vote, the vote was as follows:

Motion passed, 24-0. Recusal by Pamela Hollingsworth.

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of March 2021.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 19, 2021

Resolution: 2021-79

Strategic Plan Priority Investment Area: Early Childhood Development

Strategic Plan Headline Community Results: Children attend quality child care; children regularly access medical, dental and behavioral health care services; children are supported by nurturing and involved parents; children are ready for kindergarten; and children behave appropriately in schools, homes and communities.

Recommended Action: Authorization to negotiate and execute contracts with six providers, identified herein, and selected following a competitive solicitation for early childhood community-research demonstration projects within high-need communities, in a total amount not to exceed \$1,939,358.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with four remaining contract renewals.

Budget Impact: Funding in the amount of \$1,939,358.00 for this resolution is projected to be available for FY 2021-2022.

Description of Services: The early childhood community-research demonstration projects focus on implementing and evaluating programs with high-need populations and underserved communities in Miami-Dade County to support early childhood development. These projects require active partnerships between community-based early childhood organizations and qualified research partners, with funding invested in high-quality program implementation and rigorous program evaluation or research that can contribute meaningfully to learning about what works within our community using participatory research methods. Projects are expected to build evidence that will contribute to the scaling and sustainability of successful practices, but not necessarily with Trust funding. Funding in this solicitation is not intended to simply support ongoing service delivery but it must also support a rigorous program evaluation.

Activities will be unique for each community-based research demonstration project, as noted in the descriptions below. All designs consider the unique diversity of Miami Dade County's local neighborhoods, including differences in resiliencies and challenges based on where children are born and growing up. Community-based services take place in schools, child care centers or home-based locations. Projects are expected to demonstrate positive teacher, family or child-level outcomes. The ultimate goal is to identify, implement and evaluate strong early childhood programs and practices that demonstrate equitable outcomes for all young children that relate to The Trust's headline community results noted above. Kindergarten readiness includes domains of language/ literacy/ communication, cognition, approaches to learning, physical health/motor development, self-help and social/emotional development. There is a particular interest in projects that aim to explore ways to reduce racial and social disparities evident in early childhood. Investing in early childhood community research demonstration projects provides for the testing and evaluation of early childhood development models within our local neighborhoods, and the development of practices specifically with and for Miami-Dade County's unique diversity of children, families, caregivers and early learning workforce.

Contracted Agency¹	Partners	Project Description	Amount Not to Exceed
Florida International University (FIU) Board of Trustees	<p>Community Partner: The Gathering Place</p> <p>Research Partners: Florida International University Behavioral Science Research Institute</p>	The Gathering Place is a community space that offers birth and postpartum doulas, childbirth education, breastfeeding counseling, support groups, and workshops and trainings. FIU's Black Mother's Care Plan- Reducing Racial Bias and Supporting Maternal and Infant Health (BMCP) project is an interdisciplinary partnership that aims to impact racial bias against African American women in obstetric patient care. BMCP convenes local doulas, midwives, and Black community members with obstetric care experience to design a toolkit to educate aspiring and current health professionals from across Miami-Dade and to reduce racial bias and disparities in health care, implementing it through in-person workshops. FIU, The Gathering Place and Behavioral Science Research Institute are receiving funding through this project.	\$273,387.00
Miami Lighthouse for the Blind and Visually Impaired, Inc.	<p>Community Partner: Miami Lighthouse for the Blind</p> <p>Research Partner: University of Miami</p>	The Miami Lighthouse Equity in Education for Miami's Visually Impaired Students and their Sighted Peers project builds on research that developed a best practice model in inclusive early learning environments for visually impaired students. Teacher-child interactions and classroom implementation activities in Conscious Discipline will lead to changes in teacher classroom practices that are expected to improve children's social-emotional skills. In addition, family engagement will lead to an increased knowledge of social-emotional strategies that promote positive behaviors for children at home. The end goal is change in the mindsets of adults, creating a caring, safe learning school community, healthy relationships, and supporting families to promote parallel connections with children at home. Both Miami Lighthouse of the Blind and the University of Miami receive funding from this contract.	\$273,157.00
Reading and Math, Inc.	<p>Community Partners: Miami-Dade County Public Schools;</p>	Reading and Math, Inc's Florida Reading Corps program combines literacy and numeracy science with the people power of AmeriCorps to boost more PreK students onto a path of reading and math proficiency by the end of third grade, especially those from low income backgrounds and who identify as Black, Indigenous, people of	\$282,000.00

¹ Contracted agency is the agency that responded to the RFP and will be responsible for implementing the project.
Resolution 2021-79- Early Childhood Development: Community Research Partnerships
July 19, 2021

Contracted Agency ¹	Partners	Project Description	Amount Not to Exceed
	InterAmerican Learning Center; Excel Kids Academy Research Partner: University of North Carolina	color (BIPOC). The program is implemented in the community partner's sites. Previous research found replicable evidence that the program significantly improves students' literacy skills. Now the program has evolved to integrate math content. The aim is to ensure the program operates in a maximally equitable manner for all students, especially for Black and Latino students, multi-lingual learners, and/or students experiencing poverty. Reading and Math, inc. and University of North Carolina are receiving funding from this project.	
Sundari Foundation, Inc.	Community Partner: Lotus Village Research Partner: Florida International University	The Sundari Foundation, Inc. will operate the Prenatal and Early Childhood Development Research Project at the Lotus Village to: 1) increase understanding of the developmental, social and emotional wellbeing (mental health) and trauma of homeless children (birth-5) and mothers/expecting mothers; 2) improve child developmental status and social and emotional wellbeing, reduce impacts of trauma, and improve mother-child relationships by providing supportive services to children and mothers; 3) evaluate the effectiveness of service interventions to optimally support sheltered children and mothers, with adaptations needed for those experiencing homelessness and their service providers; and 4) raise public awareness of the needs of sheltered children and mothers and the value of evidence based practices to support early childhood development, wellbeing and school readiness and improve the lives of children and families experiencing homelessness. FIU will evaluate the program implementation. Sundari Foundation, Inc. and FIU will receive funding from this project.	\$423,076.00
University of Miami Department of Psychology	Community Partners: Overtown Children and Youth Coalition; Connect Familias; Sant La Research Partners:	UM's Integrated Data for Effectiveness across Systems (IDEAS) to Action-A Learning Network to Map Early Childhood Resilience and Drive Equity creates a learning network with formalized outreach channels using local, state, and national dissemination strategies. Using a strengths-based, whole child framework, the IDEAS to ACTION will achieve two goals. The first goal is to develop and implement a population-based measure that can be mapped geographically to study school readiness and community factors that contribute to resilience over time in	\$320,940.00

Contracted Agency ¹	Partners	Project Description	Amount Not to Exceed
	University of Miami Behavioral Science Research Institute	targeted community areas, and across Miami-Dade County. The project will also assess the impact of COVID-19 on these outcomes pre- and post-pandemic. The second goal is to implement a data-to-action process that enables communities and schools to access and utilize data for decision-making (e.g., develop plans that lead to implementation of promising strategies), allocate funding to at-risk areas, and guide policies to improve children’s school readiness. The community partners will utilize the data to develop implementation plans to support children’s school readiness. UM, Behavioral Science Research Institute, Overtown Children and Youth Coalition, ConnectFamilias, and Sant La will receive funding through this project.	
University of Miami Miller School of Medicine (UM)	Community Partners: University of Miami Debbie School; University of Miami Linda Ray Intervention Center; Easter Seals; United Community Options; The Arc of South Florida Research Partner: University of Miami	UM’s Multi-tiered System Supports (MTSS) for Families and Educators to Support Child Social-Emotional Functioning and School Readiness program builds on four years of successful partnership between the University of Miami and seven birth-to-2 early childhood special education programs throughout Miami-Dade County that predominantly serve racial/ethnic minority children with disabilities. UM will be implementing the program at the community partner’s sites. The evolution of the Teacher-Child Interaction Therapy (TCIT) program seeks to address these needs by developing, implementing, and evaluating a culturally responsive and sustainable MTSS that integrates TCIT and evidence-based parenting interventions at three levels of intensity to promote positive behavioral and social-emotional functioning in young children with disabilities. UM and each of the community partners will receive funding though this project.	\$366,798.00

Background: The Children’s Trust issued Request for Proposals (RFP) #2021-06 on March 8, 2021, to fund active community-research partnerships. The intent is to use community-based participatory research frameworks focused on implementing and evaluating evidence-based practices or promising practices that support early child development within high-need communities. Eleven applications were received and reviewed. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, and an initiative-wide review. Six applications are being recommended for funding.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **19th day of July 2021.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: July 19, 2021

Resolution: 2021-80

Strategic Plan Priority Investment Area: Health and Wellness: Food and Nutrition Services.

Strategic Plan Headline Community Result: Students are succeeding academically; children have healthy lifestyle habits.

Recommended Action: Authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with four remaining contract renewals.

Budget Impact: Funding in the amount of \$600,000.00 for this resolution is projected to be available for FY 2021-2022.

Description of Services: Through partnerships with the Florida Department of Health (DOH) and the Florida Department of Agriculture (FDA), FLIPANY provides nutritious lunches, snacks, and suppers to 81 Trust-funded after-school sites for children and youth in grades K-12. In addition to food distribution, FLIPANY offers administrative services to these agencies to help them meet the requirements of the Afterschool Meals Program funded by the FDA and administered by DOH.

The Children's Trust requires all after-school and summer programs to provide participating children with food that meets the United States Department of Agriculture (USDA) nutrition program requirements. FLIPANY is the after-school snack and meal provider for programs not located in a Miami-Dade County Public School or a licensed childcare center. FLIPANY delivers healthy snacks to after-school providers weekly based on the average number of snacks consumed in the prior week.

Additionally, an increasing number of sites are now serving evening suppers daily. This service is highly rated by the children and the staff and is available as a hot or cold meal. FLIPANY is encouraging providers to serve evening suppers to ensure that basic nutritional needs are met.

During the first eight months of the current contract, FLIPANY:

- provided 25,488 snacks and 9,481 suppers/lunches, which resulted in \$60,031.10 in leveraged federal reimbursement; and
- received positive reviews from site staff, who indicated students were overall extremely satisfied with the food choices. The after-school staff was also extremely satisfied with snack delivery and quality.

Background: After-school sites with children who meet free and reduced lunch criteria or are in school boundaries that include children who meet the requirements, are approved by the DOH for federal reimbursement. FLIPANY assists sites in getting approved for reimbursement by the DOH. The Children’s Trust uses rates established by the DOH Child Care Food Program as a guideline for the cost of meals per participant and will not reimburse at a rate greater than the established reimbursement rates, with the exception to dinner which is reimbursed at a rate of \$4.93. The Children’s Trust pays for snacks, meals, beverages, and food administration at sites that do not meet the DOH requirements.

On February 8, 2021, The Children’s Trust released Request for Qualifications (RFQ) #2021-05 for one agency to act as the Afterschool Meals Program Food Sponsor. One application was received, reviewed and recommended for funding. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing, and a fiscal audit review. FLIPANY has been providing snacks and meals to Trust-funded providers since June 2015. FLIPANY has demonstrated that they have the established infrastructure and capacity to continue this critical nutrition component, supporting the health and development of participating children and youth.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 19th day of July, 2021.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Amendment Report April 1, 2021 - June 30, 2021		
Agency	Initiative	Amendment Category
Ayuda	Youth Development: K-5	Change in staffing plan
Barry University	Youth Development: 6-12	Change in staffing plan
Big Ideas Educational Services	Youth Development: K-5	Change in staffing plan
Catalyst Miami	Benefits Enrollment	Change in staffing plan
CCDH	Parenting	Change in staffing plan
City of Miami Beach	Youth Development: K-5	Change in staffing plan
City of North Miami Beach	Youth Development: 6-12	Change in staffing plan
CMB Visions Unlimited	Youth Development: K-5	Change in staffing plan
Dave and Mary Alper JCC	Youth Development: K-5	Change in staffing plan
Empowering Youth	Youth Development: 6-12	Change in staffing plan
Family & Children Faith	Youth Development: 6-12	Change in staffing plan
FLIPANY	After-School Meal Program	Change in staffing plan
Future Leaders Academy	Youth Development: K-5	Change in staffing plan
Jewish Community Services	Parenting	Change in staffing plan
Miami Dade County	Youth Development: K-5	Change in staffing plan
Miami Dade County	Youth Development: 6-12	Change in staffing plan
Miami Foundation	Funder Collaboration	Change in staffing plan
OIC of South Florida	Youth Development: 6-12	Change in activity dosage
Parks Foundation	Youth Development: 6-12	Change in staffing plan
SBC Community Development Corporation	Youth Development: K-5	Change in staffing plan
Southern Scholarship Foundation	Innovation	Change in staffing plan
Sundari Foundation	Innovation	Change in staffing plan
Touching Miami with Love	Youth Development: 6-12	Change in staffing plan
University of Miami	Parenting	Change in outcome language
University of Miami	Parenting	Change in staffing plan
University of Miami	Early Childhood	Change in staffing plan
University of Miami	Early Childhood	Change in staffing plan
United Cerebral Palsy	Youth Development: K-5	Change in staffing plan

THE CHILDREN'S TRUST
President/CEO
Agreements - </= \$25,000
April 1, 2021 through June 30, 2021

Qty	Organization	# Served	Final Agreement Amount	Description
Promote Citizen Engagement and Leadership				
1	93rd St Community Development Corporation Inc	40 Youth	\$20,000.00	Academic/Life Skills summer camp in Liberty City
2	A Worthy Cause Inc	35 Youth	\$10,000.00	Summer Social/ Advocacy/ Environmental Change Skills Camp
3	Achieve Miami Inc	360 youth	\$15,000.00	Summer high-quality academic instruction and enrichment for students, and professional development for staff countywide.
4	Agape 4 Orphans International Inc	50 Youth	\$20,000.00	Summer Academic/Life Skills session for Special Needs youth in Coconut Grove.
5	Albert C Pierre Community Service Inc	70 Youth	\$10,000.00	Summer session for youth in El Portal.
6	ASPIRE To Inc	25 Youth	\$12,000.00	Summer Academic/Life Skills session in Liberty City Annie Colman Housing Unit.
7	Avenues of Excellence Inc	20 Youth	\$12,000.00	Summer session for youth in South Miami.
8	Bethel Apostolic Temple	25 Youth	\$12,000.00	Summer STEAM/Leadership curriculum in North Liberty City Westview Gardens.
9	Center for Black Innovation Inc	75 Youth	\$24,999.00	Summer Technology, Entrepreneurial, Self Efficacy curriculum in North Dade.
10	Center for Family and Child Enrichment Inc	30 Youth	\$18,000.00	CDF (Children's Defense Fund's) Freedom School session for Foster Care Temp Placement youth
11	Dance Center of Florida	50 Youth	\$12,000.00	Summer camp in Wynwood
12	Diva Arts and Entertainment Inc	45 youth	\$10,000.00	Dance/Literacy summer camp in Miami Gardens
13	Encouraging Dreamers Breaking Barriers	25 Youth	\$12,000.00	Entrepreneurial/Vocational program in Overtown and West Coconut Grove
14	Esther Johnson LLC dba Young Excellent Scholar Academy LLC	75 youth	\$7,000.00	Finance Management summer camp in Liberty City
15	Evolutionary Arts Life Foundation Inc	100 Youth	\$18,000.00	Performing Arts/Literacy summer camp in North Dade
16	Florida Health Justice Project Inc	15 Providers	\$9,499.56	Collaboration with direct service providers to expanded care for post-partum women countywide
17	Flota Inc	50 youth	\$10,000.00	Literacy camp in Homestead/Florida City
18	Girl Scout Council of Tropical Florida Inc	200 Youth	\$10,300.00	Life Skills programming for low-income students who live in public housing communities
19	Goulds Coalition of Ministers and Lay People Inc	25 Families	\$5,000.00	Community forums, information, and referrals to social services in South Miami-Dade County
20	Greater St Matthews Holiness Church Inc	50 Youth	\$20,000.00	Academic/Life Skills summer camp in Florida City
21	Ground Game Training LLC	60 Youth	\$20,000.00	Academic/Life Skills camp in City of South Miami
22	HANDLING RISKY BUSINESS INC	35 Youth	\$15,000.00	Programming in North West Hialeah to increase social skills and improve academic performance.
23	ICU Baby Inc	95 Families	\$24,200.00	NICU baby's Transportation Assistance Program (TAP) for low income families who are spending time with their babies that are in the NICU.
24	JoAnns A Place of Refuge Inc	50 Youth	\$17,100.00	Summer Academic/Life Skills program in Naranja
25	Jordan Grove MBL Corp dba Jordan Grove Missionary Baptist Church	25 Youth	\$12,000.00	STEAM/Leadership development summer camp in Liberty City
26	Macedonia Community Outreach Ministries Inc	30 Youth	\$20,000.00	Summer session in Coconut Grove
27	Miami Diaper Bank Inc	2000 Families	\$20,000.00	Distribution of diapers to low income families throughout Miami-Dade
28	Miami Youth Garden Inc	50 Youth	\$20,000.00	STEAM/Leadership summer camp in Liberty City
29	National Black Child Development Institute Inc Miami Affiliate	10 Agencies	\$25,000.00	Community collaboration to build the capacity of non-funded provider in Coconut Grove and South Miami
30	Overtown Children and Youth Coalition Inc	300 Adults	\$8,000.00	Advocacy Professional Development for community partners in Overtown
31	PFA Charities Inc	800 Youth	\$20,995.00	SWIM summer camp in Liberty City

