

# **Board of Directors Meeting Monday, September 11, 2023**

4:30 p.m.

Location: United Way – Ryder Room 3250 S.W. 3rd Avenue (Coral Way)





# **Board of Directors Meeting**

Monday, September 11, 2023 3250 S.W. 3<sup>rd</sup> Avenue (Coral Way) United Way – Ryder Room 4:30 p.m. – 5:00 p.m.

#### **Board of Directors**

Kenneth C. Hoffman Chair Pamela Hollingsworth Vice-Chair Mark A. Trowbridge Treasurer Marissa Leichter Secretary

Edward Abraham, M.D. Laura Adams Islamiyat Nancy Adebisi Matthew Arsenault Daniel Bagner, Ph.D. Hon. Dorothy Bendross-Mindingall, Ph.D. Morris Copeland Lourdes Diaz Richard P. Dunn II Jacqueline Exceus Gilda Ferradaz Hon. Norman S. Gerstein (Ret.) Lourdes P. Gimenez Nicole Gomez Valrose Graham Mindy Grimes-Festge Hon. Keon Hardemon Malou C. Harrison, Ph.D. Nelson Hincapie Symeria T. Hudson Annie R. Neasman Maria Norton Clara Lora Ospina, Psy.D. Ashna Paudel Hon. Orlando Prescott Javier Reves Hon. Alex Rizo Hon. Isaac Salver

David Lawrence Jr. Founding Chair

James R. Haj President & CEO

County Attorney's Office Legal Counsel

# **AGENDA**

4:30 p.m. Welcome and Opening Remarks

Kenneth C. Hoffman *Chair* 

4:32 p.m. Public Comments

Kenneth C. Hoffman *Chair* 

4:35 p.m. **Approval of July 10, 2023 Board of Directors** meeting minutes summary

(Additional Items Packet) (Pgs. 3-4)

Marissa Leichter Secretary

4:40 p.m. Welcome New Board Members

Kenneth C. Hoffman Chair

Symeria T. Hudson, United Way of Miami-Dade County Islamiyat Nancy Adebisi, Miami Dade County Public Health Department

4:45 p.m. Bylaws Committee Report

Nelson Hincapie Committee Chair

Approval of revisions to the Bylaws

4:50 p.m. Resolution

Kenneth C. Hoffman *Chair* 

**Resolution 2023-68:** Authorization to execute a pro bono engagement agreement with Guidehouse, Inc. for health industry expertise and market research to inform school-based health strategic planning, for a term of up to 12 months, commencing retroactively on September 1, 2023, and ending August 31, 2024. (*Pgs. 5-7*)

4:55 p.m. **CEO Report** 

James R. Haj President/CEO

- Monthly Media Report (Pgs. 8-19)
- Second TRIM Hearing September 18, 2023

5:00 p.m. Adjourn

# Reminder: Next Board Meeting: \*Monday, October 16, 2023

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



# Board of Directors Meeting Summary of Actions Taken July 10, 2023 4:00 p.m.

These actions were taken by the Board of Directors of The Children's Trust meeting held on July 10, 2023:

Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the June 12, 2023, Board minutes summaries was made by Dr. Malou Harrison and seconded by Pamela Hollingsworth. Motion passed unanimously, 17-0.

#### **Nominating Committee Report**

Motion to approve the recommendation of the nominating committee to appoint Marissa Leichter as Secretary of the Board was made by Nelson Hincapie and seconded by Pamela Hollinsworth. Motion passed unanimously, 17-0.

Motion to approve the recommendation of the nominating committee to appoint Jacqueline Exceus, to fill the at-large position on the board was made by Orlando Prescott and second by Marissa Leitcher. Motion passed unanimously, 18-0

#### **Finance & Operations Committee Report**

Motion to approve the recommendation of the June 29 Finance committee to set the FY 2023-24 proposed millage rate of 0.5000 mills which is the equivalent of \$.5000 per \$1,000 of property tax value in Miami-Dade County was made by Annie Neasman and seconded by Richard Dunn. Motion passed, 19-1. Abstained by Judge Orlando Prescott.

Motion to approve the recommendation of the Staff for the FY 2023-24 budget, including estimates of \$203,209,460 of tax revenues, \$227,521,771 of expenditures and a projected ending fund balance of \$27,614,477 was made by by Dr. Clara L Ospina and seconded by Pamela Hollingsworth. Motion passed unanimously, 20-0.

Resolution 2023-58: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Annie R. Neasman. Authorization to negotiate and execute an agreement with Balsera Communications, a public relations agency, for a term of 12 months, commencing on October 1, 2023, and ending September 30, 2024, to plan and execute public relations campaigns on behalf of The Children's Trust, in a total amount not to exceed \$48,000.00. Motion passed unanimously, 20-0.

**Resolution 2023-59:** Motion to approve the resolution was made by Karen Weller and seconded by Annie Neasman. Authorization for a procurement waiver from a formal competitive solicitation to expend monies to be paid to the SIJ Holdings, LLC d/b/a The McClatchy Company, LLC, parent company of the Miami Herald, for services rendered by the Miami Herald to advertise The Children's Trust's Truth in Millage rate, board vacancies and other advertisements related to funding announcements, activities, initiatives, events and programs, in addition to the 2024 Silver Knight and Spelling Bee sponsorships, in a total amount not to exceed \$75,000.00 for a term of 12 months, commencing October 1, 2023, and ending September 30, 2024. **Motion passed unanimously, 20-0.** 

**Resolution 2023-60: Motion to approve the resolution was made by Orlando Prescott and seconded by Annie R. Neasman.** Authorization to negotiate and execute a service agreement with Print Dynamics, to print and prepare for distribution The Children's Trust's trilingual monthly Parenting Our Children newsletter, in a total amount not to exceed \$30,553.00, for a term of 12 months, commencing on October 1, 2023, and ending on September 30, 2024. **Motion passed unanimously, 20-0.** 

Resolution 2023-61: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Karen Weller. Authorization to execute a service agreement with Yellow Box, Inc., to rent and maintain Yellow Box kiosks in a total amount not to exceed \$36,000.00, for a term of 12 months, commencing October 1, 2023, and ending September 30, 2024. Motion passed unanimously, 20-0.

**Resolution 2023-62: Motion to approve the resolution was made by Karen Weller and seconded by Richard Dunn.** Authorization to expend up to \$50,000.00 for Community Engagement Team support services in the Haitian community with Hermantin Consulting, LLC for a term of 12 months, commencing on October 1, 2023, and ending September 30, 2024. **Motion passed unanimously, 20-0.** 

#### **Program Services & Childhood Health Committee Report**

Resolution 2023-63: Motion to approve the resolution was made by Keon Hardemon and seconded by Dr. Dorothy Bendross-Mindingall. Authorization to negotiate and execute contracts with 16 small Community-Based Organizations (CBO) for the first year of a two-year capacity building initiative, in a total amount not to exceed \$595,000.00 for a term of 12 months, commencing October 1, 2023, and ending September 30, 2024, with one 12-month renewal. Motion passed, 19-0. Recusal by Richard Dunn.

Resolution 2023-64: Motion to approve the resolution was made by Dr. Clara L. Ospina and seconded by Orlando Prescott. Authorization to negotiate and execute contracts with 9 providers, identified herein, to deliver health public benefits enrollment, in a total amount not to exceed \$1,596,882.00, for a term of 12 months, commencing October 1, 2023, and ending September 30, 2024, with up to four annual renewals, subject to annual funding appropriations. Motion passed, 18-0. Recusals by Gilda Ferradaz and Annie Neasman.

Resolution 2023-65: Motion to approve the resolution was made by Gilda Ferradaz and seconded by Karen Weller. Authorization to negotiate and execute a contract renewal with Q-Q Research Consultants, LLC for research and evaluation services, in a total amount not to exceed \$185,000.00, for a term of 12 months, commencing on October 1, 2023, and ending September 30, 2024. Motion passed unanimously, 20-0.

Resolution 2023-66: Motion to approve the resolution was made by Dr. Malou C. Harrison and seconded by Marissa Leitcher. Authorization to amend resolution #2023-15 Summer Youth Internship Program (SYIP) to re-allocate up to \$350,000.00 of any unused funds earmarked for charter school students to traditional public schools students in the program. Motion passed unanimously, 20-0.

### Resolution taken to the Board of Directors by the board chair.

Resolution 2023-67: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Javier Reyes. Authorization to amend Resolution #2023-51, approved by the Board of Directors on June 12, 2023, to: (1) revise the name of an approved provider from NetSuite, Inc., to Oracle America, Inc./NetSuite, Inc., and (2) to authorize The Trust to enter into contracts with BPM, LLP (d/b/a Caravel + Partners) and SquareWorks Consulting, LLC, which are Oracle America, Inc./NetSuite, Inc. subcontractors. Motion passed unanimously, 19-0.

#### The meeting adjourned at 4:45 p.m.

# The Children's Trust Board Meeting

Date: September 11, 2023

Resolution: 2023-68

Strategic Plan Priority Investment Area: Health & Wellness: School-Based Health.

Strategic Plan Headline Community Results: Regular use of medical, dental and

behavioral health care services; academic success; healthy lifestyles; good choices for prosocial behaviors; and successful

transition to adulthood.

Recommended Action: Authorization to execute a pro bono engagement agreement with

Guidehouse, Inc. for health industry expertise and market research to inform school-based health strategic planning, for a term of up to 12 months, commencing retroactively on September 1, 2023,

and ending August 31, 2024.

**Budget Impact:** There is no budget impact for this resolution.

**Background:** As part of preparing for the school-based health strategic planning staff conducted market research to support the direction and current landscape of the field. During this process staff discovered that Guidehouse, Inc., a leading global provider of healthcare consulting services to the public sector, including the U.S. federal government, 40 U.S. state governments, and commercial markets, providing broad capabilities in management, technology, and risk consulting has a pro bono consulting program. This program could enable The Children's Trust to engage a Guidehouse team of consultants for strategic planning support by revising our school-based health investments. The consultant team would be led by Guidehouse Partner and Children's Trust board member, Dr. Edward Abraham, who is a health industry subject-matter expert. Following the recent Ad Hoc Health Committee meeting, The Children's Trust applied to the Guidehouse pro bono program and expects to be accepted into a cohort that begins on September 1, 2023.

**Description of Services:** The Children's Trust's school-based health investment began in 2006. Since then, The Trust has been providing almost the same amount of funding and has reached the same population of students, about half of all Miami-Dade County public schools. While our service models have had minor modifications over the years, there have not been any significant shifts in the delivery methods. The coronavirus-2019 (COVID-19) pandemic drastically impacted the delivery of health care. There are likely some lessons that may help adapt school-based health delivery strategies to address a changing healthcare landscape and expand the reach to more children and youth at more schools.

At the strategic planning retreat in February 2023, the Trust's board of directors recommended adding funding to the school-based health program to increase the reach to all schools through updating and diversifying service delivery models and increasing focus on youth mental health. Adaptability and innovation will be key to navigating the changing educational landscape and leveraging emerging healthcare technologies to benefit students' health.

Challenges to address:

- Staffing shortages and high turnover in nursing and mental health fields
- Schools with lower service utilization
- School-based health data collection system access and ease of use

## Opportunities:

- New/innovative/more efficient models of service delivery and staffing
  - Telehealth and digital health evolution, new state legal regulations/supports
  - Mobile health services delivery existing infrastructure
- Exploration of Medicaid and other third- party billing, as well as other potential funding sources to leverage
- Changing educational landscape in Florida, with increasing students attending charter and private schools

The Trust is seeking school-based health care industry expertise to assist us in realizing the strategic vision to:

- Increase reach to more schools and students
- Explore a menu of more efficient methods of delivery that could be implemented depending on each school's needs
- Consider funding needed from The Trust and other sources

Several school-based health planning activities have already been started by The Trust staff and other consultants. These will produce a number of resources that will be available in the coming months, including:

- Community parent survey results on school health
- Nursing, social work and mental health staff focus groups
- Parent and youth focus groups
- Principal and systems partner interviews
- School-based health current and past service data
- Community indicator data regarding health-related needs of children and youth
- Stakeholder engagement and partnership in planning
  - Miami-Dade County Public Schools
  - o Florida Department of Health in Miami-Dade County
  - Local colleges and universities training nursing and mental health professionals
  - Local health care providers
  - Charter schools and private schools

More in-depth health industry expertise and market research that may be provided through the Guidehouse pro bono program include, but are not limited to, the following:

- Business model evaluation of The Trust's current school-based health delivery model to explore billing options, such as Medicaid reimbursement or partnerships with private healthcare providers/payors
- Assistance with school-based health services data analyses
- Inventory of current school health systems funding and services in Miami-Dade County, including projections for funding that is sunsetting
- Review school-based health data collection and impact measurement options (including current system and market competitors) to strengthen our reporting system to track services and impact accurately and facilitate billing/reimbursement
- Review of national best practices models for school-based health, including delivery models, staffing plans, and cost models; and specifically exploring telehealth/digital health options, required infrastructure, and costs
- Exploration of additional funding mechanisms available

• Synopsis of planning data needs, available/potential resources, and options for implementation

Market research and planning results recommendations will be brought back to the board for consideration through its Ad Hoc Health Committee. If the board pursues recommendations that require the release of future competitive solicitations for health services, Trust staff will utilize the market research in crafting such solicitations.

Geographic Area: Countywide.	
The foregoing recommendation was offered by	who moved its
approval. The motion was seconded by	and upon being put
to a vote, the vote was as follows:	
The Chairperson thereupon declared the resolution duly passe	d and adopted this <b>11<sup>th</sup></b>
day of September, 2023.	
THE CHILDREN'S TRUST MIAMI-DADE COUNTY, FLORIDA	
BY	
SECRETARY	
Approved by County Attorney for form and legal sufficiency	

# Media Coverage Report

Monthly Results: July 2023



# **WEBSITE ANALYTICS**

Website Pageviews 175,033

To prev. period 96,078

# **MEDIA OVERVIEW**

31 24 12 2.7M+

Total Online + Print Total Radio Total TV Total Audience Reach

# **Top Media Highlights**

#### NBC 6 - June 30, 2023

Miami-Dade County Public Schools Superintendent Dr. Jose Dotres credits The Children's Trust enrichment and academic support programs for the students' latest state assessment tests, in which the district excelled in all 14 categories.

Click here to view Reach: 1.6M+

Type of Publication: Online + TV

#### Miami Herald - July 10, 2023

The Children's Trust Chief Public Policy and Engagement Officer Natalia Zea writes about free resources available for children and families in a community column.

Click here to view Reach: 1.5M+

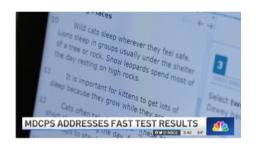
Type of Publication: Online + Print

# WPLG - July 12, 2023

The Children's Trust President & CEO James R. Haj speaks about the importance of early literacy at the 8th annual Local 10's Book Drive.

Click here to view Reach: 114.1K +

Type of Publication: Online + TV







The Miami Times - July 19, 2023

Story about The Children's Trust Family Expo.

Click here to view

Reach: 1M

Type of Publication: Online



## WSVN - July 22, 2023

The Children's Trust Director of Communications Ximena Nunez is interviewed in a story covering Family Expo's first event at Booker T. Washington High School.

Click here to view

Reach: N/A

Type of Publication: Online + TV



## Univision National Network - July 24, 2023

The Children's Trust Director of Communications Ximena Nunez is interviewed in a national story sharing back-to-school saving tips for parents and families. - Spanish

Reach: N/A

Type of Publication: Online



#### WLRN FM - July 21, 2023

The Children's Trust Chief Public Policy and Engagement Officer Natalia Zea talks about what Family Expo can offer children and families who are looking for valuable resources.

Click here to listen Reach: 180K +

Type of Publication: Radio



#### NBC 6 - July 27, 2023

Radio personality Papa Keith promotes the Family Expo in Miami Gardens during a live interview.

Click here to view Reach: 114.1K +

Type of Publication: TV



#### Diario Las Americas - July 30, 2023

Recap and photo gallery of the Family Expo at Miami Dade College Kendall Campus and informing readers of the final event to take place on August 5 at Florida Memorial University. -Spanish

Click here to view

Reach: N/A

Type of Publication: Online



#### Island TV - June 30, 2023

The Children's Trust Media Manager Lindsay Francois speaks about Family Expo. - Creole

Click here to view Reach: 1.2M+

Type of Publication: TV



# **Full List of Media Stories in July 2023**

The Children's Trust staff members and partners are interviewed in several stories covering the 15th annual Family Expo event series. Some of the coverage includes photo galleries and videos from the first two events at Booker T. Washington High School and Miami Dade College Kendall Campus.

- Community Newspapers (Online)
- Miami on the Cheap (Online)
- Miami Times (Online)
- Islander News (Online + Print)
- Islander News photo gallery (Online + Print)
- Miami Herald (Online)
- <u>Diario Las Americas</u> Booker T. Washington High School (Online)
- Diario Las Americas Miami Dade College Kendall Campus (Online)
- WSVN (Online + TV)
- WLRN (Online)
- WLRN-FM (Radio)
- CBS 4 (Online)
- CBS 4 (TV)
- CBS 4 free events (TV)
- WFEZ-FM (Radio)
- WLYF-FM (Radio)
- WEDR-FM (Radio)
- WQAM-AM (Radio)
- NBC6 with Papa Keith (TV)
- WMXJ-FM (Radio)
- VSS Hour part 1 & part 2 (Online)
- NBC6 weekend events (TV)
- Go! Latinos (Online)

The Children's Trust Chief Public Policy & Community Engagement Officer Natalia Zea shares different kinds of opportunities that children and families have over the summer, including camps and the Family Expo.

- Miami Herald
- Yahoo!

Trust-funded program Injury Free Coalition for Kids Miami is mentioned as a resource for families to connect with and learn more about how to keep children safe from gun injuries.

Miami Times

The Children's Trust Director of Programs Bevone Ritchie is interviewed for a story discussing summer camp opportunities through partnerships in the community.

• Miami Times (Online + Print)

Story mentions that the 7th annual South Florida HBCU picnic kicked off Saturday at Florida Memorial University and offered parents to donate books to The Children's Trust (Books for Free).

- <u>CBS4</u>
- The Westside Gazette

Story about Armour Dance Theatre fifth community program site in South Miami Heights credits funding from the youth development initiative approved by The Children's Trust.

• Community Newspapers



# 55K

June Total Followers

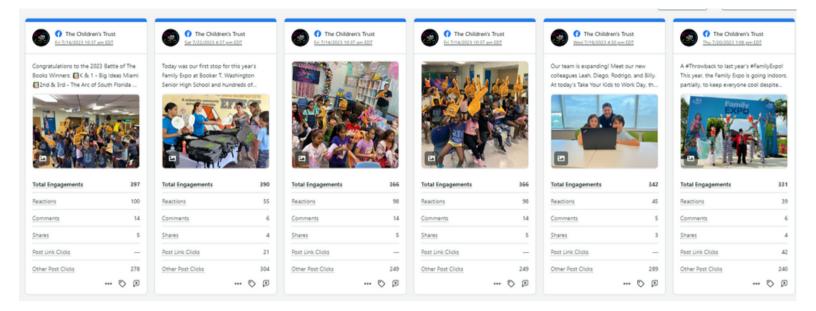
# 55K

July Total Followers

**3M** 

**Total Impressions** 

# **Facebook Top Performing Posts**





**5K** 

June Total Followers

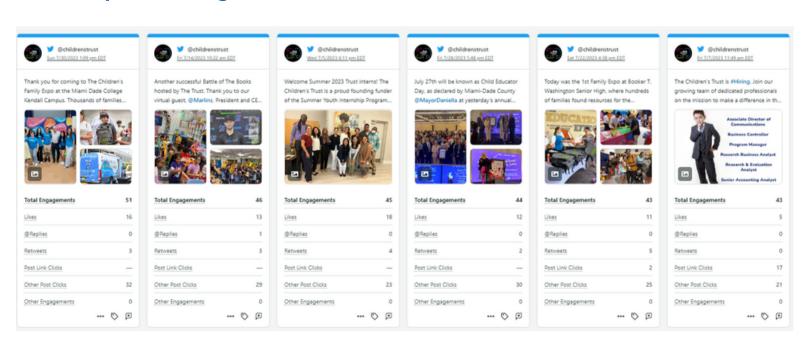
**5K** 

July Total Followers

8,519

**Total Impressions** 

# **X Top Performing Posts**





14.5K

June Total Followers

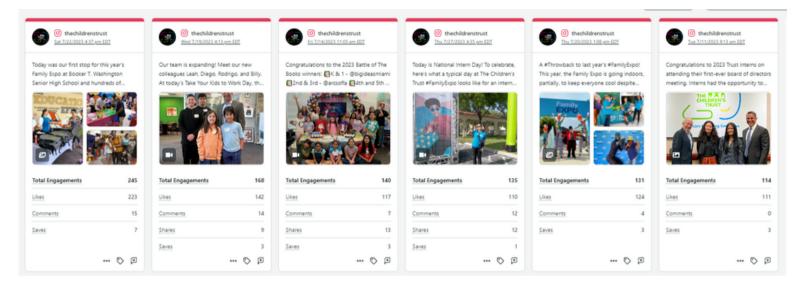
# 15K

July Total Followers

551,436

**Total Impressions** 

# **Instagram Top Performing Posts**





**6K** 

June Total Followers

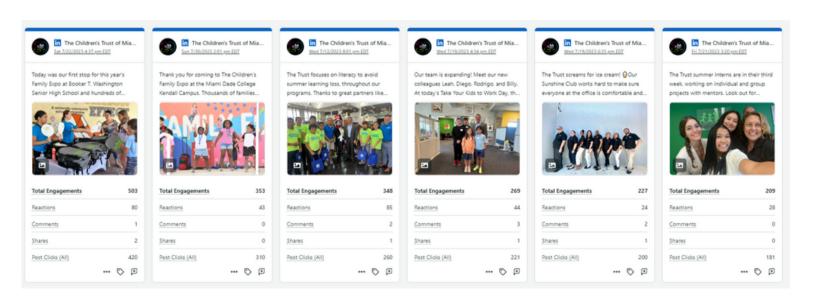
**6K** 

July Total Followers

23,641

**Total Impressions** 

# **LinkedIn Top Performing Posts**



# Media Coverage Report

**Monthly Results: August 2023** 



# **WEBSITE ANALYTICS**

Website Pageviews 96,611

To prev. period **175,033** 

# **MEDIA OVERVIEW**

16 6 5 15,1M+

Total Online + Print Total Radio Total TV Total Audience Reach

# **Top Media Highlights**

#### Diario Las Americas - August 2, 2023

Story highlights the recent approval of The Trust's capacity-building grants for small community-based organizations. - Spanish

Click here to view

Reach: 33K

Type of Publication: Online

# Diario Las Rulering, routes to tourne tourne and tourned tourn

## CBS 4 - August 9, 2023

The Children's Trust President & CEO James R. Haj is interviewed at the Trust's HealthConnect Conference, where approximately 400 nurses from Trust-funded school clinics came for training.

Click here to view

Reach: 29K

Type of Publication: TV + Online

#### Univision 23 - August 11, 2023

The Children's Trust Director of Communications Ximena Nunez is featured in a story about more economic options for parents for back to school.

Click here to view

Reach: N/A

Type of Publication: Online + TV





#### Miami Herald - August 18, 2023

The Children's Trust Associate Director of Programs Tatiana Canelas talks about five ways to help your child as they start the new school year.

Click here to view

Reach: 14M

Type of Publication: Online + Print

# Hiami Herald Five ways to help your child as they start a new school year

# The Miami Times - August 22 2023

Trust-funded parenting program Empowering Youth, Inc. is highlighted in a story about free home-based or group parenting education classes in Miami-Dade.

Click here to view

Reach: 4K

Type of Publication: Online



learning how to parent again. When the opportunity

# WLRN- FM - August 25, 2023

The More After-School Choices initiative, a Trust-led collaboration with Jewish Community Services of South Florida, Miami-Dade County, Miami-Dade County Public Schools is highlighted in a story from news conference held at Holmes Elementary School.

Click here to listen Reach: 171K

Type of Publication: Radio



#### Univision 23 - August 24, 2023

The Children's Trust Director of Communications Ximena Nunez is interviewed in a story covering the More After-School Choices initiative at the news conference.

Click here to view

Reach: N/A

Type of Publication: Online + TV



#### NBC 6 - August 24, 2023

Trust President & CEO James R. Haj is featured in a story about the More After-School Choices initiative in Miami-Dade County.

Click here to view Reach: 114.1K +

Type of Publication: TV + Online



# Full List of Media Stories in August 2023

The Children's Trust staff members and partners are interviewed in several stories covering the More After-School Choices initiative, in partnership with Miami-Dade County, Miami-Dade County Public Schools and Jewish Community Services of South Florida. A news conference took place on August 24 at Holmes Elementary School in Liberty City.

- NBC6 TV
- WLRN- FM -radio
- WLRN online
- Univision 23 Spanish
- Diario Las Americas Spanish
- MiamiDiario.com Spanish
- Nation World News online

Stories highlight The Children's Trust HealthConnect Conference, with President & CEO James R. Haj, where approximately 400 nurses from Trust-funded school clinics received training.

- <u>CBS 4</u> TV
- CBS 4 online
- WSVN online

The last event of the Family Expo series is featured on multiple media outlets.

- <u>CBS 4</u> -TV
- <u>Diario Las Americas</u> -TV
- TU 94.9FM Radio
- WLRN Radio
- WMXJ-FM Radio
- WHQT-FM- Radio
- WQAM-AM Radio
- WQAM-AM- Radio
- Mega TV TV Spanish
- 103.5 The Beat
- WMBM Radio/online

Trust-funded after-school program Armour Dance Theatre is featured in an interview about a \$7.5 million grant to help them improve programming for youth in South Florida.

- NBC6 TV
- NBC6 TV

Trust-funded parenting program Empowering Youth, Inc. is highlighted in a story about free home-based or group parenting education classes in Miami-Dade.

• The Miami Times - online

The Children's Trust Associate Director of Programs Tatiana Canelas, talks about five ways to help your child as they start a new school year.

- The Miami Herald
- Yahoo! News

Story highlights the recent approval of The Trust's capacity-building grants for small community-based organizations.

• Diario Las Americas - Spanish

Article about Ten North Group being awarded a five-year, \$4.5 million grant by The Children's Trust for its Art of Transformation Youth Development and Enrichment School Programs and Summer Camps for 4th -8th grade students in Miami-Dade County.

• Community Newspapers

The Children's Trust is mentioned as a sponsor of Doral Police Training & Community Center for National Night Out & Back to School Night.

• Community Newspapers

Story about the Board of Directors approval of a total of nearly \$8 million over 5 years for The Trust's Health & Wellness: Public Benefits Enrollment Initiatives.

• Community Newspapers



55K

July Total Followers

# 55K

**August Total Followers** 

# **3M**

**Total Impressions** 

# **Facebook Top Performing Posts**













5K

July Total Followers

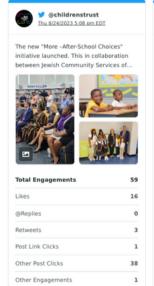
**5K** 

**August Total Followers** 

**8K** 

**Total Impressions** 

# **X Top Performing Posts**













15K

July Total Followers

# 15K

August Total Followers

# 165K

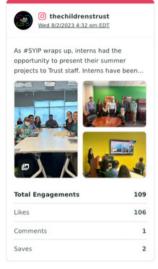
**Total Impressions** 

# **Instagram Top Performing Posts**













**6K** 

July Total Followers

**6K** 

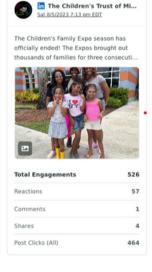
August Total Followers

15K

**Total Impressions** 

# **LinkedIn Top Performing Posts**







in The Children's Trust of Mi...

Thu 8/17/2023 12:49 pm EDT



