



Second TRIM Public Hearing

September 19, 2022

THE CHILDREN'S TRUST BOARD OF DIRECTORS
COMMITTEE MEETING
(IN PERSON QUORUM WITH SOME VIRTUAL ATTENDANTS)

The Children's Trust Board of Directors
Committee Meeting was held on September 19, 2022,
commencing at 5:01 p.m., at 3250 Southwest 3rd
Avenue, United Way, Ryder Conference Room, Miami,
Florida 33129. The meeting was called to order by
Kenneth Hoffman, Chair.

COMMITTEE MEMBERS:

Kenneth C. Hoffman, Chair
Pamela Hollingsworth, Vice Chair
Mark A. Trowbridge, Treasurer
Karen Weller, Secretary
Dr. Edward Abraham
Laura Adams
Matthew Arsenault
Dr. Daniel Bagner
Ta'Myah Byars
Constance Collins
Lourdes Diaz
Victor Diaz-Herman
Lourdes P. Gimenez

**CERTIFIED
ORIGINAL**

1 COMMITTEE MEMBERS (Continued):
 2 Mary Donworth
 3 Rev. Richard P. Dunn II
 4 Gilda Ferradaz
 5 Nicole Gomez
 6 Valrose Graham
 7 Mindy Grimes-Festge
 8 Nelson Hincapie
 9 Dr. Tiombe-Bisa Kendrick-Dunn
 10 Marissa Leichter
 11 Annie R. Neasman
 12 Hon. Orlando Prescott
 13 Leigh Kobrinski
 14 STAFF:
 15 Amanda Gorski
 16 Bevone Ritchie
 17 Carol Brogan
 18 Danielle Barreras
 19 Felix Becerra
 20 Imran Ali
 21 Jacques (Jack) Bentolila
 22 James R. Haj
 23 Jennifer Moreno
 24 Joanna Revelo
 25 Juana Leon

1 STAFF (Continued):
 2 Juliette Fabien
 3 K. Lori Hanson
 4 Lindsay Francois
 5 Lisete Yero
 6 Michelle Lopez
 7 Muriel Jeanty
 8 Natalia Zea
 9 Rachel Spector
 10 Sebastian Del Marmol
 11 Tatiana Canelas
 12 Wendy Duncombe
 13 William Kirtland, CFO
 14 GUESTS:
 15 D. Gotlib
 16 Debra Heim
 17 Nicole Kaufman Glasgow
 18 Closed Captioner
 19 Heather Winters
 20 Trenaída
 21 Richard Shutes
 22 Juanita Walker
 23 Debra Rudnicki
 24 Sandra
 25 Leidy Ramirez

1 GUESTS (Continued):

2 Crystal Pitts

3 Terry Joseph

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P R O C E E D I N G S

MR. HOFFMAN: Okay. It's like watching the pot boil trying to get to 5:01 but we are at 5:01. Everybody could have talked in the meantime.

Okay. So we're going to call this meeting to order at 5:01 p.m.

The matters before the Board this afternoon are setting the final millage and approval of the final budget.

The resolutions to come before the Board are as follows; Resolution 2022-77. Resolution of The Children's Trust of Miami-Dade County, Florida, adopting the final millage rate for levying of ad valorem taxes for The Children's Trust of Miami-Dade County, Florida for fiscal year 2022 to 2023; and declaring the percentage change in the property tax levy as defined under section 200.065, Florida Statutes and providing for an effective date.

And Resolution 2022-78, resolution of The Children's Trust of Miami-Dade County, Florida, adopting the final budget for fiscal year 2022 to 2023, providing for an effective date.

A state law mandates that the first item for discussion is a resolution 2022-77, setting the final millage necessary to fund the budget, as well as a

1 discussion of the specific purpose for which ad
2 valorem tax revenues are being used.

3 I'll turn it over to our CEO for a little bit of
4 explanation.

5 MR. HAJ: Mr. Chair, thank you. This will be
6 our 20th budget year for The Children's Trust, the
7 final millage rate to be levied in order to produce
8 sufficient ad valorem taxation revenue, which will be
9 adequate to pay the appropriations in the budget for
10 the fiscal year beginning October 1st, 2022, and
11 ending September 30th, 2023, shall be .5 mills.

12 The final operating millage rate of .5 mills
13 will result in a property tax increase of 11.38
14 percent, which is more than the roll-back rate of
15 .4489 mills.

16 The roll-back rate is the millage rate that
17 would generate approximately the same amount of
18 property tax revenues as approved for the prior year.

19 Last year's actual property tax levy for The
20 Children's Trust is \$165,010,266. This year's
21 proposed ad valorem tax revenue estimate at 95
22 percent of the ad valorem tax levy of .5 mills is
23 \$180,468,238.

24 The purpose of this levy and the resulting
25 increase in the budgeted ad valorem tax revenues over

1 the prior years enable the Trust to expand service to
2 children and families while aligning to the strategic
3 plan.

4 Since the beginning of the last five -- this
5 five-year funding cycle effective 10/1/18, the Trust
6 has committed an additional \$188.8 million dollars
7 over a five-year cycle. The five-year commitment
8 continues to emphasize the importance of program
9 spending provides critical services for children and
10 families in our community.

11 The Trust also increased the following program
12 budget categories in support of Board priorities
13 which is two million for early childcare, one million
14 for youth development, 600,000 health and wellness,
15 \$4,300,00 in family and neighborhood supports, and
16 one thousand -- one million dollars in program
17 professional development.

18 The total budgeted program service is
19 \$171,344,548 and the highlight of the 2023 budget
20 reflects a general expense management expense of 6.62
21 percent of Trust total expenses.

22 In Trust history, this is the largest budget
23 investment in program services.

24 Thank you, Mr. Chair.

25 MR. HOFFMAN: Thank you. The public hearing is

1 open on the final millage rate.

2 We have a couple of members of the public that
3 have registered to speak so I will call your name out
4 individually. Please limit your comments to three
5 minutes each.

6 First, on Zoom, we have Nicole Kaufman from
7 Breakthrough Miami.

8 MS. KAUFMAN: Good evening, and thank you.
9 This is Nicole Kaufman Glasgow --

10 MR. HOFFMAN: Oh, I think you're muted.

11 MS. KAUFMAN: Can you hear me?

12 MS. JEANTY: We cannot hear you. Unmute
13 yourself.

14 MS. KAUFMAN: I am unmuted.

15 MR. HOFFMAN: Is that on our end or --

16 MS. JEANTY: Unmute yourself, you are
17 still muted.

18 Ms. Kaufman.

19 MR. HOFFMAN: Not yet --

20 MS. KAUFMAN: I am not muted. Can you hear me?

21 MR. HOFFMAN: I'm going to -- I'm going to move
22 on to the next speaker and we'll come back to you and
23 see if there's anything on your end that -- that --
24 or our end, we can fix.

25 MS. KAUFMAN: You can hear me.

1 MR. HOFFMAN: We have Terry Joseph.

2 Please state your name and address for the
3 record, and then as I -- as I mentioned, please,
4 limit your comment to approximately three minutes.

5 MR. JOSEPH: Yes, sir. Stick to the script, is
6 that what you're saying, I guess.

7 My name is Terry Joseph. My address is 2810
8 Northwest 97th Street, Miami, Florida, 33147.

9 These are my partners, or colleagues.

10 To the esteemed Board Members of The Children's
11 Trust, I hope all is well.

12 I am Terry Joseph, co-chair of the Equity and
13 Advocacy Collective, better known as EAC.

14 The EAC is a collaboration of community-based
15 organizations that advocate the equitable
16 distribution of all funds, goods, and services
17 available to improve the lives of children and
18 families of color throughout Miami-Dade County.

19 The members of the Equity and Advocacy
20 Collective are Bellafonte Talcolcy Center, The Center
21 for Family and Child Enrichment, Concerned African
22 Women, The Family Christian Association of America,
23 Gang Alternative, Girl Power, Liberty City Trust, New
24 Horizons, Community Mental Health Center, Overtown
25 Children and Youth Coalition, Overtown Youth Center,

1 Saint La Haitian Neighborhood Center, and Team Upward
2 Bound.

3 The EAC was formed over seven years ago as a
4 result of series of conflicts between the black
5 community-based organizations and The Children's
6 Trust, due to a blatant lack of communication, lack
7 of amenable provider funded partnerships, as well as
8 well as efforts to eliminate black-run operator
9 organization from funding via a biased RP process.

10 However, the EAC stands before you today to
11 publicly recognize that the current The Children's
12 Trust Management and Staff, under the direction of
13 Jim Haj, has changed the narrative.

14 They go above and beyond to nurture positive
15 funder provider relationships with EAC.

16 While we might not get everything we want, we
17 truly appreciate Jim and his team's willingness to
18 listen, and genuinely include service providers in
19 the decision-making process at The Children's Trust.

20 It is a breath of fresh air.

21 And with that, God Bless, you all stay safe,
22 keep up the good work, Jim, because we'll let you
23 know if you start messing up again.

24 Everybody take care.

25 PASTOR DUNN: I can't pass this up, Mr.

1 Chair, if I were in church, I'd say let the church
2 say amen.

3 MR. HOFFMAN: Thank -- thank you for the
4 comments.

5 On Zoom next, Nicole Kaufman, are you -- are
6 you
7 able to --

8 MS. KAUFMAN: Can you hear me?

9 MR. HOFFMAN: We're still working out -- maybe
10 we'll have you dial -- call in for the -- for the
11 comments.

12 MS. KAUFMAN: Okay.

13 MS. JEANTY: Next, Juanita Walker, on Zoom.

14 MS. WALKER: I had to unmute myself, so I
15 apologize for it.

16 How are you. I'm Juanita Walker, I'm the owner
17 of Sheyes of Miami Learning Centers, and we're
18 located in the Liberty City --

19 MR. HOFFMAN: We're -- we're not able to hear
20 you.

21 MS. WALKER: Can you hear me?

22 MR. HOFFMAN: Hold on.

23 MS. WALKER: Can everybody hear me? No? You
24 can't hear me.

25 I unmuted; I'm not muted.

Okay, can you hear me now? Hello?

1 Stan, they still can't hear me.

2 MR. HOFFMAN: Okay. We're -- we're going to

3 give you the number that you can dial in.

4 MS. WALKER: Hello? Can you hear me?

5 (Technical issues.)

6 MS. JEANTY: Okay, Ms. Walker.

7 MS. WALKER: Okay. Can you hear me now?

8 MS. JEANTY: Yes.

9 MS. WALKER: Okay. All right. And I'm --

10 I'm

11 sorry about the delay and all of the other

12 interruptions here.

13 But I am Juanita Walker, I'm the owner of

14 Sheyes

15 of Miami Learning Centers and we're located in the

16 Liberty Center in the Brownsville area, and we've

17 been open here now for the last 30- -- actually 30-

18 some-odd years working in the community.

19 And I tell you, we -- we have so blessed to

20 have

21 The Children's Trust to be a part of our team and

22 --

23 and in support -- and supporting us.

24 I'm -- I have a lot of interruptions that's

25 going on because I have parents here, that's

coming,

that just happened to come in at this time.

~~But we are -- we've been -- we've been here~~

for

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~~the last thirty years, we serve the underserved~~
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community, and we -- we've been doing the TCT that

1 The Children's Trust grant for the last eight or nine
2 years, and with that, it's been such a great help for
3 us, because we have -- we're -- like, I said, we're
4 serving the underserved, and quite a few of our --
5 our families, are -- they just can't afford it, and
6 what they ended up doing was, going over the TCTPT
7 program after - coming out and actually registering
8 for the school readiness program.

9 So those that are over income, the parents are
10 being helped now, they've pitched them over to the
11 TCT side, The Children's Trust side, which helps us a
12 great deal, because a lot of our parents, although
13 they may be over income, they still cannot afford to
14 do childcare and take care of everything else in the
15 family.

16 And most of our families, are two to three
17 children, and -- in there, they have may have a
18 pretty decent job, but it's very, very hard for them
19 to keep up.

20 So the -- the amount of money that are given,
21 that are allowed by TCT to help our parents --
22 because they do -- it's very hard for them to -- to
23 do all of that, to actually pay what we're -- we're
24 supposed to be, and we should be getting paid, every
25 -- every company here.

1 So The Children's Trust, TCT program has
2 been
3 truly an asset to us, it's been helping -- it
4 helped
5 our parents that are -- with family, we have about
6 ten to 15 percent of our children are families
7 that
8 are on -- and -- that they continue to be funded,
9 because it does help us, the parents of Liberty
10 City
11 and the Brownsville area.

12 And that's all that I have right now.

13 I want to keep it that way, and if there is
14 anything that we, in the neighborhood can do, we
15 would definitely connect and we're behind them all
16 the way with The Children's Trust.

17 MR. HOFFMAN: Thank you. Thank you for your
18 comments.

19 We'll go back to Nicole Kaufman; I think
20 we've

21 figured it out here --

22 MS. KAUFMAN: Okay. Can you hear me?

23 MR. HOFFMAN: -- present you.

24 MS. KAUFMAN: Thank you very much, can you
25 hear

me?
(Technical issues.)

Hello, good evening, can you hear me?
MR. HOFFMAN: MS. Kaufman, we're ready.

MS. JEANTY: Yes.

1 MS. KAUFMAN: Yes. Okay, can you hear me?

2 (Technical issues.)

3 MR. HOFFMAN: Okay. Please try again.

4 MS. KAUFMAN: Okay. Good evening.

5 MR. HAJ: Go ahead, we can hear it in here.

6 MS. KAUFMAN: Wonderful.

7 My name is Nicole Kaufman Glasgow. I oversee
8 communications and philanthropy at Breakthrough Miami
9 and am pleased to be here with you this evening.

10 I -- I want to just start to say that it is a --
11 a deep passion, I think all of us are united by a
12 deep vision, a shared vision for children and youth
13 in our community and families to -- to thrive and
14 grow together and The Children's Trust is a unique
15 asset. It's essential energy in the force of
16 innovation and the services to ensure that the very
17 foundation of our community is thriving.

18 The Trust is there every day to work and ensure
19 that high quality programs are elevating our youth
20 and families.

21 The Trust provides not only the funding but the
22 professional development, the guidance and advocacy
23 to ensure that programs like Breakthrough Miami and
24 those here are thriving and growing.

25 The Trust deeply understands the value of

1 investing in the framework of services that reach our
2 most vulnerable populations.

3 I want to say also that exemplary of, I think,
4 the Trust's approach in 2007, Breakthrough Miami was
5 established with -- as an independent 501(c)(3) and
6 through that, we've grown to serve as Miami's
7 opportunity generator, and we're -- we're -- we are
8 united in -- in our vision that our young people are
9 the future, and so we think of the opportunity to
10 support the increased millage for the Trust, is
11 really the opportunity to invest in the future of our
12 community. I cannot think of a more important
13 investment now, more than ever, in this work.

14 We are honored to be a partner; we're honored
15 to
16 be a part of the circle of providers who take this
17 work seriously and are working day in and day out on
18 behalf of the community.

19 So thank you.

20 MR. HOFFMAN: Thank -- thank you for your
21 comments, sorry it took a little while to get us set
22 up here.

23 MS. KAUFMAN: That's quite okay.

24 MR. HOFFMAN: Are there any other public
25 comments?

MS. JEANTY: Mr. Chair, no, we are done

1 with the public comments.

2 MR. HOFFMAN: Okay. The public hearing is --
3 I'm sorry, may have a resolution -- so the public
4 hearing on the final millage rate is closed.

5 May I have a motion to approve Resolution 2022-
6 77, setting the final millage.

7 MS. LEICHTER: So moved, Leichter.

8 MS. COLLINS: Second, Collins.

9 MR. HOFFMAN: Thank you.

10 Motion has been approved -- made and seconded.

11 Is there any Board discussion on the proposed
12 final millage?

13 MR. HAJ: Mr. Chair, prior to the vote on the
14 Resolution, setting the final millage rate, the CFO
15 is given an opportunity to check if there are any
16 changes to the millage rate.

17 MR. KIRTLAND: There is no changes to the
18 millage rate.

19 MR. HAJ: This is The Children's Trust, there is
20 a motion in the second for approval of the final
21 millage rate of .5 mills, and there is an 11.38
22 percent increase, which is more than the roll-back
23 rate of .4489 mills.

24 The proposed final millage rate to be levied by
25 The Children's Trust is .5 mills.

1 MR. HOFFMAN: We need a vote on the motion to
2 adopt the resolution setting the final millage.
3 Two-thirds of those serving on the Board,
4 excluding the juvenile court judge, who shall neither
5 vote nor be counted in determining the majority for
6 purposes of adopting the millage rate must vote
7 affirmatively to approve the millage.
8 So that's 21 out of 31.
9 Ms. Secretary.
10 MS. WELLER: Okay. The vote must be individual
11 roll call, so I'll start.
12 Dr. Edward Abraham.
13 DR. ABRAHAM: Yes.
14 MS. WELLER: Laura Adams.
15 MS. ADAMS: Yes.
16 MS. WELLER: Matthew Arsenault.
17 MR. ARSENAULT: Yes.
18 MS. WELLER: Dr. Daniel Bagner.
19 DR. BAGNER: Yes.
20 MS. WELLER: The Honorable Dr. Dorothy Bendross-
21 Mindingall.
22 Absent.
23 Ta'Myah Byars.
24 MS. BYARS: Yes.
25 MS. WELLER: The Honorable Danielle Cohen

1 Higgins.
2 Absent.
3 Constance Collins.
4 MS. COLLINS: Yes.
5 MS. WELLER: Lourdes Diaz.
6 MS. DIAZ: Yes.
7 MS. WELLER: Victor Dias-Herman.
8 MR. DIAS-HERMAN: Yes.
9 MS. WELLER: Mary Donworth.
10 MS. DONWORTH: Yes.
11 MS. WELLER: Pastor Richard Dunn.
12 PASTOR DUNN: Yes.
13 MS. WELLER: Gilda Ferradaz.
14 MS. FERRADAZ: Yes.
15 MS. WELLER: Lourdes P. Gimenez.
16 Absent.
17 Valrose Graham.
18 MS. GRAHAM: Yes.
19 MS. WELLER: Nicole Gomez.
20 MS. GOMEZ: Yes.
21 MS. WELLER: Mindy Grimes-Festge.
22 MS. GRIMES-FESTGE: Yes.
23 MS. WELLER: Dr. Malou C. Harrison.
24 Absent.
25 MS. WELLER: Nelson Hincapie.

1 MR. HINCAPIE: Yes.

2 MS. WELLER: Kenneth C. Hoffman.

3 MR. HOFFMAN: Yes.

4 MS. WELLER: Pamela Hollingsworth.

5 MS. HOLLINGSWORTH: Yes.

6 MS. WELLER: Tiombe-Bisa Kendrick-Dunn.

7 MS. KENDRICK-DUNN: Yes.

8 MS. WELLER: Marissa Leichter.

9 MS. LEICHTER: Yes.

10 MS. WELLER: Annie Neasman.

11 MS. NEASMAN: Yes.

12 MS. WELLER: Maria Norton.

13 Absent.

14 Javier Reyes.

15 Absent.

16 The Honorable Alex Rizo.

17 Absent.

18 The Honorable Isaac Salver.

19 Absent.

20 Mark Trowbridge.

21 MR. TROWBRIDGE: Yes.

22 MS. WELLER: Karen Weller, yes.

23 And let's see, the Honorable Judge Orlando

24 Prescott is to abstain.

25 Okay. So that is the roll call.

1 Mr. Chair, I count 22. Okay.

2 MR. HOFFMAN: And the motion to approve the
3 final millage passes at 5:23 p.m.

4 Thank you.

5 Second resolution to be taken up by the Board,
6 is Resolution 2022-78, resolution of The Children's
7 Trust of Miami-Dade County, Florida adopting the
8 final budget for fiscal year 2022 to 2023, providing
9 for an effective date.

10 Public hearing is open on the final budget.

11 Is there anyone from the public wishing to
12 speak?

13 FEMALE SPEAKER 1: Mr. Chair, there is nobody
14 wanting to speak at this time.

15 MR. HOFFMAN: Okay. The public hearing is
16 closed on the final budget.

17 May I have a motion to approve Resolution 2022-
18 78, adopting the final budget.

19 FEMALE SPEAKER 3: --

20 MALE SPEAKER 2: Second.

21 MR. HOFFMAN: Thank you. Is there any Board
22 discussion on the final budget?

23 (No verbal response.)

24 MR. HOFFMAN: Okay. Hearing -- hearing none, a
25 majority of those serving on the Board must vote

1 affirmatively to approve the budget, which is 17 out
2 of 32.

3 The vote will be by individual roll call.

4 MS. WELLER: Okay. Dr. Edward Abraham.

5 DR. ABRAHAM: Yes.

6 MS. WELLER: Laura Adams.

7 MS. ADAMS: Yes.

8 MS. WELLER: Matthew Arsenault.

9 MR. ARSENAULT: Yes.

10 MS. WELLER: Dr. Daniel Bagner.

11 DR. BAGNER: Yes.

12 MS. WELLER: The Honorable Dr. Dorothy Bendross-
13 Mindingall.

14 Absent, okay.

15 Ta'Myah Byars.

16 MS. BYARS: Yes.

17 MS. WELLER: The Honorable Danielle Cohen
18 Higgins.

19 Absent.

20 Constance Collins.

21 MS. COLLINS: Yes.

22 MS. WELLER: Lourdes Diaz.

23 MS. DIAZ: Yes.

24 MS. WELLER: Victor Dias-Herman.

25 MR. DIAS-HERMAN: Yes.

1 MS. WELLER: Mary Donworth.
2 MS. DONWORTH: Yes.
3 MS. WELLER: Pastor Richard Dunn.
4 PASTOR DUNN: Yes.
5 MS. WELLER: Gilda Ferradaz.
6 MS. FERRADAZ: Yes.
7 MS. WELLER: Lourdes P. Gimenez.
8 Absent.
9 Valrose Graham.
10 MS. GRAHAM: Yes.
11 MS. WELLER: Nicole Gomez.
12 MS. GOMEZ: Yes.
13 MS. WELLER: Mindy Grimes-Festge.
14 MS. GRIMES-FESTGE: Yes.
15 MS. WELLER: Dr. Malou C. Harrison.
16 Absent.
17 MS. WELLER: Nelson Hincapie.
18 MR. HINCAPIE: Yes.
19 MS. WELLER: Kenneth C. Hoffman.
20 MR. HOFFMAN: Yes.
21 MS. WELLER: Pamela Hollingsworth.
22 MS. HOLLINGSWORTH: Yes.
23 MS. WELLER: Tiombe-Bisa Kendrick-Dunn.
24 MS. KENDRICK-DUNN: Yes.
25 MS. WELLER: Marissa Leichter.

1 MS. LEICHTER: Yes.

2 MS. WELLER: Annie Neasman.

3 MS. NEASMAN: Yes.

4 MS. WELLER: Maria Norton.

5 Absent.

6 MS. WELLER: The Honorable Judge Orlando

7 Prescott.

8 JUDGE PRESCOTT: Yes.

9 MS. WELLER: Javier Reyes is absent.

10 The Honorable Alex Rizo is also absent.

11 The Honorable Isaac Salver, who is also absent.

12 Mark Trowbridge.

13 MR. TROWBRIDGE: Yes.

14 MS. WELLER: And Karen Weller, yes.

15 That should be 23. We're good, okay.

16 MR. HOFFMAN: Thank you.

17 Okay. The motion to approve the final budget

18 passes.

19 The second budget TRIM Hearing is adjourned as

20 final budget was approved at 5:26 p.m. and the

21 hearing was adjourned at 5:26 p.m.

22 As we end the TRIM Hearings, I want to thank

23 both Mr. Trowbridge and -- and Matt Arsenault for

24 their efforts on behalf of the Finance Committee, and

25 our entire Finance Staff for the excellent work that

1 we've done in this particular period in getting the
2 TRIM and budget approved and all the ancillary work
3 you do to get it together, so thank you.

4 I want to remind the Board that we're having a -
5 - a networking reception at The Children's Trust
6 offices on the eighth floor of the building across
7 the street, right after this meeting.

8 And I'd like to turn it over to Jim for a brief
9 CEO report.

10 MR. HAJ: Mr. Chair, thank you.

11 I just wanted to thank the Staff and the Finance
12 Committee and this Board for, you know, approving the
13 budget and TRIM, it's been six months getting to this
14 point.

15 We are wrapping up our fiscal year. October 1st
16 is the next fiscal year, so as we look back at this
17 year, I just want to thank the Trust Team executives
18 here, the directors and all of the staff, the eighty)
19 people that make up the Trust, who have had -- we
20 had a wonderful year, looking forward to the next
21 year.

22 Those of you who were not able to make to the
23 20th year anniversary, we've had a lot of
24 accomplishments this past 20 years. We're a very
25 young organization, and we have a highlight video

1 that we would like -- I know it's going to be about
2 seven to eight minutes.

3 Mr. Chair, if we can just show the 20-year
4 highlight video.

5 (Thereupon, video recording played. After which the
6 following proceedings were had:)

7 MR. HOFFMAN: Thank -- thank you to the Staff
8 for the film and look forward to seeing you all
9 over at The Children's Trust offices in a few
10 minutes.

11 Thank you.

12 (Whereupon, the meeting was adjourned.)

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1 CERTIFICATE OF TRANSCRIPTION

2 The above and foregoing transcript is a true and
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6 knowledge and belief.

7 *Roxanne Fitzgibbon*
8

9 Roxanne Fitzgibbon, Transcriber

10 October 7, 2022
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