



Board of Directors Meeting

Monday, April 20, 2020

4:00 p.m.

Location:

The Children's Trust

Board Teleconference

"Virtual Meeting via Zoom Webinar"





Board of Directors Meeting
Monday, April 20, 2020
The Children's Trust
Board Teleconference
"Virtual Meeting via Zoom Webinar"
4:00 p.m. – 6:00 p.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair
Mark A. Trowbridge
Vice-Chair
Steve Hope
Treasurer
Karen Weller
Secretary

Magaly Abrahante, Ed.D.
Laura Adams
Matthew Arsenaault
Daniel Bagner, Ph.D.
Hon. Juan Fernandez Barquin
Hon. Dorothy Bendross-Mindingall, Ph.D.
Constance Collins
Mary Donworth
Richard P. Dunn II
Beth Edwards
Gilda Ferradaz
Lourdes P. Gimenez
Nicole Gomez
Mindy Grimes-Festge
Nelson Hincapie
Pamela Hollingsworth
Monique Jiménez-Herrera, PsyD.
Hon. Barbara Jordan
Maurice Kemp
Tiombe Bisa Kendrick-Dunn
Marissa Leichter
Frank Manning
Susan Neimand, Ed.D.
Hon. Orlando Prescott

Javier Reyes
Hon. Isaac Salver
Michael Turino

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

- 4:00 p.m. **Welcome and Opening Remarks** Kenneth C. Hoffman
Chair
- 4:05 p.m. **Public Comments** Kenneth C. Hoffman
Chair
- 4:15 p.m. **Approval of February 18, 2020 Board of Directors minutes summary (Additional Items Packet) (Pg. 5)** Karen Weller
Secretary
- 4:20 p.m. **Ratification of Resolutions Approved by the Executive Committee on April 2, 2020** Kenneth C. Hoffman
Chair
- *Waiving of Bylaws to conduct meetings using communications media technology, as per applicable Executive Orders issued by Governor Ron DeSantis.*
 - *Resolutions 2020-30 through 2020-46 (See attached Executive Committee Resolutions Summary) (Pgs. 6-7)*
- 4:35 p.m. **Program Services and Childhood Health Committee Report** Pamela Hollingsworth
Committee Chair
- Resolution 2020-47:** Authorization to negotiate and execute contract renewals with 84 providers identified herein, to deliver high-quality after-school programming for 12,712 elementary school children and summer programming for 13,204 elementary school children, in a total amount not to exceed \$37,020,741.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, for year-round and school-year programs, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 8-17)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2020-48: Authorization to negotiate and execute contract renewals with 58 providers identified herein, to deliver high-quality after-school programming for 3,857 middle and high school youth and summer programming for 2,510 middle and high school youth, in a total amount not to exceed \$14,543,599.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, for year-round and school-year programs, with two remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 18-25)*

Resolution 2020-49: Authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$700,000.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021; and to request a waiver of the Procurement Policy. *(Pgs. 26-27)*

Resolution 2020-50: Authorization to negotiate and execute a contract renewal with Nova Southeastern University, Inc., for program and professional development support services for The Children's Trust's providers and staff in a total amount not to exceed \$771,956.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations *(Pgs. 28-29)*

Resolution 2020-51: Authorization to negotiate and execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$168,750.00 for a term of 15 months commencing July 1, 2020, and ending September 30, 2021. *(Pgs. 30-32)*

Resolution 2020-52: Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees to provide reading enhancement services, in a total amount not to exceed \$882,168.00 for a term of 12 months commencing October 1, 2020, and ending September 30, 2021, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 33-35)*

Resolution 2020-53 (AMENDED): Resolution #2020-53 was approved as amended by the Program Services Committee on April 2, 2020. The amendment made at the Program Services Committee identified Florida International University as a subcontractor. However, following the Committee meeting staff verified that Florida International University provides a professional service as part of the contract and is not a subcontractor. Professional services are defined in The Children's Trust's Budget Guidelines as independent contractors, consultants, instructors and other professionals or entities engaged to provide distinct services to participants and/or provide program evaluation services. Therefore, a second amendment is being submitted for approval by the Board.

Authorization to negotiate and execute a single source contract with Jewish Community Services for the 211 Helpline call center for children and families in our community, for a term of 15 months, commencing July 1, 2020, and ending September 30, 2021, in a total amount not to exceed \$1,467,720.00, with \$27,480.00 of such funds being provided to Florida International University by way of a professional services agreement. *(Pgs. 36-37)*

Resolution 2020-54: Authorization to negotiate and execute a contract with Jewish Community Services to implement the Help Me Grow Florida model, in a total amount not to exceed \$250,000.00, for a term of 15 months, commencing July 1, 2020, and ending September 30, 2021; and to request a waiver of the Procurement Policy. *(Pgs. 38-40)*

5:50 p.m. **CEO Report**

James R. Haj
President/CEO

- *Amendment Report (Pg. 41)*
- *Emergency Response Fund Report (Pg. 42)*
- *CEO Report on Contracts Under \$25,000.00 (Pg. 43)*
- *Financial Disclosure – due by July 1, 2020*
- *Additional Updates*

6:00 p.m. **Adjourn**

Reminder:

Next Board Meeting: *Monday, May 18, 2020*



**Board of Directors Meeting Summary
February 18, 2020
4:02 p.m.**

These actions were taken by The Children's Trust February 18, 2020:

*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the January 21, 2020 Board of Directors minutes was made by Pamela Hollingsworth and seconded by Nelson Hincapie. Motion passed unanimously, 18-0.

Finance & Operations Committee Report

Resolution 2020-25: Motion to approve the resolution was made by Mary Donworth and seconded by Karen Weller. Authorization to enter into an agreement with the agencies selected from the advertising creative RFP #2020-01 and media buying RFP #2020-02 for creative advertising production, media buying services, English-Spanish-Haitian Creole translation services, market research and community outreach in a total amount not to exceed \$2,020,000.00, for a term of seven months, commencing March 1, 2020, and ending on September 30, 2020, with four remaining 12-month renewals subject to annual funding appropriations. **Motion passed, 21-0. Recusal by Javier Reyes.**

Program Services & Childhood Health Committee Report

Resolution 2020-26: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute a match contract with Miami-Dade County for the fifth year of the Summer Youth Internship Program, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing March 1, 2020, and ending on February 28, 2021. **Motion passed, 19-0. Recusals by Commissioner Barbara Jordan, Dr. Magaly Abrahante, and Gilda Ferradaz.**

Resolution 2020-27: Motion to approve the resolution was made by Lourdes Gimenez and seconded by Pastor Richard Dunn. Authorization to release competitive solicitations, in alignment with the board's strategic plan and projected available funding, across multiple priority investment areas that have funding cycles ending in the 2019-20 fiscal year. **Motion passed unanimously, 22-0.**

Resolution 2020-28: Motion to approve the resolution was made by Karen Weller and seconded by Mindy Grimes-Festge. Authorization to execute no-cost extensions with five providers to continue their innovation projects for a term of three to six months, commencing April 1, 2020, and ending no later than September 30, 2020. **Motion passed, 21-0. Recusals by Gilda Ferradaz.**

Resolution 2020-29: Motion to approve the resolution was made by Pastor Richard Dunn and seconded by Judge Orlando Prescott. Authorization to execute a contract amendment with Hosanna Community Foundation, Inc., to add a subcontractor in Contract #2014-4550. **Motion passed unanimously, 18-0.**

Meeting adjourned at 5:15 p.m.



Resolutions Approved by the Executive Committee

Resolutions with no Recusals

- **Resolution 2020-30:** Contract with BMK Media Consulting Corporation for Infrastructure as a Service (IaaS) services for \$117,477.00.
- **Resolution 2020-31:** Contract with Armstrong Creative Consulting, Inc., for event planning services for \$290,000.00.
- **Resolution 2020-32:** Purchase agreement with Linda S. Weston d/b/a Ahead Advertising Specialties for Trust-branded promotional items for \$50,000.00.
- **Resolution 2020-33:** Purchase agreement with Yellow Box, Inc., to rent and maintain Yellow Box kiosks for \$29,166.70.
- **Resolution 2020-35:** Contract renewal with the United Way of Miami-Dade for early childhood development supports for \$1,000,000.00.
- **Resolution 2020-36:** Contract renewal with the University of Miami for infant and early childhood mental health consultation services for \$3,000,000.00.
- **Resolution 2020-37:** Contract amendment to extend the current contract with the Children's Forum for the administration of the Child Care INCENTIVE\$ Florida program for an additional two months, for \$41,667.00; contract renewal with the Children's Forum for said services for \$250,000.00; extend the current Children's Trust purchase order for wage supplement payments for \$331,667.00; encumber a new Children's Trust purchase order for wage supplements for \$1,990,000.00.
- **Resolution 2020-38:** Contract renewal with the Children's Forum for the management of the Early Learning Career Center for \$700,000.00; encumber a Children's Trust purchase order for educator scholarships for \$1,166,667.00.
- **Resolution 2020-39:** Contract renewal with the University of Miami Miller School of Medicine for comprehensive early intervention services for \$1,300,000.00.
- **Resolution 2020-40:** Contract renewals with seven providers for early childhood community-research demonstration projects for \$1,539,358.00.
- **Resolution 2020-41:** Contract with the UM-NSU Center for Autism and Related Disabilities for autism spectrum disorders diagnostic evaluation services for \$308,000.00.
- **Resolution 2020-42:** Contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program for \$400,000.00.
- **Resolution 2020-43:** Contract renewals with six providers for comprehensive school-based health services for \$16,250,000.00; use funds from this initiative to leverage federal funding through the Low-Income Pool program.
- **Resolution 2020-44:** Contract with Nova Southeastern University for capacity building for school nurses focused on oral health for \$250,000.00.
- **Resolution 2020-46:** Contract with Miami-Dade County for the HERO truancy prevention program for \$880,000.00.

Resolutions with Recusals

- **Resolution 2020-34 (Amended):** Contract with the Early Learning Coalition of Miami-Dade/Monroe for the disbursement of slot payments to early learning programs for \$8,000,000.00; encumber a Children's Trust purchase order for high-quality tiered payment differentials in the amount of \$8,000,000.00.
Recusals by Pamela Hollingsworth and Gilda Ferradaz.
- **Resolution 2020-45:** Contract renewals with three providers to deliver oral health preventive services for \$550,014.00.
Recusal by Karen Weller.

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-47

Strategic Plan Priority Investment Area: Youth Development: After-school programs and summer camps.

Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with 84 providers identified herein, to deliver high-quality after-school programming for 12,712 elementary school children and summer programming for 13,204 elementary school children, in a total amount not to exceed \$37,020,741.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, for year-round and school-year programs, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$37,020,741.00 for this resolution is allocated for FY 2019-20 and is projected to be available in FY 2020-2021.

Description of Services: The Children's Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage 10 percent or more children with disabilities. Programs operate five days per week (Monday-Friday). After-school programs are offered following the Miami-Dade County Public School calendar (180 days). Based on proposals in the providers' funding applications, programs may also operate full days on teacher planning days, holidays, and spring break. Summer programs operate at least 10 hours per day for a period of six to 11 weeks.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL), and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to focus on reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is also provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet the recommended levels for high-intensity physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skills-building activities vary across programs and may include STEM (science, technology, engineering, math), arts and culture, civic engagement and/or specialized programming for children with disabilities.

The following providers are recommended for renewal at current funding level:

Agency	Amount Not to Exceed
*Bullet points denote subcontractors	
Abundant Living Citi Church, Inc.	\$160,380.00
Adults Mankind Organization, Inc.	\$180,882.00
American Children's Orchestras for Peace, Inc.	\$324,044.00
Amigos Together for Kids, Inc.	\$227,650.00
The Arc of South Florida	\$1,228,703.00
Arts for Learning/Miami, Inc.	\$243,450.00
Ayuda, Inc.	\$237,692.00
• Happy Kids Childcare and School	
Big Ideas Educational Services, Inc.	\$221,618.00
Boys and Girls Clubs of Miami-Dade, Inc.	\$475,000.00
Branches, Inc.	\$576,404.00
Carlmar, Inc. d.b.a. Town Center Preschool	\$207,316.00
Centro Campesino Farmworker Center Inc.	\$255,000.00
Centro Mater Childcare Services, Inc.	\$1,213,855.00
The Children's Village d.b.a. The Resource Room	\$333,828.00
City of Hialeah	\$905,998.00
City of Miami Beach	\$464,940.00
City of North Bay Village	\$169,252.00
City of North Miami Beach	\$336,938.00
CMB Visions Unlimited, Inc.	\$387,266.00
Coalition of Florida Farmworker Organizations, Inc.	\$163,164.00
• Melania Holdings Group, LLC. (Tiny Kingdom Learning Center)	
Community Coalition, Inc.	\$205,774.00
Communities In School of Miami, Inc.	\$273,352.00
Concerned African Women, Inc.	\$830,583.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$403,887.00
Early Childhood Quality Consultant, LLC(ECQC), d.b.a. Playing the Game of Life	\$451,979.00
• Early Steps Learning Center	
• FL Academy	
• Happy Memories Learning Center Corp	
Easter Seals South Florida, Inc.	\$292,078.00
Educate Tomorrow	\$110,619.00
• Dezerland Park, LLC.	
Empowering Youth, Inc.	\$106,460.00
Family Action Network Movement, Inc. (FANM)	\$278,355.00
Family & Children Faith Coalition, Inc.	\$2,072,737.00
The Family Christian Association of America, Inc.	\$688,237.00
First Step Champions, Inc.	\$183,586.00
Fit Kids of America	\$500,000.00
FIU Board of Trustees (College of Engineering and Computing)	\$510,818.00
• Fit Kids of America	
FIU Board of Trustees (Center for Children and Families)	\$1,308,300.00
• Dibia Dream, Inc.	
• Prosperity Social and Community Development Group, Inc.	
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	\$222,262.00
• Star Support Foundation, Inc.	
Foundation of Community Assistance and Leadership, Inc. (FOCAL)	\$277,726.00

Agency	Amount Not to Exceed
*Bullet points denote subcontractors	
Future Leaders Academy of Kendall, Corp.	\$320,453.00
Gang Alternative, Inc.	\$1,177,692.00
Grace Christian Preparatory, Inc.	\$159,401.00
Institute for Child & Family Health, Inc.	\$199,012.00
Just Kids Centers, Inc.	\$385,080.00
Kayleen's Learning Center Corp.	\$617,024.00
Kids Learning Center of South Dade, Inc.	\$281,951.00
Kids Learning Center of South Dade III, Inc.	\$387,338.00
Kidworks, USA, Inc.	\$455,036.00
Kingdom Academy, Inc.	\$373,505.00
Knowledge Builders of Florida, Inc.	\$149,177.00
La Viña del Señor, Inc./Kidz XL Sports	\$194,340.00
Leadership Learning Center at Saint John Bosco, Inc.	\$496,519.00
The Liberty City Optimist Club of Florida, Inc.	\$217,179.00
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	\$235,988.00
Miami Children's Initiative, Inc.	\$192,969.00
The Miami Children's Museum, Inc.	\$637,002.00
Miami Dade County (Parks, Recreation and Open Spaces)	\$938,791.00
MUSICALL, INC.	\$184,419.00
New Hope Development Center, Inc.	\$116,073.00
The New Jerusalem Community Development Corporation <ul style="list-style-type: none"> • Mt. Sinai Baptist Church • National Auxiliary Association • Sweet Home Community Builders, Inc. • St. Paul A.M.E. Church 	\$763,140.00
Opa Locka Community Development Corporation, Inc. <ul style="list-style-type: none"> • Florida Education Fund, Inc. 	\$340,338.00
Overtown Youth Center, Inc.	\$409,620.00
PEACE CDC, Inc.	\$498,246.00
Recapturing the Vision International, Inc.	\$833,744.00
Richmond-Perrine Optimist Club, Inc.	\$498,421.00
Sanrau Corp. d.b.a. Lago Mar Pre-School	\$251,364.00
SBC Community Development Corporation of Richmond Heights, Inc.	\$212,919.00
Sunflowers Academy, Inc.	\$499,929.00
Teen Up-ward Bound, Inc.	\$281,803.00
Thomas Armour Youth Ballet, Inc.	\$1,010,000.00
Thumbelina Learning Center Corporation	\$404,346.00
Thumbelina Learning Center II	\$222,173.00
Tiger and Dragon Group, Inc.	\$231,464.00
Tiny Town Day Care Center, Inc. d.b.a. Kids Paradise Childcare & Learning Center	\$174,098.00
Touching Miami With Love Ministries, Inc.	\$652,464.00
Town of Cutler Bay	\$185,636.00
United Cerebral Palsy Association of Miami, Inc.	\$1,052,770.00
Urgent, Inc.	\$197,238.00
Young Men's Christian Association of South Florida, Inc. (YMCA)	\$1,344,346.00

The following providers are recommended for renewal with a change in the amount of slots and funding:

Agency	Slot Expansion/ (Reduction)	Funding Increase/ (Decrease)	Amount Not to Exceed
*Bullet points denote subcontractors Belafonte TACOLCY Center, Inc.	+15 School Year and Summer	+\$70,601.00	\$211,773.00
City of Miami Gardens	(-30) School Year	(-\$46,075.00)	\$282,150.00
Excel Kids Academy, Inc.	+15 School Year and Summer	+\$57,801.00	\$289,245.00
Hosanna Community Foundation, Inc.	(-30) School Year and Summer	(-\$83,280.00)	\$124,989.00
Multi-Ethnic Youth Group Association, Inc.	+30 School Year and Summer	+\$101,792.00	\$269,192.00
The Urban League of Greater Miami, Inc. • World Literacy Crusade	(-60) School Year and Summer	(-\$139,758.00)	\$209,702.00
Trinity Church, Incorporated • EnFamilia, Inc. • Holy Cross Lutheran Church and School of North Miami	+15 School Year and Summer	+\$41,490.00	\$820,549.00

Background: On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. During the first six months of the 2019-20 contract year, The Children’s Trust staff assessed the progress of programs by conducting several site visits to observe program implementation and evaluate the appropriateness of activities and data collection.

The review process for contract renewal consideration included qualitative and quantitative data reviews, site visits, and activity observations. Results summarized in the attached table include the following: service utilization, population focus, staffing, data quality, service delivery and fiscal health. As of January 31, 2020, more than 13,000 children received services, with an average service utilization of 85 percent. Twenty-one percent of the children served reported living with a disability.

Based on the comprehensive review described above, most providers are performing in the mastering and advancing ranges on the items reviewed. When programs were trending low in service utilization for both mid-year and year-end, and where growth planning did not result in marked progress, reductions in the number of slots are recommended as indicated above. In an effort to maintain service numbers, these slots were transferred, when possible, to programs in the same geographic region that have capacity, high service utilization, and demonstrate mastery and advancing levels in the other performance items, as indicated above. One program was not renewed because it was unable to secure a site.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of April, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

YOUTH DEVELOPMENT K-5: MID-YEAR PROGRESS

The Youth Development k-5 programs support and expand the school environment, providing elementary students with a valuable safety net of care during hours when many parents are working. These programs stimulate academic, athletic, cultural, and social learning in nurturing, supervised environments that implement evidence-based practices in reading/literacy, fitness, homework completion and social skills, as well as provide nutritious food and family involvement activities.

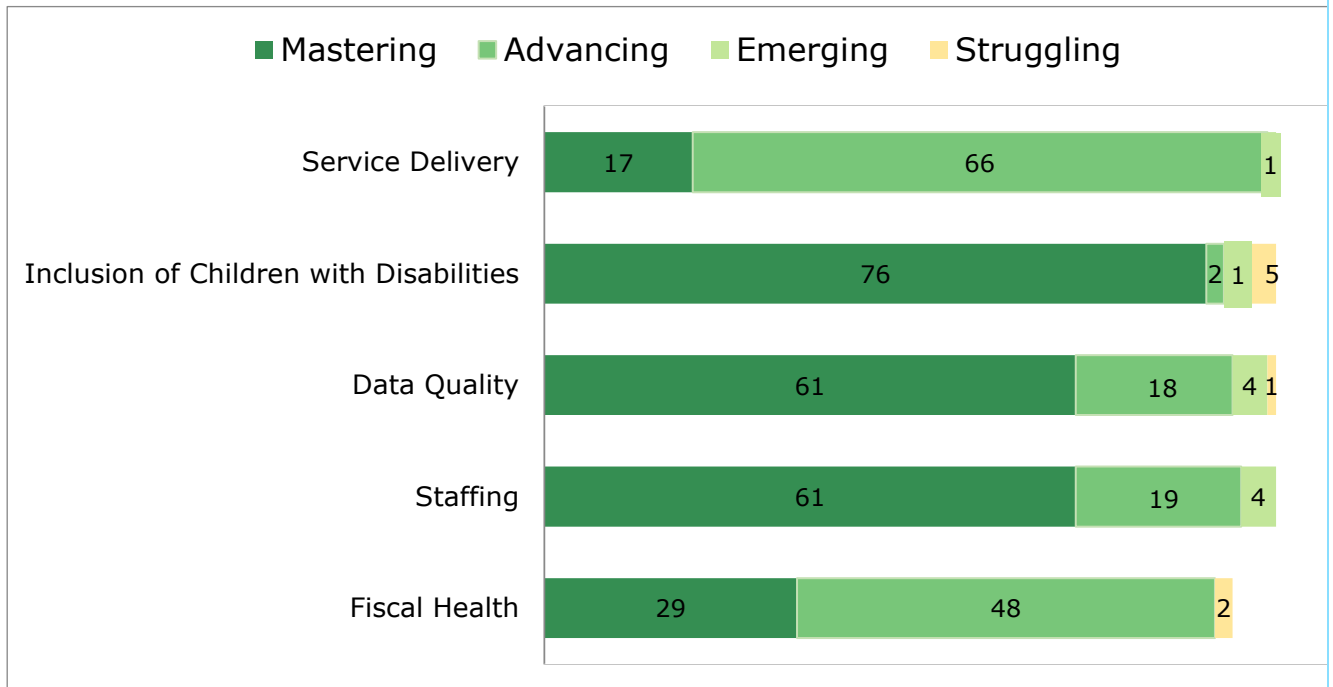
The second year implementation of the Youth Development (YD) K-5 Initiative shows excellent strides toward a successful funding cycle. During the first six months of the 2019-20 contract year, more than 13,000 children received services with an average utilization of 85 percent. To assess the qualitative progress of these programs, contract managers conducted several site visits to observe their implementation and assess the appropriateness of site activities and data collection methods. Based on these assessments, the majority of the programs were rated as either Advancing or Mastering. After discussing the results with providers, a Growth Plan was collaboratively created for all programs, regardless of their progress level.

PROGRAM METRICS BY COMPONENT

85%
average
service
utilization

13594
children
served

21%
(2807)
children
with
disabilities



MASTERING: Performance and implementation for the component are exceptional and substantially above the contracted requirements.

ADVANCING: Performance and implementation for the component meet and may exceed some contracted requirements.

EMERGING: Performance and implementation for the component meet some contracted requirements, with some improvements needed.

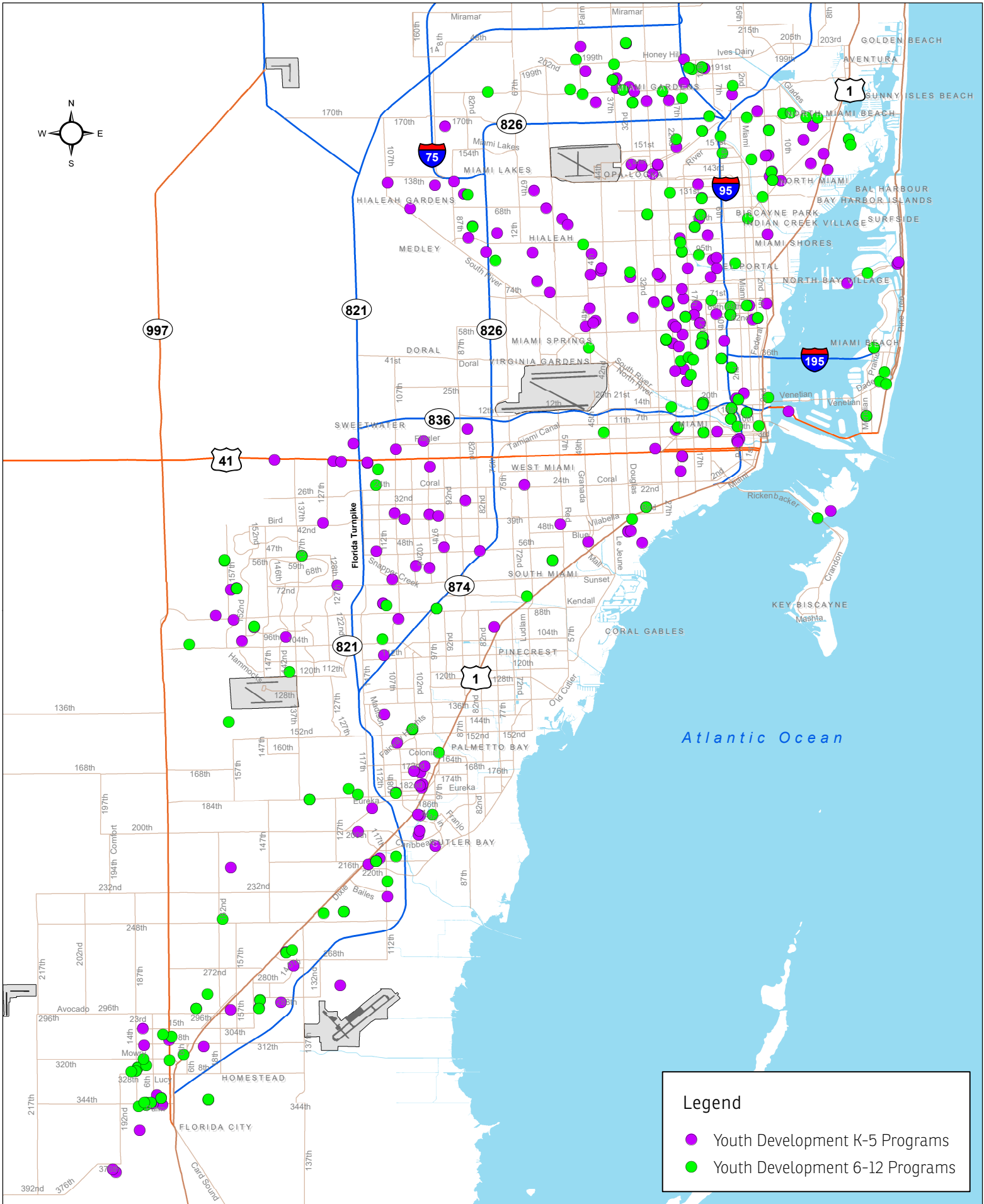
STRUGGLING: Performance and implementation for the component fall below most contracted requirements, with significant improvements needed.

Agency name	*Fiscal Health	Staffing	Data Quality	Service Delivery	Inclusion of CWD	Service Utilization
Abundant Living Citi Church, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	57%
Adults Mankind Organization, Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	87%
American Children's Orchestras for Peace, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	95%
Amigos Together for Kids, Inc.	Advancing	Mastering	Mastering	Mastering	Mastering	76%
Arts for Learning/Miami, Inc.	Mastering	Advancing	Advancing	Advancing	Mastering	92%
Ayuda, Inc.	Mastering	Mastering	Advancing	Advancing	Mastering	61%
Belafonte TACOLCY Center, Inc.	Advancing	Advancing	Advancing	Advancing	Mastering	96%
Big Ideas Educational Services, Inc.	Advancing	Mastering	Advancing	Advancing	Mastering	94%
Boys and Girls Clubs of Miami-Dade, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	87%
Branches, Inc.	Mastering	Advancing	Mastering	Advancing	Mastering	87%
Carlmar, Inc. d.b.a. Town Center Preschool	Advancing	Mastering	Mastering	Advancing	Mastering	96%
Centro Campesino Farmworker Center Inc.	Advancing	Mastering	Mastering	Mastering	Mastering	78%
Centro Mater Childcare Services, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	93%
City of Hialeah	Advancing	Advancing	Mastering	Advancing	Mastering	83%
City of Miami Beach	Advancing	Advancing	Mastering	Advancing	Emerging	83%
City of Miami Gardens	Advancing	Advancing	Advancing	Advancing	Mastering	71%
City of North Bay Village	Advancing	Mastering	Mastering	Advancing	Mastering	85%
City of North Miami Beach	Pending	Advancing	Mastering	Advancing	Mastering	77%
CMB Visions Unlimited, Inc.	Advancing	Mastering	Advancing	Advancing	Mastering	88%
Coalition of Florida Farmworker Organizations, Inc.	Pending	Mastering	Mastering	Advancing	Mastering	119%
Communities In School of Miami, Inc.	Advancing	Advancing	Mastering	Advancing	Mastering	93%
Community Coalition, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	94%
Concerned African Women, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	81%
Early Childhood Quality Consultant, LLC(ECQC) d.b.a. Playing the Game of Life	Mastering	Mastering	Mastering	Advancing	Mastering	86%
Easter Seals South Florida, Inc.	Advancing	Mastering	Mastering	Mastering	Advancing	66%
Educate Tomorrow	Advancing	Mastering	Mastering	Advancing	Advancing	74%
Empowering Youth, Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	93%
Excel Kids Academy, Inc.	Mastering	Mastering	Advancing	Advancing	Struggling	76%
Family & Children Faith Coalition, Inc.	Advancing	Advancing	Mastering	Mastering	Mastering	90%
Family Action Network Movement, Inc.	Mastering	Advancing	Advancing	Advancing	Mastering	90%
First Step Champions, Inc.	Struggling	Mastering	Mastering	Mastering	Mastering	78%
Fit Kids of America	Mastering	Mastering	Mastering	Mastering	Mastering	100%
FIU Board of Trustees (Center for Children and Families)	Mastering	Advancing	Advancing	Advancing	Mastering	99%
FIU Board of Trustees (College of Engineering and Computing)	Mastering	Mastering	Mastering	Advancing	Mastering	93%

Agency name	*Fiscal Health	Staffing	Data Quality	Service Delivery	Inclusion of CWD	Service Utilization
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)	Advancing	Advancing	Advancing	Advancing	Mastering	61%
Foundation of Community Assistance and Leadership, Inc.	Advancing	Mastering	Mastering	Mastering	Mastering	98%
Future Leaders Academy of Kendall, Corp.	Pending	Advancing	Mastering	Advancing	Mastering	83%
Gang Alternative, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	81%
Grace Christian Preparatory, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	83%
Hosanna Community Foundation, Inc.	Advancing	Emerging	Emerging	Advancing	Mastering	86%
Institute for Child & Family Health, Inc.	Mastering	Mastering	Mastering	Advancing	Struggling	91%
Just Kids Centers, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	76%
Kayleen's Learning Center Corp.	Advancing	Mastering	Mastering	Mastering	Mastering	91%
Kids Learning Center of South Dade III, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	92%
Kids Learning Center of South Dade, Inc	Mastering	Mastering	Mastering	Advancing	Mastering	81%
Kidworks, USA, Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	92%
Kingdom Academy, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	104%
Knowledge Builders of Florida, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	66%
La Viña del Señor, Inc./Kidz XL Sports	Advancing	Mastering	Mastering	Advancing	Mastering	81%
Leadership Learning Center at Saint John Bosco, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	90%
Llirraf'O, Inc. d.b.a. O'Farrill Learning Center	Advancing	Mastering	Mastering	Advancing	Mastering	102%
Miami Children's Initiative, Inc.	Advancing	Emerging	Advancing	Advancing	Struggling	84%
Miami Dade County	Advancing	Emerging	Struggling	Advancing	Mastering	62%
Multi Ethnic Youth Group Association, Inc.	Advancing	Advancing	Mastering	Advancing	Mastering	94%
MUSICALL, INC.	Pending	Advancing	Mastering	Advancing	Mastering	88%
New Hope Development Center, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	93%
Opa-Locka Community Development Corporation, Inc.	Advancing	Emerging	Emerging	Advancing	Struggling	53%
Overtown Youth Center, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	84%
PEACE CDC, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	114%
Recapturing the Vision International, Inc.	Mastering	Mastering	Advancing	Advancing	Mastering	93%
Richmond-Perrine Optimist Club, Inc.	Advancing	Advancing	Emerging	Emerging	Mastering	62%
Sanrau Corp. d.b.a. Lago Mar Pre-School	Advancing	Mastering	Mastering	Advancing	Mastering	93%
SBC Community Development Corporation of Richmond Heights, Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	82%
Sunflowers Academy, Inc.	Mastering	Mastering	Mastering	Mastering	Mastering	95%

Agency name	*Fiscal Health	Staffing	Data Quality	Service Delivery	Inclusion of CWD	Service Utilization
Teen Up-ward Bound, Inc.	Struggling	Mastering	Mastering	Advancing	Mastering	73%
The Arc of South Florida	Mastering	Mastering	Mastering	Mastering	Mastering	92%
The Children's Village d.b.a. The Resource Room	Advancing	Advancing	Mastering	Advancing	Mastering	75%
The Dave and Mary Alper Jewish Community Center, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	92%
The Family Christian Association of America, Inc.	Advancing	Advancing	Mastering	Advancing	Mastering	92%
The Liberty City Optimist Club of Florida, Inc.	Advancing	Mastering	Mastering	Advancing	Mastering	71%
The Miami Children's Museum, Inc.	Advancing	Mastering	Advancing	Advancing	Mastering	86%
The New Jerusalem Community Development Corporation	Mastering	Mastering	Advancing	Advancing	Mastering	75%
The Urban League Of Greater Miami, Inc.	Pending	Advancing	Emerging	Advancing	Mastering	58%
Thomas Armour Youth Ballet, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	83%
Thumbelina Learning Center Corporation	Advancing	Mastering	Mastering	Advancing	Mastering	107%
Thumbelina Play & Learning Center, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	89%
Tiger and Dragon Group, Inc.	Advancing	Mastering	Mastering	Mastering	Mastering	93%
Tiny Town Day Care Center, Inc. d.b.a Kids Paradise Childcare & Learning Center	Advancing	Mastering	Mastering	Mastering	Mastering	92%
Touching Miami With Love Ministries, Inc.	Mastering	Mastering	Advancing	Mastering	Mastering	87%
Town of Cutler Bay	Advancing	Mastering	Mastering	Advancing	Mastering	88%
Trinity Church, Incorporated	Mastering	Mastering	Advancing	Advancing	Struggling	102%
United Cerebral Palsy Association of Miami, Inc.	Mastering	Mastering	Advancing	Advancing	Mastering	77%
Urgent, Inc.	Advancing	Mastering	Advancing	Advancing	Mastering	80%
Young Men's Christian Association of South Florida, Inc.	Mastering	Mastering	Mastering	Advancing	Mastering	83%

* The pending audits are either not due yet/or on an approved extension.



Legend

- Youth Development K-5 Programs
- Youth Development 6-12 Programs



**Youth Development 2020-21
Program Sites**

Data Sources:
-The Children's Trust

Location:
Miami-Dade County,
Florida

Created by
Research and
Evaluation
March 2020

The Children's Trust
3150 SW Third Ave
Miami, FL 33129
www.thechildrenstrust.org

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-48

Strategic Plan Priority Investment Areas: Youth Development: After-school programs and summer camps; and youth enrichment programs.

Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with 58 providers identified herein, to deliver high-quality after-school programming for 3,857 middle and high school youth and summer programming for 2,510 middle and high school youth, in a total amount not to exceed \$14,543,599.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, for year-round and school-year programs, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$14,543,599.00 for this resolution is allocated for FY 2019-20 and is projected to be available in FY 2020-21.

Description of Services: The Children's Trust provides funding for after-school programs and summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage 10 percent or more youth with disabilities. School-year programs must engage youth for at least 50 days for no less than 36 weeks with a minimum of 150 individual contact hours over the school year. Year-round programs offer both after-school and summer activities. Summer programs must operate for no less than six weeks, with a minimum of 90 contact hours per youth. Programs may provide shorter intervals for youth of at least 15 days of service.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL) and skills-building in one or more specialized areas. The specialized areas include arts, STEM (science, technology, engineering, math), civic engagement, sports, job training/ coaching, entrepreneurship or college readiness. Many programs also include family engagement activities.

The following providers are recommended for renewal at current funding level:

Agency	Amount Not to Exceed
*Bullet points denote subcontractors	
Abundant Living Citi Church, Inc.	\$352,410.00
Adults Mankind Organization, Inc. • Community Coalition	\$164,248.00
Ayuda Inc.	\$257,904.00
Barry University	\$274,208.00
Be Strong International, Inc.	\$200,000.00
Branches, Inc.	\$244,170.00
Boys & Girls Clubs of Miami-Dade Inc.	\$512,725.00
Casa Valentina, Inc.	\$195,262.00
City of Hialeah	\$375,000.00
City of Homestead • Start Off Smart, Inc. (SOS)	\$195,811.00
City of Miami Beach	\$371,089.00
City of North Miami Beach	\$98,975.00
Coalition of Florida Farmworker Organizations, Inc.	\$146,841.00
Easter Seals South Florida, Inc.	\$504,019.00
Educate Tomorrow	\$285,600.00
Family & Children Faith Coalition, Inc.	\$499,800.00
Family Action Network Movement, Inc. (FANM)	\$80,511.00
Federation of Families, Miami-Dade Chapter, Inc.	\$285,280.00
FIU Board of Trustees (School of Education and Human Development)	\$225,000.00
Florida Film Institute, Inc.	\$161,927.00
Foundation of Community Assistance and Leadership, Inc. (FOCAL)	\$162,346.00
Gang Alternative, Inc.	\$336,391.00
Greater Miami Youth for Christ, Inc.	\$187,434.00
Guitars Over Guns Organization, Inc.	\$302,634.00
Haitian Neighborhood Center, Sant La • Prosperity Social and Community Development Group	\$172,800.00
Kids Learning Center of South Dade III, Inc.	\$156,871.00
Kingdom Academy, Inc.	\$186,208.00
Mexican American Council, Inc.	\$351,545.00
Miami Children's Initiative, Inc.	\$162,168.00
Miami Dade County (Parks, Recreation and Open Spaces)	\$416,533.00
Miami Dade County (Community Action and Human Services Department)	\$179,823.00
Miami Dance Project, Inc.	\$195,858.00
MUSICALL, Inc.	\$55,872.00
OIC of South Florida, Inc.	\$189,000.00
Opa-Locka Community Development Corporation, Inc. • Florida Education Fund	\$457,043.00
Overtown Youth Center, Inc.	\$271,040.00
Parks Foundation of Miami-Dade, Inc. • Miami Dade County	\$364,434.00
Peace CDC, Inc.	\$195,750.00
Prosperity Social & Community Development Group, Inc.	\$75,600.00

Agency	Amount Not to Exceed
*Bullet points denote subcontractors	
Read2Succeed, Inc.	\$91,758.00
Recapturing the Vision International, Inc.	\$181,782.00
Shepherd of God Christian Academy, Corp.	\$115,033.00
The Arc of South Florida	\$656,565.00
The Children's Village d.b.a. The Resource Room	\$211,511.00
The Liberty City Optimist Club of Florida, Inc.	\$113,893.00
Tiger and Dragon Group, Inc.	\$63,676.00
United Cerebral Palsy Association of Miami, Inc.	\$240,673.00
Urgent, Inc.	\$592,207.00
World Literacy Crusade of Florida, Inc.	\$257,520.00

The following providers are recommended for renewal with a change in the amount of slots and funding:

Agency	Slot Expansion/ (Reduction)	Funding Increase/ (Decrease)	Amount not to Exceed
City of Miami Gardens	(-25) School year & Summer	(-\$84,840.00)	\$125,240.00
Concerned African Women, Inc.	(-25) School year & Summer	(-\$96,679.00)	\$193,418.00
CMB Visions Unlimited Inc.	(-10) School year & Summer	(-\$49,598.00)	\$248,037.00
Empowering Youth, Inc.	+25 School year & Summer	+\$84,840.00	\$295,680.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	+20 School year & Summer	+\$78,009.00	\$195,009.00
Touching Miami with Love Ministries, Inc.	+20 School year & Summer	+\$144,670.00	\$433,926.00
Leadership Learning Center at Saint John Bosco, Inc	+25 School year & Summer	+\$105,263.00	\$384,913.00
The Motivational Edge, Inc	(-10) School Year	(-\$16,668.00)	\$66,780.00
Miami Music Project, Inc.	+20 School Year	+\$56,504.00	\$225,848.00

Background: On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process.

During the first six months of the 2019-20 contract year, The Children’ Trust staff assessed the progress of programs by conducting several site visits to observe program implementation and evaluate the appropriateness of activities and data collection.

The review process for contract renewal consideration included qualitative and quantitative data reviews, site visits, and activity observations. Results summarized in the attached table include the following: service utilization, population focus, staffing, data quality, service delivery, and fiscal health. As of January 31, 2020, 4,517 youth received services, with an average service utilization of 93 percent. Twenty-six percent of the youth served reported living with a disability.

Based on the comprehensive review described above, most providers are performing in the mastering and advancing ranges on the items reviewed. When programs were trending low in service utilization for both mid-year and year-end, and where growth planning did not result in marked progress, reductions in the number of slots are recommended as indicated above. In an effort to maintain service numbers, these slots were transferred, when possible, to programs in the same geographic region that have capacity, high service utilization, and demonstrate mastery and advancing levels in the other performance items, as indicated above. One program declined the renewal of its award.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of April, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

YOUTH DEVELOPMENT 6-12: MID-YEAR PROGRESS

Executive Summary

The Youth Enrichment programs offer disadvantaged middle- and high-school age youth (as well as young adults transitioning from the foster care system or living with disabilities) the ability to expand their horizons; develop important social, emotional, cognitive and physical skills; and explore opportunities that can lead them to develop lifelong interests and success. Programs provide academic and social/life skills support while focusing on youth employment, arts, STEM, sports and/or service-learning programming.

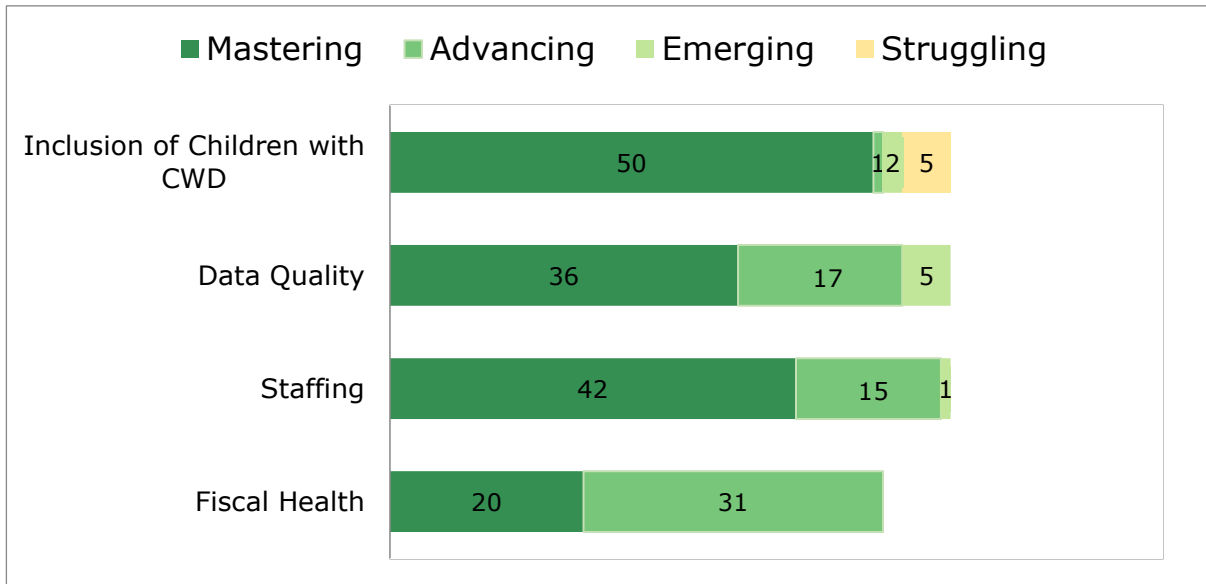
The second implementation of the Youth Development (YD) 6-12 Initiative shows moderate progress toward a successful funding cycle. During the first six-month of the 2019-20 contract-year, more than 4,500 youth received services with an average utilization of 93 percent. To assess the qualitative progress of these programs, contract managers conducted several site visits to observe their implementation and assess the appropriateness of site activities and data collection methods. Based on these assessments, the majority of these programs were rated as either Advancing or Mastering. After discussing the results with providers, a Growth Plan was collaboratively created for all programs, regardless of their progress level.

93%
average
service
utilization

4517
youth
served

26%
(1165)
youth with
disabilities

PROGRAM METRICS BY COMPONENT



MASTERING: Performance and implementation for the component are exceptional and substantially above the contracted requirements.

ADVANCING: Performance and implementation for the component meet and may exceed some contracted requirements.

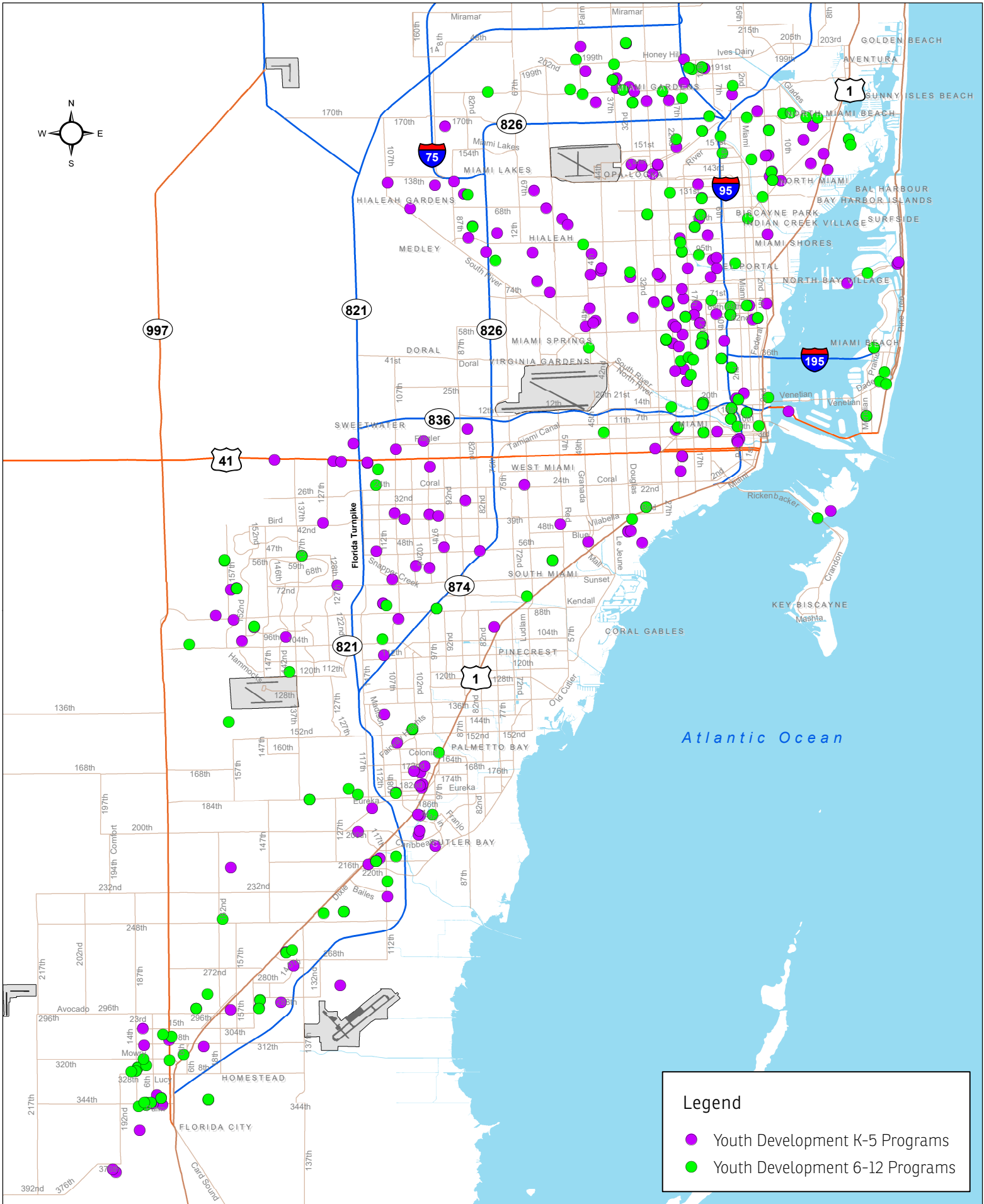
EMERGING: Performance and implementation for the component meet some contracted requirements, with some improvements needed.

STRUGGLING: Performance and implementation for the component fall below most contracted requirements, with significant improvements needed.

Agency name	*Fiscal Health	Staffing	Data Quality	Inclusion of CWD	Service Utilization
Abundant Living Citi Church, Inc.	Advancing	Mastering	Mastering	Mastering	86%
Adults Mankind Organization, Inc.	Mastering	Mastering	Mastering	Mastering	71%
Ayuda, Inc.	Mastering	Mastering	Mastering	Mastering	99%
Barry University	Advancing	Mastering	Mastering	Mastering	101%
Be Strong International, Inc.	Mastering	Mastering	Advancing	Mastering	79%
Boys and Girls Clubs of Miami-Dade, Inc.	Advancing	Mastering	Mastering	Mastering	98%
Branches, Inc.	Mastering	Mastering	Mastering	Mastering	106%
Casa Valentina, Inc.	Advancing	Advancing	Advancing	Mastering	81%
City of Hialeah	Advancing	Mastering	Mastering	Mastering	88%
City of Homestead	Advancing	Advancing	Emerging	Struggling	93%
City of Miami Beach	Advancing	Advancing	Advancing	Mastering	89%
City of Miami Gardens	Advancing	Advancing	Emerging	Struggling	34%
City of North Miami Beach	Pending	Mastering	Mastering	Mastering	68%
CMB Visions Unlimited, Inc.	Advancing	Advancing	Advancing	Mastering	70%
Coalition of Florida Farmworker Organizations, Inc.	Pending	Mastering	Advancing	Advancing	81%
Concerned African Women, Inc.	Advancing	Mastering	Mastering	Struggling	20%
Easter Seals South Florida, Inc.	Advancing	Mastering	Mastering	Mastering	87%
Educate Tomorrow	Advancing	Mastering	Mastering	Mastering	84%
Empowering Youth, Inc.	Mastering	Mastering	Mastering	Mastering	180%
Family & Children Faith Coalition, Inc.	Advancing	Mastering	Mastering	Mastering	68%
Family Action Network Movement, Inc.	Mastering	Mastering	Emerging	Mastering	82%
Federation of Families, Miami-Dade Chapter Inc.	Mastering	Mastering	Advancing	Mastering	84%
FIU Board of Trustees (School of Education and Human Development)	Mastering	Mastering	Mastering	Mastering	107%
Florida Film Institute, Inc.	Advancing	Mastering	Mastering	Mastering	84%
Foundation of Community Assistance and Leadership, Inc.	Advancing	Mastering	Mastering	Struggling	90%
Gang Alternative, Inc.	Advancing	Mastering	Mastering	Mastering	91%
Greater Miami Youth for Christ, Inc.	Mastering	Advancing	Mastering	Mastering	67%
Greater Miami Youth Symphony of Dade County, Florida, Inc.	Mastering	Advancing	Advancing	Mastering	132%
Guitars Over Guns Organization, Inc.	Advancing	Mastering	Mastering	Mastering	99%
Haitian Neighborhood Center, Sant La	Mastering	Advancing	Advancing	Mastering	49%
Kids Learning Center of South Dade III, Inc.	Mastering	Mastering	Mastering	Mastering	139%
Kingdom Academy, Inc.	Mastering	Mastering	Mastering	Mastering	139%
Leadership Learning Center at Saint John Bosco, Inc.	Advancing	Mastering	Mastering	Mastering	109%
Mexican American Council, Inc.	Advancing	Mastering	Mastering	Mastering	76%
Miami Children's Initiative, Inc.	Advancing	Emerging	Advancing	Emerging	122%

Agency name	*Fiscal Health	Staffing	Data Quality	Inclusion of CWD	Service Utilization
Miami Dade County (CAHSD)	Advancing	Advancing	Mastering	Mastering	27%
Miami Dade County (PROS)	Advancing	Advancing	Mastering	Mastering	27%
Miami Dance Project, Inc.	Mastering	Mastering	Mastering	Mastering	50%
Miami Music Project, Inc.	Mastering	Mastering	Mastering	Mastering	137%
MUSICALL, INC.	Pending	Advancing	Mastering	Emerging	102%
OIC of South Florida, Inc.	Advancing	Mastering	Mastering	Mastering	69%
Opa-Locka Community Development Corporation, Inc.	Advancing	Advancing	Advancing	Mastering	150%
Overtown Youth Center, Inc.	Advancing	Mastering	Mastering	Mastering	136%
Parks Foundation of Miami-Dade, Inc.	Pending	Mastering	Mastering	Mastering	48%
PEACE CDC, Inc.	Advancing	Mastering	Advancing	Mastering	113%
Prosperity Social & Community Development Group, Inc.	Pending	Mastering	Advancing	Mastering	153%
Read2Succeed Inc.	Pending	Advancing	Emerging	Mastering	48%
Recapturing the Vision International, Inc.	Mastering	Mastering	Advancing	Mastering	172%
Shepherd of God Christian Academy, Corp.	Advancing	Mastering	Mastering	Struggling	79%
The Arc of South Florida	Mastering	Mastering	Mastering	Mastering	90%
The Children's Village d.b.a. The Resource Room	Advancing	Advancing	Mastering	Mastering	97%
The Liberty City Optimist Club of Florida, Inc.	Advancing	Mastering	Mastering	Mastering	37%
The Motivational Edge, Inc.	Pending	Mastering	Emerging	Mastering	38%
Tiger and Dragon Group, Inc.	Advancing	Mastering	Mastering	Mastering	86%
Touching Miami With Love Ministries, Inc.	Mastering	Mastering	Advancing	Mastering	222%
United Cerebral Palsy Association of Miami, Inc.	Mastering	Mastering	Advancing	Mastering	163%
Urgent, Inc.	Advancing	Advancing	Advancing	Mastering	112%
World Literacy Crusade of Florida, Inc.	Mastering	Mastering	Advancing	Mastering	80%

* The pending audits are either not due yet/or on an approved extension



Legend

- Youth Development K-5 Programs
- Youth Development 6-12 Programs



**Youth Development 2020-21
Program Sites**

Data Sources:
-The Children's Trust

Location:
Miami-Dade County,
Florida

Created by
Research and
Evaluation
March 2020

The Children's Trust
3150 SW Third Ave
Miami, FL 33129
www.thechildrenstrust.org

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-49

Strategic Plan Priority Investment Area: Health and Wellness: Food and Nutrition Services.

Strategic Plan Headline Community Result: Students are succeeding academically.

Recommended Action: Authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$700,000.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021; and to request a waiver of the Procurement Policy.

Budget Impact: Funding in the amount of \$700,000.00 for this resolution is allocated for FY 2019-20 and is projected to be available in FY 2020-21.

Description of Services: Through partnerships with the Florida Department of Health (DOH) and the Florida Department of Agriculture (FDA), FLIPANY provides nutritious lunches, snacks and suppers to 88 Trust-funded after-school sites for children and youth in grades K-12. In addition to food distribution, FLIPANY offers administrative services to these agencies to help them meet the requirements of the After-school Meal Program funded by the FDA and administered by DOH.

The Children's Trust requires all after-school and summer programs to provide participating children with food that meets the United States Department of Agriculture nutrition program requirements. FLIPANY is the after-school snack and meal provider for programs not located in a Miami-Dade County Public School or a licensed childcare center. FLIPANY delivers healthy snacks to after-school providers weekly based on the average number of snacks consumed in the prior week.

Additionally, an increasing number of sites are now serving evening suppers daily. This service is highly rated by the children and the staff and is available as either a hot or cold meal. FLIPANY is encouraging providers to serve evening suppers to ensure that basic nutritional needs are met.

During the first six months of the current contract, FLIPANY:

- facilitated the process and received DOH approval and federal reimbursement for an additional 10 sites;
- provided 247,590 snacks and 163,324 suppers/lunches, which resulted in \$649,111.19 in leveraged federal reimbursement; and
- received good reviews by the children, who particularly love the fresh fruit and the tastiness of the food. The after-school staff also gave high marks for snack delivery and the quality of the snacks.

Background: After-school sites with children who meet free and reduced lunch criteria, or are in school boundaries that include children who meet the requirements, are approved by DOH for federal reimbursement. FLIPANY assists sites in getting approved for reimbursement by DOH. As of September 2019, the reimbursement rates are \$0.94 for snacks and \$3.41 for lunch or suppers. The Children’s Trust pays for snacks, meals, beverages and food administration at sites that do not meet DOH requirements. FLIPANY has been providing the snacks and meals to Trust-funded providers since June 2015. The funding amount for this contract is higher because the contract term is for 14 months to align with The Children’s Trust fiscal year, however, the annual allocation remains the same as in previous years.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): On March 18, 2020, The Children’s Trust suspended “RFQ 2020-11: YD After School Meals Program Food Sponsor.” During this Coronavirus (COVID-19) pandemic, the Trust wishes to focus on supporting the community during this time of need. To avoid the disruption of meals distribution to our Youth Development programs during the uncertainties and the anticipated aftermath of the pandemic, this resolution is requesting a waiver of the competitive procurement process. The current vendor, FLIPANY, has the established infrastructure and capacity to continue this critical nutrition component, which supports the health and development of participating children and youth.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 20th day of April, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-50

Strategic Plan Priority Investment Area: Program and Professional Development: Supports for quality program implementation.

Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract renewal with Nova Southeastern University, Inc., for program and professional development support services for The Children's Trust's providers and staff in a total amount not to exceed \$771,956.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$771,956.00 for this resolution is allocated for FY 2019-20 and is projected to be available in FY 2020-21.

Description of Services: Nova Southeastern University's Project RISE (Research, Inspiration, Support & Evaluation) offers quality supports for youth development after-school and summer program providers serving children and youth in kindergarten through 12th grade through the following services:

1. supports for the implementation of general program quality standards and continuous quality improvement for youth development providers;
2. training, brief consultation, and coaching to support engaging best practices and fidelity implementation of core services required by The Children's Trust for youth development programs, including:
 - a. for grades K – 5 programs: academic supports focused on group literacy, as well as differentiated literacy instruction (for struggling readers), and homework assistance during the school year; and health and wellness services including social-emotional learning and physical activity;
 - b. for grades 6 – 12 programs: academic supports and social-emotional learning;
3. child and youth engagement and effective group behavior management; and
4. supports for proper administration and analysis of common initiative-specific measures, including program activity observations and participant outcome measures.

Nova's Project RISE program targets youth development staff coaching them to 1) create a positive, nurturing, developmentally appropriate program environment, 2) successfully implement program curriculum and activities, and 3) accurately administer and score participant outcome measures. It takes an individualized approach to supporting programs, based on a pre-assessment of needs, and implements universal, selected and targeted approaches with youth development providers depending on the results of assessments, and observations of activities.

Program and professional development activities include but are not limited to:

- group training sessions including in-person and online training;
- peer learning opportunities such as communities of practice and peer networks;
- onsite coaching intervention for individual organizations;
- program quality assessments; and
- identifying and linking service providers to additional learning opportunities.

Project RISE has effectively utilized The Children’s Trust’s Learning Management System, Trust Academy, to provide child assessment and basic training through online learning courses. In the first six months of the 2019-20 contract year (August 2019-January 2020), there were 3,559 completions of the online courses created by Project RISE, 249 people attended in-person group training. In the same timeframe, coaching was provided to 18 agencies for 216 total hours through 155 visits.

Background: Program and professional development continue to be a vital cornerstone of the success of The Children's Trust’s strategic plan. The Children’s Trust recognizes that its mission is accomplished through its contracted service providers and aims to support providers to achieve meaningful, measurable results by consistently delivering high-quality services using best practices through strong, sustainable organizations. Supporting agencies incorporate best practices in capacity building, implementation research, adult learning, and organizational development into their services.

On July 9, 2018, the board of The Children’s Trust approved the funding recommendations for the invitation to negotiate, ITN #2018-07, for program and professional development support services for programs serving children and youth, for a five-year funding cycle. Following a comprehensive review process, Nova Southeastern University, Inc., demonstrated its capacity, expertise, and qualifications to provide the services. Overall performance has met expectations. The funding amount for this contract is higher because the contract term is for a 14-month period in order to align with The Children’s Trust fiscal year, however, the annual funding allocation remains the same.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th**

day of April, 2020.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2020-50 –Program and Professional Development: Supports for Quality Program
Implementation
April 20, 2020

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-51

Strategic Plan Priority Investment Areas: Community awareness and advocacy: Cross-funder collaboration; and youth development.

Strategic Plan Headline Community Results: Students are succeeding academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract renewal with Catalyst Miami, Inc., for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$168,750.00 for a term of 15 months commencing July 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$168,750.00 for this resolution is allocated for FY 2019-20 and projected to be available in FY 2020-21.

Background: Miami-Dade County is home to a growing population of low- to moderate-income families. The middle class is steadily declining, and the gap between high- and low-wealth individuals is widening, with the wealthiest fifth of the population earning \$176,876.00 in 2013 versus \$8,829.00 for the lowest fifth. Postsecondary attainment leads to higher earning potential, which can decrease the income gap in Miami-Dade County. There is strong evidence suggesting a correlation between postsecondary savings and postsecondary graduation. Research indicates low- and moderate-income children with postsecondary savings of just \$500.00 or less are three times more likely to enroll in college, and four times more likely to graduate.

Children's Savings Accounts (CSAs) are an innovative and effective way to increase postsecondary attainment. CSAs are long-term savings accounts that provide incentives to help children and their families build savings for the future. Accounts are opened with an initial seed deposit in kindergarten and grow through family contributions and earned incentives. Throughout the program, children and parents have access to free financial education to build financial capability. CSAs are accessible upon high school graduation to help pay for postsecondary education.

On November 14, 2016, through resolution #2017-28, the board approved the funding of an innovation contract with Catalyst Miami, Inc., to convene stakeholders in a comprehensive planning process to launch a universal CSA program for all Miami-Dade County Public Schools (M-DCPS) kindergarten students. Planning began with the establishment of a diverse design team to lead the process towards creating a CSA implementation plan. The planning process involved coordination with M-DCPS, government officials, community organizations, and various parent focus groups.

From the design team, a consortium comprised of key community stakeholders emerged – each sharing a vision of launching a universal CSA program focused on increasing postsecondary readiness among participants, with a focus on building the financial assets among under-resourced families. Consortium partners include Catalyst Miami, Inc., The

Children’s Trust, the City of Miami, The Children’s Movement of Florida, M-DCPS, Sant La Haitian Neighborhood Center, the United Way of Miami-Dade County, the Miami Foundation, the Health Foundation of South Florida, Junior Achievement, and South Florida Educational Federal Credit Union.

Subsequently, on November 19, 2018, through resolution #2019-17, the board of The Children’s Trust approved a funder collaboration contract with Catalyst Miami, Inc., to launch Future Bound Miami, the first-ever CSA program in Miami-Dade County. Future Bound Miami launched in 30 M-DCPS elementary schools within the City of Miami with the ultimate goal of expanding to a countywide program by 2025.

Description of Services: Future Bound Miami, the CSA program led by Catalyst Miami, Inc., addresses the economic challenges described above and is a crucial strategy for postsecondary attainment with two program goals:

- Educational Achievement – Increase postsecondary readiness among students by fostering a postsecondary-bound identity that will help reduce the achievement gap.
- Financial Capability – Help low-and moderate-wealth families lead healthier financial lives through financial education and sound savings habits among children and parents.

Upon entering kindergarten, each child automatically gains access to a no-fee savings account in their name. Parents activate the Future Bound Miami account by accessing the M-DCPS Parent Portal during the activation periods. Within 48 hours of activating the account, children are eligible to receive an initial seed incentive of up to \$50 deposited to the account. This seamless enrollment process is possible through a custom CSA account-management platform, Outcome Tracker powered by VistaShare. Through this platform, parents, family members, and friends can make deposits directly into the savings account; however, only the child, upon graduation from high school, can access the account funds.

School staff, teachers, and administrators are key partners in Future Bound Miami and help families and children access financial resources and understand the benefits of enrolling in the program. Teachers promote financial literacy in the classroom throughout the year and participate in quarterly training sessions to share program updates and provide financial literacy “Launch Lessons” that can be used in the classroom.

The first account activation period, which ended in December 2019, was a soft launch to test the process and the platform and learn best practices for a large-scale program rollout. During the initial activation period, 262 accounts were opened.

Additionally, during the first contract year, the consortium:

- developed the classroom curriculum for kindergarten teachers to deliver and provided training and support to teachers and administrators;
- recruited and trained more than 150 volunteers from the banking and finance industry;
- developed and implemented a marketing and community outreach plan;
- launched the technology platform, Outcome Tracker powered by VistaShare, allowing parents to activate an account for their child with ease, directly from the M-DCPS Parent Portal;
- developed webinars for parents to assist with account activation; and
- memorialized the partnership among all of its members through the execution of a Memorandum of Understanding.

The Children’s Trust’s investment of \$135,000.00 supports the infrastructure of the program and leverages nearly \$380,000.00 in direct funding along with approximately \$1,260,000.00 in in-kind contributions secured by the consortium. For every dollar The Children’s Trust invests, more than \$3.00 in direct funding is leveraged in return.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match/funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s). The contract term is for a 15-month period to align with The Children’s Trust fiscal year. However, the annual funding allocation remains the same.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of April, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-52

Strategic Plan Priority Investment Area: Youth Development: After-school programs, summer camps & reading enhancements.

Strategic Plan Headline Community Results: Children are ready for kindergarten, and students are succeeding academically.

Recommended Action: Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees to provide reading enhancement services, in a total amount not to exceed \$882,168.00 for a term of 12 months commencing October 1, 2020, and ending September 30, 2021, with three remaining 12-month renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$882,168.00 for this resolution is projected to be available in FY 2020-21.

Description of Services: The renewal of this contract award to Florida International University's Center for Children and Families (FIU) for the provision of reading enhancement services to existing Trust-funded after-school and summer programs and Trust-affiliated early childhood education programs. The services will: 1) support the direct implementation of literacy intervention for young children during the summer, and, 2) provide on-site coaching and consultation on effective differentiated literacy instruction for after-school program staff during the school year.

FIU also provides summer services at Trust-funded summer programs and Trust-affiliated early childhood education programs under this contract. Summer services are the most intensive and include:

- 1) pre/post reading assessments for children entering kindergarten, first and/or second grades to identify children in need of targeted reading intervention beyond what is typically provided by the community sites;
- 2) small-group tutoring services (with no more than five children, four days per week for 30-45 minutes per session, led by certified teachers) for struggling readers and pre-readers using an age-appropriate, evidence-based curriculum; and
- 3) parent involvement activities to engage families in supporting literacy skills at home, including book giveaways.

School-year services include on-site collaborative coaching, observation, and consultation for Children's Trust-funded after-school program staff to ensure the delivery of high-quality, evidence-based differentiated reading instruction.

Background: As part of The Children's Trust Read to Learn efforts to reduce summer learning loss, reading enhancement services have been funded by The Children's Trust since 2013 and began with summer reading services. During the second funding cycle, 2016 - 2018, the program was expanded to offer after-school staff coaching and consultation throughout the school year.

On February 19, 2019, the board of The Children's Trust approved the funding recommendations from the competitive request for proposals, RFP# 2019-03, to fund one agency with demonstrated expertise to provide reading enhancement services, for a five-year funding cycle. Through the competitive solicitation process, Florida International University's Center for Children and Families demonstrated its capacity, expertise, and qualifications to continue providing the services.

Summer results indicate children who were experiencing reading challenges at all grades served benefitted from the small group tutoring, as indicated by increased oral reading fluency skills from the beginning to the end of the summer. Additionally, the program has been consistently well received by summer camp providers and parents. Likewise, on-site coaching for after-school program staff has resulted in improved reading and differentiated literacy instruction in Trust-funded programs.

Contract performance has consistently met or exceeded expectations in terms of expected numbers to be served and participant outcomes. In the 2018-19 contract year, 70 summer sites hosted reading enhancements for young children, including eight Thrive by 5 early learning sites. During the summer, 2,020 children received reading assessments (including parent feedback), and 1,108 struggling readers who were identified as needing additional reading support received an average of 19 small group tutoring sessions. Referral connections to Miami-Dade County Public Schools for additional school-year services were made for 188 students at the end of the summer. Parent involvement activities in the summer, delivered in three languages, were attended by 1,144 parents, who learned ways to support children's reading and academic skills. Families also received a book for their child's home library. Agency site staff and parents thought highly of the quality and effectiveness of the reading enhancements provided. All sites surveyed want to continue with the services next summer.

Most importantly, young children receiving tutoring services improved oral reading skills based on pre/post testing. Seventy percent of participants overall increased or maintained reading levels at instructional level or higher. Across all grades, 28 percent of children moved from a classification that made them eligible for small group tutoring to mastery level from pre-to post-test. For children who tested into the frustrational level at pretest, 37 percent moved up to the instructional level at post-test, and 49 percent at the instructional level at pretest moved up to mastery.

Last school year, after-school program staff at 33 sites received coaching and consultation to improve their delivery of differentiated literacy instruction (DLI). Coaching hours varied by location depending on-site needs as identified and mutually agreed upon in the coaching support plan. The intensity and duration of the coaching activities also varied by site, but were inclusive of the following:

- data review;
- differentiated literacy support planning (e.g., creating small-groups, staffing, scheduling, and training);
- resource allocation;
- direct modeling and in vivo coaching;
- progress monitoring and outcomes review; and
- recommendations for continued effective literacy instruction.

To assist with the implementation of DLI, instructions for lesson planning, differentiating instruction, and development of literacy kits were constructed in the form of storage bins equipped with approximately 42 lesson plans retrieved from the Florida Center for Reading Research. Additionally, sites serving a large population of English as a Second Language (ESL) learners were provided ESL resource workbooks. Based on the number of materials needed to implement differentiated literacy instruction effectively, 23 literacy kits and 2,870 books were provided to after-school programs receiving consultation services. Coaching recipients were highly satisfied with the reading enhancement supports. Most importantly, all sites

improved their scores to the expected level on a standard observational measure of their reading instruction delivery.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of April, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-53 (AMENDED)

Strategic Plan Priority Investment Area: Family & Neighborhood Supports: 211 Helpline.

Strategic Plan Headline Community Results: This initiative supports all headline community results.

Recommended Action: Resolution #2020-53 was approved as amended by the Program Services Committee on April 2, 2020. The amendment made at the Program Services Committee identified Florida International University as a subcontractor. However, following the Committee meeting staff verified that Florida International University provides a professional service as part of the contract and is not a subcontractor. Professional services are defined in The Children's Trust's Budget Guidelines as independent contractors, consultants, instructors and other professionals or entities engaged to provide distinct services to participants and/or provide program evaluation services. Therefore, a second amendment is being submitted for approval by the Board.

Authorization to negotiate and execute a single source contract with Jewish Community Services for the 211 Helpline call center for children and families in our community, for a term of 15 months, commencing July 1, 2020, and ending September 30, 2021, in a total amount not to exceed \$1,467,720.00, with \$27,480.00 of such funds being provided to Florida International University by way of a professional services agreement.

Budget Impact: Funding in the amount of \$1,467,720.00 for this resolution is allocated for FY 2019-20 and projected to be available in FY 2020-2021.

Description of Services: This resolution authorizes The Children's Trust to fund Jewish Community Services (JCS) to operate the 211 Helpline call center. Services include:

- a 24-hour staffed call center providing comprehensive information, and referrals, as well as crisis counseling services that support the health and human service needs of children, youth, and their families throughout the county. Counselors are fluent in English, Spanish, and Haitian-Creole and respond to inquiries by telephone and text messages;
- maintenance of an up-to-date, searchable community resource directory accessible online (via computer and mobile devices), as well as an online chat feature. The directory includes information for more than 4,000 services offered by 1,200 community-based organizations and government agencies offering health and human services. Services include basic needs, child care, after-school programs, educational programs, family resource centers, summer camps, recreation programs, mentoring, tutoring and protective services; and
- active partnership with Help Me Grow, a national and statewide system supporting families with young children (birth to eight years of age) who are at risk for health, developmental or behavioral issues.

Background: The 211 Helpline informs individuals and service providers of the array of health and human services available, including their locations, and eligibility requirements. During fiscal year 2018-19, counselors assisted more than 49,000 callers directly and more than 850 other individuals made 1,747 online searches for services.

JCS contracts with Florida International University’s Metropolitan Center (FIU) for professional services. Specifically, FIU conducts external “secret” shopping of the 211 Helpline call center to assess services and provides regular feedback to JCS regarding the quality of services. Last year there was a 97 percent satisfaction rating of the completeness of the information provided and 94 percent satisfaction with the resolution of information-only calls. JCS follows up directly with the most vulnerable callers who have more complicated issues to ensure they receive the services they need.

JCS is currently the sole license-holder for the 211 number in Miami-Dade County. As such, per The Children’s Trust’s procurement policy, section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, Single Source Purchases), a competitive solicitation is not required. The funding amount for this contract is higher because the contract term is for a 15-month period in order to align with The Children’s Trust fiscal year, however, the annual funding allocation remains the same.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of April, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: April 20, 2020

Resolution: 2020-54

Strategic Plan Priority Investment Area: Early Childhood Development: Developmental screening, assessment and early intervention.

Strategic Plan Headline Community Result(s): Children regularly access medical, dental and behavioral health care; children are supported by nurturing and involved parents; children are ready for kindergarten; and children behave appropriately in schools, home and communities.

Recommended Action: Authorization to negotiate and execute a contract with Jewish Community Services to implement the Help Me Grow Florida model, in a total amount not to exceed \$250,000.00, for a term of 15 months, commencing July 1, 2020, and ending September 30, 2021; and to request a waiver of the Procurement Policy.

Budget Impact: Funding in the amount of \$250,000.00 for this resolution is allocated for FY 2019-20 and is projected to be available in FY 2020-21.

Description of Services: Jewish Community Services (JCS) implements the Help Me Grow Florida (HMGF) system for Miami Dade County, promoting cross-sector collaboration to build an efficient and effective early childhood continuum of care. The goal is to mitigate risk factors and support protective factors, so that all children can reach their full potential. HMGF is not a stand-alone program, but rather an embedded, community-based system that utilizes and complements other existing early childhood supports. Successful implementation of HMGF leverages existing resources, maximizes opportunities, and advances stakeholder collaborations toward achieving a mutual agenda.

Four cooperative interdependent core service components are required for the HMGF model:

1. a centralized access point that provides easily-accessible developmental screening, information, referrals, and care coordination to connect children, their families and professionals with appropriate community-based programs and services (this typically requires a partnership with the local 211 entity to offer such access most efficiently);
2. family and community outreach that provides engaging child development education and raises awareness of the HMGF system and services;
3. child health care provider outreach that promotes early detection and intervention, and integrates medical care into the system; and
4. ongoing data collection and analysis that evaluates services and outcomes; identifies systemic barriers and gaps; bolsters advocacy efforts; and guides continuous quality improvement.

During the 2018-19 contract year, of the 774 children served:

- 403 child screenings were completed, with 51% resulting in a concern or need for further monitoring;
- 666 referrals were provided to families; and
- 81% of the children served were on Medicaid.

Background: HMGF is based upon an evidence-based system that has a national network of more than 28 state affiliates that receive ongoing technical assistance from the national center

Resolution 2020-54 – Early Childhood Development-Developmental screening, assessment & early intervention
April 20, 2020

to support implementation. Florida joined in 2012, and established the HMGF State Coordinating Office (SCO) in 2014, based in Tallahassee, Florida. The SCO:

- provides technical assistance to 12 HMGF affiliates that serve 31 counties to maintain fidelity of the system model;
- provides HMGF branding, marketing and outreach;
- plans activities that promote HMGF affiliate information-sharing, collaboration and expansion;
- compiles and analyzes HMGF common indicator data; and
- writes and publishes the HMGF Annual Report.

The Children’s Trust has funded Help Me Grow in Miami-Dade County since 2014. Help Me Grow has historically been part of the 211 contract due to an original HMG national mandate that the services be connected to a local 211. JCS replaced Switchboard of Miami in late 2016 and assumed full responsibility for 211 and HMG services in accordance with the mandate. The mandate has since been lifted and allows for additional entities to provide HMG services. As such, The Children’s Trust intended to issue a request for proposals (RFP) #2020-10 for Help Me Grow implementation services. Due to the Coronavirus (COVID-19), the competitive solicitation was suspended. The funding amount for this contract is higher because the contract term is for 15 months to align with The Children’s Trust fiscal year, however, the annual allocation remains the same as in previous years.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): On March 18, 2020, The Children’s Trust suspended “RFP 2020-10: Help Me Grow.” During the Coronavirus (COVID-19) pandemic, the Trust wishes to focus on supporting the community during this time of need. To avoid the disruption of Help Me Grow services during the uncertainties and the anticipated aftermath of the pandemic, this resolution is requesting a waiver of the competitive procurement process. The current vendor, Jewish Community Services, has the established infrastructure and capacity to continue this critical service, which supports the healthy development of children.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 20th day of April, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA
BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

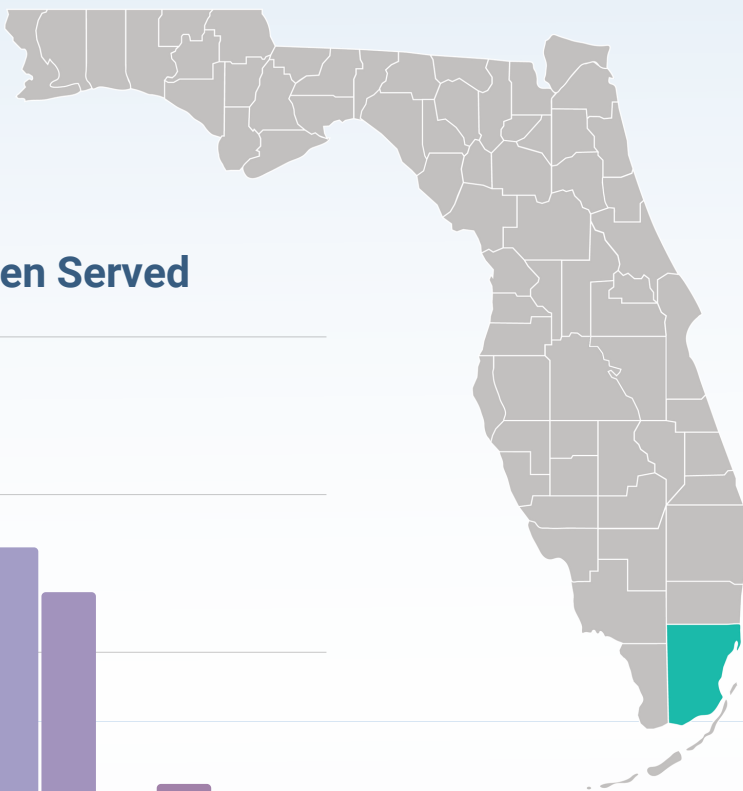


Miami-Dade

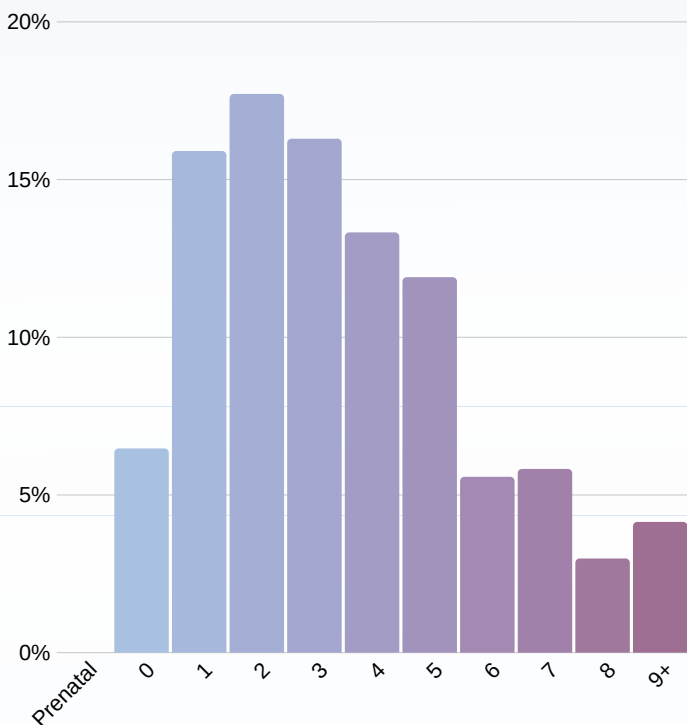
Help Me Grow[®] Florida

IMPACT REPORT

July 1, 2018 - June 31, 2019



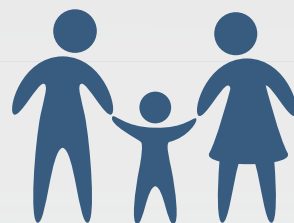
Ages of Children Served



774
Children served



606
Families served



81%

of children on Medicaid

666

referrals given

403

Screenings



51%

of screenings completed resulted in a concern or need for monitoring

20%

of the children served were outside of the early care and education settings



Sponsored by
The Children's Trust of
Miami-Dade County

Amendment Report		
Agency	Initiative	Amendment Category
Ayuda	Youth Development: K-5	Change in staffing plan
Barry University	Youth Development: 6-12	Change in dosage of activity
Children's Home Soc	Parenting	Change in participant numbers
City of Hialeah	Youth Development: K-5	Change in staffing plan
City of Homestead	Youth Development: 6-12	Change in dosage of activity
COFFO	Youth Development: 6-12	Change in staffing plan
COFFO	Youth Development: K-5	Change in staffing plan
Community Health	Parenting	Change in dosage of activity; Change in participant numbers
Dibia Dream, Inc.	Small CBO	Change in staffing plan
Early Learning Coalition	Early Childhood	Change in outcomes
FIU - Center for Children and Families	Parenting	Change in staffing plan
Jessie Trice Community Health System, Inc.	Health: Benefits Enrollment	Change in participant numbers
Jessie Trice Community Health System, Inc.	Health: School-based Health	Change in staffing plan
Kidworks USA	Youth Development: K-5	Change in staffing plan
Parent to Parent	Parenting	Change in staffing plan
Trinity Church	Youth Development: K-5	Change in staffing plan; Change in participant numbers
UM - Center for Children and Families	Parenting	Change in staffing plan
UM - Department of Psychology	Early Childhood	Change in staffing plan

**The Children's Trust
Emergency Funding**

	Organization	Amount	Description	Date Authorized
1	United Way Miami-Dade	\$500,000.00	To support the Miami Pandemic Response Fund. It is designed to help the community soften the economic blow caused by the Coronavirus pandemic. The fund will pay the vendors directly to support the basic needs of families in crisis. Thanks to other funders, the fund is nearly \$2,500,000.00.	3/27/2020
2	Sundari Foundation, Inc.	\$68,000.00	To offset increased operational cost caused by the COVID-19 pandemic. The shelter residents are required to remain in the facility 24/7. This has led to additional meals served, extra cleaning and associated cleaning supplies, and other personnel to ensure that CDC health recommendations are enforced.	4/3/2020
3	The University of Miami, Pediatrics Department's Pediatric Mobile Clinic	\$200,000.00	To support the demand for COVID-19 testing and services. The mobile clinic team will provide drive-by testing in partnership with Miami-Dade County Schools, the Florida Department of Health, and Jackson Health System.	4/3/2020
4	The Diaper Bank	\$95,000.00	To support the purchase of diapers for low-income families in need throughout Miami-Dade County. The Diaper Bank will purchase 558,000 diapers from a national vendor at a reduced rate of between .16 and .18 cents and distribute to families in need throughout Miami-Dade County over the next several months.	4/10/2020
5	Community Health of South Florida	\$50,000.00	To purchase more than 24,000 personal protective equipment items and distribute them to seven organizations (Borinquen Health, Citrus Health, Community Health of South Florida, Jessie Trice Community Health Center, MACTown, Nicklaus Children's Hospital, The Children's Trust, and UM Jackson Health System).	4/14/2020
6	Family Central	\$9,645.00	To cover an increase of over 200% in requests for benefits support since the beginning of this pandemic and the need continues to grow. The emergency funding would enable them to have additional staffing to support the increased demand for the next four months.	4/16/2020
7	Motivational Edge	\$969.00	To purchase three laptops to allow staff to work remotely and deliver services virtually.	4/17/2020
	Total	\$923,614.00		

THE CHILDREN'S TRUST President/CEO Agreements - <= \$25,000 January 1, 2020 through March 31, 2020				
	Organization	# Served	Agreement Amount	Description
Promote Citizen Engagement and Leadership				
1	Children's Bereavement Center Inc	300	\$10,000.00	To support countywide evidence-based bereavement services for children and their caregivers experiencing loss.
2	Gifted Love Family Empowerment	20	\$4,000.00	To support substance abuse and addiction prevention services for youth ages 13-17 with limited access to resources.
3	Girl Scout Council of Tropical Florida	40	\$8,000.00	To expand to two full Troops at the Goulds neighborhood in South Miami-Dade County.
4	Macedonia Community Outreach Ministries Inc	300	\$3,000.00	To support community and family play and advocacy education workshops used in Civil Right by MLK in the West Gove neighborhood.
5	Miami Dade Urban Debate League Inc	50	\$10,000.00	To support debate programming for middle school youth in high need neighborhoods in various locations through Miami-Dade County.
6	Philanthropy Miami Inc	66	\$9,970.00	To support advocacy support, community needs assessment and engage representatives from nonprofit organizations in a targeted study of high need populations/neighborhoods in order to improve collective impact.
7	Radical Partners	10,000	\$10,000.00	To support a community-led initiative to build a stronger and healthier community by connecting people of different backgrounds.
8	Ramtech Robotics Inc	40	\$8,109.00	To provide robotics programming in West Miami-Dade County for high school and middle school youth.
9	RER Consulting Enterprise LLC	75	\$10,000.00	To support the youth/police relations through a 5-month advocacy and outreach program for youth in Miami-Dade County.
10	Rise Up 4 Change Inc	50	\$23,000.00	Support targeted academic and life skills services to the Goulds and Naranja neighborhoods in South Miami-Dade county.
11	The Commonwealth Institute	3	\$5,000.00	Joint funding to support women entrepreneurs leading non-profits by providing peer consultation with 10 participating entities.
12	The Home Team Miami Inc	65	\$23,000.00	To support academic, life skills and sports programming in high need neighborhoods in Coconut Grove and South Miami.
13	Triumph Steps Inc	200	\$10,000.00	Support countywide advocacy for youth mental health awareness in high need communities.
14	Urban Promise Miami	20	\$24,000.00	To support the literacy and fitness components of a 36 week school/summer program the in Riverside Park neighborhood (East Little Havana).
15	Victory For Youth Inc	200	\$24,000.00	To support countywide targeted basic needs services and supports in high need populations/neighborhoods.
	Subtotal	11,429	\$182,079.00	Note about these programs: These grants serve 11,429 children/youth and caregivers who live in high-need neighborhoods throughout Miami-Dade County. The grantees also leverage funds from other funders and sources amounting to \$1,131,749.00. This is more than a 1:6 funding leverage investment opportunity for The Children's Trust.
Public Awareness and Program Promotion				
1	Fatherhood Task Force of South Florida	200	\$10,000.00	Sponsorship of events at schools that engage and encourage greater participation by Father's in their children's education.
2	Friendship Circle of Miami Inc	2,500	\$2,500.00	11th Annual walk-a-thon, serves the growing need for programs and services for children with special needs.
3	Hard Knocks Foundation Inc	1,000	\$1,500.00	Sponsorship of a community event that serves to encourage youth to choose books over guns.
4	Kiwanis Foundation of North Dade Inc	400	\$5,000.00	World's Greatest Baby Shower provides expert info that promotes healthy babies, mothers, fathers and their families.
5	The Education Fund	2,350	\$10,000.00	Annual event keep arts alive in public schools through the For the Love of Art charity auction.
6	The Miami Children's Museum Inc	2,500	\$10,000.00	Sponsorship of MCM "Dr. Seuss" 115th Birthday event to support literacy & encourage families to read together.
	Subtotal	8,950	\$39,000.00	Note about these events: These grants serve 8,950 children/youth and caregivers who live in Miami-Dade County. The grantees also leverage funds from other funders and sources amounting to \$223,705.00. This is nearly a 1:6 funding leverage investment opportunity for The Children's Trust.
	Program	#served	Total Funded	# of Agreements
	Promote Citizen Engagement and Leadership	11,429	\$182,079.00	15
	Public Awareness and Program Promotion	8,950	\$39,000.00	6
	TOTAL	20,379	\$221,079.00	Note about these investments: These grants serve 22,379 children/youth and caregivers who live in Miami-Dade County. The grantees also leverage funds from other funders and sources amounting to \$1,355,454.46. This is more than a 1:6 funding leverage investment opportunity for The Children's Trust.